

Adopted Fiscal Year 2024-25

Annual Operating Budget

City of Richmond, California

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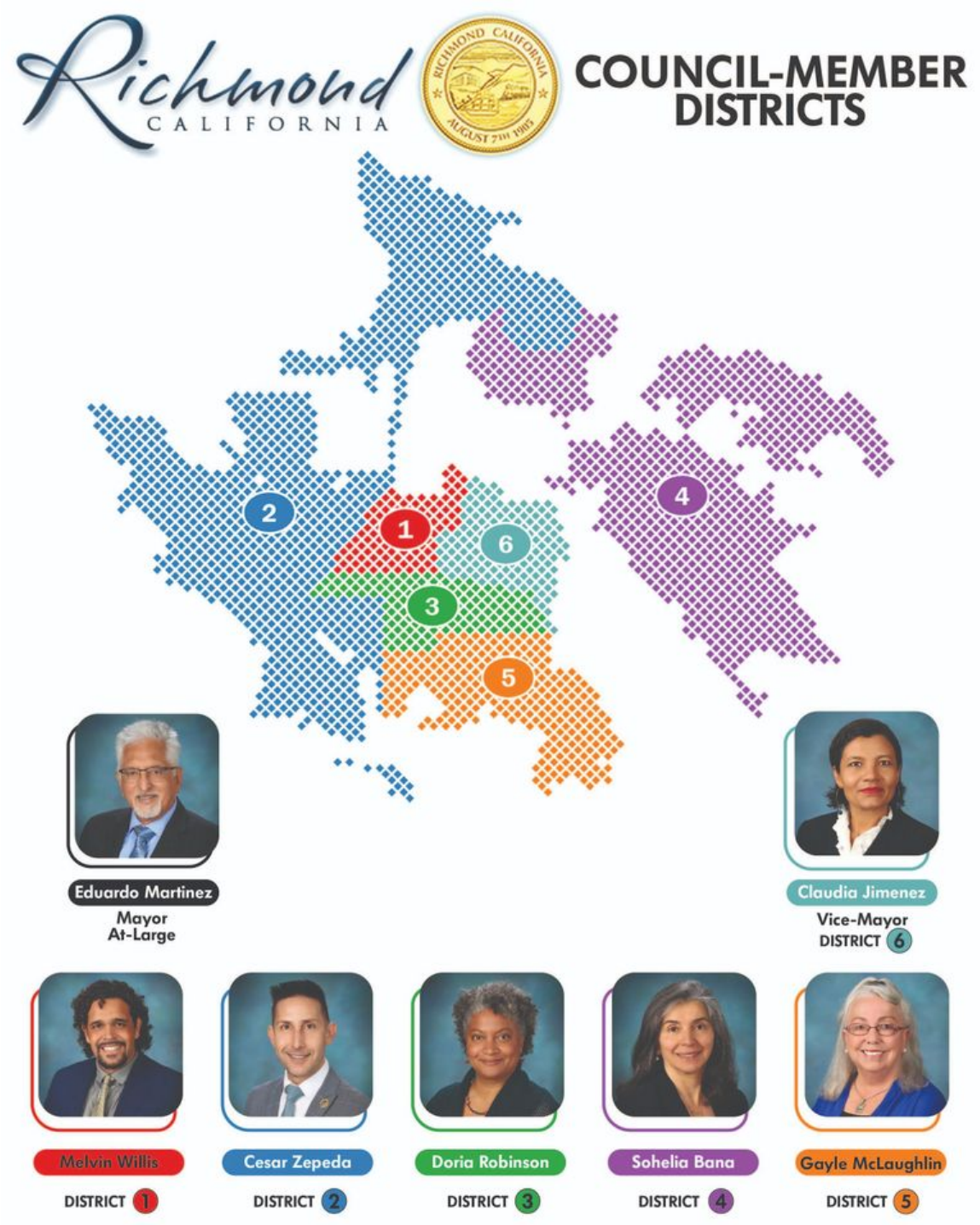
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INTRODUCTION

Richmond City Council



City Council

Mayor…… Eduardo Martinez
Vice-Mayor (District 6) ……..Claudia Jimenez
Councilmember (District 1)…….. Melvin Willis
Councilmember (District 2) …… Cesar Zepeda
Councilmember (District 3) …….. Doria Robinson
Councilmember (District 4) ……. Soheila Bana
Councilmember (District 5) ……. Gayle McLaughlin

Administration and Executive Management

City Manager …… ……..…. Shasa Curl
Deputy City Manager–Internal Service) ……..... Nickie Mastay
Deputy City Manager – Community Services ……..……..…… LaShonda White
City Attorney ……..…….. Dave Aleshire
City Clerk …….. Pamela Christian
Director of Community Development ……..…… Lina Velasco
Director of Economic Development. ……..…… Nannette Beacham
Director of Finance ……..…… Andrea Miller
Interim Fire Chief……..…….…… Michael Smith
Director of Human Resources ……..…… Sharrone Taylor
Director of Information Technology…….Sue Hartman
Chief of Police ……..…… Bisa French
Port Director ……Charles Gerard
Director of Public Works ……..……...Daniel Chavarria

A special thanks to the Fiscal Year 2024-25 Operating and Capital Improvement Plan Budget Team

Andrea Miller
Director of Finance

Vrenesia Ward
Senior Budget Analyst

Mubeen Qader
Deputy Director of Finance

Mary Phelps
Project Manager

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Director of Public Works

Josef Munoz
Capital Projects Manager

Robert Armijo
Deputy Director of Public Works

Avinesh Nadan
Senior Accountant

Jerry Gurule
Accounting Manager

Bert Jones
Budget Analyst II

Patrick Seals
Administrative Chief

Frednesha Marks
Administrative Services Coordinator

Antonio Banuelos
Accounting Manager

Ruben Calvario
Office Clerk

Transmittal Letter

CITY MANAGER'S OFFICE

DATE:	June 18, 2024
TO:	Mayor Martinez and Members of the City Council
FROM:	Shasa Curl, City Manager Nickie Mastay, Deputy City Manager, Internal Services LaShonda White, Deputy City Manager, Community Services Andrea Miller, Director of Finance Mubeen Qader, Deputy Director of Finance Antonio Banuelos, Accounting Manager Jerry Gurule, Accounting Manager
SUBJECT:	Fiscal Year (FY) 2024-25 Proposed Operating Budget and FY 2024-25 to 2028-29 Proposed Five-Year Capital Improvement Plan (CIP) Budget
FINANCIAL IMPACT:	There is no financial impact associated with adopting the FY 2024-25 Proposed Operating Budget and FY 2024-29 Proposed Five-Year Capital Improvement Plan Budget. The General Fund budget is structurally balanced with revenue and expenditures equal to $248,935,372. FY 2024-25 Total Proposed Non-General Revenue budget is $254,008,291 and Proposed Expenditure budget is $332,078,233.
PREVIOUS COUNCIL ACTION:	May 7, 2024, May 28, 2024, June 4, 2024
STATEMENT OF THE ISSUE:	City staff is submitting the Fiscal Year (FY) 2024-25 Proposed Operating Budget and the FY 2024-25 to FY 2028-29 Proposed Five-Year Capital Improvement Plan Budget to City Council for adoption.
RECOMMENDED ACTION:	ADOPT resolutions approving: (1) Fiscal Year (FY) 2024- 25 Proposed Operating Budget, and (2) FY 2024-25 to FY 2028-29 Proposed Five-Year Capital Improvement Plan Budget – City Manager's Office/Finance Department (Shasa Curl 510-620-6512/ Nickie Mastay 510-620-6609/ Andrea Miller 510-620-6790/Mubeen Qader 510-412- 2077).

DISCUSSION:
FY 2024-25 PROPOSED BUDGET

On May 7, 2024, per Richmond Municipal Code Section 2.61.010, the City Manager submitted the first draft of the Fiscal Year (FY) 2024-25 Operating budget and the draft FY 2024-25 to FY 2028-29 Five-Year Capital Improvement Plan (CIP) budget. The General Fund operating budget was balanced with the revenues and expenditures at $252,509,054. However, this draft budget did not include all departmental requests.

On May 28, 2024, the City staff provided an FY 2024-25 budget presentation and compiled a budget checklist of questions received from the City Council with proposed modifications to the draft budget before final approval.

On June 4, 2024, City staff responded to the checklist developed based on the City Council feedback from May 28, 2024. The City Council also provided directions to staff on the FY 2024-25 Proposed Budget. This agenda item presents a balanced General Fund budget for FY 2024-25 and requests that the City Council adopt resolutions approving (1) FY 2024-25 Proposed Operating Budget and (2) FY 2024-25 to FY 2028- 29 Proposed Five-Year Capital Improvement Plan Budget.

GENERAL FUND

The proposed FY 2024-25 General Fund budget in this agenda item is balanced with revenue and expenditures equal to $248,935,372. The proposed General Fund budget presented for adoption is lower than the draft General Fund Budget presented on May 7, 2024, and May 28, 2024, by $3,573,682. Table 1 below shows the General Fund revenue and expenditure budget presented at the various City Council meetings. Since the June 4, 2024, City Council meeting, City staff have identified revenue and expenditure adjustments with a net decrease of $3,573,682. This revises the total General Fund revenue and expenditure budget balanced at $248,935,372.

Table 1: FY 2024-25 Proposed General Fund Revenue and Expenditure Budget

General Fund	FY 2023-24 Revised Budget (Through March)	FY 2024-25 Proposed Budget (May 7 & 28, 2024)	FY 2024-25 Proposed Budget (June 4, 2024)	Adjust	FY 2024-25 Proposed Budget (June 18, 2024)
TOTAL REVENUES	(234,380,287)	(252,509,054)	(254,560,261)	5,624,889	(248,935,372)
TOTAL EXPENDITURES	246,295,113	252,509,054	252,509,054	(3,573,682)	248,935,372
NET (-SURPLUS) + DEFICIT	11,914,826	-	(2,051,207)	2,051,207	-

At the June 4, 2024, City Council meeting, City staff presented a General Fund Revenue increase of $2,051,207. This increase stems primarily from the Successor Agency surplus payment from Contra Costa County (County) being significantly higher than originally budgeted to the updated Sales Tax forecast as provided by Avenu Insights & Analytics, the City's Sales Tax consultant.

For the adopted budget, there will need to be a decrease in the General Fund Revenue of Documentary Transfer Tax of $5,624,889. This decrease is based on the average monthly amount collected by the County for Documentary Transfer Tax since the passage of Measure H in 2018. It excludes the sale of properties with a sale price of $10 million or above. The City has an average of five sales per year of $10 million or greater over the last five years, ranging from $10 million to nearly $150 million. However, zero transactions were over $10 million in the first 11 months of FY 2023-24. There was one sale in June that exceeded the threshold of $10 million. Budget estimates excluding large volatile sales provide a more likely base to budget for Documentary Transfer Tax.

The revenue adjustments mentioned above resulted in a net decrease of $3,573,682 in General Fund revenues (Table 2).

Table 2: Proposed General Fund Revenue Adjustments

Revenue	FY 2024-25 Proposed Budget	Assumptions
Revenue Budget (May 28, 2024)	(252,509,054)	
Increase (June 4, 2024)	(2,051,207)	Revised estimates based on additional information, including a major increase in Property Tax/Successor Agency Surplus.
Decrease (June 18, 2024)	5,624,889	The documentary transfer tax estimate is based on the projected revenue for the current year.
Revenue Budget (June 18, 2024)	(248,935,372)	
Net Decrease in Revenue	3,573,682	

Adjustments to the FY 2024-25 General Fund expenditures are currently advised to balance the budget. The adjustments include a decrease of $3,878,682 and an increase of $305,000, resulting in a net decrease of $3,573,682 in expenditures (Table 5).

Budget adjustments are anticipated to be required as Measure U payments are received, and various capital improvement project bids are finalized. Suppose the City Council would prefer other modifications to the budget that lead to a net decrease of $3.6 million. In that case, it is appropriate for the City Council to provide direction to adopt a balanced budget on June 18,

2024. Failure to adopt the budget will lead to further delays with CIP projects and slow down positive movement, given the large volume of work that is required to be completed before the City Council recess. These initial reductions in the budget are not expected to have an impact on current service levels.

General Fund Reductions

Since FY 2020-21, the City Council has provided policy direction that has led to a 22 percent decrease in unhoused Richmond residents and has approved $15,250,000 in Federal, State, and City funds for unhoused residents in Richmond.

The City has expended and encumbered $11,551,946 of these funds as of FY 2023-24. The City contribution of $4,900,000 is needed to support the proposed acquisition of the Motel 6 for permanent supportive housing and is comprised of the Affordable Housing In-Lieu Fund of $2,419,200, which is anticipated to be spent from years 1 – 5 (FY 2024-25 through FY 2028-29), and the remaining City contribution is anticipated to be expended in years 5 – 7 (FY 2029-30 and FY 2030-31) (Table 3 and Table 4). The HomeKey grant award announcement is expected in the coming weeks, and City staff are optimistic that Richmond is well positioned. Nonetheless, suppose the funds are not awarded to the City. In that case, staff will return to the City Council with an updated plan for City Council consideration in the fall of 2024 with the aim of continuing to increase services and housing options for unhoused Richmond residents.

Table 3: Support for Unhoused Residents in Richmond

Sources	FY 2021-22	FY 2022-23	FY 2023-24	Total Expenditure/ Encumbered
ARPA ($50,000)(Federal)	$0	$50,000	$0	**$50,000**
ERF Round 1- Grant ($4.8Million)(State)	$6,755	$2,547,093	$2,245,669	**$4,799,517**
Reimagining Public Safety ($1.8Million/Year)(General Fund)	$714,390	$732,154	$954,591	**$2,401,135**
ERF Round 2 Grant ($8.6Million)(State)	$0	$0	$4,301,294	**$4,301,294**
Total	**$721,145**	**$3,329,247**	**$7,501,554**	**$11,551,946**
Grant Requests Pending			TOTAL	**28,749,406**
Homekey Grant ($14Million)(State)				**14,512,660**
Homekey (City Contribution) (Affordable Housing In-lieu funds)				**4,900,000**
ERF Round 3 Grant				**9,336,746**

Table 4: Support for Unhoused Residents in Richmond (Continued)

Sources	FY 2024-25	FY 2025-26	FY 2026-27
ARPA ($50,000)(Federal)	$0	$0	$0
ERF Round 1- Grant ($4.8Million)(State)	$0	$0	$0
Reimagining Public Safety ($1.8Million/Year)(General Fund)	$800,000	$1,800,000	$1,800,000
ERF Round 2 Grant ($8.6Million)(State)	$4,301,293	$2,150,647	$2,150,646
Total	**$5,101,293**	**$3,950,647**	**$3,950,646**
Grant Requests Pending			
Homekey Grant ($14Million)(State)	$12,500,000	$500,000	$500,000

Homekey (City Contribution) (Affordable Housing In-lieu funds)	$2,343,460		
ERF Round 3 Grant			

A total reduction of $3,878,682 in the General Fund expenditure budget is provided below and includes the following:

- Reimagining Public Safety, Reduction of $1,000,000 - In June 2021, the City Council approved the recommendations of the Reimagining Public Safety Community Task Force, which included an original allocation of $6.38 million for these four (4) interventions: YouthWORKS, Office of Neighborhood Safety, Community Crises Response Program (CCRP), and Unhoused Intervention. The FY 2024-25 proposed program budget as of June 4, 2024, was $8,794,605. Since the City has secured several federal and state grants to support the services for the unhoused and continues to explore additional funding, the proposed reduction is not expected to significantly reduce Citywide positive momentum, especially since the Community Crisis Response Program is taking shape and beginning to provide direct services to residents that include the unhoused.

Table 5: Reimagining Public Safety Budget

Reimagining Public Safety Intervention	FY 2024-25 (June 4, 2024)	FY 2024-25 (June 18, 2024)
Unhoused Intervention	1,800,000	800,000
Community Crises Response	2,905,751	2,905,751
Office of Neighborhood Safety	2,108,854	2,108,854
Youth Works	1,980,000	1,980,000
Total	**8,794,605**	**7,794,605**

- Equipment Replacement, Reduction of $1,300,000 – As of June 4, 2024, the FY 2024-25 total proposed budget was $7,185,000 for Equipment Replacement. The budget included a $387,755 carry forward from FY 2023-24 and $6,797,245 proposed for FY 2024-25 to purchase additional replacement equipment. City staff recommends delaying certain purchases to later in FY 2024-25 and/or FY 2025-26 pending additional revenues from Measure U or other sources. The new proposed budget for Equipment Replacement on June 18, 2024, is $5,497,245. This will also allow Public Works to develop an updated Equipment and Vehicle Replacement Policy that includes electric vehicles.

Table 6:Deferred Equipment List to FY 2025-26

Program	Vehicle	Quantity	Cost
Fire	Gladiator Pumper	1	1,300,000
	Total		**1,300,000**

- Paving, Reduction of $650,000 – As of June 4, 2024, the Proposed Budget included an additional General Fund appropriation for $4,732,000, and the Proposed Budget on June 18, 2024, includes a total General Fund allocation of $4,082,000. The total Paving budget for FY 2024-25, including Gas Tax, General Capital, and the General Fund is $7,682,467.
- Outside Counsel Budget Reduction of $928,682—The City has recently filled key attorney positions, and the staff attorneys are expected to handle a significant amount of legal analysis and litigation work, resulting in lower costs for outside counsel.

General Fund Additions

The following additions to the General Fund budget are based on City Council priorities and guidance: a total of $305,000 for additional City Council requests as the City Council deems appropriate.

- Mobile Vendor Program: $100,000
- Council Chamber Art Installations: $5,000
- Sea Level Rise Consultant Costs: $200,000

Table 7: Proposed General Fund Expenditure Adjustments

Reductions	Amount
Re-Imagining Public Safety Budget	(1,000,000)
Equipment Replacement	(1,300,000)
Paving	(650,000)
Outside Counsel Budget	(928,682)
Total Reductions	**(3,878,682)**
Additions	**Amount**
Mobile Vendor Program	100,000
City Council Chamber Art Installations	5,000
Sea Level Rise Consultant	200,000
Total Additions	**305,000**
Net Decrease in Expenditures	**(3,573,682)**

General Fund Summary

As a recap, the Tables below reflect proposed FY 2024-25 General Fund Revenue and Expenditures budget with changes from May 28, June 4, and June 18.

Table 8: General Fund Revenue Budget by Character

GENERAL FUND	FY2023-24 REVISED BUDGET (March 2024)	FY2024-25 PROPOSED BUDGET (May 7 & 28, 2024)	FY2024-25 PROPOSED BUDGET (June 4,2024)	FY2024-25 PROPOSED BUDGET (June 18,2024)
PROPERTY TAXES	(52,181,354)	(55,866,944)	(57,597,487)	(57,597,487)
SALES & USE TAX	(57,897,341)	(61,366,250)	(60,456,550)	(60,456,550)
UTILITY USERS TAX	(57,938,011)	(62,092,359)	(62,092,359)	(62,092,359)
OTHER TAXES	(24,144,377)	(27,799,882)	(29,030,246)	(23,405,397)
LICENSES, PERMITS & FEES	(15,779,175)	(16,252,810)	(16,252,810)	(16,252,770)
FINES & FORFEITURES	(151,438)	(176,438)	(176,438)	(176,438)
USE OF MONEY & PROPRTY	(1,796,421)	(1,796,421)	(1,796,421)	(1,796,421)
CHARGES FOR SERVICES	(2,536,992)	(3,255,703)	(3,255,703)	(3,255,703)
OTHER REVENUE	(238,480)	(142,830)	(142,830)	(142,830)
RENTAL INCOME	(777,028)	(777,478)	(777,478)	(777,478)
INTERGOV STATE TAXES	(125,000)	(125,000)	(125,000)	(125,000)
INTERGOV STATE GRANT	(183,911)	(130,000)	(130,000)	(130,000)
INTERGOV OTHER GRANT	(280,000)	(250,000)	(250,000)	(250,000)
PROC FR SLE PROP	-	(15,000)	(15,000)	(15,000)
LOAN/BOND PROCEEDS	(40,400)	(40,400)	(40,400)	(40,400)
OPER XFERS IN	(20,310,358)	(22,421,539)	(22,421,539)	(22,421,539)
TOTAL GENERAL FUND	**(234,380,287)**	**(252,509,054)**	**(254,560,261)**	**(248,935,372)**

Figure 1: General Fund Revenue Proposed Budget FY 2024-25

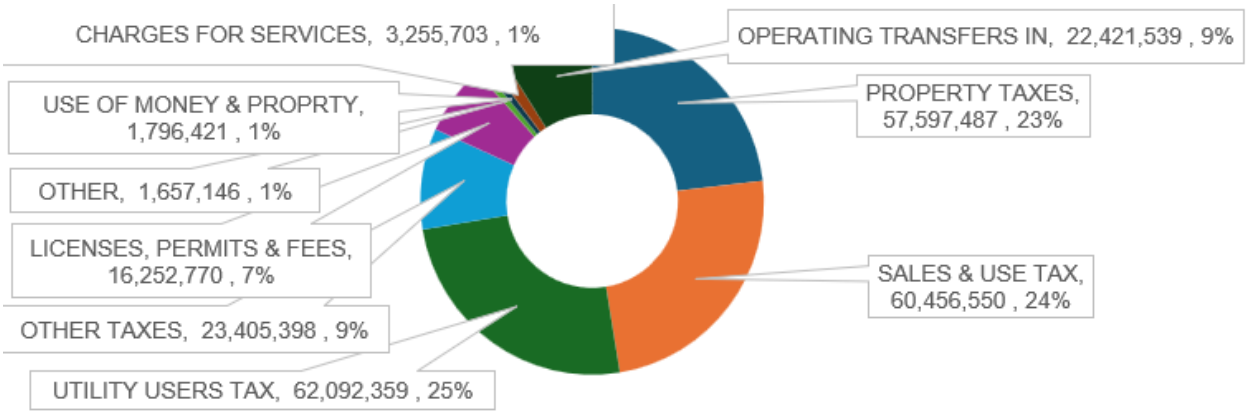


Table 9: General Fund Expenditures Budget by Character

GENERAL FUND	FY2023-24 REVISED BUDGET (March 2024)	FY2024-25 PROPOSED BUDGET (May 7 & 28,2024)	FY2024-25 PROPOSED BUDGET (June 4,2024)	FY2024-25 PROPOSED BUDGET (June 18,2024)
SALARIES AND WAGES	85,847,575	95,236,672	95,236,672	95,236,672
PYRLL/FRINGE BENEFIT	65,538,296	70,666,261	70,666,261	70,666,262
PROF & ADMIN	21,688,714	21,301,798	21,301,798	20,378,340
OTHER OPERATING	8,963,844	8,762,886	8,762,886	8,862,886
UTILITIES	5,690,630	5,594,204	5,594,204	5,594,204
EQPT & CONTRACT SVCS	5,946,835	4,315,665	4,315,665	4,315,665
PROVISN FOR INS LOSS	34,200	35,500	35,500	35,500
COST POOL	21,593,734	24,700,598	24,700,598	23,400,598
ASSET/CAPITAL OUTLAY	2,817,457	2,502,328	2,502,328	2,502,328
DEBT SVC EXPENDITURE	841,353	850,905	850,905	850,905
A87 COST PLAN REIMBS	(3,514,373)	(3,514,373)	(3,514,373)	(3,514,373)
GRANT EXPENDITURES	98,723	49,013	49,013	49,013
OPER XFERS OUT	30,748,126	22,007,597	22,007,597	20,557,373
TOTAL EXPENDITURES	**246,295,113**	**252,509,054**	**252,509,054**	**248,935,372**

Position Control Changes

The Proposed FY 2024-25 Operating Budget includes 771 Full-Time Equivalent (FTE) positions, a net of one additional FTE. This represents an increase of 38 FTEs, a 5 percent increase from FY 2022-23, and an increase of 64 FTE, a 9 percent increase from FY 2021-22. The reallocation of existing positions is required to provide additional resources in the Department of Public Works and to try to provide needed modifications for other departments. The position reallocations will result in a net of four (4) FTE increases for the Public Works Department. The City Manager's Office, the Police Department, and the Finance department are collectively losing 3 FTEs. The department's totals are reflected in Table 10 below. Table 11 reflects the complete list of reallocations in each department.

Table 10: Position Reallocations by Department

Department -Original	FTE	Department -After Reallocation	FTE
CITY MANAGER'S OFFICE	1	COMMUNITY SERVICES - ADMIN	1
COMMUNITY SERVICES - RECREATION	2	COMMUNITY SERVICES - ONS	1
COMMUNITY DEVELOPMENT	1	COMMUNITY DEVELOPMENT	1
FINANCE	3	FINANCE	2
HUMAN RESOURCES	1	HUMAN RESOURCES	1
POLICE	2	POLICE	1

PORT	1	PORT	1
PUBLIC WORKS - PARKS	1	PUBLIC WORKS - PARKS	3
PUBLIC WORKS - ENGINEERING	1	PUBLIC WORKS - ENGINEERING	1
PUBLIC WORKS - TRAFFIC	1	PUBLIC WORKS - TRAFFIC	1
		PUBLIC WORKS - TBD	2
TOTAL	**14**		**15**

Table 11: Proposed Position Control Reallocations by Department & Union

ORIGINATING DEPARTMENT	REALLOCATED POSITION	UNION	NEW DEPARTMENT	NEW POSITION	UNION
CITY MANAGER'S OFFICE	MANAGEMENT ANALYST	MID MGMT	PUBLIC WORKS	GROUNDSKEEPER	SEIU
			PUBLIC WORKS	GROUNDSKEEPER	SEIU
FINANCE	ACCOUNTANT I/II	SEIU	PUBLIC WORKS	MAINTENANCE LEADWORKER	SEIU
COMMUNITY SERVICES - RECREATION	ASSOCIATE ADMIN ANALYST	MID MGMT	COMMUNITY SERVICES - ADMIN	ASSOCIATE MANAGEMENT ANALYST	MID MGMT
FINANCE	PROJECT MANAGER	EXECUTIVE	FINANCE	ACCOUNTING/FINANCE MANAGER	MID MGMT
FINANCE	BUDGET ANALYST I/II	MID MGMT	FINANCE	ACCOUNTING/FINANCE MANAGER	MID MGMT
HUMAN RESOURCES	HUMAN RESOURCES MANAGER	MID MGMT	HUMAN RESOURCES	HUMAN RESOURCES ANALYST - PRINCIPAL	MID MGMT
POLICE	COMMUNITY SVCS OFFICER	SEIU	PUBLIC WORKS	PW TBD	TBD
POLICE	COMMUNITY SVCS OFFICER	SEIU	POLICE	ADMINISTRATIVE ASSISTANT	SEIU
PORT	PORT MARKETING AND OPERATIONS MANAGER	MID MGMT	PORT	CIP MANAGER	MID MGMT
PUBLIC WORKS - ADMIN	ADMINSTRATIVE ASSISTANT	SEIU	PUBLIC WORKS	PW TBD	TBD
PUBLIC WORKS - ADMIN	OFFICE ASSISTANT	SEIU	PUBLIC WORKS - ENGINEERING	PERMIT TECHNICIAN I/II	SEIU
COMMUNITY DEVELOPMENT	PERMIT TECHNICIAN I/II	SEIU	COMMUNITY DEVELOPMENT	SENIOR PERMIT TECHNICIAN	SEIU
PUBLIC WORKS - ENGINEERING	ASSOCIATE CIVIL ENGINEER	MID MGMT	PUBLIC WORKS - ENGINEERING	JR/ASSISTANT CIVIL ENGINEER	MID MGMT
COMMUNITY SERVICES - RECREATION	ADMINSTRATIVE ASSISTANT (TEMP)	SEIU	COMMUNITY SERVICES - ONS	NEIGHBORHOOD CHANGE AGENT (TEMP)	SEIU
UNION	**REALLOCATED**		**NEW**		
LOCAL 21 EXECUTIVE	1		0		
LOCAL 21 MID-MANAGEMENT	6		6		
SEIU 1021 GENERAL EMPLOYEES	7		7		

UNKNOWN/TBD	0		2		
TOTAL	14		15		

NON-GENERAL FUNDS

Non-General Fund Revenue and Expenditures

The total proposed revenue budget for the Non-General Fund is $254,008,291, and the proposed expenditure budget is $332,078,233. Attachment 4—Fiscal Year 2024-25 Comprehensive Budget by Fund provides a detailed budget for each fund.

Table 12: Non-General Fund Proposed Revenue Budget FY 2024-25

	FY 2023-24 REVISED BUDGET (March 2024)	FY 2024-25 PROPOSED BUGET (May 28,2024)	FY 2024-25 PROPOSED BUDGET (June 4,2024)	FY 2024-25 PROPOSED BUDGET (June 18,2024)
TOTAL CAPITAL PROJECT FUNDS	(73,958,041)	(60,412,237)	(64,512,237)	(63,990,718)
TOTAL DEBT SERVICE FUNDS	(19,551,216)	(16,161,500)	(16,161,500)	(16,161,500)
TOTAL ENTERPRISE FUNDS	(41,493,141)	(39,394,502)	(39,394,502)	(39,394,502)
TOTAL HOUSING AUTHORITY FUNDS	(5,549,921)	(4,676,806)	(4,676,806)	(4,676,806)
TOTAL HOUSING FUNDS	(1,911,772)	(2,702,120)	(2,702,120)	(2,702,120)
TOTAL INTERNAL SERVICES FUNDS	(30,919,340)	(38,150,187)	(38,150,187)	(36,850,188)
TOTAL OTHER OPERATING FUNDS	(35,280,981)	(28,324,024)	(28,324,024)	(27,524,024)
TOTAL SPECIAL REVENUE FUNDS	(96,056,935)	(62,629,383)	(62,708,434)	(62,708,434)
GRAND TOTAL – NON-GENERAL FUND REVENUES	**(304,721,347)**	**(252,450,759)**	**(256,629,810)**	**(254,008,291)**

Table 13: Non-General Fund Proposed Expenditure Budget FY 2024-25

	FY 2023-24 REVISED BUDGET (March 2024)	FY 2024-25 PROPOSED BUGET (May 28,2024)	FY 2024-25 PROPOSED BUDGET (June 4,2024)	FY 2024-25 PROPOSED BUDGET (June 18,2024)
TOTAL CAPITAL PROJECT FUNDS	111,302,273	64,404,091	68,504,091	69,582,572
TOTAL DEBT SERVICE FUNDS	19,174,878	16,261,836	16,261,836	16,261,836
TOTAL ENTERPRISE FUNDS	100,777,213	73,915,051	73,915,051	73,915,051
TOTAL HOUSING AUTHORITY FUNDS	5,763,509	4,685,856	4,685,856	4,685,856
TOTAL HOUSING FUNDS	6,249,305	5,821,825	5,821,825	5,821,825
TOTAL INTERNAL SERVICES FUNDS	42,753,440	38,736,426	44,036,426	42,736,426
TOTAL OTHER OPERATING FUNDS	40,221,190	30,827,007	30,827,007	30,507,007
TOTAL SPECIAL REVENUE FUNDS	128,898,804	84,812,620	84,968,418	88,567,660
GRAND TOTAL – NON-GENERAL FUND EXPENDITURES	**455,140,613**	**319,464,711**	**329,020,509**	**332,078,233**

Traffic Calming

Based on the City Council's direction, $1,600,000 is provided for the City's Traffic Calming Program in Measure J funds. FY 2024-25 Proposed Budget totals $3,218,752. This includes a carryforward amount of $1,618,752 from FY 2023-24.

FY 2023-24 Unspent Funds

City staff provides Quarterly Budget Review updates to the City Council, with the last such update provided to the City Council on May 28, 2024, for FY 2023-24 Quarter 3 (Q3). The Q3 Budget Review covered the FY 2023-24 periods from July 1, 2023, through March 31, 2024.
City staff cannot accurately anticipate the estimated unspent funds for FY 2023-24 at this juncture. The fiscal year is open, and many revenue and expenditure transactions are still in progress and not posted to the City's financial system.

The City is experiencing a significant reduction in Documentary Transfer Tax revenue actuals versus budget for the first 11 months of the year, which will impact potential unspent funds remaining at the end of the fiscal year. In addition, there is a 60-day period after the end of the fiscal year to process invoices for goods received and services provided on or before June 30, 2024 against the FY 2023-24 budget.

City staff will better assess anticipated unspent funds after the close of the fiscal year with the FY 2023-24 Q4 Budget Review in October 2024. Table 14 below lists the line items that the City Council may want to prioritize when the unspent funds estimates are available by the end of this calendar year. Furthermore, as additional grant funding and project bids are received, this list should be updated based on available funds, grants, ARPA, City Council priority, and City Council policy direction.

Table 14: FY 2023-24 Proposed Unspent Funds Expenditures for Council Consideration

No.	Description	Amount
	Total Available Unspent Funds	(TBD)
1	Required Contribution to Maintain Reserve at 21%	$5.7 Million
2	Other Post Employment Benefits – Trust 115 Contribution	10%
3	CalPERS Pension Trust 115 Contribution	10%
4	Booker T. Anderson Community Center Exterior Improvements	TBD
5	Main Library Renovation Project Additional Funding	$4.1 Million
6	Boorman Park	$1.9 Million
7	Fire Apparatus	$1.3 Million
8	Facilities Needs Assessment	$500 Thousand
9	Point Molate Bay Trail Erosion	$3.0 Million
10	Citywide Historic Preservation	TBD
11	Dog Park Assessment	TBD
12	Mobile Vendor Program	$100 Thousand
13	Point Richmond Street Safety Improvements	TBD
14	Carlson Ave Traffic Calming	TBD
15	Canal Boulevard Gates	$65 Thousand

NEXT STEPS

City staff recommends ADOPTING resolutions approving (1) Fiscal Year (FY) 2024-25 Proposed Operating Budget, and (2) FY 2024-25 to FY 2028-29 Proposed Five-Year Capital Improvement Plan Budget.

City of Richmond, California

The City of Richmond is located in the nine-county San Francisco Bay Area in West Contra Costa County. Major nearby Bay Area cities and employment centers include: the City of Oakland, 9 miles south; the City of San Francisco, 17 miles west; and the City of San Jose, 50 miles south. Richmond's land mass forms a promontory that stretches into the San Francisco and San Pablo bays. This shoreline defines a significant portion of the City's borders to the north, west and south. Neighboring San Francisco and Marin County provide attractive backdrops from Richmond across the Bay. The cities of El Cerrito, San Pablo and Pinole as well as unincorporated areas of Contra Costa County border Richmond to the north and east; and the Berkeley Hills, San Pablo and Sobrante ridges frame the eastern edge of the City.

Richmond is known for its unique history and role in the World War II home front effort. Richmond is home to the Rosie the Riveter/World War II Home Front National Historical Park. Between 1940 and 1945 tens-of-thousands of workers from all over the country streamed into the City to support wartime industries. The City was home to four Kaiser shipyards which housed the most productive wartime shipbuilding operations of World War II, launching 747 ships during the war. The City was also home to approximately five war-related industries - more than any other city of its size in the United States.

Today, the City is an important oil refining, industrial, commercial, transportation, shipping and government center. Active redevelopment projects in the downtown and waterfront areas and commercial expansion in the City's Hilltop area, along the Interstate 80 and Interstate 580 corridors, and along the Richmond Parkway have added to the tax base of the City in recent years.



Top 25 Largest Sales Tax Generators for FY 2023-2024, in alphabetical order

99 RANCH MARKET
AAK USA RICHMOND CORP
BP PRODUCTS NORTH AMERICA INC
COSTCO WHOLESALE CORPORATION
DEL MONTE CAPITOL MEAT, LLC
ENGIE SERVICES U.S. INC.
ESSEX PRTY TST/SAN MARCOS APTS
FORDE, W.R. ASSOCIATES
GALAXY DESSERTS
HANLEES HILLTOP HYUNDAI/GENESIS OF RICHMOND
HANLEES HILLTOP TOYOTA
HILLTOP CHRYSLER JEEP DODGE RAM
HILLTOP FORD KIA
HPC INDUSTRIAL SERVICES LLC
MC MP FORD POINT REALTY LLC
MOXION POWER CO
POINT RICHMOND R&D ASSOCIATES
SANGAMO BIOSCIENCES, INC.
SCG MARINA BAY BUSINESS CTR, LLC
TARGET STORE T-1507
THE HOME DEPOT #643
THE PERMANENTE MEDICAL GROUP
TPMG REGIONAL LABORATORY
WALMART INC. #3455
ZYGO CORPORATION

Population Overview

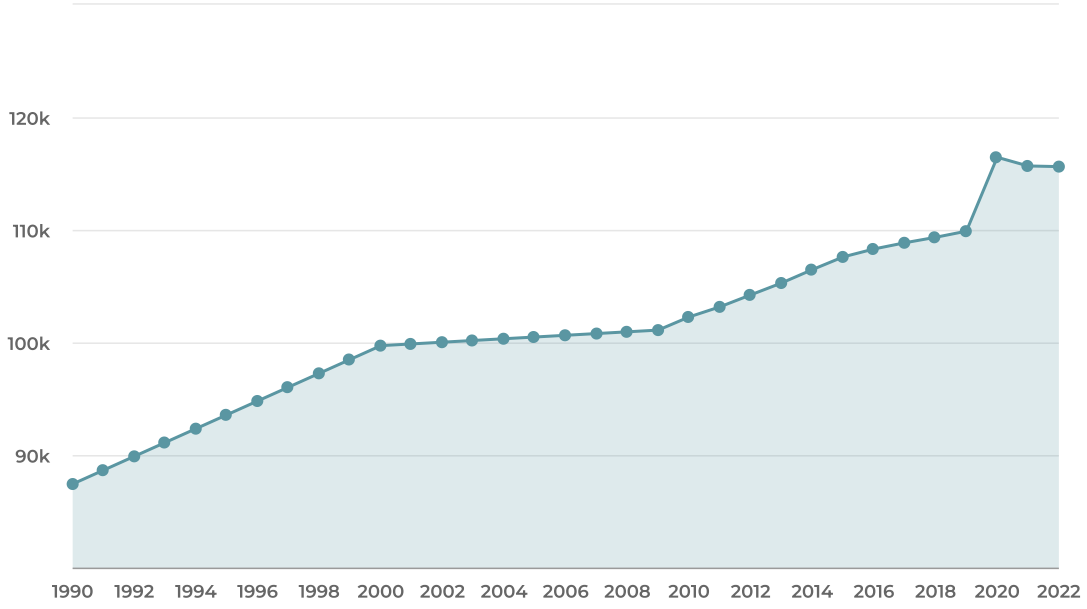
TOTAL POPULATION

115,619

▼ .05%
vs. 2021

GROWTH RANK

199 out of **499**
Municipalities in California



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

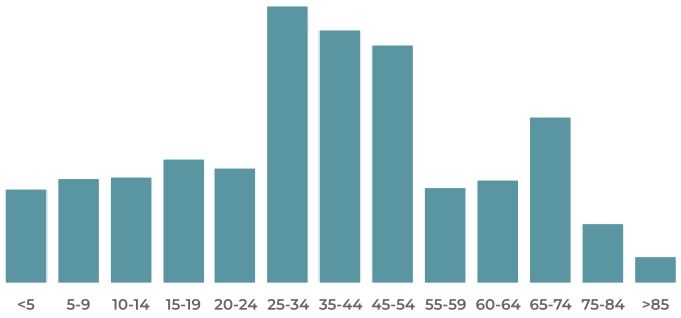
DAYTIME POPULATION

106,450

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

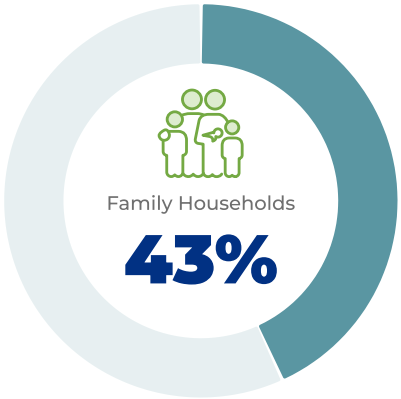
** Data Source: American Community Survey 5-year estimates*

Household Analysis

TOTAL HOUSEHOLDS

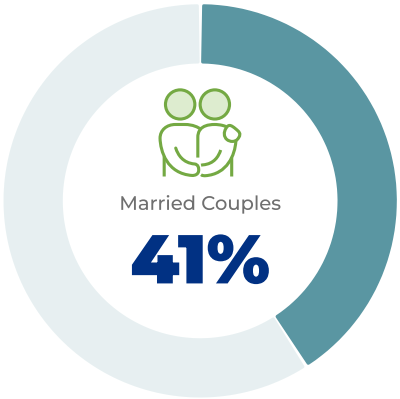
39,618

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



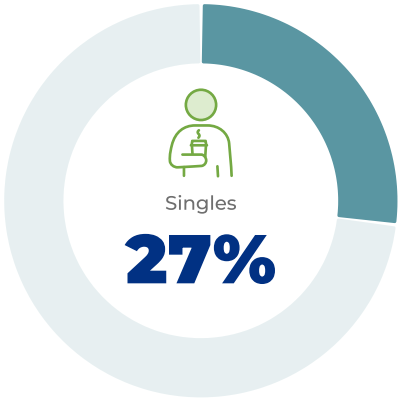
▼ 12%

lower than state average



▼ 18%

lower than state average



▲ 12%

higher than state average



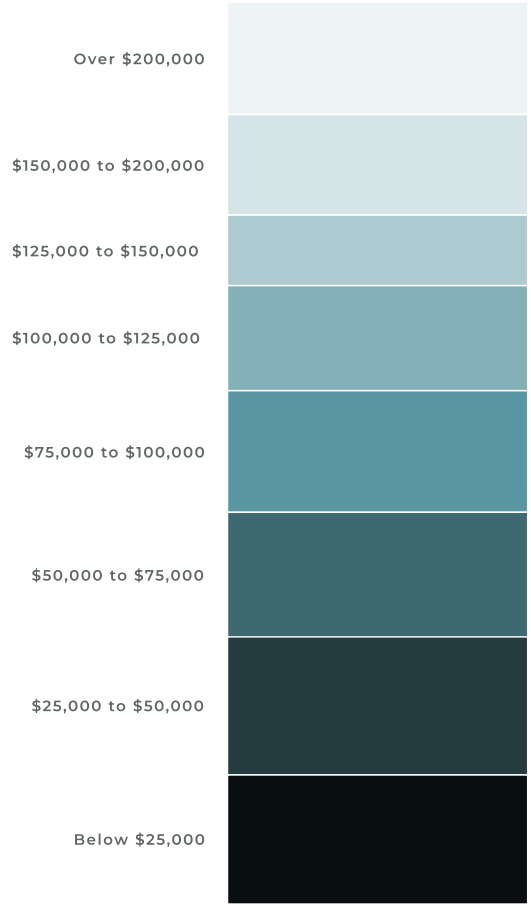
▲ 12%

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

12%

▼ 31%
lower than state average

Median Income

$86,618

▼ 6%
lower than state average

Below $25,000

14%

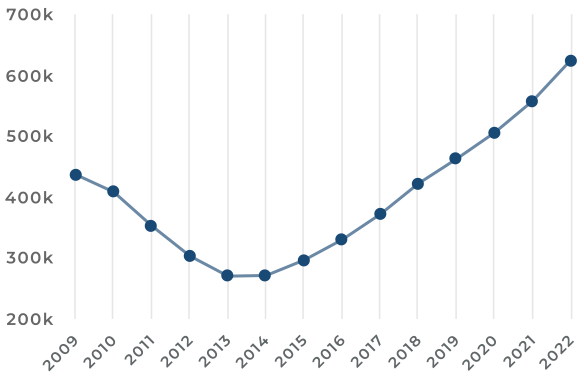
▲ 9%
higher than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

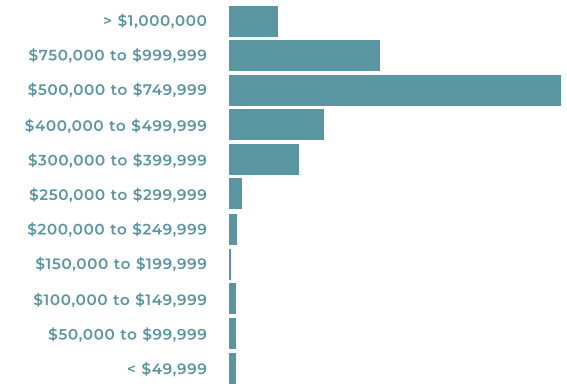
2022 MEDIAN HOME VALUE

$624,800



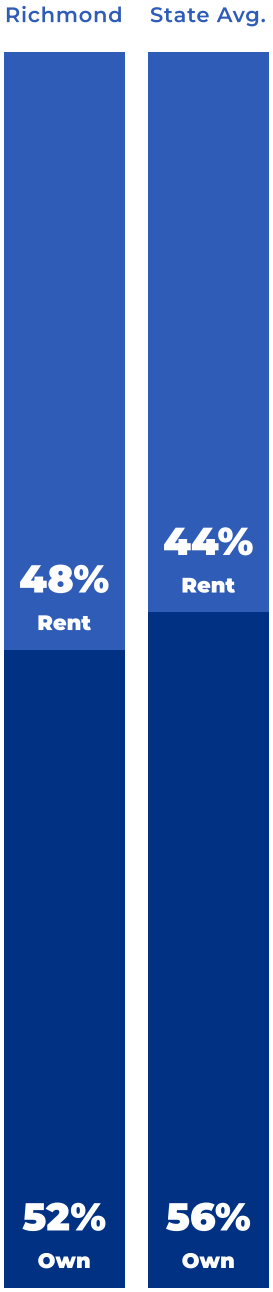
** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



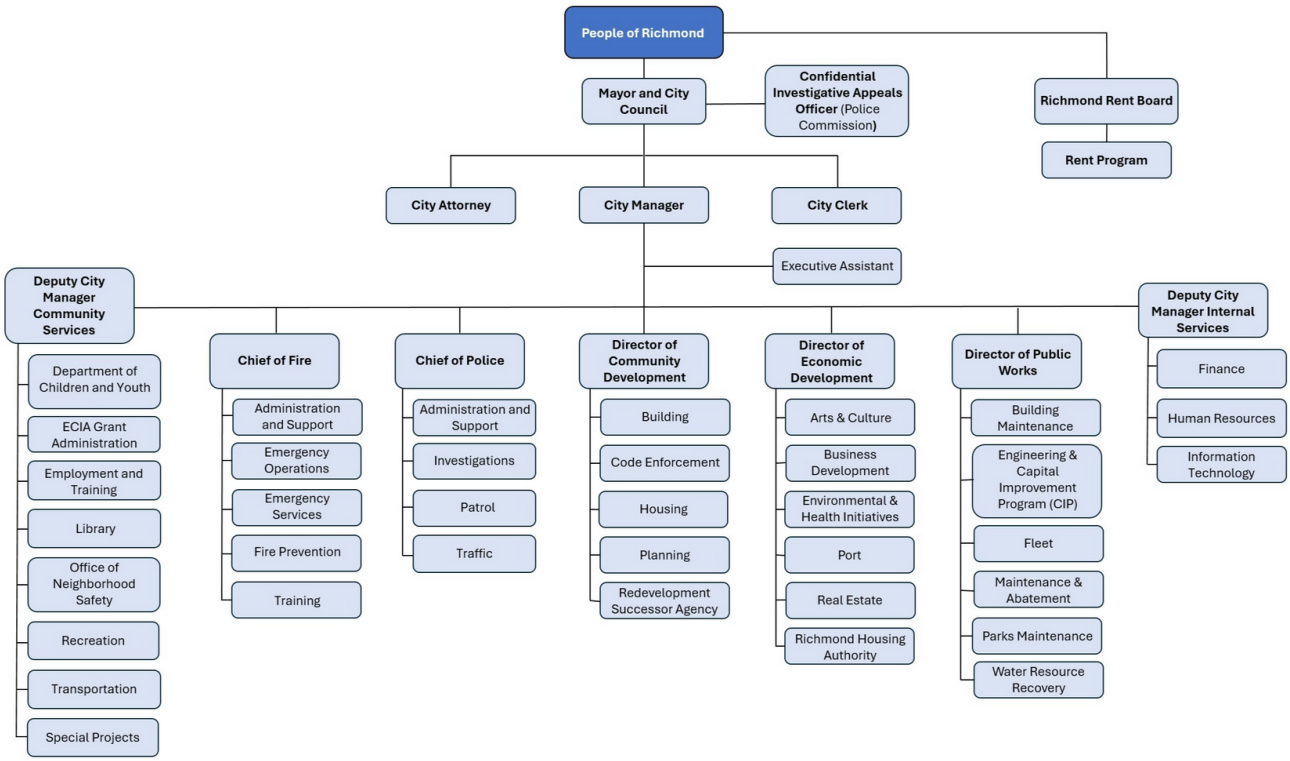
** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS



** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Organizational Chart



Budget Calendar

Jan 30, 2024

Budget Development Process Kicks-Off & Budget Input Window Begins

Mar 11, 2024

Budget Hearings: Departments meet with the Finance Department, the Deputy City Manager, and the City Manager to Discuss their Proposed Budgets

Mar 21, 2024

Bargaining Units Budget Meetings

Apr 8, 2024

Community Budget Meeting

Apr 11, 2024

Community Budget Meeting

Apr 24, 2024

Community Budget Meeting

May 7, 2024

First Draft Budget Presented to the City Council

May 28, 2024

Study Session on First Draft

Jun 4, 2024

City Council Review of Budget

Jun 24, 2024

Budget Adopted

Jul 1, 2024

Budget Available for Departments

BUDGET OVERVIEW

Budget Overview

Financial Statements

Since Fiscal Year 2001-02, the City has prepared its audited Basic Financial Statements (referred to as General Purpose Financial Statements in previous years) in accordance with Governmental Accounting Standards Board Statement No. 34 (GASB 34). The Basic Financial Statements provide both government-wide financial statements with a long-term perspective on the City's activities and the more traditional fund-based financial statements that focus on near-term inflows, outflows, and balances of spendable financial resources. The government-wide financial statements report on a full accrual basis and include comprehensive reporting of the City's infrastructure and other fixed assets.

Basis of Accounting

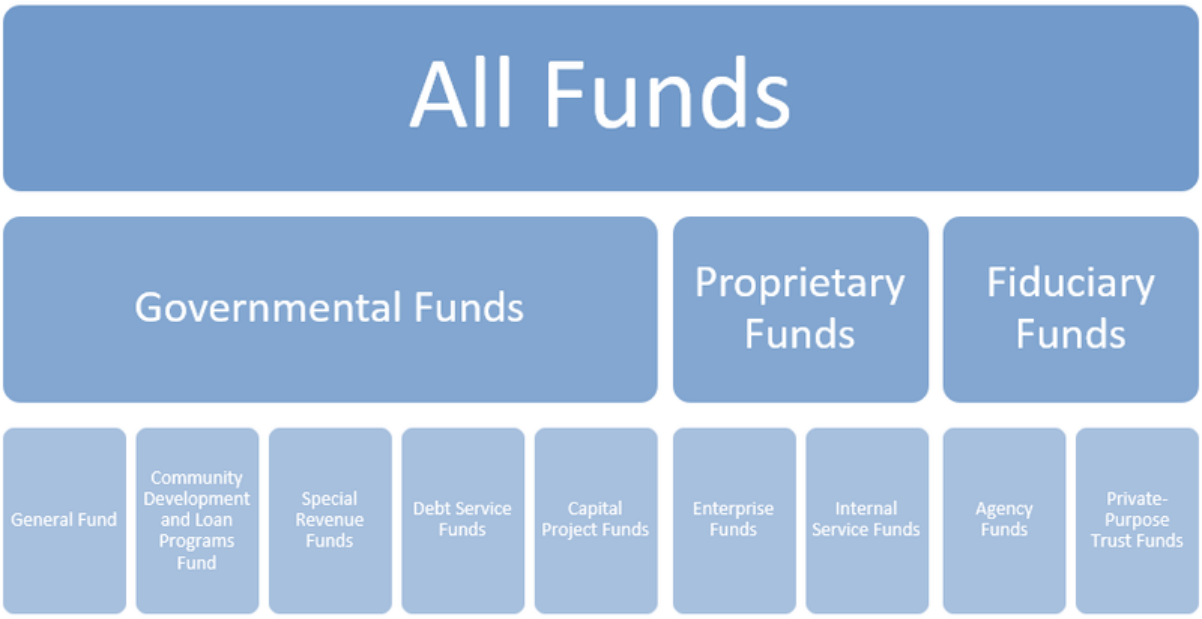
The City maintains its accounting records in accordance with Generally Accepted Accounting Principles (GAAP) and the standards established by the Governmental Accounting Standards Board (GASB). Combined financial statements are produced following the close of each fiscal year.

The City Council employs an independent certified public accountant, who, at such time or times as specified by the City Council, at least annually, and at such other times as they determine, examines the financial statements of the City in accordance with generally accepted auditing standards, including tests of the accounting records and other auditing procedures as such accountant considers necessary. As soon as practicable after the end of the fiscal year, the independent accountant submits a final audit and report to the City Council.

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various governmental funds are grouped into three broad fund categories (governmental, proprietary, and fiduciary).

The City uses a cost allocation plan to apportion administrative or indirect costs to individual departments or cost centers within its organization. Most indirect costs are those expenditures that provide support services or oversight to each department citywide and typically include legislative, managerial, financial, administrative, legal, personnel, technology, and building and equipment use. The City uses a professionally prepared cost allocation plan to allocate indirect costs from central service departments to other City departments. The primary goal is to distribute indirect costs in a fair and reasonable manner using established metrics based on industry standards.

Fund Structure



Governmental Funds

Governmental funds account for governmental activities, mostly supported by taxes and charges for services. All governmental funds are accounted for on the *"current financial resources"* measurement focus and the modified accrual basis of accounting.

Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Expenditures are recorded in the accounting period in which the related fund liability is incurred.

The City has both major and non-major governmental funds. Information is presented separately for each major governmental fund and in the aggregate for non-major governmental funds. The City reports the following major governmental funds:

- **General Fund** is used for all general revenues of the City, not specifically levied or collected for other City funds and the related expenditures. The General Fund accounts for all financial resources of a governmental unit which are not accounted for in another fund.
- **Community Development and Loan Programs Fund** accounts for the receipt of the Community Development Block Grant, HOME Investment Partnership Program, Neighborhood Stabilization Program grant monies, and the use of the grants. The Fund also accounts for the low and moderate income housing activities of the City as Housing Successor to the former Redevelopment Agency, and activities related to the City's loan from the California Department of Toxic Substances Control for the Miraflores Remediation project. The grants and loan programs are to be used to provide, within the City of Richmond, new affordable housing, improve existing housing conditions, assist the homeless and disabled with housing, and to expand economic opportunities in business, and employment for low and moderate income residents.
- **Special Revenue Funds** accounts for proceeds of special revenue sources that are restricted by law (or administrative action) to expenditures for specific purposes.
- **Debt Service Funds** accounts for principal and interest payments on bonds.
- **Capital Projects Funds** accounts financial resources used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

Proprietary Funds

Proprietary Funds account for business-type activities whose functions are intended to recover all or a significant portion of their costs through user fees and charges to external users of goods and services. Proprietary funds are accounted for using the *"economic resources"* measurement focus and the accrual basis of accounting.
Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of when cash changes hands.
Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

- **Enterprise Funds** are used to report any activity for which a fee is charged to external users for goods or services provided.
- **Internal Service Funds** are used to finance and account for goods and services provided by a designated department to other departments in the City on a cost-reimbursement basis. The City maintains the following internal service funds:

Fiduciary Funds

Fiduciary funds are used to account for resources that are held by the government as a trustee or agent for parties outside the government and cannot be used to support the government's own programs. The City reports the following fiduciary funds:

- **Agency Funds** account for assets held by the City as an agent for individuals, governmental entities, and non-public organizations.
- **Private-Purpose Trust Funds** account for assets held by the City as an agent for the U.S. Navy and a private developer for the cleanup of Point Molate; and, activities of the Successor Agency to the former Redevelopment Agency.

Financial Policies

Financial policies provide guidelines for the overall fiscal management of the City. The policies help guide current and long-range fiscal planning. The City Council approves and can amend the policies to address changing circumstances and conditions. Below is a summary of the City's financial policies; full policies can be found in the appendices of this document.

Allowance for Doubtful Accounts Policy

The City's Allowance for Doubtful Accounts Policy serves to reflect the true value of accounts receivable. The policy formally establishes the methodology employed to determine the percentage of the City of Richmond open accounts receivables that are unlikely or doubtful to be realistically collected within a reasonable period of time following the close of a fiscal year.

Cash Reserve Policy

The City's Cash Reserve Policy guides the City in planning for contingencies and unexpected events; ensuring cash availability to stabilize cash flow; maintaining creditworthiness, long-range financial planning; deciding when to use reserves. The City shall maintain a year-end contingency reserve balance in the General Fund equal to a minimum of 15% of next year's budgeted General Fund expenditures, including transfers out.

Debt Policy

The City's Debt Policy sets forth parameters for issuing debt and managing the debt portfolio, including post-issuance compliance. Credit rating agencies place significant value on adopted debt policies. The policy requires annual commitments relating to the General Fund debt not to exceed 10% of annual General Fund revenues.

Grant Management Policy

The City's Grant Management Policy establishes a framework and general guidelines for seeking and managing grants. The policy is to pursue grant opportunities that align with the City's and the community's mission; and before applying/accepting or committing to any grant, consider the feasibility and responsibility of grant deliverables.

Investment Policy

The City's Investment Policy provides guidelines for the City to invest public funds in a manner which will provide the highest investment return, with maximum security, while meeting the daily cash flow demands of the City, and conforming to all state and local statutes governing the investment of public funds. The policy is to invest up to 100% of all idle funds, guarantee that funds are always available when needed, and manage portfolio within the confines of safety, liquidity, and yield.

Other Post-Employment Benefits (OPEB) Policy

The City's OPEB Policy establishes a methodology for funding benefit obligations accruing under the City's OPEB plans. The policy states that the Plan's actuary shall conduct an actuarial valuation biennially, based on actual Plans data, to determine funding progress as well as employer contributions for the following two fiscal years.

Purchasing Policy

The City's Purchasing Policy ensures City compliance with applicable laws relating to the expenditure of public funds. The policy establishes the manner by which all City procurement is to be conducted as well as to ensure City compliance with applicable laws relating to the expenditure of public funds.

Sanctuary City Contracting and Investment Policy

As a Sanctuary City, the City is committed to protecting all residents of our community. This policy prevents contractors from providing information to Immigration and Customs Enforcement (ICE) without the City's knowledge. It prohibits the City from contracting with any person or entity that provides the United States Immigration and Customs Enforcement (ICE) with any "Data Broker", "Extreme Vetting" services unless the City Council makes a specific determination that no reasonable alternative exists.

Structurally Balanced Budget Policy

The City's Structural Balance Policy states that the City shall maintain structurally balanced budgets whereby one-time funds can be spent only on one-time uses and ongoing funds can be spent on ongoing (or one-time) uses. In addition, budget enhancements can be approved only if a new source of permanent revenues is received that will cover the future cost of such enhancements. This policy is in the process of being further developed.

Swap Policy

The City adopted a guiding fiscal policy on April 20, 2021, which states that the City shall no longer be permitted to use interest rate swaps when issuing debt (section VII Debt Management).

Basis of Budgeting

Budgetary Accounting

The City adopts a budget annually to be effective July 1, for the ensuing fiscal year. The budgets are adopted on a basis substantially consistent with Generally Accepted Accounting Principles (GAAP). Budgeted expenditures are adopted through the passage of a resolution. This resolution constitutes the maximum authorized expenditures for the fiscal year and cannot legally be exceeded except by subsequent amendments of the budget by the City Council.

The City uses an encumbrance system as an extension of normal budgetary accounting for the General Fund, special revenue funds, and capital projects funds. Under this system, purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of applicable appropriations. Encumbrances outstanding at year-end are recorded as reservations of fund balance since they do not constitute expenditures or liabilities. Unencumbered and unexpended appropriations lapse at year-end.

Budget Development Process

The budget development process is the formal method through which the City establishes its program priorities, goals and service levels for the upcoming fiscal year. Through the budget development process, policy is set, programs are established, service levels are expressed, and resources are identified.

The budget is a plan of revenue and expense activities for the fiscal year and is intended to provide a clear, concise, and coordinated financial program to attain the City's goals and objectives. Revenue estimates are derived using historical and economic data on the state and local levels. The budget should be balanced with current revenues equal to or greater than current expenditures.
Responsibilities:
1. The Finance Director has the overall administrative responsibility for planning, coordinating, analyzing, preparing and issuing the budget.
2. Each department director is responsible for preparing and submitting the budget for the department and its subsidiary divisions in accordance with the budget instructions.
3. The City Manager, in close consultation with the division and department directors, is responsible for making the final determination of the proposed budget to be submitted for approval to the City Council.

Preparing the Budget:

1. The City Manager and the Finance Director make a final determination of the budget strategy and guidelines.
2. In January, the Budget Division drafts the budget guidelines, instructions, supporting materials, forms and worksheets, and distributes them to all departments and divisions responsible for budget preparation.

The budget guidelines are based on financial information that includes:

4. The City Council is responsible for approving the annual operating budget.
a. New budget policies for the upcoming fiscal year.
b. Department worksheets with historical actual and proposed operating revenue and expenses.
c. Variance analysis (actual versus budgeted financial activity) and forecast analysis.
5. The Budget Division coordinates a series of workshops to provide technical assistance to staff who are involved in preparing budgets for their departments or divisions.
6. Under the direction of the department director, departments and divisions prepare their budgets.
a. Budgets are expected to conform to the standards set forth in the Budget Guidelines and Instructions manual.
b. Should the budget deviate from those standards, the department or division prepare a justification.
c. If a department's proposed budget includes new programs, the department includes information and justification on the programs including amounts that will be required to fund their implementation.
7. When the division and department budgets are completed, the department director reviews them and forwards them to the Budget Division.
8. The Budget Division compiles the divisional and departmental budgets into a draft for a single City-wide budget, analyzing all revenue and expenditure projections to ensure that they meet the City's goals and objectives, adhere to the budget guidelines, and that no category has been overlooked.

9. The Budget Division presents to the City Manager and the Finance Director the completed draft budget and a comprehensive list of departments' proposed new programs.
10. The City Manager, Finance Director, and department directors meet between March and the end of April to review the draft budget, make necessary adjustments, and determine which of the proposed new programs will be presented to the City Council for adoption. These meetings are an opportunity for each department and division to present their proposed budget and their justifications for new programs, and to enhance senior management's knowledge of operational needs.
11. When the draft budget has been approved by the City Manager and the Finance Director, the adjusted divisional and departmental budgets are returned to the department directors for their information and acknowledgment.
12. In early May, the Budget Division compiles a brief summary of the draft budget and sends a copy to the City Council pursuant to the applicable City resolution.
13. The Budget Division distributes the draft budget summary to the City Council. At the May City Council meeting, the department directors hold a work session to inform the City Council about budget strategies and the financial data upon which it is based.
14. Based upon the City Council's comments, the Budget Division may subsequently revise the draft budget.
15. Study sessions are conducted on the proposed budgets to review all appropriations and sources of financing.
16. At its June meeting, the City Council formally adopts the budget. Once adopted, the budget is the City Council's approved operational plan for the ensuing fiscal year.

Monitoring the Budget:

1. Once in place, the adopted budget becomes the main internal control document used to monitor and manage the City's financial position.
2. Expenditures are controlled at the fund level for all budgeted departments within the City. This is the level at which expenditures may not legally exceed appropriations.
3. Department directors review the monthly financial reports and prepare written explanations of significant variances between actual revenues and expenditures and the budget projections. These data are intended to help department directors control expenditures and maximize revenue.
4. The Budget Division prepares and submits to the City Manager and the Finance Director the monthly City-wide variance report for review. During this review, budgetary issues are addressed, and corrective action is taken.
5. Throughout the year, department directors assist their divisions and departments in taking any necessary corrective action to control costs.

Budget Amendments:

Amendments to the budget may be made throughout the fiscal year. A mid-year budget review is conducted and presented to the City Council in February. Any amendment or transfer of appropriations between object group levels within the same department must be authorized by the Finance Director or his/her designee. Appropriations of new monies, transfers between funds, or any amendment to the total level of appropriations require formal action through City Council resolution irrespective of amount. Supplemental appropriations financed with unanticipated revenues during the year must also be approved by the City Council.

General Fund Forecast

As part of the Fiscal Year 2024-25 Budget development process, the City staff provided an update to the General Fund Five Years Forecast to the City Council on May 7, 2024. The text below discusses the revenue and expenditures assumptions that were used to develop the forecast.

Revenue Scenarios & Assumptions

The General Fund Revenue Forecast Scenarios stem from a detailed review of all the General Fund Revenue categories and streams. Even within each category, many of the main revenue streams change year to year based on different criteria. A great example is the Utility Users Tax where the amounts are increasing for some of the items and decreasing for others. Generally, staff examined historical trends, actual year to date amounts for FY2023-24, and where we expect to land for the current fiscal year which, in some cases, is higher or lower than the Mid-Year budget amounts, budgeted amounts for FY2024-25, and merged that with any known variables. The detailed description below of the revenue assumptions focuses on the middle of the road scenario revenue forecast. Generally, the pessimistic scenario assumes some of the more volatile revenue streams will grow at a much lower pace while in the optimistic scenario, those same revenue streams will grow at a higher pace.

Property Tax – Increase of 7 percent in FY2024-25 and increases averaging 2.3 percent in the subsequent years. The last five years, Property Taxes have increased by 4.1 percent. The valuation changes in this category can have significant impacts year to year caused by items such as the valuation changes of the Chevron Refinery or significant increase in large sales. Additionally, a significant component is the Successor Agency Surplus funds that roll into the General Fund if there are any excess funds after the corresponding expenditures have been processed. This revenue stream is based on incremental growth.

Sales Tax – Average increase of 2.0 percent for the forecasted years. Forecast for the regular Sales Tax and the two voter approved sales tax measures is provided by the City's sales tax consultant. The consultants assume there will be no significant slowdown in the economy in the next couple of years and conservatively use a slower growth model for the outer years. Within this category we also have the Vehicle License Fee Backfill Swap (VLF) which is directly tied to the City's yearly AV growth. For the VLF, staff used the same assumptions as that for the Secured Property Taxes.

Utility Users Tax (UUT) – Average increase of 2.4 percent. As mentioned above, this revenue category has individual revenue streams going in very distinct directions. For all years on the forecast UUT on cable, telecommunications, and prepaid wireless is forecasted to decrease while that on Gas & Electricity and the Cap Amount are both forecasted to increase. This revenue category also includes the Chevron Tax Settlement amount. This agreement between the City of Richmond and the Chevron Refinery was reached in 2010 and stemmed from a couple of issues including Measure T approved by voters in 2008 which imposed a manufacturer's tax as part of the Business License Tax, subsequent judgment and appeal, and competing Utility User Tax (UUT) initiatives that would have either increased or decreased the UUT assessed and collected. As part of the Settlement, Chevron agreed to pay $114 million in new revenue to the City of Richmond over the next 15 years. The last payment of $4 million by Chevron to Richmond is scheduled to be paid in FY2024-25. With that an agreed upon provision in the Tax Settlement Agreement called Revenue Neutrality goes away. This provision means Chevron didn't have to pay any new taxes during the term of the settlement agreement. After June 30, 2025, Chevron will be required to pay new taxes such as Measure U approved by voters in 2020. This tax changed the business tax methodology from what was previously based on number of employees to gross receipts.

Other Taxes – Average increase of 1.5 percent. Like other revenue streams, this one also includes items that change very independently from each other. This category includes revenues such as the Hotel Tax, Transfer Tax and Franchise Fees. The largest item within this category is Transfer Tax and for that the forecast, although the budget is based on a specific formula tied to the average amount collected since passage by the voters, the forecast incorporates modest growth. One item in this category that will see a significant bump is the Electricity Franchise Fee which was updated earlier this fiscal year and will double in FY2024-25 and modest growth thereafter. For the category as whole, because of this change to the Electricity Franchise Fee, an increase of nearly 15 percent is expected in FY2024-25 while the subsequent years, the yearly growth is a more modest 1.5 percent.

Licenses, Permits & Fees – Average increase of 7.6 percent. With the passage of Measure U, the Business Tax using gross receipts is still a relatively new revenue stream that staff is analyzing closely to better understand year-over-year changes. Business Tax amounts are a status quo forecast, meaning they do not include any changes to the current rates. More normal and predictable amounts are expected moving forward at an average rate of four percent per year for the category. Additionally, the City has contracted with BRI Consulting Group, Inc. to conduct audits of Richmond businesses. The goal of these services is to ensure businesses are paying what is required per Measure U.

Other Revenues (Includes Fines & Forfeitures, Use of Money and Property, Charges for Services, Other Revenues, Rental Income, Intergovernmental State Taxes & Grants, Proceeds from Sale of Property, and Loan & Bond Proceeds) – These various revenues are expected to remain relatively flat. For these revenue categories, City staff only budget what is known that the City will receive. For FY2024-25, there is a reduction of 40 percent in this revenue stream creating a new base that going forward is expected to stay flat. thereafter.

Operating Transfers In – Nearly all the revenue that gets transferred into the General Fund comes from the Override Pension Tax Fund. This revenue stream is increasing due to a combination of increased Assessed Valuation and steady expenditure tied to the bond and decreasing through the forecast. The revenue that flows into the Pension Tax Override fund is expected to increase at the same rate as Property Taxes, the expenditures are lower in FY2024-25 and thus a higher excess amount available to be transferred to the General Fund. In FY2025-26 there is significantly higher payment out of this fund, reducing the excess amount and thus less revenue available to transfer into the General Fund. Subsequent years we see the revenue stream becoming more consistent.

Proposed General Fund revenue assumptions for FY2024-25 through FY2027-28 are found in the table below.

Figure 1: Five-Year Revenue Forecast Scenario Assumption

Category	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
30 - PROPERTY TAXES	7.06%	2.23%	2.25%	2.26%	2.28%
31 - SALES & USE TAXES	5.99%	2.94%	2.81%	2.67%	2.55%
32 - UTILITY USERS TAXES	7.17%	-3.55%	3.42%	3.58%	3.64%
33 - OTHER TAXES	15.14%	1.58%	0.89%	1.63%	1.65%
34 - LICENSES, PRMITS & FEES	3.00%	40.80%	-6.16%	2.82%	2.83%
35 - FINES & FORFEITURES	16.51%	2.02%	0.00%	0.00%	0.00%
36 - USE OF MONEY&PROPRTY	0.00%	0.00%	0.00%	0.00%	0.00%
37 - CHARGES FOR SERVICES	28.33%	2.00%	2.00%	2.00%	2.00%
38 - OTHER REVENUE	-40.11%	0.00%	0.00%	0.00%	0.00%
39 - RENTAL INCOME	0.06%	3.00%	3.00%	3.00%	3.00%
3A - INTERGOV STATE TAXES	0.00%	0.00%	0.00%	0.00%	0.00%
3B - INTERGOV FED GRANT	0.00%	0.00%	0.00%	0.00%	0.00%
3C - INTERGOV STATE GRANT	-29.31%	0.00%	0.00%	0.00%	0.00%
3D - INTERGOV OTHER GRANT	-10.71%	0.00%	0.00%	0.00%	0.00%
60 - PROC FR SLE PROP	0.00%	0.00%	0.00%	0.00%	0.00%
61 - LOAN/BOND PROCEEDS	0.00%	0.00%	0.00%	0.00%	0.00%
90 - OPER XFERS IN	10.39%	-7.80%	2.83%	2.88%	2.87%
TOTALS	7.73%	2.48%	1.79%	2.68%	2.67%

Expenditure Scenarios & Assumptions

Salaries and Benefits – All three scenarios three different cost of living increases, Pessimistic -3 percent, Middle of the Road – 4 percent, and Optimistic 5 percent, there is estimated 3 percent annual step increase for all bargaining units in each of the scenarios.

Retirement Costs – The forecast uses assumptions provided in the most recent valuation report published by CalPERS in July 2023. Per the most valuation report, the City's Normal cost is expected to continue to decline over time as new employees are hired into lower cost benefit tiers. However, the City's Unfunded Accrued Liability (UAL) with PERS will increase over the next few years mainly due to lower-than-expected return on investment in recent years.

"The determination of both components requires complex actuarial calculations. The calculations are based on a set of actuarial assumptions which can be divided into two categories:

- *Demographic assumptions (e.g., mortality rates, retirement rates, employment termination rates, disability rates)*
- *Economic assumptions (e.g., future investment earnings, inflation, salary growth rates)*

These assumptions reflect CalPERS' best estimate of future experience of the plan and are long term in nature. We recognize that all assumptions will not be realized in any given year. For example, the investment earnings at CalPERS have averaged 6.9% over the 20 years ending June 30, 2022, yet individual fiscal year returns have ranged from -23.6% to +21.3%. In addition, CalPERS reviews all actuarial assumptions by conducting in-depth experience studies every four years, with the most recent experience study completed in 2021. The chart below shows the estimated UAL annual payments for the coming years." (Miscellaneous Plan of the City of Richmond (CalPERS ID: 2751275565)
Annual Valuation Report as of June 30, 2022).

Figure 2: Miscellaneous Plan, Projected Employer Contributions Per CalPERS Actuarial Valuation - June 30, 2022

	Required Contribution	(Assumes 6.80% Return)				
Fiscal Year	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29	FY2029-30
Normal Cost %	13.27%	12.8%	12.4%	12.0%	11.6%	11.3%
UAL Payment	$10,460,916	$11,535,000	$12,569,000	$13,387,000	$15,354,000	$15,756,000

Figure 3: Safety Plan, Projected Employer Contributions Per CalPERS Actuarial Valuation - June 30, 2022

	Required Contribution	(Assumes 6.80% Return)				
Fiscal Year	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29	FY2029-30
Normal Cost %	22.34%	21.7%	21.1%	20.5%	19.9%	19.3%
UAL Payment	$18,906,301	$20,421,000	$21,887,000	$23,080,000	$25,654,000	$26,255,000

The UAL is the present value of future employer contributions for service that has already been earned (retirees) and is in addition to future normal cost contributions for active members.

Headcount – the forecast assumes no change in the number of headcounts in future years, as of May 7, 2024, the proposed draft budget for FY2024-25 includes 769 Full Time Equivalent (FTE) positions in all funds. General fund budget includes ~639 FTE.

Non-Personnel Costs: for the Pessimistic and Middle of the Road Scenarios all non-personnel categories use a zero percent growth rate for FY2025-26 and a three percent (3%) annual growth rate for the years thereafter.

For the Optimistic scenario, there is a two percent (2%) growth rate for FY2025-26 and a four percent (4%) annual growth rate for the years thereafter. The table below summarizes the growth rates in a table format.

Investment in Paving Program: The Five-Year Forecast assumes enhanced investment in the paving program in the coming years as follows with the growth rates applied as the Other Costs discussed in Table 6.

Figure 4: Investment in Paving

Scenario	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
Pessimistic	6,604,223	6,604,223	6,802,350	7,006,420	7,216,613
Middle of the Road	6,604,223	6,604,223	6,802,350	7,006,420	7,216,613
Optimistic	6,604,223	6,802,350	6,989,414	7,164,150	7,343,253

Figure 5: Five-Year Forecast Scenario Assumptions

Scenario		FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Pessimistic	Personnel Costs	Proposed Budget	3%	3%	3%	3%
	Other Costs	Proposed Budget	0%	3%	3%	3%
Middle of the Road	Personnel Costs	Proposed Budget	4%	4%	4%	4%
	Other Costs	Proposed Budget	0%	3%	3%	3%
Optimistic	Personnel Costs	Proposed Budget	5%	5%	5%	5%
	Other Costs	Proposed Budget	2%	4%	4%	5%

Figure 6: Five-Year Forecast, Pessimistic Scenario

	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
Revenues	234,380,287	252,509,054	249,863,065	253,051,098	257,912,401	262,534,677
Expenditures	246,295,113	252,509,054	267,897,794	280,533,076	293,252,760	305,022,340
Surplus/(Deficit)	(11,914,826)	-	(18,034,729)	(27,481,978)	(35,481,978)	(42,487,662)

Figure 7: Five-Year Forecast, Pessimistic Scenario

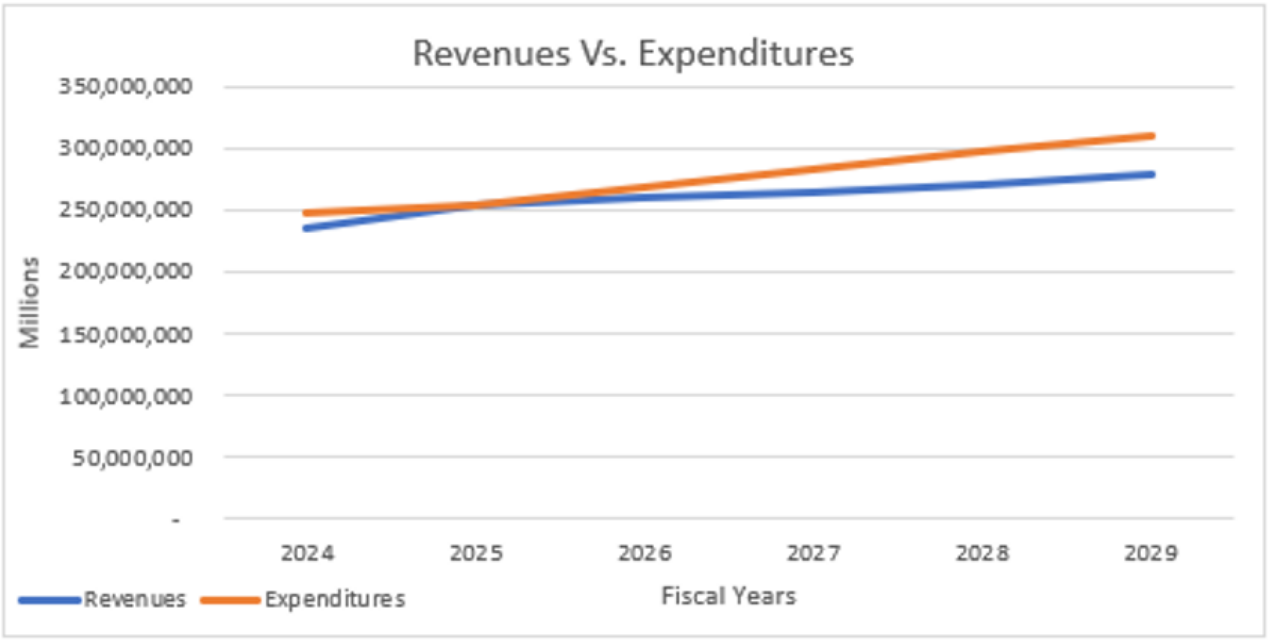


Figure 8: Five-Year Forecast, Middle of the Road Scenario

	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
Revenues	234,380,287	252,509,054	258,768,166	263,390,666	270,439,947	277,655,295
Expenditures	246,295,113	252,509,054	268,890,495	282,679,629	296,698,997	308,571,964
Surplus/(Deficit)	**(11,914,826)**	**-**	**(10,122,329)**	**(19,288,963)**	**(26,259,050)**	**(30,916,669)**

Figure 9: Five-Year Forecast, Middle of the Road Scenario

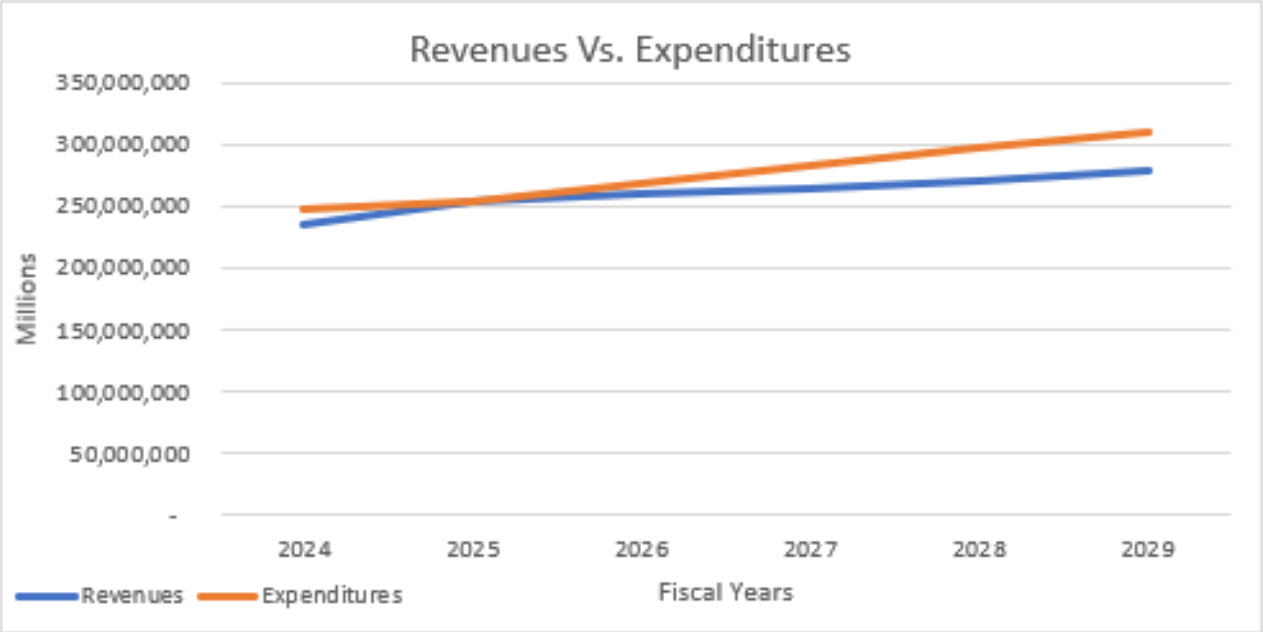
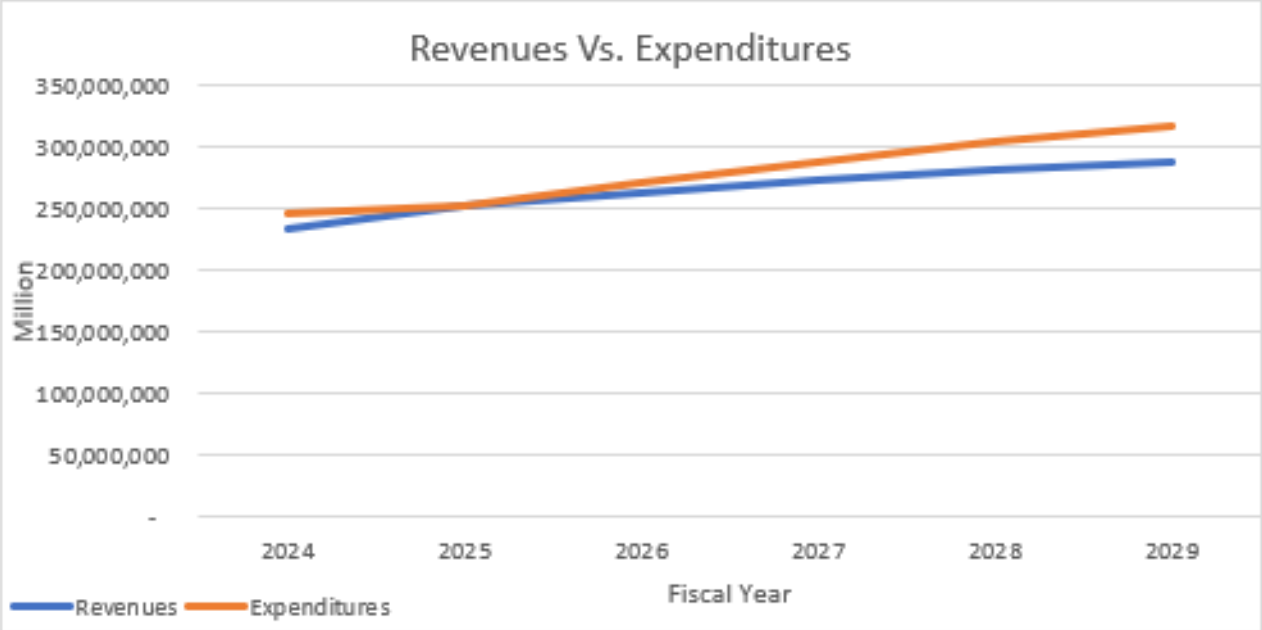


Figure 10: Five-Year Forecast, Optimistic Scenario

	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
Revenues	234,380,287	252,509,054	264,111,519	272,551,295	280,864,176	289,059,148
Expenditures	246,295,113	252,509,054	271,944,120	287,833,350	304,186,496	318,110,455
Surplus/(Deficit)	**(11,914,826)**	**-**	**(7,832,601)**	**(15,282,055)**	**(23,322,320)**	**(29,051,307)**

Figure 11: Five-Year Forecast, Optimistic Scenario



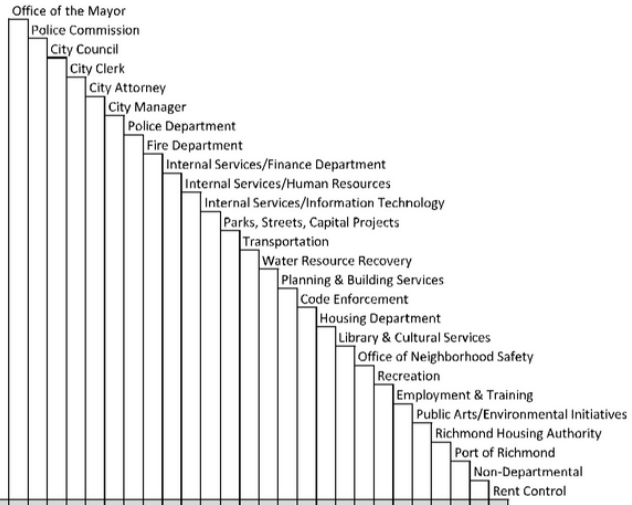
Budget Assumptions

Category	Assumptions
Revenues	
Property Tax	Assessed Value (AV) Growth stems from a combination of factors such as 2 percent Consumer Price Index (CPI) growth for most properties and new valuation for properties that were sold during 2023.
Sales and Use Tax	A 5.1 percent growth is included per Avenu Insights and Analytics; Vehicle Licenses Fee is tied to AV growth as well as Secured Property Taxes.
Utility User Tax	The analysis was in part provided by Avenu Insights and Analytics. Historically, growth rates applied to individual revenue streams within the UUT category, such as Cable, and Telecom, continue to decrease due to industry changes. In addition, the Settlement Amount is due to expire in FY 2024-25, the cap amount paid by Chevron is based on Energy Services CPI for the Bay Area.
Other Taxes	Each revenue stream within Other Taxes changes year-to-year based on independent influences. Garbage fees are up by 4 percent based on historical changes, and Hotel Taxes are up 3 percent based on rebounding sector. The Transfer Tax budgeted amount is based on the formula provided in the City's Guiding Fiscal Policy that mandates the use of the mean since implementation of the voter approved tiered structure. Gas and electricity franchise changes stem from a combination of recently updated franchise fee agreements with PG&E coupled with the growth factor used for UUT.
Licenses, Permits, and Fee	The primary revenue stream is Business Tax and a growth factor of 2 percent is used as a CPI going forward.
Fine and Forfeitures	Parking citations and Muni Court Fines are flat. Proposed amounts are lower than currently budgeted and tie to current year actuals and trends.
Use of Money and Property	Flat - zero growth.
Charges for Services	Most items entered by corresponding departments based on their estimated level of service. Proposed amounts are lower than currently budgeted and tie to current year actuals and trends.
Other Revenue	Very unpredictable. Usually very little budgeted here and items are added as received.
Rental Income	Proposed amounts are lower than currently budgeted and tie to current year actuals and leases.
Grants	Only known grants are budgeted.
Proceeds from Sale of Property	Based on historic trend.
Operating Transfers-In	Based on Analysis of the Pension Tax Override (PTORS) fund, estimated AV growth, minus scheduled uses. Left over funds are transferred to the General Fund.
Expenditures	
Salaries and Wages	The proposed Budget includes approved salary increases per each bargaining units' approved Memorandum of Understandings and annual step increases for staff where applicable. The proposed Budget includes a 6 percent position control vacancy rate City wide, which is approximately $10.5 million. This assumption was also approved by the City Council in the adopted FY 2023-24 Budget to achieve a balanced budget, while City staff members continue to focus on retention, recruiting, and hiring.
Payroll Fringe Benefits	Retirement and Healthcare costs are based on the most recent CalPERS valuation reports and current Kaiser rates, respectively, and will adjust as new information becomes available.
Professional and Admin Services	Baseline budget.
Other Operating	Baseline budget.
Utilities	Baseline budget.

Category	Assumptions
Equipment and Contract Services	Baseline budget.
Provision for Insurance Loss	Insurance Premiums.
Cost Pool (Vehicle Replacement)	Per Equipment Services provided list.
Cost Pool (General Liability)	Rates provided by Risk Mgmt. to achieve 80 percent confidence over 5 years.
Cost Pool (Civic Center Allocation)	Amount driven from the debt service, cash balance, and square footage used by program.
Asset Capital Outlay	Based on draft Capital Improvement Plan.
Debt Service Expenditure	Debt Service Schedule, maintained by Treasury.
A87 Cost Plan Reimbursement	Based on current Admin Cost Allocation Plan pending new plan.
Grant Expenditures	Based on the awarded grants.
Operating Transfers-Out	Recurring and onetime subsidies to Non-GF programs. Reimagining Public Safety allocations same as current year.

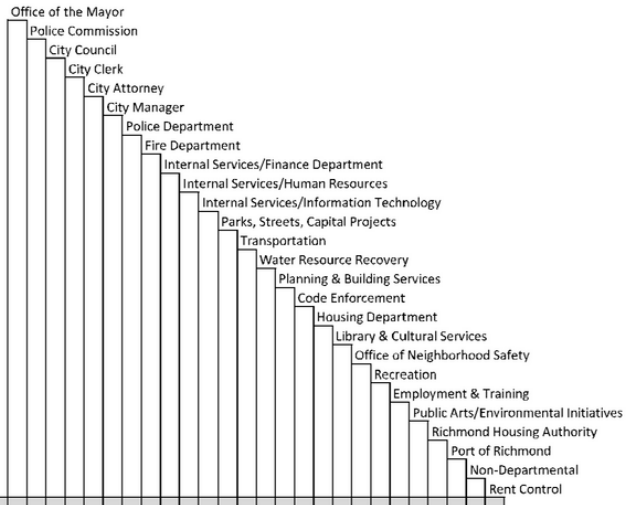
Sources and Uses by Fund Type

City of Richmond
Budgeted Funds - Sources and Uses



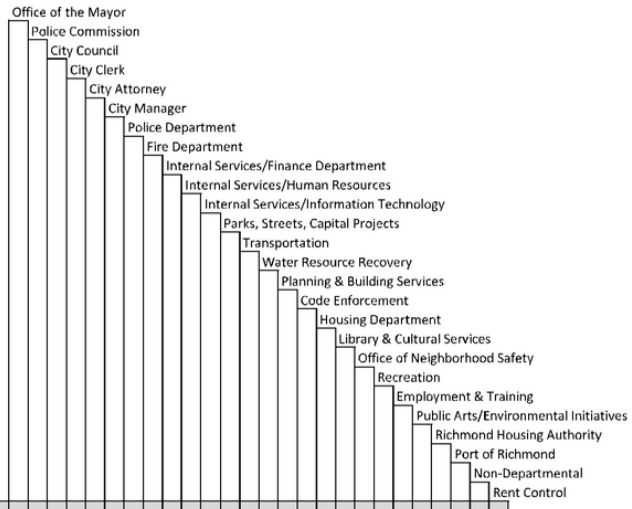
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Operating Funds			
0001	General Fund	Majority collected through taxes (property, sales, and utility users), fees, and service charges	General purpose operations
1003	Transportation Operation	On-going CCTA grant; some fees from ridership and electric charging stations	Transportation operations accommodating elderly and disabled citizens
1012	Hilltop Landscape Maintenance District	Special property tax assessment; operating transfer in from General Fund	Landscaping and maintenance within district boundaries
1015	Marina Bay Landscape & Lighting District	Special property tax assessment; operating transfer in from General Fund	Landscaping and maintenance within district boundaries
1050	Planning & Building Cost Recovery	Majority from building permits and conditional use of permits	Operating costs of providing planning and building regulation services
1205	Employment & Training	Federal, state and local grants; and operating transfer in from General Fund	Job training programs for various demographic groups through partnerships with local employers
4006	Stormwater	Storm water fees collected through property taxes	Maintenance of a clean storm sewer system for compliance federal regulations.

City of Richmond
Budgeted Funds - Sources and Uses



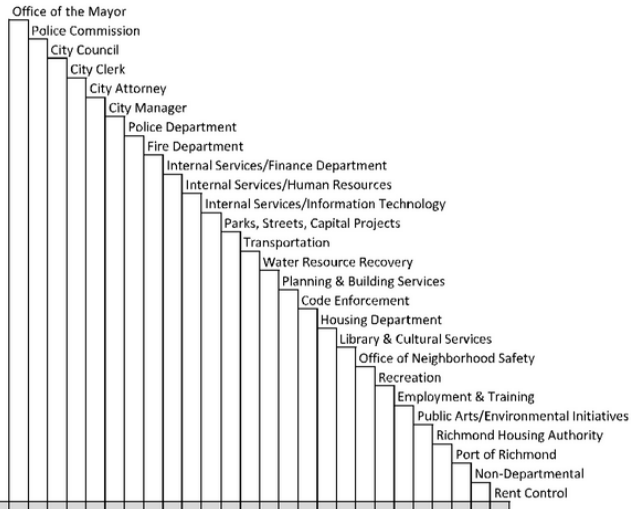
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Special Revenue Funds			
1001	Secured Pension Override	Pension tax override collected through property taxes	Pension-related expenses, including debt service principal and interest payments
1005	Library Fund	Federal, state and local grants, donations, collection of late fees, and public art fee	Literacy for every adult program and other grant funded projects
1007	Emergency Medical Services	Measure H County Tax	Emergency medical services in the city
1009	Veolia Mitigation Funds	Annual license fee of $25,000 per Municipal Code Section 7.04.125 and Conditional Use Permit 92-49	Programs and/or projects in the North Richmond and Iron Triangle areas
1010	North Richmond Waste Mitigation	Monthly mitigation fees paid by Republic Service on recovered waste.	Defray annual costs associated with collection and disposal of illegally dumped waste and associated impacts, subject to the joint control of the city and county
1013	Hazmat Grant	Contra Costa Health Services	Funding for supplies and training to support fire department response to hazardous materials incidents in the city
1014	Economic Development Administration (EDA) Revolving Loan Fund	Principal and interest payments on revolving loans made to businesses	Loans to businesses; and professional services (audit, management, and consulting fees)
1017	Chevron Modernization Project	Environmental & Community Investment Agreement (ECIA) related to Chevron Refinery Modernization Project	Various community-based programs, including greenhouse reduction programs as outlined in the agreement.
1018	Rent Control	Fees imposed to support Richmond Fair Rent, Just Cause for Eviction, and Homeowner Protection	Operating costs of administering the programs
1055	Encroachments	Encroachment fees and charges for engineering services	Operating costs of providing encroachment services
1303	Kids First Initiative	Richmond voters approved Measures E and K, known as the Richmond Kids First Initiative, on June 5, 2018.	To create and expand opportunities for children and youth with after-school and summer programs.
1304	Emergency Operations and Disaster Recovery	General Fund and Grants	To track emergency operations center and disaster recovery costs.
1305	Public Art	Council approved "Percent for Art" resolution approved in May 1997, which set aside 1.5% of eligible capital improvement project budgets for the acquisition of public art.	The Public Art Advisory Committee (PAAC) develops a public art plan that identifies sites, concepts, and potential approaches for integrating public art into the capital projects.

City of Richmond
Budgeted Funds - Sources and Uses



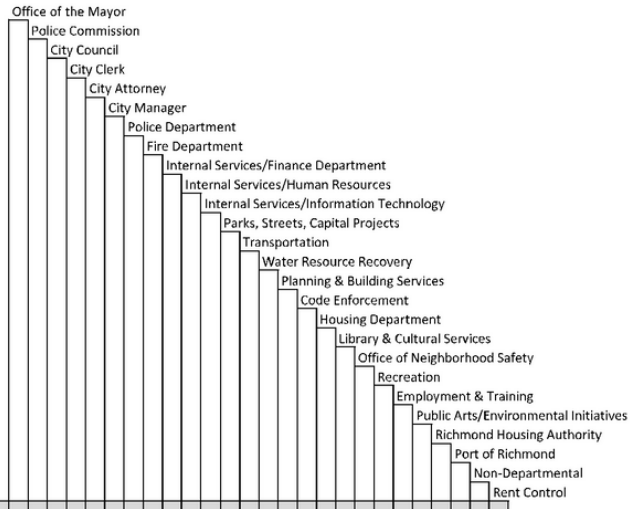
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
1306	American Rescue Plan Act	In 2021, Congress passed the American Rescue Plan Act (ARPA). ARPA included a variety of economic incentives to address the impacts of COVID-19. The City of Richmond was allocated $27.7million in relief funds.	Respond to the public health emergency associated with COVID-19 or negative economic impacts to households, small businesses, non-profit organizations, and impacted industries such as tourism, travel, and hospitality
1307	Transformative Climate Communities Grant	On October 27th, 2022, Richmond was awarded a $35M Transformative Climate Communities (TCC) Round 4 Implementation Grant by the California Strategic Growth Council.	Implementing projects and transformative plans with environmental, health, and economic benefits in the Iron Triangle, Santa Fe, and Coronado neighborhoods of Richmond.
1308	Encampment Resolution Grant Fund	On June 14, 2023, Richmond received $8.6M Encampment Resolution Grant Round 2 funding.	To assist local jurisdictions in ensuring the wellness and safety of people experiencing homelessness in encampments by providing services and supports that address their immediate physical and mental wellness and result in meaningful paths to safe and stable housing.

City of Richmond
Budgeted Funds - Sources and Uses



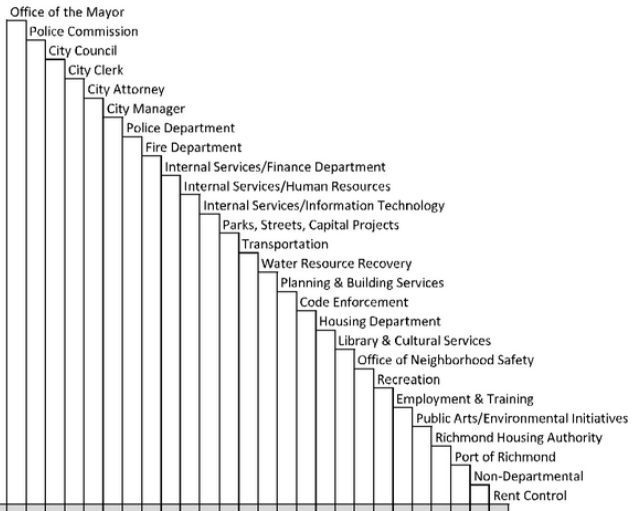
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Capital Improvement Funds			
1002	Gas Tax	An excise fuel tax (also known as a petrol, gasoline or gas tax, or as a fuel duty) imposed on the sale of fuel.	Restricted to uses for research, planning, construction, improvements, maintenance, and operation of public streets and highways
1004	Asset Seizure	Forfeitures of assets gained through involvement in illegal activities	Law enforcement equipment and supplies
1006	Outside Funded Grants	Federal, state, and other grants	Grant funded services and programs
1019	Senate Bill 1 (SB1) - Road Maintenance and Rehabilitation Account (RMRA), also known as Gas Tax	An excise fuel tax (also known as a petrol, gasoline or gas tax, or as a fuel duty) 12 cents increase imposed on the sale of fuel effective November 1, 2017.	Restricted to uses for research, planning, construction, improvements, maintenance, and operation of public streets and highways
1054	Engineering Grants	Federal, state, and other grants	Grant funded capital and non-capital projects
2001	Capital Outlay Fund	Bonds, grants, insurance proceeds, and settlement agreements	Restricted monies that are to be used for the specific purposes related to capital improvements
2002	Measure J	Contra Costa County collects one half of one percent sales and use tax; 20% is allocated to the city	Improvement of local transportation, including streets and roads
2007	Harbor Fund	Special limited obligation bond established in 1996	Port of Richmond dredging and deepening the Richmond Harbor
2110	Impact Fee - Parks	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements

City of Richmond
Budgeted Funds - Sources and Uses



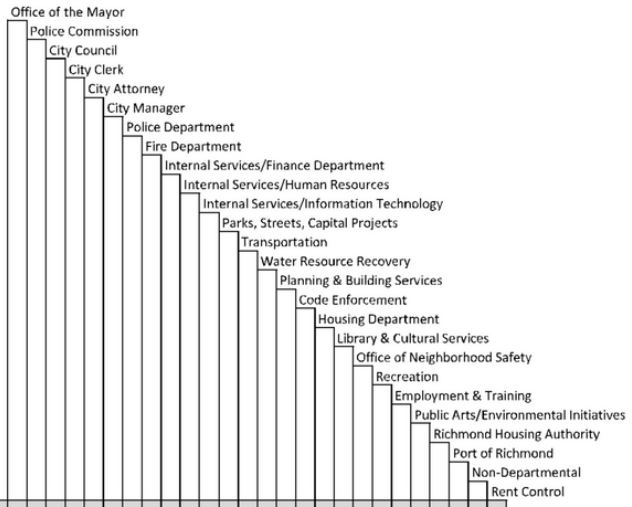
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
2111	Impact Fee - Traffic	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2113	Impact Fee - Fire	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2114	Impact Fee - Police	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2115	Impact Fee - Comm/Aquatic	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2116	Impact Fee - Parks/Open	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2117	Impact Fee - Library	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2118	Impact Fee - Hilltop	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2119	Impact Fee - Storm Drainage	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements
2120	Impact Fee - Developer	Fees collected by the city on new commercial and residential development projects	Infrastructure improvements

City of Richmond
Budgeted Funds - Sources and Uses



Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Debt Service Funds			
3001	2005 Taxable Pension Obligation Bonds	Transfers from the general Fund and the Pension Tax Override Fund	Debt service principal and interest payments on the 2005 Pension Obligation Bonds
3002	99A Pension Obligation Bonds	Transfers from the Pension Tax Override Fund	Debt service principal and interest payments on the 1999A Pension Obligation Bonds
3005	2016 Lease Revenue Bonds	Transfer from the general fund and charges to operating departments based on square footage occupied at Civic Center	Debt service principal and interest payments on the Civic Center Lease Revenue Bonds

City of Richmond
Budgeted Funds - Sources and Uses



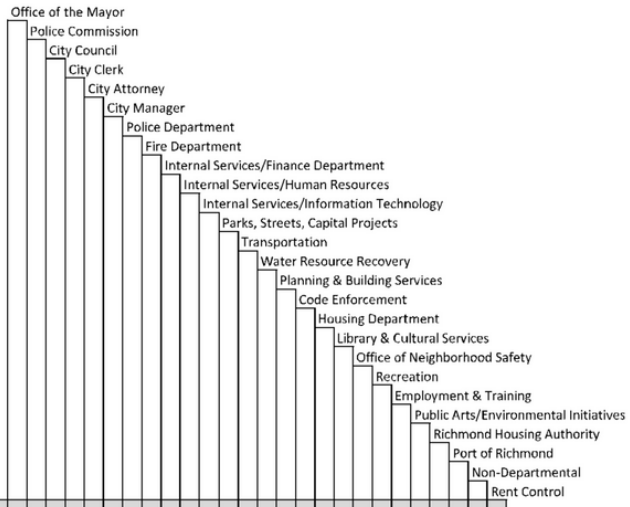
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Enterprise Funds			
4001	Port Operations	Rental income from Port tenants, dockage and wharfage	Operating costs; and capital improvements which includes maintenance dredging
4003	Wastewater Enterprise	Sewer use tax fees, plan checking fees and sewer lateral fees; also, pre-treatment permits and design review fees	Operating costs; and capital improvements for the Wastewater Treatment Plant and throughout the City
4005	Marina Operations	Rental income from lease rentals	Debt service principal and interest payments to Dept. of Boating & Waterways and staff costs.
4008	KCRT Cable Television	Revenues received from cable franchise fees and charges for services	Administrative and operating costs of the enterprise
4201	RHA-Capital Fund	Department of Housing and Urban Development (HUD)	Capital improvements for public housing developments
4401	RHA-Hacienda	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4404	RHA-Nevin Plaza	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4405	RHA-Nystrom Village	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4406	RHA-Richmond Village One	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4407	RHA-Richmond Village Two	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4408	RHA-Richmond Village Three	Department of Housing and Urban Development (HUD)	Provide housing for low income eligible participants
4409	RHA-Local Fund	Rental income from RHA owned non federal funded properties (Westridge)	Public housing operations through out housing authority
4501	RHA-Central Office Cost Center	Housing authority programs	Operations and administrative overhead
4502	RHA- Housing Corporation	Management Fee in the amount of $5,000 on an annual basis from the Easter Hill Developments when their financials reflect a cash surplus.	To benefit and support the RHA with respect to the Easter Hill development.

City of Richmond
Budgeted Funds - Sources and Uses



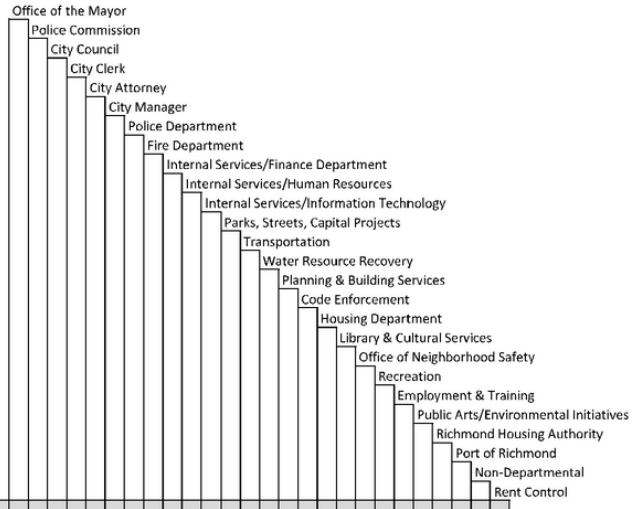
Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Internal Service Funds			
5001	Insurance Reserves	Charges to operating departments/funds based on number of full-time equivalents and a percentage of payroll.	Employee claims due to industrial injuries and general claims against the city for damages incurred
5003	Equipment Replacement	Charges to operating departments/funds for equipment usage	Purchase of equipment and or replacement of equipment that is no longer efficient in its operation
5005	Police CAD (Computer Aided Dispatch) System	Internal service charges to General Fund - Police	Communication centers' operations for public safety and emergency services
5006	Police RMS (Records Management System)	Internal service charges to General Fund - Police	Law enforcement records management
5008	Compensated Absences	Charges to operating departments/funds	Sick, vacation, and compensatory leave payouts to employees

City of Richmond
Budgeted Funds - Sources and Uses



Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
Housing Department Funds			
1200	Housing Administration	Section 108 Loan repayments, and transfer in from General Fund	Administrative and operating costs of the program.
1201	Community Block Development Grant (CDBG)	Community Development Block Grant	CDBG grant programs for low and moderate income participants and other eligible programs such as public services, public facility rehabilitation, home improvement loans and other affordable housing programs
1202	Home Program	HOME Investment and Partnership Grant	For use in the development, rehabilitation and construction of affordable housing for low and moderate income families.
1203	NSP (Neighborhood Stabilization Program) (Non-Profit)	NSP 1 program income	Activities which include, but are not limited to: a. Establishing financing mechanisms for purchase and redevelopment of foreclosed homes and residential properties b) Purchase and rehabilitate homes/residential properties abandoned or foreclosed c) Redevelop demolish blighted and/or vacant structures.
1207	NSP (Neighborhood Stabilization Program) (City)	NSP 3 grant and program income	Purchase and rehabilitate homes and residential properties abandoned or foreclosed, demolish blighted properties and develop them making the properties available for low and moderate income families
1208	Successor Housing Agency	Bond monitoring fees, program income (i.e., loan repayments principal and interest, residual receipts and others non-grant receipts)	Development, rehabilitation and construction of affordable housing as well as financial and/or rental assistance to low and moderate income families to avoid homelessness; also, the fund can also be used to provide housing and/or assist in the prevention of homelessness

City of Richmond
Budgeted Funds - Sources and Uses



Fund	Fund Description	Primary Source of Funds	Primary Use of Funds
1209	Cal Home Grant	Cal Home State grant	Provide loans to qualified individuals (low and moderate income participants) to rehabilitate/repair, improve and remove health and safety hazards and to provide financial assistance such as down payment assistance to qualified low and moderate income homebuyers
1302	Housing In-Lieu Funds	Developer fees	Development, rehabilitation and construction of affordable housing available for low and moderate income families and to increase the affordable housing stock
2125	Iron Triangle	Remaining interest on Economic Development Initiative (EDI) Grant	Repayment of Section 108 loans; remaining funds will be returned to HUD
2126	Housing Capital Project Fund	State Grants - Prop 84 Baxter Creek, State IIG Prop 1C , California Coastal Baxter Creek	Restore the Baxter Creek and Park surrounding the Miraflores Senior Housing development site

Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
CITY ATTORNEY'S OFFICE				
Admin Services Coordinator	1.0	1.0	0.0	0.0
Assistant City Attorney	2.0	3.0	2.0	2.0
Chief Assistant City Attorney	1.0	1.0	1.0	1.0
City Attorney (Currently Contract Position)	1.0	0.0	1.0	1.0
Office Specialist	1.0	1.0	1.0	1.0
Paralegal			1.0	1.0
Law Office Supervisor	1.0	1.0	1.0	1.0
Senior Assistant City Attorney	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**10.0**	**10.0**	**10.0**	**10.0**
CITY CLERK'S OFFICE				
City Clerk	1.0	1.0	1.0	1.0
Deputy City Clerk	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**4.0**	**4.0**	**4.0**	**4.0**
CITY COUNCIL				
Councilmember	6.0	6.0	6.0	6.0
Project Coordinator	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**8.0**	**8.0**	**8.0**	**8.0**
CITY MANAGER'S OFFICE				
Deputy City Manager	2.0	0.0	0.0	0.0
Admin Chief			1.0	1.0
Grants Manager			1.0	1.0
City Manager	1.0	1.0	1.0	1.0
Executive Assistant to the City Manager	1.0	1.0	1.0	1.0
Management Analyst/Associate Mgmt. Analyst (Communications Analyst)		1.0	1.0	1.0
Management Analyst/Associate Mgmt. Analyst	1.0	1.0	1.0	0.0
Sr. Admin Analyst		1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**5.0**	**7.0**	**6.0**
COMMUNITY DEVELOPMENT (Administrative Services)				
Associate Administrative Analyst (1 Term Position)	1.0	3.0	3.0	3.0
Director of Community Development	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0
COMMUNITY DEVELOPMENT (Building Services)				
Building Inspector	2.0	2.0	3.0	3.0
Building Inspector Supervisor	1.0	1.0	1.0	1.0
Building Official (Interim)	1.0	1.0	1.0	1.0
Deputy Building Official	1.0	1.0	1.0	1.0
Industrial Building Inspector	1.0	1.0	1.0	1.0
Plan Checking Engineer	1.0	1.0	2.0	2.0
Permit Technician I/II	4.0	4.0	4.0	3.0
Senior Building Inspector	3.0	3.0	3.0	3.0
Senior Permit Technician				1.0
COMMUNITY DEVELOPMENT (Code Enforcement)				
Administrative Assistant	1.0	1.0	1.0	1.0
Code Enforcement Manager	1.0	1.0	1.0	1.0

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
Code Enforcement Officer I/II	7.0	7.0	7.0	7.0
COMMUNITY DEVELOPMENT (Housing/Successor Agency)				
Housing Programs Analyst		1.0	1.0	1.0
Housing Manager	1.0	1.0	1.0	1.0
Housing Services Supervisor	1.0	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0	1.0
COMMUNITY DEVELOPMENT (Planning)				
Assistant/Associate Planner	3.0	3.0	2.0	2.0
Planning Manager	1.0	1.0	1.0	1.0
Planning Technician I/II	1.0	1.0	1.0	1.0
Principal Planner			1.0	1.0
Project Coordinator (Term Position)		1.0	1.0	1.0
Senior Accountant	1.0	0.0	0.0	0.0
Senior Planner	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**38.0**	**41.0**	**43.0**	**43.0**
COMMUNITY POLICE REVIEW COMMISSION				
Administrative Analyst	0.1	0.1	0.1	0.1
Total Full-Time Equivalents (FTEs)	**0.1**	**0.1**	**0.1**	**0.1**
COMMUNITY SERVICES (Administration)				
Deputy City Manager (Moved from City Manager Office)	0.0	1.0	1.0	1.0
Finance Manager II	1.0	1.0	1.0	1.0
Associate Management Analyst				1.0
Total Full-Time Equivalents (FTEs)	**1.0**	**2.0**	**2.0**	**3.0**
COMMUNITY SERVICES (Employment & Training)				
Administrative Assistant	1.0	1.0	1.0	1.0
Admin Trainee(3 Term Positions)	1.0	1.0	4.0	4.0
Administrative Analyst	2.0	2.0	2.0	2.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Deputy Director of Community Services	1.0	1.0	1.0	1.0
Workforce Program Manager	3.0	3.0	3.0	3.0
Workforce Specialist I/II	12.0	12.0	12.0	12.0
Director of Community Services	1.0	1.0	1.0	1.0
Office Assistant	1.0	1.0	0.0	0.0
Project Coordinator	1.0	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0	1.0
Workforce Program Specialist	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	**27.0**	**27.0**	**29.0**	**29.0**
COMMUNITY SERVICES (Library)				
Library Services Manager	1.0	1.0	1.0	1.0
Circulation Supervisor	1.0	1.0	1.0	1.0
Deputy Director of Community Services - Library	1.0	1.0	1.0	1.0
Executive Assistant I/II	1.0	1.0	1.0	1.0
Family Literacy Specialist	1.0	1.0	1.0	1.0
Head of Reference	1.0	2.0	2.0	2.0
Learning Center Coordinator	1.0	1.0	1.0	1.0
Librarian I/II	9.0	9.0	9.0	9.0
Library Assistant I/II	8.0	8.0	8.0	8.0

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
Library Associate	2.0	2.0	2.0	2.0
Library Information Systems Support Technician	1.0	1.0	1.0	1.0
Literacy Program Manager	1.0	1.0	1.0	1.0
Office Assistant	0.7	0.7	0.7	0.7
Senior Library Assistant	2.0	2.0	2.0	2.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0
Volunteer Tutor/Learner Coordinator	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**34.7**	**35.7**	**35.7**	**35.7**
COMMUNITY SERVICES (Office of Neighborhood Safety)				
Administrative Assistant	1.0	1.0	1.0	1.0
Deputy Director of Community Services - ONS	1.0	1.0	1.0	1.0
Management Analyst/ Associate Management Analyst	1.0	1.0	1.0	1.0
Neighborhood Change Agents (1 Temporary)	11.0	11.0	11.0	12.0
ONS Field Coordinator	2.0	2.0	2.0	2.0
ONS Program Manager	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**17.0**	**17.0**	**17.0**	**18.0**
COMMUNITY SERVICES (Recreation)				
Accounting Assistant	1.0	1.0	1.0	1.0
Administrative Assistant (1 Term Position)	2.0	2.0	3.0	2.0
Administrative Services Coordinator		1.0	1.0	1.0
Admin Analyst	1.0	1.0	2.0	2.0
Associate Admin Analyst	1.0	1.0	1.0	0.0
Auditorium Aide	3.2	3.2	3.2	3.2
Deputy Director of Community Services - Recreation	1.0	1.0	1.0	1.0
Development Project Manager II	0.4	0.4	0.4	0.4
Executive Assistant I/II	1.0	1.0	1.0	1.0
Library Associate (Tool Lending Library)		2.0	2.0	2.0
Lifeguard	1.6	1.6	1.6	1.6
Registration Specialist	1.0	1.0	1.0	1.0
Recreation Program Coordinator	8.0	10.0	10.0	10.0
Recreation Program Specialist	4.2	3.2	3.2	3.2
Recreation Supervisor	3.0	3.0	3.0	3.0
Senior Lifeguard	1.6	1.6	1.6	1.6
Total Full-Time Equivalents (FTEs)	**30.0**	**34.0**	**36.0**	**34.0**
COMMUNITY SERVICES (Community Crisis Response Program CCRP)				
Administrative Analyst/Associate			1.0	1.0
Community Intervention Specialists			8.0	8.0
Mental Health Clinician			1.0	1.0
Project Manager II - CCRP Manager		1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**0.0**	**1.0**	**11.0**	**11.0**
COMMUNITY SERVICES (Transportation)				
Associate Administrative Analyst		1.0	0.0	0.0
R-transit Driver	2.0	2.0	2.0	2.0
R-transit Driver Leadworker	1.0	1.0	1.0	1.0
Project Manager I/II	2.0	2.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**6.0**	**4.0**	**4.0**

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
DEPARTMENT OF CHILDREN AND YOUTH				
Community Services Technician I/II			1.0	1.0
Management Analyst / Associate Management Analyst	1.0	2.0	3.0	3.0
Project Manager I/II		1.0	0.0	0.0
Senior Management Analyst	1.0	0.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**2.0**	**3.0**	**5.0**	**5.0**
ECONOMIC DEVELOPMENT (Business/Economic Development)				
Director of Economic Development	1.0	1.0	1.0	1.0
Executive Assistant I/II	1.0	1.0	1.0	1.0
Management Analyst/Associate Management Analyst	1.0	1.0	1.0	1.0
Sr. Business Assistance Officer	1.0	1.0	1.0	1.0
ECONOMIC DEVELOPMENT (Arts & Culture)				
Arts & Culture Manager	1.0	1.0	1.0	1.0
Administrative Assistant			1.0	1.0
ECONOMIC DEVELOPMENT (Environmental & Health Initiatives)				
Environmental Manager	1.0	1.0	1.0	1.0
Management Analyst/Associate Management Analyst	1.0		2.0	2.0
ECONOMIC DEVELOPMENT (Port)				
CIP Manager				1.0
Port Director	1.0	1.0	1.0	1.0
Port Marketing/Operations Manager	1.0	1.0	1.0	0.0
Sr. Business Assistance Officer	1.0	1.0	1.0	1.0
ECONOMIC DEVELOPMENT (Real Estate)				
Development Project Manager II	1.0	1.0	1.0	1.0
Economic Development Coordinator		1.0	0.0	0.0
Project Manager I/II	1.0	0.0	0.0	0.0
Total Full-Time Equivalents (FTEs)	**12.0**	**11.0**	**13.0**	**13.0**
FINANCE				
Accountant I/II	7.0	6.0	6.0	5.0
Accounting Assistant	5.0	5.0	5.0	5.0
Accounting Manager	2.0	4.0	4.0	4.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Budget Administrator	1.0	0.0	0.0	0.0
Budget Analyst I/II	2.0	2.0	2.0	1.0
Business License Field Inspector	1.0	1.0	0.0	0.0
Business License Specialist	2.0	2.0	3.0	3.0
Buyer I/II	1.0	1.0	1.0	1.0
Finance Manager				2.0
Project Manager I (Contract Compliance)		1.0	1.0	0.0
Chief Accountant		1.0	0.0	0.0
Deputy City Manager (Moved from City Manager Office)		1.0	1.0	1.0
Deputy Director of Finance	1.0	1.0	1.0	1.0
Director of Finance	1.0	1.0	1.0	1.0
Payroll Coordinator	2.0	2.0	2.0	2.0
Payroll Manager	1.0	1.0	1.0	1.0
Senior Accountant	3.0	3.0	4.0	4.0
Senior Budget Analyst	1.0	1.0	1.0	1.0
Senior Buyer	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**32.0**	**35.0**	**35.0**	**34.0**

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
FIRE				
SWORN				
Fire Chief (Interim)	1.0	1.0	1.0	1.0
Battalion Chief	4.0	4.0	4.0	4.0
Deputy Fire Chief	1.0	1.0	1.0	1.0
Deputy Fire Marshal	1.0	1.0	1.0	1.0
Fire Captain	24.0	24.0	24.0	24.0
Fire Engineer	24.0	24.0	24.0	24.0
Fire Fighter	30.0	30.0	30.0	30.0
Fire Inspector I/II (Temporary Increase of One FTE - Authorized 4)	5.0	5.0	5.0	5.0
Fire Marshal (Interim)	1.0	1.0	1.0	1.0
Sub-total Sworn	**91.0**	**91.0**	**91.0**	**91.0**
NON-SWORN				
Administrative Assistant	1.0	1.0	1.0	1.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Associate Admin Analyst	1.0	1.0	1.0	1.0
Emergency Services Analyst	1.0	1.0	1.0	1.0
Emergency Services Manager	1.0	1.0	1.0	1.0
Sub-total Non-Sworn	**5.0**	**5.0**	**5.0**	**5.0**
Total Full-Time Equivalents (FTEs)	**96.0**	**96.0**	**96.0**	**96.0**
HUMAN RESOURCES				
Admin Assistant	1.0	1.0	1.0	1.0
Employee Benefits Analyst I	1.0	1.0	0.0	0.0
Human Resources Manager	3.0	3.0	3.0	2.0
Director of Human Resources	1.0	1.0	1.0	1.0
Human Resources Technician I/II/III	2.0	2.0	2.0	2.0
Human Resources Analyst I/II	4.0	4.0	5.0	5.0
Human Resources Analyst Principal	1.0	1.0	1.0	2.0
Human Resources Analyst Senior	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	**15.0**	**15.0**	**15.0**	**15.0**
INFORMATION TECHNOLOGY | KCRT				
Information Technology				
Business Systems Analyst I	1.0	1.0	1.0	1.0
Duplicating/Mail Assistant	1.0	1.0	1.0	1.0
Information Technology Assistant	1.0	1.0	1.0	1.0
Information Technology Director	1.0	1.0	1.0	1.0
Information Technology Manager	2.0	2.0	2.0	2.0
Information Technology Support Specialist I/II	1.0	1.0	1.0	1.0
Network & Systems Security Officer	1.0	1.0	1.0	1.0
Network & Systems Specialist I/II	1.0	1.0	1.0	1.0
Senior Programmer Analyst	1.0	1.0	1.0	1.0
Telecommunications Coordinator	1.0	1.0	1.0	1.0
KCRT				
Cable TV Manager	1.0	1.0	1.0	1.0
Cable TV Programming Coordinator	1.0	1.0	1.0	1.0
Senior Cable TV Production Assistant	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**14.0**	**14.0**	**14.0**	**14.0**

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
MAYOR'S OFFICE				
Mayor	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0
Associate Management Analyst	2.0	2.0	2.0	2.0
Executive Assistant I	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**5.0**	**5.0**	**5.0**
POLICE				
SWORN				
Assistant Police Chief	1.0	1.0	1.0	1.0
Police Captain	3.0	3.0	3.0	3.0
Police Chief	1.0	1.0	1.0	1.0
Police Lieutenant	8.0	8.0	9.0	9.0
Police Officer	107.0	107.0	109.0	109.0
Police Officer Trainee	2.0	2.0	0.0	0.0
Police Sergeant	23.0	23.0	23.0	23.0
Sub-total Sworn	**145.0**	**145.0**	**146.0**	**146.0**
NON-SWORN				
Administrative Assistant	2.0	2.0	2.0	3.0
Assistant Police Property Technician	1.0	1.0	1.0	1.0
Administrative Services Coordinator	1.0	0.0	0.0	0.0
CCTV Wireless & Systems Specialist	1.0	1.0	1.0	1.0
Civilian Admin Manager	1.0	0.0	0.0	0.0
Community Services Officer	2.0	2.0	2.0	0.0
Communications Dispatcher I/II/III	17.0	17.0	17.0	17.0
Communications Manager	1.0	1.0	1.0	1.0
Communications Shift Supervisor	4.0	4.0	4.0	4.0
Crime Analysis Technician	1.0	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0	1.0
Crime Prevention Manager	1.0	1.0	1.0	1.0
Crime Prevention Specialist	1.0	1.0	1.0	1.0
Crime Scene Technician	3.0	3.0	3.0	3.0
Jailer	6.0	6.0	6.0	6.0
Network and Systems Specialist I/II	2.0	2.0	2.0	2.0
Office Assistant	1.0	1.0	1.0	1.0
Parking Enforcement Representative	5.0	5.0	6.0	6.0
Police Admin Manager		1.0	1.0	1.0
Police Property Technician	1.0	1.0	1.0	1.0
Police Records & Property Mgr.	1.0	1.0	1.0	1.0
Police Records Specialist	9.0	9.0	9.0	9.0
Project Manager I/II	1.0	1.0	1.0	1.0
Community Engagement Mgr.	1.0	1.0	1.0	1.0
Public Safety Technology Supervisor	1.0	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0	1.0
Senior Admin Analyst	1.0	1.0	1.0	1.0
Systems Administrator	1.0	1.0	1.0	1.0
Sub-total Non-Sworn	**68.0**	**67.0**	**68.0**	**67.0**
Total Full-Time Equivalents (FTEs)	**213.0**	**212.0**	**214.0**	**213.0**

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
PUBLIC WORKS				
Administration & Finance Division				
Administrative Assistant	4.0	4.0	5.0	4.0
Admin Services Coordinator	1.0	1.0	1.0	1.0
Deputy Public Works Director - Operations and Maintenance	1.0	1.0	1.0	1.0
Deputy Public Works Director - Capital Improvement | City Engineer	1.0	1.0	1.0	1.0
Director of Public Works	1.0	1.0	1.0	1.0
Executive Assistant I/II	2.0	2.0	1.0	1.0
Infrastructure Administrator	1.0	1.0	1.0	1.0
Associate Admin Analyst	1.0	1.0	2.0	2.0
Office Aide	0.8	0.8	0.8	0.8
Office Assistant	1.0	1.0	1.0	0.0
Senior Accountant	1.0	1.0	1.0	1.0
Capital Improvement | Engineering				
Capital Projects Manager	1.0	1.0	1.0	1.0
Development Project Manager I/II	0.4	0.4	0.4	0.4
Associate Civil Engineer			1.0	0.0
Construction Inspector I/II	3.0	3.0	3.0	3.0
Junior/Assistant Engineer	1.0	1.0	2.0	3.0
Permit Technician I/II				1.0
Senior Civil Engineer	2.0	2.0	3.0	3.0
Operations and Maintenance: Abatement				
Building Trades Worker I/II/Senior	2.0	2.0	2.0	2.0
Equipment Operator	1.0	1.0	1.0	1.0
Facilities Maintenance Worker I/II	1.0	1.0	1.0	1.0
Maintenance Leadworker	2.0	2.0	2.0	3.0
Maintenance Worker I/II	13.0	13.0	13.0	13.0
Public Works Abatement Superintendent	1.0	1.0	1.0	1.0
Operations and Maintenance: Building maintenance				
Carpenter	2.0	2.0	2.0	2.0
Custodial Maintenance Supervisor	1.0	1.0	1.0	1.0
Electrical Supervisor	1.0	1.0	1.0	1.0
Electrician I/II	4.0	4.0	4.0	4.0
Facilities Maintenance Worker I/II	9.0	9.0	9.0	9.0
PW Facilities maintenance Superintendent	1.0	1.0	1.0	1.0
Building Trades Worker I/II/Senior	2.0	2.0	2.0	2.0
Painter	2.0	2.0	2.0	2.0
Senior Electrician	1.0	1.0	1.0	1.0
Stationary Engineer	3.0	3.0	3.0	3.0
Stationary Engineer Supervisor	1.0	1.0	1.0	1.0
Operations and Maintenance: Fleet				
Combo Equipment Mechanic	7.0	7.0	7.0	7.0
Equipment Mechanic III/Senior	3.0	3.0	3.0	3.0
Equipment Parts Specialist	1.0	1.0	1.0	1.0
Equipment Services Superintendent	1.0	1.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0	1.0
Operations and Maintenance: Parks & Landscape				
Equipment Parts Specialist	1.0	1.0	1.0	1.0
Gardener	3.0	3.0	2.0	2.0

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
Groundskeeper	13.0	13.0	14.0	16.0
Maintenance Leadworker	6.0	6.0	6.0	6.0
Parks & Landscaping Superintendent	1.0	1.0	1.0	1.0
Parks Construction & Maintenance Worker	5.0	5.0	5.0	5.0
Parks Supervisor (One Interim)	3.0	3.0	3.0	3.0
Tree Leadworker	1.0	1.0	1.0	1.0
Operations and Maintenance: Streets & Signs				
Equipment Operator	10.0	10.0	10.0	10.0
Maintenance Leadworker	2.0	2.0	2.0	2.0
Maintenance Worker I/II	8.0	8.0	8.0	8.0
Project Manager I/II	1.0	0.0	0.0	0.0
PW Streets maintenance Superintendent	1.0	1.0	1.0	1.0
Streets Supervisor	1.0	1.0	1.0	1.0
To Be Determined				2.0
Total Full-Time Equivalents (FTEs)	**138.2**	**137.2**	**141.2**	**145.2**
PUBLIC WORKS (Water Resource Recovery)				
Environmental Compliance Inspector	2.0	2.0	2.0	2.0
Environmental Manager	1.0	1.0	1.0	1.0
Project Manager I/II	1.0	1.0	0.0	0.0
Water Resources Division Manager			1.0	1.0
Project Coordinator	1.0	0.0	0.0	0.0
Senior Civil Engineer		1.0	1.0	1.0
Senior Environmental Inspector	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**6.0**	**6.0**	**6.0**	**6.0**
RENT PROGRAM				
Administrative Assistant	3.0	3.0	1.0	1.0
Compliance Specialist			2.0	2.0
Deputy Director Rent Program	1.0	1.0	1.0	1.0
Executive Director Rent Program	1.0	1.0	1.0	1.0
Hearing Examiner Rent Program	1.0	1.0	1.0	1.0
General Counsel Rent Program	1.0	1.0	1.0	1.0
Office Assistant			2.0	2.0
Rent Program Analyst I/II	2.0	2.0	2.0	2.0
Senior Admin Analyst	1.0	1.0	1.0	1.0
Senior Management Analyst	1.0	1.0	1.0	1.0
Staff Attorney Rent Program	1.0	1.0	1.0	1.0
Total Full-Time Equivalents(FTEs)	**12.0**	**12.0**	**14.0**	**14.0**
RICHMOND HOUSING AUTHORITY				
Administrative Assistant	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	1.0	1.0	1.0	1.0
Executive Director Housing Authority (Interim)	1.0	1.0	1.0	1.0
Resident Housing Manager	1.0	1.0	1.0	1.0
Senior Development Project Manager	1.0	1.0	0.0	0.0
Senior Property Manager	1.0	1.0	1.0	1.0
Senior Resident Housing Manager	1.0	0.0	0.0	0.0
Total Full-Time Equivalents (FTEs)	**7.0**	**6.0**	**5.0**	**5.0**
GRAND TOTAL ALL DEPARTMENTS	**732.0**	**743.0**	**770.0**	**771.0**

BUDGET SUMMARIES

	General Fund	Other Operations	Special Revenues	Capital Improvements
ESTIMATED BEGINNING BALANCE 07/01/2024	58,595,824	10,367,005	59,697,556	41,021,525
Revenues				
Property Tax	57,597,487	1,889,142	28,717,729	-
Sales Tax	60,456,550	-	-	-
Utility Users Tax	62,092,359	-	-	-
Other Taxes	23,405,397	-	-	-
Licenses, Permits and Fees	16,252,770	7,302,283	4,764,051	-
Fines, Forfeitures and Penalties	176,438	-	-	-
Interest and Investment Income	1,796,421	82,307	50,000	-
Charges for Services	3,255,703	4,684,300	300,000	-
Other Revenues	142,830	20,050	55,834	-
Rental Income	777,478	4,380	-	-
State and Local Taxes	125,000	-	-	6,139,759
Federal Grant Revenue	-	3,919,355	71,796	3,815,000
State Grant Revenue	130,000	4,181,763	20,738,371	43,885,183
Other Grant Revenue	250,000	950,000	69,990	1,968,776
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	15,000	-	-	-
Loan/Bond Proceeds	40,400	-	-	-
Total Revenues	**226,513,833**	**23,033,580**	**54,767,771**	**55,808,718**
Expenditures				
Salaries and Wages	95,236,672	6,951,331	3,005,335	-
Benefits	70,666,262	4,845,792	1,659,880	-
Professional Services	20,378,340	8,348,841	37,425,326	5,316,011
Other Operating	8,862,886	407,201	970,260	73,265
Utilities	5,594,204	420,000	35,016	19,042
Equipment & Contractual Svcs.	4,315,665	839,994	1,192,000	1,000,000
Provision for Insurance Loss	35,500	-	9,500	-
Cost Pool	23,400,598	3,952,569	393,732	-
Asset & Capital Outlay	2,502,328	1,225,296	15,035,634	61,446,738
Debt Service Expenditures	850,905	-	-	-
Grant Expenditures	49,013	4,715,554	338,834	1,727,516
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	(1,199,572)	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	(3,514,373)			
Total Expenditures	**228,377,999**	**30,507,007**	**60,065,517**	**69,582,572**

	General Fund	Other Operations	Special Revenues	Capital Improvements
Transfers In From:				
General Fund	-	4,010,444	7,940,663	4,082,000
Operations	-	-	-	-
Special Revenue	22,334,761	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	86,778	-	-	-
Internal Service Funds	-	-	-	4,100,000
Housing Department	-	480,000	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers In	**22,421,539**	**4,490,444**	**7,940,663**	**8,182,000**
Transfers Out To:				
General Fund	-	-	22,334,761	-
Operations	4,010,444	-	-	-
Special Revenue	7,940,663	-	-	-
Capital Improvements	4,082,000	-	-	-
Debt Service	3,746,320	-	6,167,382	-
Enterprise Fund	-	-	-	-
Internal Service Funds	426,019	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	351,927	-	-	-
Garfield Pension	-	-	-	-
General Pension	-	-	-	-
Total Transfers Out	**20,557,373**	**-**	**28,502,143**	**-**
Net Transfers In/Out	**1,864,166**	**4,490,444**	**(20,561,480)**	**8,182,000**
Excess/(Deficiency)	**(0)**	**(2,982,982)**	**(25,859,226)**	**(5,591,854)**
ENDING BALANCE	**58,595,824**	**7,384,022**	**33,838,330**	**35,429,671**

	Debt Service	Enterprise Funds	Internal Service	Subtotal
ESTIMATED BEGINNING BALANCE 07/01/2024	749,586	67,609,772	44,370,702	282,411,970
Revenues				
Property Tax	-	-	-	88,204,358
Sales Tax	-	-	-	60,456,550
Utility Users Tax	-	-	-	62,092,359
Other Taxes	-	-	-	23,405,397
Licenses, Permits and Fees	-	1,278,000	-	29,597,104
Fines, Forfeitures and Penalties	-	2,000	-	178,438
Interest and Investment Income	-	270,652	-	2,199,380
Charges for Services	6,247,798	30,500,000	33,339,169	78,326,970
Other Revenues	-	-	3,000,000	3,218,714
Rental Income	-	6,340,600	-	7,122,458
State and Local Taxes	-	-	-	6,264,759
Federal Grant Revenue	-	-	-	7,806,151
State Grant Revenue	-	-	-	68,935,317
Other Grant Revenue	-	1,003,250	-	4,242,016
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	85,000	100,000
Loan/Bond Proceeds	-	-	-	40,400
Total Revenues	**6,247,798**	**39,394,502**	**36,424,169**	**442,190,371**
Expenditures				
Salaries and Wages	-	3,152,469	3,726,757	112,072,564
Benefits	-	1,501,576	331,683	79,005,193
Professional Services	-	16,325,986	1,185,200	88,979,705
Other Operating	-	121,321	50,500	10,485,434
Utilities	-	2,040,091	-	8,108,353
Equipment & Contractual Svcs.	-	831,700	-	8,179,359
Provision for Insurance Loss	-	45,604	26,460,675	26,551,279
Cost Pool	-	1,793,096	563,594	30,103,589
Asset & Capital Outlay	-	37,853,358	5,992,000	124,055,354
Debt Service Expenditures	16,261,836	10,163,073	326,018	27,601,832
Grant Expenditures	-	-	-	6,830,915
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	(1,199,572)
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement				(3,514,373)
Total Expenditures	**16,261,836**	**73,828,273**	**38,636,426**	**517,259,631**

		Debt Service	Enterprise Funds	Internal Service	Subtotal
Transfers In From:					
General Fund		3,746,320	-	426,019	20,205,446
Operations		-	-	-	-
Special Revenue		6,167,382	-	-	28,502,143
Capital Improvements		-	-	-	-
Debt Service		-	-	-	-
Enterprise Fund		-	-	-	86,778
Internal Service Funds		-	-	-	4,100,000
Housing Department		-	-	-	480,000
Successor Agency		-	-	-	-
Housing Authority		-	-	-	-
	Total Transfers In	**9,913,702**	**-**	**426,019**	**53,374,367**
Transfers Out To:					
General Fund		-	86,778	-	22,421,539
Operations		-	-	-	4,010,444
Special Revenue		-	-	-	7,940,663
Capital Improvements		-	-	4,100,000	8,182,000
Debt Service		-	-	-	9,913,702
Enterprise Fund		-	-	-	-
Internal Service Funds		-	-	-	426,019
Housing Department		-	-	-	-
Successor Agency		-	-	-	-
Housing Authority		-	-	-	351,927
Garfield Pension		-	-	-	-
General Pension		-	-	-	-
	Total Transfers Out	**-**	**86,778**	**4,100,000**	**53,246,294**
	Net Transfers In/Out	**9,913,702**	**(86,778)**	**(3,673,981)**	**128,073**
	Excess/(Deficiency)	**(100,336)**	**(34,520,549)**	**(5,886,238)**	**(74,941,186)**
ENDING BALANCE		**649,250**	**33,089,222**	**38,484,464**	**207,470,783**

	Housing Department	Richmond Housing Authority	Total
ESTIMATED BEGINNING BALANCE 07/01/2024	7,838,007	1,089,278	291,339,255
Revenues			
Property Tax	-	-	88,204,358
Sales Tax	-	-	60,456,550
Utility Users Tax	-	-	62,092,359
Other Taxes	-	-	23,405,397
Licenses, Permits and Fees	676,665	5,000	30,278,769
Fines, Forfeitures and Penalties	-	-	178,438
Interest and Investment Income	406,184	-	2,605,564
Charges for Services	-	-	78,326,970
Other Revenues	620,517	99,854	3,939,085
Rental Income	-	277,868	7,400,326
State and Local Taxes	-	-	6,264,759
Federal Grant Revenue	434,954	2,936,610	11,177,715
State Grant Revenue	-	-	68,935,317
Other Grant Revenue	-	-	4,242,016
Pension Stabilization Revenue	-	-	-
Proceeds from Sale of Property	167,717	-	267,717
Loan/Bond Proceeds	396,083	-	436,483
Total Revenues	**2,702,120**	**3,319,332**	**448,211,823**
Expenditures			
Salaries and Wages	619,795	557,028	113,249,387
Benefits	283,783	354,486	79,643,461
Professional Services	98,420	711,126	89,789,251
Other Operating	8,713	416,550	10,910,697
Utilities	801	226,500	8,335,654
Equipment & Contractual Svcs.	-	712,600	8,891,959
Provision for Insurance Loss	-	52,160	26,603,439
Cost Pool	149,722	123,197	30,376,508
Asset & Capital Outlay	600,000	90,000	124,745,354
Debt Service Expenditures	-	-	27,601,832
Grant Expenditures	-	436,661	7,267,576
CDBG/Home/Hsg Proj	3,580,592	-	3,580,592
Employment & Training Allocations	-	-	(1,199,572)
RHA Cost Allocation	-	-	-
A87 Cost Plan Reimbursement		-	(3,514,373)
Total Expenditures	**5,341,825**	**3,680,309**	**526,281,764**

	Housing Department	Richmond Housing Authority	Total
Transfers In From:			
General Fund	-	351,927	20,557,373
Operations	-	-	-
Special Revenue	-	-	28,502,143
Capital Improvements	-	-	-
Debt Service	-	-	-
Enterprise Fund	-	-	86,778
Internal Service Funds	-	-	4,100,000
Housing Department	-	-	480,000
Successor Agency	-	-	-
Housing Authority	-	1,005,547	1,005,547
Total Transfers In	**-**	**1,357,474**	**54,731,841**
Transfers Out To:			
General Fund	-	-	22,421,539
Operations	480,000	-	4,490,444
Special Revenue	-	-	7,940,663
Capital Improvements	-	-	8,182,000
Debt Service	-	-	9,913,702
Enterprise Fund	-	-	-
Internal Service Funds	-	-	426,019
Housing Department	-	-	-
Successor Agency	-	-	-
Housing Authority	-	1,005,547	1,357,474
Garfield Pension	-	-	-
General Pension	-	-	-
Total Transfers Out	**480,000**	**1,005,547**	**54,731,841**
Net Transfers In/Out	**(480,000)**	**351,927**	**-**
Excess/(Deficiency)	**(3,119,705)**	**(9,050)**	**(78,069,941)**
ENDING BALANCE	**4,718,302**	**1,080,228**	**213,269,313**

	General Fund
FUND	**0001**
Estimated Beginning Balance 07/01/2024	58,595,824
Revenues	
Property Tax	57,597,487
Sales Tax	60,456,550
Utility Users Tax	62,092,359
Other Taxes	23,405,397
Licenses, Permits and Fees	16,252,770
Fines, Forfeitures and Penalties	176,438
Interest and Investment Income	1,796,421
Charges for Services	3,255,703
Other Revenues	142,830
Rental Income	777,478
State and Local Taxes	125,000
Federal Grant Revenue	-
State Grant Revenue	130,000
Other Grant Revenue	250,000
Pension Stabilization Revenue	-
Proceeds from Sale of Property	15,000
Loan/Bond Proceeds	40,400
Total Revenues	**226,513,833**
Expenditures	
Salaries and Wages	95,236,672
Benefits	70,666,262
Professional Services	20,378,340
Other Operating	8,862,886
Utilities	5,594,204
Equipment & Contractual Svcs.	4,315,665
Provision for Insurance Loss	35,500
Cost Pool	23,400,598
Asset & Capital Outlay	2,502,328
Debt Service Expenditures	850,905
Grant Expenditures	49,013
CDBG/Home/Hsg Proj	-
Employment & Training Allocations	-
RHA Cost Allocation	-
A87 Cost Plan Reimbursement	(3,514,373)
Total Expenditures	**228,377,999**

	General Fund
FUND	**0001**
Transfers In From:	
General Fund	-
Operations	-
Special Revenue	22,334,761
Capital Improvements	-
Debt Service	-
Enterprise Fund	86,778
Internal Service Funds	-
Housing Department	-
Successor Agency	-
Housing Authority	-
Total Transfers In	**22,421,539**
Transfers Out To:	
General Fund	
Operations	4,010,444
Special Revenue	7,940,663
Capital Improvements	4,082,000
Debt Service	3,746,320
Enterprise Fund	-
Internal Service Funds	426,019
Housing Department	-
Successor Agency	-
Housing Authority	351,927
Garfield Pension	-
General Pension	-
Total Transfers Out	**20,557,373**
Net Transfers In/Out	**1,864,166**
Excess/(Deficiency)	**(0)**
Ending Balance	**58,595,824**

	Transportation Operations	Hilltop L&L	Marina Bay L&L	Planning/Bldging Cost Recovery
FUND	**1003**	**1012**	**1015**	**1050**
Estimated Beginning Balance 07/01/2024	(1,709,249)	(158,214)	847,643	9,550,461
Revenues				
Property Tax	-	1,158,332	730,810	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	-	-	-	7,227,283
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	82,307
Charges for Services	-	-	-	2,754,000
Other Revenues	20,000	-	-	50
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	750,000
State Grant Revenue	-	-	-	183,099
Other Grant Revenue	840,000	-	-	-
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	-	-
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**860,000**	**1,158,332**	**730,810**	**10,996,739**
Expenditures				
Salaries and Wages	281,112	599,218	455,467	3,821,572
Benefits	342,767	387,899	233,309	1,967,034
Professional Services	10,000	40,000	63,503	6,596,755
Other Operating	7,900	77,900	80,000	188,401
Utilities	2,500	101,000	255,000	9,000
Equipment & Contractual Svcs.	-	75,000	-	11,409
Provision for Insurance Loss	-	-	-	-
Cost Pool	677,198	116,115	90,661	2,276,289
Asset & Capital Outlay	-	-	-	501,500
Debt Service Expenditures	-	-	-	-
Grant Expenditures	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**1,321,476**	**1,397,132**	**1,177,940**	**15,371,960**

	Transportation Operations	Hilltop L&L	Marina Bay L&L	Planning/Bldging Cost Recovery
FUND	**1003**	**1012**	**1015**	**1050**
Transfers In From:				
General Fund	-	243,068	490,599	520,000
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	480,000
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
ECIA	-	-	-	-
Total Transfers In	**-**	**243,068**	**490,599**	**1,000,000**
Transfers Out To:				
General Fund	-	-	-	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**243,068**	**490,599**	**1,000,000**
Excess/(Deficiency)	**(461,476)**	**4,268**	**43,469**	**(3,375,221)**
Ending Balance	**(2,170,725)**	**(153,946)**	**891,112**	**6,175,241**

	Engineering Cost Recovery	Code Enforcement	Employment & Training	Stormwater	Operations Total
FUND	**1051**	**1053**	**1205**	**4006**	
Estimated Beginning Balance 07/01/2024	17,500	(158,167)	-	1,977,030	10,367,005
Revenues					
Property Tax	-	-	-	-	1,889,142
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	75,000	7,302,283
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	-	-	-	-	82,307
Charges for Services	-	-	-	1,930,300	4,684,300
Other Revenues	-	-	-	-	20,050
Rental Income	-	-	-	4,380	4,380
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	-	-	3,169,355	-	3,919,355
State Grant Revenue	-	-	2,500,000	1,498,664	4,181,763
Other Grant Revenue	-	-	110,000	-	950,000
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-
Total Revenues	**-**	**-**	**5,779,355**	**3,508,344**	**23,033,580**
Expenditures					
Salaries and Wages	-	-	1,666,767	127,195	6,951,331
Benefits	-	-	1,857,316	57,468	4,845,792
Professional Services	-	-	54,000	1,584,583	8,348,841
Other Operating	-	-	53,000	-	407,201
Utilities	-	-	7,500	45,000	420,000
Equipment & Contractual Svcs.	-	-	679,790	73,795	839,994
Provision for Insurance Loss	-	-	-	-	-
Cost Pool	-	-	701,777	90,530	3,952,569
Asset & Capital Outlay	-	-	-	723,796	1,225,296
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	-	-	4,715,554	-	4,715,554
CDBG/Home/Hsg Proj	-	-	-	-	-
Employment & Training Allocations	-	-	(1,199,572)	-	(1,199,572)
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**-**	**-**	**8,536,132**	**2,702,367**	**30,507,007**

	Engineering Cost Recovery	Code Enforcement	Employment & Training	Stormwater	Operations Total
FUND	**1051**	**1053**	**1205**	**4006**	
Transfers In From:					
General Fund	-	-	2,756,777	-	4,010,444
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	480,000
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
ECIA	-	-	-	-	-
Total Transfers In	**-**	**-**	**2,756,777**	**-**	**4,490,444**
Transfers Out To:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**-**	**2,756,777**	**-**	**4,490,444**
Excess/(Deficiency)	**-**	**-**	**-**	**805,977**	**(2,982,982)**
Ending Balance	**17,500**	**(158,167)**	**-**	**2,783,007**	**7,384,022**

	Secured Pension Override	Library Fund	Emergency Medical Services	Veolia Mitigation Funds	N. Rich. Waste Mit. Funds
FUND	**1001**	**1005**	**1007**	**1009**	**1010**
Estimated Beginning Balance 07/01/2024	3,636,078	4,414,473	236,185	338,374	66,805
Revenues					
Property Tax	28,502,143	-	215,586	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	25,000	150,040
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	5,834	-	-	-
Rental Income	-	-	-	-	-
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	-	71,796	-	-	-
State Grant Revenue	-	1,170,828	-	-	-
Other Grant Revenue	-	69,990	-	-	-
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-
Total Revenues	**28,502,143**	**1,318,448**	**215,586**	**25,000**	**150,040**
Expenditures					
Salaries and Wages	-	-	-	-	-
Benefits	-	-	-	-	-
Professional Services	-	270,000	103,100	100,000	83,000
Other Operating	-	29,800	38,486	-	35,540
Utilities	-	-	-	-	6,500
Equipment & Contractual Svcs.	-	-	74,000	-	-
Provision for Insurance Loss	-	-	-	-	-
Cost Pool	-	-	-	-	-
Asset & Capital Outlay	-	70,000	-	-	-
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	-	38,834	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**-**	**408,634**	**215,586**	**100,000**	**125,040**

	Secured Pension Override	Library Fund	Emergency Medical Services	Veolia Mitigation Funds	N. Rich. Waste Mit. Funds
FUND	**1001**	**1005**	**1007**	**1009**	**1010**
Transfers In From:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers In	-	-	-	-	-
Transfers Out To:					
General Fund	22,334,761	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	6,167,382	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Police & Fire Pension	-	-	-	-	-
Housing Authority	-	-	-	-	-
Garfield Pension	-	-	-	-	-
General Pension	-	-	-	-	-
Total Transfers Out	28,502,143	-	-	-	-
Net Transfers In/Out	(28,502,143)	-	-	-	-
Excess/(Deficiency)	-	909,814	0	(75,000)	25,000
Ending Balance	3,636,078	5,324,287	236,185	263,374	91,805

	Outside Funded Services Donations	Hazmat Grant	Chevron Modernization Project	Rent Control Fund
FUND	**1011**	**1013**	**1017**	**1018**
Estimated Beginning Balance 07/01/2024	7,060	-	20,331,643	1,079,502
Revenues				
Property Tax	-	-	-	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	-	-	-	3,299,011
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	50,000
Charges for Services	-	-	-	-
Other Revenues		-	-	50,000
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	-
State Grant Revenue	-	-	-	-
Other Grant Revenue	-	-	-	-
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	-	-
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**-**	**-**	**-**	**3,399,011**
Expenditures				
Salaries and Wages	-	-	-	1,900,425
Benefits	-	-	-	1,005,294
Professional Services	-	-	9,536,533	387,606
Other Operating		-	335,048	77,300
Utilities	-	-	-	500
Equipment & Contractual Svcs.	-	-	1,118,000	-
Provision for Insurance Loss	-	-	-	9,500
Cost Pool	-	-	-	208,776
Asset & Capital Outlay	-	-	111,000	-
Debt Service Expenditures	-	-	-	-
Grant Expenditures	-	-	50,000	-
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**-**	**-**	**11,150,581**	**3,589,402**

	Outside Funded Services Donations	Hazmat Grant	Chevron Modernization Project	Rent Control Fund
FUND	**1011**	**1013**	**1017**	**1018**
Transfers In From:				
General Fund	-	-	-	290,391
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers In	**-**	**-**	**-**	**290,391**
Transfers Out To:				
General Fund	-	-	-	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Police & Fire Pension	-	-	-	-
Housing Authority	-	-	-	-
Garfield Pension	-	-	-	-
General Pension	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**-**	**-**	**290,391**
Excess/(Deficiency)	**-**	**-**	**(11,150,581)**	**100,000**
Ending Balance	**7,060**	**-**	**9,181,062**	**1,179,502**

	Encroachments Fund	Kids First Fund	Emergency Operations Fund	Public Art Fund
FUND	**1055**	**1303**	**1304**	**1305**
Estimated Beginning Balance 07/01/2024	3,200,140	6,844,423	237,968	2,620,051
Revenues				
Property Tax	-	-	-	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	890,000	-	-	400,000
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	-
Charges for Services	300,000	-	-	-
Other Revenues	-	-	-	-
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	-
State Grant Revenue	-	-	-	-
Other Grant Revenue	-	-	-	-
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	-	-
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**1,190,000**	**-**	**-**	**400,000**
Expenditures				
Salaries and Wages	535,438	532,472	-	37,000
Benefits	371,861	282,725	-	-
Professional Services	45,100	6,162,441	-	1,316,063
Other Operating	17,040	26,000	-	11,046
Utilities	3,016	-	-	-
Equipment & Contractual Svcs.	-	-	-	-
Provision for Insurance Loss	-	-	-	-
Cost Pool	181,992	2,963	-	-
Asset & Capital Outlay	-	-	-	-
Debt Service Expenditures	-	-	-	-
Grant Expenditures	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**1,154,448**	**7,006,601**	**-**	**1,364,109**

	Encroachments Fund	Kids First Fund	Emergency Operations Fund	Public Art Fund
FUND	**1055**	**1303**	**1304**	**1305**
Transfers In From:				
General Fund	-	7,575,272	75,000	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers In	**-**	**7,575,272**	**75,000**	**-**
Transfers Out To:				
General Fund	-	-	-	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Police & Fire Pension	-	-	-	-
Housing Authority	-	-	-	-
Garfield Pension	-	-	-	-
General Pension	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**7,575,272**	**75,000**	**-**
Excess/(Deficiency)	**35,553**	**568,671**	**75,000**	**(964,109)**
Ending Balance	**3,235,693**	**7,413,094**	**312,968**	**1,655,942**

	ARPA Fund	Transformative Climate Grant	Encampment Resolution Fund	Special Revenue Total
FUND	**1306**	**1307**	**1308**	
Estimated Beginning Balance 07/01/2024	20,590,993	(3,906,137)	-	59,697,556
Revenues				
Property Tax	-	-	-	28,717,729
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	-	-	-	4,764,051
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	50,000
Charges for Services	-	-	-	300,000
Other Revenues	-	-	-	55,834
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	71,796
State Grant Revenue	-	15,266,250	4,301,294	20,738,371
Other Grant Revenue	-	-	-	69,990
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	-	-
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**-**	**15,266,250**	**4,301,294**	**54,767,771**
Expenditures				
Salaries and Wages	-	-	-	3,005,335
Benefits	-	-	-	1,659,880
Professional Services	5,449,233	10,095,957	3,876,294	37,425,326
Other Operating	-	-	400,000	970,260
Utilities	-	-	25,000	35,016
Equipment & Contractual Svcs.	-	-	-	1,192,000
Provision for Insurance Loss	-	-	-	9,500
Cost Pool	-	-	-	393,732
Asset & Capital Outlay	10,127,761	4,726,873	-	15,035,634
Debt Service Expenditures	-	-	-	-
Grant Expenditures	250,000	-	-	338,834
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**15,826,994**	**14,822,830**	**4,301,294**	**60,065,517**

	ARPA Fund	Transformative Climate Grant	Encampment Resolution Fund	Special Revenue Total
FUND	**1306**	**1307**	**1308**	
Transfers In From:				
General Fund	-	-	-	7,940,663
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers In	-	-	-	**7,940,663**
Transfers Out To:				
General Fund	-	-	-	22,334,761
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	6,167,382
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Police & Fire Pension	-	-	-	-
Housing Authority	-	-	-	-
Garfield Pension	-	-	-	-
General Pension	-	-	-	-
Total Transfers Out	-	-	-	**28,502,143**
Net Transfers In/Out	-	-	-	**(20,561,480)**
Excess/(Deficiency)	**(15,826,994)**	**443,420**	-	**(25,859,226)**
Ending Balance	**4,763,999**	**(3,462,717)**	-	**33,838,330**

	Gas Tax	Asset Seizure	Outside Grants	Engineering Grants	Road Maint. Fund	Capital Outlay Fund	Measure C/J
FUND	**1002**	**1004**	**1006**	**1054**	**1019**	**2001**	**2002**
Estimated Beginning Balance 07/01/2024	1,959,007	257,628	-	(1,158,579)	4,356,781	22,170,449	2,176,026
Revenues							
Property Tax	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-
Utility Users Tax	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-
State and Local Taxes	3,173,758	-	-	-	2,966,001	-	-
Federal Grant Revenue	-	-	-	3,815,000	-	-	-
State Grant Revenue	-	-	24,764,457	19,120,726	-	-	-
Other Grant Revenue	-	-	340,915	100,000	-	-	1,527,861
Pension Stabilization Revenue	-	-	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-	-	-
Total Revenues	**3,173,758**	**-**	**25,105,372**	**23,035,726**	**2,966,001**	**-**	**1,527,861**
Expenditures							
Salaries and Wages	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-
Professional Services	35,360	-	4,887,553	-	-	93,098	200,000
Other Operating	-	-	8,265	-	-		-
Utilities	-	-	19,042	-	-	-	-
Equipment & Contractual Svcs.	1,000,000	-	-	-	-	-	-
Provision for Insurance Loss	-	-	-	-	-	-	-
Cost Pool	-	-	-	-	-	-	-
Asset & Capital Outlay	2,262,398	170,000	7,429,480	17,123,837	5,871,845	23,418,836	2,722,280
Debt Service Expenditures	-	-	-	-	-	-	-
Grant Expenditures	-	-	1,727,516	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-	-	-
Total Expenditures	**3,297,758**	**170,000**	**14,071,856**	**17,123,837**	**5,871,845**	**23,511,934**	**2,922,280**

	Gas Tax	Asset Seizure	Outside Grants	Engineering Grants	Road Maint. Fund	Capital Outlay Fund	Measure C/J
FUND	**1002**	**1004**	**1006**	**1054**	**1019**	**2001**	**2002**
Transfers In From:							
General Fund	-	-	-	-	-	4,082,000	-
Operations	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Enterprise Fund	-	-	-	-	-	-	-
Internal Service Funds	-	-	-	-	-	4,100,000	-
Housing Department	-	-	-	-	-	-	-
Successor Agency	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-
Total Transfers In	**-**	**-**	**-**	**-**	**-**	**8,182,000**	**-**
Transfers Out To:							
General Fund	-	-	-	-	-	-	-
Operations	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Enterprise Fund	-	-	-	-	-	-	-
Internal Service Funds	-	-	-	-	-	-	-
Housing Department	-	-	-	-	-	-	-
Successor Agency	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**-**	**-**	**-**	**-**	**8,182,000**	**-**
Excess/(Deficiency)	**(124,000)**	**(170,000)**	**11,033,516**	**5,911,889**	**(2,905,844)**	**(15,329,934)**	**(1,394,419)**
Ending Balance	**1,835,007**	**87,628**	**11,033,516**	**4,753,310**	**1,450,937**	**6,840,515**	**781,607**

FUND	Harbor Fund 2007	Park Impact Fee 2110	Traffic Impact Fee 2111	Fire Impact Fee 2113	Police Impact Fee 2114	Recreation Impact Fee 2115	Facility Fee Parks 2116
Estimated Beginning Balance 07/01/2024	47,752	173,925	1,650,405	43,644	581,848	700,479	3,422,662
Revenues							
Property Tax	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-
Utility Users Tax	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-
State and Local Taxes	-	-	-	-	-	-	-
Federal Grant Revenue	-	-	-	-	-	-	-
State Grant Revenue	-	-	-	-	-	-	-
Other Grant Revenue	-	-	-	-	-	-	-
Pension Stabilization Revenue	-	-	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Expenditures							
Salaries and Wages	-	-	-	-	-	-	
Benefits	-	-	-	-	-	-	
Professional Services	-	-	-	-	-	-	-
Other Operating	-	-	-	65,000	-	-	-
Utilities	-	-	-	-	-	-	-
Equipment & Contractual Svcs.	-	-	-	-	-	-	-
Provision for Insurance Loss	-	-	-	-	-	-	-
Cost Pool	-	-	-	-	-	-	-
Asset & Capital Outlay	-	-	-	-	-	-	500,000
Debt Service Expenditures	-	-	-	-	-	-	-
Grant Expenditures	-	-	-	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**65,000**	**-**	**-**	**500,000**

	Harbor Fund	Park Impact Fee	Traffic Impact Fee	Fire Impact Fee	Police Impact Fee	Recreation Impact Fee	Facility Fee Parks
FUND	**2007**	**2110**	**2111**	**2113**	**2114**	**2115**	**2116**
Transfers In From:							
General Fund	-	-	-	-	-	-	-
Operations	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Enterprise Fund	-	-	-	-	-	-	-
Internal Service Funds	-	-	-	-	-	-	-
Housing Department	-	-	-	-	-	-	-
Successor Agency	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-
Total Transfers In	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Transfers Out To:							
General Fund	-	-	-	-	-	-	-
Operations	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Enterprise Fund	-	-	-	-	-	-	-
Internal Service Funds	-	-	-	-	-	-	-
Housing Department	-	-	-	-	-	-	-
Successor Agency	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Excess/(Deficiency)	**-**	**-**	**-**	**(65,000)**	**-**	**-**	**(500,000)**
Ending Balance	**47,752**	**173,925**	**1,650,405**	**(21,356)**	**581,848**	**700,479**	**2,922,662**

	Library Impact Fee	Hilltop Impact Fee	Storm Drain Impact Fee	Wastewater Impact Fee	CIP Total
FUND	**2117**	**2118**	**2119**	**2120**	
Estimated Beginning Balance 07/01/2024	1,693,196	33,154	1,108,254	1,804,895	41,021,525
Revenues					
Property Tax	-	-	-	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Rental Income	-	-	-	-	-
State and Local Taxes	-	-	-	-	6,139,759
Federal Grant Revenue	-	-	-	-	3,815,000
State Grant Revenue	-	-	-	-	43,885,183
Other Grant Revenue	-	-	-	-	1,968,776
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**55,808,718**
Expenditures					
Salaries and Wages					-
Benefits					-
Professional Services	100,000	-	-	-	5,316,011
Other Operating	-	-	-	-	73,265
Utilities	-	-	-	-	19,042
Equipment & Contractual Svcs.	-	-	-	-	1,000,000
Provision for Insurance Loss	-	-	-	-	-
Cost Pool	-	-	-	-	-
Asset & Capital Outlay	1,698,062	-	-	250,000	61,446,738
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	-	-	-	-	1,727,516
CDBG/Home/Hsg Proj	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**1,798,062**	**-**	**-**	**250,000**	**69,582,572**

	Library Impact Fee	Hilltop Impact Fee	Storm Drain Impact Fee	Wastewater Impact Fee	CIP Total
FUND	**2117**	**2118**	**2119**	**2120**	
Transfers In From:					
General Fund	-	-	-	-	4,082,000
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	4,100,000
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers In	**-**	**-**	**-**	**-**	**8,182,000**
Transfers Out To:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**
Net Transfers In/Out	**-**	**-**	**-**	**-**	**8,182,000**
Excess/(Deficiency)	**(1,798,062)**	**-**	**-**	**(250,000)**	**(5,591,854)**
Ending Balance	**(104,866)**	**33,154**	**1,108,254**	**1,554,895**	**35,429,671**

	2005 TAXBLE POBS	99A PENSION OBG	2016 Lease Revenue	Debt Svc Total
FUND	**3001**	**3002**	**3005**	
Estimated Beginning Balance 07/01/2024	290,039	77,144	382,403	749,586
Revenues				
Property Tax	-	-	-	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	-
Charges for Services	-	-	6,247,798	6,247,798
Other Revenues	-	-	-	-
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	-
State Grant Revenue	-	-	-	-
Other Grant Revenue	-	-	-	-
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	-	-	-
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**-**	**-**	**6,247,798**	**6,247,798**
Expenditures				
Salaries and Wages	-	-	-	-
Benefits	-	-	-	-
Professional Services	-	-	-	-
Other Operating	-	-	-	-
Utilities	-	-	-	-
Equipment & Contractual Svcs.	-	-	-	-
Provision for Insurance Loss	-	-	-	-
Cost Pool	-	-	-	-
Asset & Capital Outlay	-	-	-	-
Debt Service Expenditures	8,431,249	5,500	7,825,088	16,261,836
Grant Expenditures	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**8,431,249**	**5,500**	**7,825,088**	**16,261,836**

	2005 TAXBLE POBS	99A PENSION OBG	2016 Lease Revenue	Debt Svc Total
FUND	3001	3002	3005	
Transfers In From:				
General Fund	2,263,867	-	1,482,453	3,746,320
Operations	-	-	-	-
Special Revenue	6,167,382	-	-	6,167,382
Capital Improvements		-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers In	**8,431,249**	**-**	**1,482,453**	**9,913,702**
Transfers Out To:				
General Fund	-	-	-	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**
Net Transfers In/Out	**8,431,249**	**-**	**1,482,453**	**9,913,702**
Excess/(Deficiency)	**0**	**(5,500)**	**(94,837)**	**(100,336)**
Ending Balance	**290,039**	**71,644**	**287,567**	**649,250**

	Port Operations	Wastewater Enterprise Operations	Marina Operations Operations	KCRT Operations	Enterprise Fund Total
FUND	**4001**	**4003**	**4005**	**4008**	
Estimated Beginning Balance 07/01/2024	16,176,172	45,648,825	5,067,123	717,652	67,609,772
Revenues					
Property Tax	-	-	-	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	28,000	-	1,250,000	1,278,000
Fines, Forfeitures and Penalties	-	2,000	-	-	2,000
Interest and Investment Income	270,652	-	-	-	270,652
Charges for Services	-	30,500,000	-	-	30,500,000
Other Revenues	-	-	-	-	-
Rental Income	5,890,600	-	450,000	-	6,340,600
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	-	-	-	-	-
State Grant Revenue	-	-	-	-	-
Other Grant Revenue	1,003,250	-	-	-	**1,003,250**
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-
Total Revenues	**7,164,502**	**30,530,000**	**450,000**	**1,250,000**	**39,394,502**
Expenditures					
Salaries and Wages	671,422	1,893,151	-	587,896	3,152,469
Benefits	309,969	875,602	-	316,005	1,501,576
Professional Services	1,640,794	13,718,462	912,930	53,800	16,325,986
Other Operating	11,200	72,400	-	37,721	121,321
Utilities	487,100	1,547,264	-	5,727	2,040,091
Equipment & Contractual Svcs.	366,200	465,500	-	-	831,700
Provision for Insurance Loss	45,000	-	-	604	45,604
Cost Pool	511,288	1,082,109	-	199,699	1,793,096
Capital Improvement Projects	4,301,500	33,531,858		20,000	37,853,358
Debt Service Expenditures	-	9,956,258	206,815	-	10,163,073
Grant Expenditures	-	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
Total Expenditures	**8,344,473**	**63,142,603**	**1,119,745**	**1,221,452**	**73,828,273**

	Port Operations	Wastewater Enterprise Operations	Marina Operations Operations	KCRT Operations	Enterprise Fund Total
FUND	**4001**	**4003**	**4005**	**4008**	
Transfers In From:					-
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers In	**-**	**-**	**-**	**-**	**-**
Transfers Out To:					
General Fund	-	-	86,778	-	86,778
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	-	-	-	-	-
Total Transfers Out	**-**	**-**	**86,778**	**-**	**86,778**
Net Transfers In/Out	**-**	**-**	**(86,778)**	**-**	**(86,778)**
Excess/(Deficiency)	**(1,179,971)**	**(32,612,603)**	**(756,523)**	**28,548**	**(34,520,549)**
Ending Balance	**14,996,201**	**13,036,222**	**4,310,600**	**746,200**	**33,089,222**

	Risk Mngmnt Insurance	Equipment Replacement	Compensated Absences	Internal Service Total
FUND	**5001**	**5003**	**5008**	
Estimated Beginning Balance 07/01/2024	36,690,451	6,462,219	1,218,031	44,370,702
Revenues				
Property Tax	-	-	-	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits and Fees	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-
Interest and Investment Income	-	-	-	-
Charges for Services	27,841,923	5,497,245	-	33,339,169
Other Revenues	-	-	3,000,000	3,000,000
Rental Income	-	-	-	-
State and Local Taxes	-	-	-	-
Federal Grant Revenue	-	-	-	-
State Grant Revenue	-	-	-	-
Other Grant Revenue	-	-	-	-
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	-	85,000	-	85,000
Loan/Bond Proceeds	-	-	-	-
Total Revenues	**27,841,923**	**5,582,245**	**3,000,000**	**36,424,169**
Expenditures				
Salaries and Wages	726,757	-	3,000,000	3,726,757
Benefits	331,683	-	-	331,683
Professional Services	1,185,200	-	-	1,185,200
Other Operating	50,500	-	-	50,500
Utilities	-	-	-	-
Equipment & Contractual Svcs.	-	-	-	-
Provision for Insurance Loss	26,460,675		-	26,460,675
Cost Pool	563,594	-	-	563,594
Asset & Capital Outlay	7,000	5,985,000	-	5,992,000
Debt Service Expenditures	-	326,018	-	326,018
Grant Expenditures	-	-	-	-
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	-	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-
Total Expenditures	**29,325,408**	**6,311,018**	**3,000,000**	**38,636,426**

	Risk Mngmnt Insurance	Equipment Replacement	Compensated Absences	Internal Service Total
FUND	**5001**	**5003**	**5008**	
Transfers In From:				
General Fund	-	426,019	-	426,019
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
		-	-	
Total Transfers In	**-**	**426,019**	**-**	**426,019**
Transfers Out To:				
General Fund	-	-	-	-
Operations	-	-	-	-
Special Revenue	-	-	-	-
Capital Improvements	4,100,000	-	-	4,100,000
Debt Service	-	-	-	-
Enterprise Fund	-	-	-	-
Internal Service Funds	-	-	-	-
Housing Department	-	-	-	-
Successor Agency	-	-	-	-
Housing Authority	-	-	-	-
Total Transfers Out	**4,100,000**	**-**	**-**	**4,100,000**
Net Transfers In/Out	**(4,100,000)**	**426,019**	**-**	**(3,673,981)**
Excess/(Deficiency)	**(5,583,484)**	**(302,754)**	**-**	**(5,886,238)**
Ending Balance	**31,106,967**	**6,159,465**	**1,218,031**	**38,484,464**

	Housing Admin	CDBG	Home Program	NSP (Non-Profit)	NSP (City)
FUND	**1200**	**1201**	**1202**	**1203**	**1207**
Estimated Beginning Balance 07/01/2024	1,162,290	1,059,993	429,106	51,979	(115,508)
Revenues					
Property Tax	-	-	-	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	25,000	-	-	-	-
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	50,092	80,475	5,184	-	-
Charges for Services	-	-	-	-	-
Other Revenues	555,713	-	-	-	-
Rental Income	-	-	-	-	-
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	-	-	-	-	-
State Grant Revenue	-	-	-	-	-
Other Grant Revenue	-	-	-	-	-
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	133,664
Loan/Bond Proceeds	-	230,873	-	15,000	-
Total Revenues	**630,805**	**311,348**	**5,184**	**15,000**	**133,664**
Expenditures					
Salaries and Wages	371,675	13,448	-	13,448	-
Benefits	153,240	7,221	-	7,221	-
Professional Services	54,248	18,272	-	9,500	-
Other Operating	1,909	51	-	-	6,753
Utilities	801	-	-	-	-
Equipment & Contractual Svcs.	-	-	-	-	-
Provision for Insurance Loss	-	-	-	-	-
Cost Pool	122,799	26,923	-	-	-
Asset & Capital Outlay	-	-	-	-	-
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	-	-	-	-	-
CDBG/Home/Hsg Proj	-	750,638	-	-	-
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**704,672**	**816,553**	**-**	**30,169**	**6,753**

	Housing Admin	CDBG	Home Program	NSP (Non-Profit)	NSP (City)
FUND	1200	1201	1202	1203	1207
Transfers In From:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency to RCRA	-	-	-	-	-
Housing Authority	-	-	-	-	-
Housing In Lieu	-	-	-	-	-
Total Transfers In	-	-	-	-	-
Transfers Out To:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency to RCRA	-	-	-	-	-
Housing Authority	-	-	-	-	-
Housing In Lieu	-	-	-	-	-
Total Transfers Out	-	-	-	-	-
Net Transfers In/Out	-	-	-	-	-
Excess/(Deficiency)	(73,867)	(505,205)	5,184	(15,169)	126,911
Ending Balance	1,088,424	554,788	434,290	36,811	11,403

	Successor Housing Agency	Cal Home Grant	Housing In-Lieu Funds	Iron Triangle	Housing Department Total
FUND	**1208**	**1209**	**1302**	**2125**	
Estimated Beginning Balance 07/01/2024	2,556,449	1,179,083	1,264,289	250,326	7,838,007
Revenues					
Property Tax	-	-	-	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	-	651,665	-	676,665
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	121,530	57,058	81,757	10,088	406,184
Charges for Services	-	-	-	-	-
Other Revenues	64,804	-	-	-	620,517
Rental Income	-	-	-	-	-
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	-	-		434,954	434,954
State Grant Revenue	-	-	-	-	-
Other Grant Revenue	-	-	-	-	-
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	34,053	-	-	-	167,717
Loan/Bond Proceeds	15,680	134,530	-	-	396,083
					-
Total Revenues	**236,067**	**191,588**	**733,422**	**445,041**	**2,702,120**
Expenditures					
Salaries and Wages	117,336	13,448	90,440	-	619,795
Benefits	61,661	7,221	47,220	-	283,783
Professional Services	200	1,200	15,000	-	98,420
Other Operating	-	-	-	-	8,713
Utilities	-	-	-	-	801
Equipment & Contractual Svcs.	-	-	-	-	-
Provision for Insurance Loss	-	-	-	-	-
Cost Pool	-	-	-	-	149,722
Asset & Capital Outlay	-		600,000	-	600,000
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	-	-	-	-	-
CDBG/Home/Hsg Proj	1,500,000	395,000	500,000	434,954	3,580,592
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**1,679,197**	**416,869**	**1,252,660**	**434,954**	**5,341,825**

	Successor Housing Agency	Cal Home Grant	Housing In-Lieu Funds	Iron Triangle	Housing Department Total
FUND	**1208**	**1209**	**1302**	**2125**	
Transfers In From:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency to RCRA	-	-	-	-	-
Housing Authority	-	-	-	-	-
Housing In Lieu	-	-	-	-	-
Total Transfers In	-	-	-	-	-
Transfers Out To:					
General Fund	-	-	-	-	-
Operations	-	-	480,000	-	480,000
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency to RCRA	-	-	-	-	-
Housing Authority	-	-	-	-	-
Housing In Lieu	-	-	-	-	-
Total Transfers Out	-	-	480,000	-	480,000
Net Transfers In/Out	-	-	(480,000)	-	(480,000)
Excess/(Deficiency)	(1,443,129)	(225,281)	(999,238)	10,088	(3,119,705)
Ending Balance	1,113,320	953,803	265,051	260,413	4,718,302

FUND	RHA Public Housing 4401 Through 4409	RHA Central Office 4501	RHA Housing Corp 4502	RHA Capital Fund 4201	Housing Authority Total
Estimated Beginning Balance 07/01/2024	1,860,633	(1,447,514)	(7,500)	683,659	1,089,278
Revenues					
Property Tax	-	-	-	-	-
Sales Tax	-	-	-	-	-
Utility Users Tax	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits and Fees	-	-	5,000	-	5,000
Fines, Forfeitures and Penalties	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	99,854	-	-	-	99,854
Rental Income	277,868	-	-	-	277,868
State and Local Taxes	-	-	-	-	-
Federal Grant Revenue	1,473,586	-	-	1,463,024	2,936,610
State Grant Revenue	-	-	-	-	-
Other Grant Revenue	-	-	-	-	-
Pension Stabilization Revenue	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-
Total Revenues	**1,851,308**	**-**	**5,000**	**1,463,024**	**3,319,332**
Expenditures					
Salaries and Wages	518,824	38,204	-	-	557,028
Benefits	251,753	102,733	-	-	354,486
Professional Services	408,110	-	14,050	288,966	711,126
Other Operating	236,550	-	-	180,000	416,550
Utilities	226,500	-	-	-	226,500
Equipment & Contractual Svcs.	367,600	-	-	345,000	712,600
Provision for Insurance Loss	52,160	-	-	-	52,160
Cost Pool	62,409	60,788	-	-	123,197
Asset & Capital Outlay	-	-	-	90,000	90,000
Debt Service Expenditures	-	-	-	-	-
Grant Expenditures	389,661	-	-	47,000	436,661
CDBG/Home/Hsg Proj	-	-	-	-	-
Employment & Training Allocations	-	-	-	-	-
RHA Cost Allocation	-	-	-	-	-
A87 Cost Plan Reimbursement	-	-	-	-	-
Total Expenditures	**2,513,567**	**201,725**	**14,050**	**950,966**	**3,680,309**

FUND	RHA Public Housing 4401 Through 4409	RHA Central Office 4501	RHA Housing Corp 4502	RHA Capital Fund 4201	Authority Total
Transfers In From:					
General Fund	296,503	55,423	-	-	351,927
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	859,245	146,302	-	-	1,005,547
Total Transfers In	**1,155,748**	**201,725**	**-**	**-**	**1,357,474**
Transfers Out To:					
General Fund	-	-	-	-	-
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Housing Department	-	-	-	-	-
Successor Agency	-	-	-	-	-
Housing Authority	493,489	-	-	512,058	1,005,547
Total Transfers Out	**493,489**	**-**	**-**	**512,058**	**1,005,547**
Net Transfers In/Out	**662,259**	**201,725**	**-**	**(512,058)**	**351,927**
Excess/(Deficiency)	**-**	**-**	**(9,050)**	**-**	**(9,050)**
Ending Balance	**1,860,633**	**(1,447,514)**	**(16,550)**	**683,659**	**1,080,228**

	General Fund	Other Operations	Special Revenues	Capital Improvements
ESTIMATED BEGINNING BALANCE 07/01/2024	58,595,824	10,367,005	59,697,556	41,021,525
Revenues				
Property Tax	57,597,487	1,889,142	28,717,729	-
Sales Tax	60,456,550	-	-	-
Utility Users Tax	62,092,359	-	-	-
Other Taxes	23,405,397	-	-	-
Licenses, Permits and Fees	16,252,770	7,302,283	4,764,051	-
Fines, Forfeitures and Penalties	176,438	-	-	-
Interest and Investment Income	1,796,421	82,307	50,000	-
Charges for Services	3,255,703	4,684,300	300,000	-
Other Revenues	142,830	20,050	55,834	-
Rental Income	777,478	4,380	-	-
State and Local Taxes	125,000	-	-	6,139,759
Federal Grant Revenue	-	3,919,355	71,796	3,815,000
State Grant Revenue	130,000	4,181,763	20,738,371	43,885,183
Other Grant Revenue	250,000	950,000	69,990	1,968,776
Pension Stabilization Revenue	-	-	-	-
Proceeds from Sale of Property	15,000	-	-	-
Loan/Bond Proceeds	40,400	-	-	-
Total Revenues	**226,513,833**	**23,033,580**	**54,767,771**	**55,808,718**
Expenditures				
Salaries and Wages	95,236,672	6,951,331	3,005,335	-
Benefits	70,666,262	4,845,792	1,659,880	-
Professional Services	20,378,340	8,348,841	37,425,326	5,316,011
Other Operating	8,862,886	407,201	970,260	73,265
Utilities	5,594,204	420,000	35,016	19,042
Equipment & Contractual Svcs.	4,315,665	839,994	1,192,000	1,000,000
Provision for Insurance Loss	35,500	-	9,500	-
Cost Pool	23,400,598	3,952,569	393,732	-
Asset & Capital Outlay	2,502,328	1,225,296	15,035,634	61,446,738
Debt Service Expenditures	850,905	-	-	-
Grant Expenditures	49,013	4,715,554	338,834	1,727,516
CDBG/Home/Hsg Proj	-	-	-	-
Employment & Training Allocations	-	(1,199,572)	-	-
RHA Cost Allocation	-	-	-	-
A87 Cost Plan Reimbursement	(3,514,373)			
Total Expenditures	**228,377,999**	**30,507,007**	**60,065,517**	**69,582,572**

Summary Of Revenues By Fund, By Type

City of Richmond

Summary of Revenues, by Fund, by Type

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
0001 GENERAL FUND						
PROPERTY TAXES	(47,362,317)	(51,919,490)	(28,367,873)	(52,181,354)	(57,597,487)	10.38%
SALES & USE TAX	(53,453,323)	(55,541,366)	(35,235,093)	(57,897,341)	(60,456,550)	4.42%
UTILITY USERS TAX	(48,373,587)	(54,676,023)	(43,516,676)	(57,938,011)	(62,092,359)	7.17%
OTHER TAXES	(26,573,076)	(19,623,677)	(7,498,664)	(24,144,377)	(23,405,397)	-3.06%
LICENSES,PRMITS&FEES	(11,132,527)	(18,221,104)	(11,092,118)	(15,779,175)	(16,252,770)	3.00%
FINES & FORFEITURES	(405,439)	(255,225)	(132,107)	(151,438)	(176,438)	16.51%
USE OF MONEY&PROPRTY	(188,446)	(1,432,706)	(1,871,727)	(1,796,421)	(1,796,421)	0.00%
CHARGES FOR SERVICES	(3,752,529)	(2,785,618)	(1,622,050)	(2,536,992)	(3,255,703)	28.33%
OTHER REVENUE	(804,601)	(440,857)	(190,672)	(238,480)	(142,830)	-40.11%
RENTAL INCOME	(786,529)	(882,003)	(743,653)	(777,028)	(777,478)	0.06%
INTERGOV STATE TAXES	(127,228)	(118,794)	(143,154)	(125,000)	(125,000)	0.00%
INTERGOV STATE GRANT	(219,234)	(131,430)	(146,980)	(183,911)	(130,000)	-29.31%
INTERGOV OTHER GRANT	(272,254)	(288,949)	(328,851)	(280,000)	(250,000)	-10.71%
PROC FR SLE PROP	(6,788)	(1,264)	(4,987)	-	(15,000)	-
LOAN/BOND PROCEEDS	(93,800)	(39,400)	-	(40,400)	(40,400)	0.00%
OPER XFERS IN	(9,859,938)	(19,727,198)	(20,288,662)	(20,310,358)	(22,421,539)	10.39%
TOTAL GENERAL FUND	**(203,411,616)**	**(226,085,105)**	**(151,183,268)**	**(234,380,287)**	**(248,935,372)**	**6.21%**
OTHER OPERATING FUNDS						
1003 TRANSPORTATION OPERATION						
LICENSES,PRMITS&FEES	-	(47,788)	(13,675)	-	-	-
USE OF MONEY&PROPRTY	(671)	-	-	-	-	-
OTHER REVENUE	(100,302)	(7,794)	(7,617)	(20,000)	(20,000)	0.00%
INTERGOV OTHER GRANT	(345,658)	19,190	(24,000)	(859,097)	(840,000)	-2.22%
OPER XFERS IN	-	-	-	(97,500)	-	-100.00%
TOTAL TRANSPORTATION OPERATION	**(446,631)**	**(36,391)**	**(45,292)**	**(976,597)**	**(860,000)**	**-11.94%**
1012 HILLTOP LANDSCAPE MAINT DIST						
PROPERTY TAXES	(1,060,018)	(1,091,844)	(618,523)	(1,124,594)	(1,158,332)	3.00%
USE OF MONEY&PROPRTY	(1,304)	(9,244)	(4,822)	-	-	-
OPER XFERS IN	(215,963)	(229,115)	(176,990)	(235,988)	(243,068)	3.00%
TOTAL HILLTOP LANDSCAPE MAINT DIST	**(1,277,285)**	**(1,330,203)**	**(800,335)**	**(1,360,582)**	**(1,401,400)**	**3.00%**
1015 MARINA BAY LNDSCP & LIGHT DIST						
PROPERTY TAXES	(671,141)	(693,358)	(393,065)	(709,524)	(730,810)	3.00%
USE OF MONEY&PROPRTY	(3,097)	(14,573)	(15,819)	-	-	-
OPER XFERS IN	(448,967)	(473,966)	(357,233)	(476,309)	(490,599)	3.00%
TOTAL MARINA BAY LNDSCP & LIGHT DIST	**(1,123,205)**	**(1,181,896)**	**(766,117)**	**(1,185,833)**	**(1,221,409)**	**3.00%**
1050 CR-PLANNING & BUILDING						
LICENSES,PRMITS&FEES	(7,984,105)	(9,354,891)	(6,151,482)	(7,012,038)	(7,227,283)	3.07%
USE OF MONEY&PROPRTY	(19,825)	(230,778)	(392,898)	(32,307)	(82,307)	154.76%
CHARGES FOR SERVICES	(600,726)	(530,334)	(203,606)	(4,314,000)	(2,754,000)	-36.16%
OTHER REVENUE	(6,438)	(20)	-	(50)	(50)	0.00%
INTERGOV FED GRANT	-	(25,000)	-	(750,000)	(750,000)	0.00%
INTERGOV STATE GRANT	(122,929)	(2,797,300)	(2,635,882)	(3,861,030)	(183,099)	-95.26%
INTERGOV OTHER GRANT	(262,951)	(52,093)	-	(15,000)	-	-100.00%
OPER XFERS IN	(660,693)	(782,154)	(511,357)	(1,800,000)	(1,000,000)	-44.44%
TOTAL CR-PLANNING & BUILDING	**(9,657,667)**	**(13,772,569)**	**(9,895,225)**	**(17,784,426)**	**(11,996,739)**	**-28.05%**
1051 CR-ENGINEERING						
OPER XFERS IN	(3,489,599)	-	-	-	-	-
TOTAL CR-ENGINEERING	**(3,489,599)**	-	-	-	-	-
1205 EMPLOYMENT & TRAINING						
OTHER REVENUE	(942)	(117)	(185)	-	-	-
INTERGOV FED GRANT	(1,087,582)	(2,949,691)	(1,326,963)	(3,779,035)	(3,169,355)	-16.13%
INTERGOV STATE GRANT	(470,210)	(479,581)	(908,596)	(3,557,662)	(2,500,000)	-29.73%
INTERGOV OTHER GRANT	(55,654)	(58,271)	(20,000)	(432,983)	(110,000)	-74.59%
OPER XFERS IN	(2,189,330)	(2,624,137)	(1,840,321)	(2,852,907)	(2,756,777)	-3.37%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
TOTAL EMPLOYMENT & TRAINING	**(3,803,719)**	**(6,111,797)**	**(4,096,065)**	**(10,622,586)**	**(8,536,132)**	**-19.64%**
4006 STORMWATER						
LICENSES,PRMITS&FEES	(45,082)	(19,791)	(24,452)	(75,000)	(75,000)	0.00%
FINES & FORFEITURES	(7,053)	(2,250)	(500)	-	-	-
USE OF MONEY&PROPRTY	(3,454)	(31,960)	(37,837)	-	-	-
CHARGES FOR SERVICES	(2,004,227)	(2,024,622)	(1,123,419)	(1,930,300)	(1,930,300)	0.00%
RENTAL INCOME	(5,453)	(5,884)	(3,900)	(4,380)	(4,380)	0.00%
INTERGOV STATE GRANT	-	(1,094,049)	-	(1,341,278)	(1,498,664)	11.73%
OPER XFERS IN	(2,654,027)	-	-	-	-	-
TOTAL STORMWATER	**(4,719,296)**	**(3,178,556)**	**(1,190,109)**	**(3,350,958)**	**(3,508,344)**	**4.70%**
TOTAL OTHER OPERATING FUNDS	**(24,517,402)**	**(25,611,412)**	**(16,793,143)**	**(35,280,981)**	**(27,524,024)**	**-21.99%**
SPECIAL REVENUE FUNDS						
1001 SECURED PENSION OVERRIDE						
PROPERTY TAXES	(10,609,053)	(26,010,577)	(14,992,871)	(26,391,783)	(28,502,143)	8.00%
USE OF MONEY&PROPRTY	-	(34,736)	-	-	-	-
TOTAL SECURED PENSION OVERRIDE	**(10,609,053)**	**(26,045,312)**	**(14,992,871)**	**(26,391,783)**	**(28,502,143)**	**8.00%**
1005 LIBRARY FUND						
FINES & FORFEITURES	(2,054)	(3,810)	(6,560)	-	-	-
USE OF MONEY&PROPRTY	(1,439)	(35,844)	(126,326)	-	-	-
OTHER REVENUE	(5,666)	-	-	-	(5,834)	-
INTERGOV FED GRANT	(17,044)	(25,472)	(41,796)	(65,296)	(71,796)	9.95%
INTERGOV STATE GRANT	(181,731)	(223,951)	(179,395)	(10,195,354)	(1,170,828)	-88.52%
INTERGOV OTHER GRANT	(3,498)	(14,402)	-	(219,333)	(69,990)	-68.09%
TOTAL LIBRARY FUND	**(211,432)**	**(303,479)**	**(354,077)**	**(10,479,983)**	**(1,318,448)**	**-87.42%**
1007 EMERGENCY MED SERV						
PROPERTY TAXES	(215,522)	-	-	(215,586)	(215,586)	0.00%
USE OF MONEY&PROPRTY	(1,437)	(8,038)	(8,009)	-	-	-
TOTAL EMERGENCY MED SERV	**(216,959)**	**(8,038)**	**(8,009)**	**(215,586)**	**(215,586)**	**0.00%**
1009 VEOLIA MITIGATION						
LICENSES,PRMITS&FEES	(25,000)	(31,250)	(12,500)	(25,000)	(25,000)	0.00%
USE OF MONEY&PROPRTY	(921)	(5,793)	(8,093)	-	-	-
TOTAL VEOLIA MITIGATION	**(25,921)**	**(37,043)**	**(20,593)**	**(25,000)**	**(25,000)**	**0.00%**
1010 N.RICHMOND WASTE						
LICENSES,PRMITS&FEES	-	(407,388)	-	(124,207)	(150,040)	20.80%
USE OF MONEY&PROPRTY	-	(1,829)	(1,471)	-	-	-
TOTAL N.RICHMOND WASTE	**-**	**(409,217)**	**(1,471)**	**(124,207)**	**(150,040)**	**-100.00%**
1011 OUTSIDE FUNDED SVCS - DONATION						
USE OF MONEY&PROPRTY	(23)	(135)	(181)	-	-	-
TOTAL OUTSIDE FUNDED SVCS - DONATION	**(23)**	**(135)**	**(181)**	**-**	**-**	**-**
1013 HAZMAT FUND						
USE OF MONEY&PROPRTY	(145)	-	-	-	-	-
OPER XFERS IN	-	(6,209)	-	-	-	-
TOTAL HAZMAT FUND	**(145)**	**(6,209)**	**-**	**-**	**-**	**-**
1017 CHEVRON MODERNIZATN PROJ & CIA						
USE OF MONEY&PROPRTY	(54,117)	(326,886)	(455,814)	-	-	-
OTHER REVENUE	(417)	(49,824)	42,075	-	-	-
INTERGOV OTHER GRANT	(7,000,000)	(6,000,000)	(16,500)	(4,000,000)	-	-100.00%
TOTAL CHEVRON MODERNIZATN PROJ & CIA	**(7,054,534)**	**(6,376,710)**	**(430,239)**	**(4,000,000)**	**-**	**-100.00%**
1018 RENT CONTROL						
LICENSES,PRMITS&FEES	(2,332,429)	(2,553,651)	(2,618,535)	(3,004,698)	(3,299,011)	9.80%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
USE OF MONEY&PROPRTY	(6,803)	(39,267)	(52,599)	(20,000)	(50,000)	150.00%
OTHER REVENUE	(14,641)	(40,078)	(26,235)	(50,000)	(50,000)	0.00%
INTERGOV OTHER GRANT	-	(10,000)	-	-	-	-
OPER XFERS IN	-	-	(112,500)	(150,000)	(290,391)	93.59%
TOTAL RENT CONTROL	**(2,353,873)**	**(2,642,997)**	**(2,809,869)**	**(3,224,698)**	**(3,689,402)**	**16.61%**
	1055 ENCROACHMENT SVCS					
LICENSES,PRMITS&FEES	(932,819)	(972,367)	(739,983)	(838,000)	(890,000)	6.21%
USE OF MONEY&PROPRTY	(6,426)	(51,110)	(74,739)	-	-	-
CHARGES FOR SERVICES	(364,951)	(324,226)	(316,646)	(227,000)	(300,000)	32.16%
TOTAL ENCROACHMENT SVCS	**(1,304,196)**	**(1,347,703)**	**(1,131,368)**	**(1,065,000)**	**(1,190,000)**	**11.74%**
	1303 KIDS FIRST INITIATIVE					
USE OF MONEY&PROPRTY	(3,443)	(66,257)	(128,094)	-	-	-
OPER XFERS IN	(1,929,172)	(4,121,294)	(4,839,817)	(6,453,091)	(7,575,272)	17.39%
TOTAL KIDS FIRST INITIATIVE	**(1,932,615)**	**(4,187,551)**	**(4,967,911)**	**(6,453,091)**	**(7,575,272)**	**17.39%**
	1304 EMERGENCY OPE & DISASTR RECVRY					
USE OF MONEY&PROPRTY	-	(697)	(6,491)	-	-	-
INTERGOV FED GRANT	(92,885)	(1,058)	-	-	-	-
INTERGOV STATE GRANT	-	-	(18,463)	-	-	-
OPER XFERS IN	(167,633)	(424,208)	(75,000)	(75,000)	(75,000)	0.00%
TOTAL EMERGENCY OPE & DISASTR RECVRY	**(260,518)**	**(425,963)**	**(99,954)**	**(75,000)**	**(75,000)**	**0.00%**
	1305 PUBLIC ART					
LICENSES,PRMITS&FEES	(610,784)	(1,528,674)	(416,014)	(400,000)	(400,000)	0.00%
USE OF MONEY&PROPRTY	(2,670)	(41,124)	(63,393)	-	-	-
TOTAL PUBLIC ART	**(613,454)**	**(1,569,799)**	**(479,407)**	**(400,000)**	**(400,000)**	**0.00%**
	1306 AMERICAN RESCUE PLAN ACT					
USE OF MONEY&PROPRTY	(41,790)	(493,777)	(626,607)	-	-	-
INTERGOV FED GRANT	(482,154)	(4,130,024)	-	-	-	-
TOTAL AMERICAN RESCUE PLAN ACT	**(523,944)**	**(4,623,801)**	**(626,607)**	**-**	**-**	**-**
	1307 TRANSFORMATIVE CLIMATE GRANT					
INTERGOV STATE GRANT	-	-	-	(35,000,000)	(15,266,250)	-56.38%
TOTAL TRANSFORMATIVE CLIMATE GRANT	**-**	**-**	**-**	**(35,000,000)**	**(15,266,250)**	**-56.38%**
	1308 ENCAMPMENT RESOLUTION FUND					
INTERGOV STATE GRANT	-	-	-	(8,602,587)	(4,301,294)	-50.00%
TOTAL ENCAMPMENT RESOLUTION FUND	**-**	**-**	**-**	**(8,602,587)**	**(4,301,294)**	**-50.00%**
TOTAL SPECIAL REVENUE FUNDS	**(25,106,668)**	**(47,983,956)**	**(25,922,556)**	**(96,056,935)**	**(62,708,434)**	**-34.72%**
CAPITAL PROJECT FUNDS						
	1002 STATE GAS TAX					
USE OF MONEY&PROPRTY	(2,590)	(21,717)	(33,747)	-	-	-
INTERGOV STATE TAXES	(2,554,521)	(2,916,675)	(2,125,153)	(3,289,455)	(3,173,758)	-3.52%
TOTAL STATE GAS TAX	**(2,557,111)**	**(2,938,393)**	**(2,158,900)**	**(3,289,455)**	**(3,173,758)**	**-3.52%**
	1004 ASSET SEIZURE FUND					
USE OF MONEY&PROPRTY	(1,107)	(6,107)	(7,111)	-	-	-
CHARGES FOR SERVICES	(2,918)	(5,017)	-	-	-	-
TOTAL ASSET SEIZURE FUND	**(4,025)**	**(11,124)**	**(7,111)**	**-**	**-**	**-**
	1006 OUTSIDE FUNDED SVCS - GRANTS					
INTERGOV FED GRANT	(82,190)	-	-	-	-	-
INTERGOV STATE GRANT	(2,018,683)	(1,897,382)	(4,249,887)	(29,144,539)	(24,764,457)	-15.03%
INTERGOV OTHER GRANT	(957,547)	(512,790)	(140,385)	(494,337)	(340,915)	-31.04%
OPER XFERS IN	(179,969)	(200,000)	-	-	-	-
TOTAL OUTSIDE FUNDED SVCS - GRANTS	**(3,238,389)**	**(2,610,172)**	**(4,390,272)**	**(29,638,876)**	**(25,105,372)**	**-15.73%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
1054 ENGINEERING GRANTS						
INTERGOV FED GRANT	(4,819,644)	(635,351)	(1,939,489)	(3,988,000)	(3,815,000)	-4.34%
INTERGOV STATE GRANT	(1,402,781)	(1,968,756)	(1,874,113)	(16,144,425)	(19,120,726)	18.44%
INTERGOV OTHER GRANT	-	(82,500)	(500,000)	(314,599)	(100,000)	-68.21%
TOTAL ENGINEERING GRANTS	**(6,222,425)**	**(2,686,607)**	**(4,313,601)**	**(20,447,024)**	**(23,035,726)**	**12.66%**
1019 ROAD MAINT & REHAB ACCT (RMRA)						
USE OF MONEY&PROPRTY	(10,625)	(45,766)	(69,565)	-	-	-
INTERGOV STATE TAXES	(2,229,436)	(2,559,099)	(1,914,761)	(2,864,927)	(2,966,001)	3.53%
TOTAL ROAD MAINT & REHAB ACCT (RMRA)	**(2,240,062)**	**(2,604,866)**	**(1,984,326)**	**(2,864,927)**	**(2,966,001)**	**3.53%**
2001 GENERAL CAPITAL FUND						
USE OF MONEY&PROPRTY	(162)	(3,303)	(3,685)	-	-	-
OTHER REVENUE	(121,500)	(237,300)	(300,001)	(300,000)	-	-100.00%
OPER XFERS IN	(289,515)	(21,666,976)	(10,170,218)	(13,764,218)	(8,182,000)	-40.56%
TOTAL GENERAL CAPITAL FUND	**(411,177)**	**(21,907,579)**	**(10,473,904)**	**(14,064,218)**	**(8,182,000)**	**-66.35%**
2002 MEASURE J						
USE OF MONEY&PROPRTY	(2,063)	(35,493)	(41,108)	-	-	-
INTERGOV OTHER GRANT	(2,993,244)	(979,937)	(2,133,263)	(3,128,821)	(1,527,861)	-51.17%
TOTAL MEASURE J	**(2,995,307)**	**(1,015,431)**	**(2,174,371)**	**(3,128,821)**	**(1,527,861)**	**-51.17%**
2007 HARBOR FUND						
USE OF MONEY&PROPRTY	(158)	(912)	(1,222)	-	-	-
TOTAL HARBOR FUND	**(158)**	**(912)**	**(1,222)**	-	-	-
2110 IMPACT FEE - PARKS						
LICENSES,PRMITS&FEES	(3,888)	(12,780)	(23,304)	(15,096)	-	-100.00%
USE OF MONEY&PROPRTY	(555)	(3,028)	(4,184)	-	-	-
TOTAL IMPACT FEE - PARKS	**(4,443)**	**(15,808)**	**(27,488)**	**(15,096)**	-	**-100.00%**
2111 IMPACT FEE - TRAFFIC						
LICENSES,PRMITS&FEES	(274,409)	(606,750)	(106,720)	(71,296)	-	-100.00%
USE OF MONEY&PROPRTY	(3,779)	(28,635)	(40,768)	-	-	-
TOTAL IMPACT FEE - TRAFFIC	**(278,188)**	**(635,385)**	**(147,488)**	**(71,296)**	-	**-100.00%**
2113 IMPACT FEE - FIRE						
LICENSES,PRMITS&FEES	(31,547)	(63,164)	(23,740)	(15,172)	-	-100.00%
USE OF MONEY&PROPRTY	(605)	(2,035)	(1,972)	-	-	-
TOTAL IMPACT FEE - FIRE	**(32,152)**	**(65,199)**	**(25,712)**	**(15,172)**	-	**-100.00%**
2114 IMPACT FEE - POLICE						
LICENSES,PRMITS&FEES	(156,379)	(49,323)	(20,126)	(13,088)	-	-100.00%
USE OF MONEY&PROPRTY	(1,872)	(13,571)	(17,081)	-	-	-
TOTAL IMPACT FEE - POLICE	**(158,251)**	**(62,894)**	**(37,207)**	**(13,088)**	-	**-100.00%**
2115 IMPACT FEE - COMM/AQUATC						
LICENSES,PRMITS&FEES	(16,867)	(55,980)	(90,764)	(60,758)	-	-100.00%
USE OF MONEY&PROPRTY	(1,781)	(10,887)	(15,607)	-	-	-
TOTAL IMPACT FEE - COMM/AQUATC	**(18,648)**	**(66,867)**	**(106,371)**	**(60,758)**	-	**-100.00%**
2116 IMPACT FEE - PARKS/OPEN						
LICENSES,PRMITS&FEES	(75,435)	(233,456)	(378,450)	(253,350)	-	-100.00%
USE OF MONEY&PROPRTY	(10,143)	(58,431)	(80,084)	-	-	-
TOTAL IMPACT FEE - PARKS/OPEN	**(85,577)**	**(291,887)**	**(458,534)**	**(253,350)**	-	**-100.00%**
2117 IMPACT FEE - LIBRARY						
LICENSES,PRMITS&FEES	(45,467)	(109,583)	(106,000)	(72,106)	-	-100.00%
USE OF MONEY&PROPRTY	(5,731)	(35,223)	(47,722)	-	-	-
TOTAL IMPACT FEE - LIBRARY	**(51,198)**	**(144,806)**	**(153,722)**	**(72,106)**	-	**-100.00%**
2118 IMPACT FEE - HILLTOP						
USE OF MONEY&PROPRTY	(110)	(634)	(848)	-	-	-

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
TOTAL IMPACT FEE - HILLTOP	**(110)**	**(634)**	**(848)**	**-**	**-**	**-**
2119 IMPACT FEE - STORM DRAINAGE						
LICENSES,PRMITS&FEES	(119,768)	(218,407)	(36,634)	(23,854)	-	-100.00%
USE OF MONEY&PROPRTY	(2,675)	(19,671)	(27,125)	-	-	-
TOTAL IMPACT FEE - STORM DRAINAGE	**(122,442)**	**(238,077)**	**(63,759)**	**(23,854)**	**-**	**-100.00%**
2120 IMPACT FEE - WASTEWATER						
LICENSES,PRMITS&FEES	(202,890)	(395,593)	-	-	-	-
USE OF MONEY&PROPRTY	(8,453)	(48,355)	(63,843)	-	-	-
TOTAL IMPACT FEE - WASTEWATER	**(211,343)**	**(443,948)**	**(63,843)**	**-**	**-**	**-**
TOTAL CAPITAL PROJECT FUNDS	**(18,631,009)**	**(35,740,589)**	**(26,588,679)**	**(73,958,041)**	**(63,990,718)**	**-13.48%**
DEBT SERVICE FUNDS						
3001 DS - 2005 TAXABLE POB						
PROPERTY TAXES	(12,659,853)	-	-	-	-	-
USE OF MONEY&PROPRTY	(11,137)	(31,913)	(53,781)	-	-	-
LOAN/BOND PROCEEDS	-	(154,140,000)	-	-	-	-
OPER XFERS IN	(8,089)	(4,944)	(11,153,663)	(11,403,165)	(8,431,249)	-26.06%
TOTAL DS - 2005 TAXABLE POB	**(12,679,079)**	**(154,176,857)**	**(11,207,445)**	**(11,403,165)**	**(8,431,249)**	**-26.06%**
3002 DS - 99A PENSION OBLIG BOND						
USE OF MONEY&PROPRTY	(576)	(290)	(1,750)	-	-	-
OPER XFERS IN	(940,700)	(2,972,836)	-	-	-	-
TOTAL DS - 99A PENSION OBLIG BOND	**(941,277)**	**(2,973,127)**	**(1,750)**	**-**	**-**	**-**
3005 DS - 07 REFNDING&CVC CTR						
USE OF MONEY&PROPRTY	(2,174)	(8,993)	(8,092)	-	-	-
CHARGES FOR SERVICES	(5,564,718)	(5,470,630)	(5,106,130)	(6,684,183)	(6,247,798)	-6.53%
OTHER REVENUE	-	(3,603)	-	-	-	-
OPER XFERS IN	(2,406,458)	(1,418,372)	(1,097,901)	(1,463,868)	(1,482,453)	1.27%
TOTAL DS - 07 REFNDING&CVC CTR	**(7,973,350)**	**(6,901,599)**	**(6,212,123)**	**(8,148,051)**	**(7,730,251)**	**-5.13%**
TOTAL DEBT SERVICE FUNDS	**(21,593,706)**	**(164,051,582)**	**(17,421,318)**	**(19,551,216)**	**(16,161,500)**	**-17.34%**
ENTERPRISE FUNDS						
4001 PORT OF RICHMOND						
LICENSES,PRMITS&FEES	-	(44,462)	-	-	-	-
USE OF MONEY&PROPRTY	(663,112)	(963,574)	(467,469)	-	(270,652)	-
OTHER REVENUE	(50,039)	-	-	-	-	-
RENTAL INCOME	(10,618,352)	(10,843,217)	(4,928,234)	(10,501,891)	(5,890,600)	-43.91%
INTERGOV OTHER GRANT	-	-	-	(1,003,250)	(1,003,250)	0.00%
PROC FR SLE PROP	-	(496,250)	-	-	-	-
TOTAL PORT OF RICHMOND	**(11,331,504)**	**(12,347,503)**	**(5,395,702)**	**(11,505,141)**	**(7,164,502)**	**-37.73%**
4003 WASTEWATER						
LICENSES,PRMITS&FEES	(147,074)	(135,306)	(106,159)	(36,000)	(28,000)	-22.22%
FINES & FORFEITURES	(750)	-	-	(2,000)	(2,000)	0.00%
USE OF MONEY&PROPRTY	(123,270)	(844,349)	(996,033)	-	-	-
CHARGES FOR SERVICES	(28,021,153)	(30,177,220)	(18,073,773)	(28,250,000)	(30,500,000)	7.96%
TOTAL WASTEWATER	**(28,292,248)**	**(31,156,874)**	**(19,175,965)**	**(28,288,000)**	**(30,530,000)**	**7.93%**
4005 MARINA						
USE OF MONEY&PROPRTY	(116,926)	(230,219)	(131,319)	-	-	-
RENTAL INCOME	(524,651)	(541,632)	(420,193)	(450,000)	(450,000)	0.00%
TOTAL MARINA	**(641,577)**	**(771,851)**	**(551,512)**	**(450,000)**	**(450,000)**	**0.00%**
4008 KCRT - CABLE TELEVIS						
LICENSES,PRMITS&FEES	(1,103,808)	(1,037,515)	(474,987)	(1,250,000)	(1,250,000)	0.00%
USE OF MONEY&PROPRTY	(2,538)	(12,905)	(15,259)	-	-	-

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
CHARGES FOR SERVICES	(65)	-	-	-	-	-
TOTAL KCRT - CABLE TELEVIS	**(1,106,411)**	**(1,050,420)**	**(490,246)**	**(1,250,000)**	**(1,250,000)**	**0.00%**
TOTAL ENTERPRISE FUNDS	**(41,371,739)**	**(45,326,649)**	**(25,613,426)**	**(41,493,141)**	**(39,394,502)**	**-5.06%**
INTERNAL SERVICES FUNDS						
	5001 INSURANCE RESERVES					
USE OF MONEY&PROPRTY	(241,211)	(1,027,666)	(1,410,877)	-	-	-
CHARGES FOR SERVICES	(16,916,342)	(17,783,599)	(16,098,614)	(22,227,589)	(27,841,923)	25.26%
OTHER REVENUE	(196,864)	(817,236)	(280,380)	-	-	-
INTERGOV FED GRANT	-	(156,896)	-	-	-	-
INTERGOV STATE GRANT	(7,217,327)	(1,091,739)	(1,291,465)	-	-	-
TOTAL INSURANCE RESERVES	**(24,571,743)**	**(20,877,136)**	**(19,081,336)**	**(22,227,589)**	**(27,841,923)**	**25.26%**
	5003 EQUIPMENT SERVICES					
USE OF MONEY&PROPRTY	(6,789)	(116,615)	(150,819)	-	-	-
CHARGES FOR SERVICES	(2,416,000)	(3,605,000)	(4,263,776)	(5,665,733)	(5,497,245)	-2.97%
PROC FR SLE PROP	(101,003)	(11,047)	(137,020)	-	(85,000)	-
OPER XFERS IN	(601,018)	(478,018)	(319,515)	(426,018)	(426,019)	0.00%
TOTAL EQUIPMENT SERVICES	**(3,124,810)**	**(4,210,680)**	**(4,871,130)**	**(6,091,751)**	**(6,008,264)**	**19.97%**
	5008 COMPENSATED ABSENCES					
OTHER REVENUE	(2,600,000)	(2,600,000)	(1,950,001)	(2,600,000)	(3,000,000)	15.38%
TOTAL COMPENSATED ABSENCES	**(2,600,000)**	**(2,600,000)**	**(1,950,001)**	**(2,600,000)**	**(3,000,000)**	**15.38%**
TOTAL INTERNAL SERVICES FUNDS	**(30,296,553)**	**(27,687,816)**	**(25,902,467)**	**(30,919,340)**	**(36,850,188)**	**19.18%**
HOUSING FUNDS						
	1200 HOUSING ADMINISTRATION					
LICENSES,PRMITS&FEES	(9,550)	(41,062)	(14,970)	(25,000)	(25,000)	0.00%
USE OF MONEY&PROPRTY	(419)	(16,243)	(29,047)	(3,741)	(50,092)	1239.08%
OTHER REVENUE	(576,941)	(584,892)	(558,201)	(618,299)	(555,713)	-10.12%
OPER XFERS IN	(553,512)	(38,305)	-	-	-	-
TOTAL HOUSING ADMINISTRATION	**(1,140,422)**	**(680,503)**	**(602,219)**	**(647,039)**	**(630,805)**	**-2.51%**
	1201 CDBG					
USE OF MONEY&PROPRTY	(6,444)	(35,336)	(80,205)	(19,567)	(80,475)	311.27%
LOAN/BOND PROCEEDS	(140,736)	(183,576)	(191,591)	(142,356)	(230,873)	62.18%
TOTAL CDBG	**(147,180)**	**(218,912)**	**(271,796)**	**(161,923)**	**(311,348)**	**92.28%**
	1202 HOME PROGRAM					
USE OF MONEY&PROPRTY	(5,664)	(3,135)	(6,170)	(957)	(5,184)	441.72%
LOAN/BOND PROCEEDS	(8,575)	(20,449)	-	(2,538)	-	-100.00%
TOTAL HOME PROGRAM	**(14,239)**	**(23,584)**	**(6,170)**	**(3,494)**	**(5,184)**	**48.35%**
	1203 NEIGHBORHOOD STAB(NP)					
USE OF MONEY&PROPRTY	(2)	-	-	-	-	-
LOAN/BOND PROCEEDS	-	-	-	(15,000)	(15,000)	0.00%
OPER XFERS IN	(10,000)	-	-	-	-	-
TOTAL NEIGHBORHOOD STAB(NP)	**(10,002)**	**-**	**-**	**(15,000)**	**(15,000)**	**0.00%**
	1207 COR-NEIGHBORHOOD STAB(CITY)					
PROC FR SLE PROP	-	-	-	(133,664)	(133,664)	0.00%
TOTAL COR-NEIGHBORHOOD STAB(CITY)	**-**	**-**	**-**	**(133,664)**	**(133,664)**	**0.00%**
	1208 COR-SUCCESSOR HOUSING AGENCY					
USE OF MONEY&PROPRTY	(100,466)	(180,974)	(68,828)	(23,752)	(121,530)	411.67%
OTHER REVENUE	(80,889)	(50,251)	(36,702)	-	(64,804)	-
PROC FR SLE PROP	(81,689)	(18,943)	(19,286)	-	(34,053)	-

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
LOAN/BOND PROCEEDS	(50,680)	(16,468)	-	(63,448)	(15,680)	-75.29%
TOTAL COR-SUCCESSOR HOUSING AGENCY	**(313,724)**	**(266,635)**	**(124,815)**	**(87,200)**	**(236,067)**	**170.72%**
1209 CAL-HOME GRANT FUND						
USE OF MONEY&PROPRTY	(36,922)	(40,082)	(47,942)	(9,931)	(57,058)	474.52%
LOAN/BOND PROCEEDS	(156,365)	(185,494)	(112,020)	(80,389)	(134,530)	67.35%
TOTAL CAL-HOME GRANT FUND	**(193,287)**	**(225,576)**	**(159,962)**	**(90,321)**	**(191,588)**	**112.12%**
1302 HOUSNG IN LIEU FEE - DEVELOPER						
LICENSES,PRMITS&FEES	(16,752)	(542,464)	(828,828)	(495,269)	(651,665)	31.58%
USE OF MONEY&PROPRTY	(9,567)	(41,956)	(47,090)	(566)	(81,757)	14352.57%
TOTAL HOUSNG IN LIEU FEE - DEVELOPER	**(26,319)**	**(584,420)**	**(875,918)**	**(495,834)**	**(733,422)**	**47.92%**
2125 IRON TRIANGLE/EPA PROGRAM						
USE OF MONEY&PROPRTY	(995)	(5,018)	(6,796)	(1,329)	(10,088)	658.82%
INTERGOV FED GRANT	-	(83,046)	(60,740)	(275,967)	(434,954)	57.61%
TOTAL IRON TRIANGLE/EPA PROGRAM	**(995)**	**(88,064)**	**(67,537)**	**(277,297)**	**(445,041)**	**60.49%**
TOTAL HOUSING FUNDS	**(1,846,169)**	**(2,087,694)**	**(2,108,417)**	**(1,911,772)**	**(2,702,120)**	**41.34%**
RICHMOND HOUSING AUTHORITY FUNDS						
4201 RHA-CAPITAL FUND						
INTERGOV FED GRANT	(233,733)	(1,687,328)	(927,055)	(1,458,433)	(1,463,024)	0.31%
PROC FR SLE PROP	-	(401,523)	-	-	-	-
TOTAL RHA-CAPITAL FUND	**(233,733)**	**(2,088,851)**	**(927,055)**	**(1,458,433)**	**(1,463,024)**	**0.31%**
4401 RHA-HACIENDA						
OTHER REVENUE	-	(40)	-	-	(83,804)	-
PROC FR SLE PROP	-	-	-	(57,000)	-	-100.00%
OPER XFERS IN	(14,882)	-	-	-	-	-
TOTAL RHA-HACIENDA	**(14,882)**	**(40)**	**-**	**(57,000)**	**(83,804)**	**47.02%**
4404 RHA-NEVIN PLAZA						
USE OF MONEY&PROPRTY	(285)	(114)	-	-	-	-
OTHER REVENUE	(1,619)	(293,252)	(465)	-	(1,050)	-
RENTAL INCOME	(338,334)	(238,855)	11,157	-	-	-
INTERGOV FED GRANT	(862,800)	(630,623)	(337,315)	(555,995)	(576,793)	3.74%
OPER XFERS IN	(827,907)	(32,142)	-	-	-	-
TOTAL RHA-NEVIN PLAZA	**(2,030,945)**	**(1,194,987)**	**(326,623)**	**(555,995)**	**(577,843)**	**3.93%**
4405 RHA-NYSTROM VILLAGE						
USE OF MONEY&PROPRTY	-	(55)	(31)	-	-	-
OTHER REVENUE	(1,046)	(204,839)	(24,890)	(36,800)	(15,000)	-59.24%
RENTAL INCOME	(196,004)	(205,813)	(209,159)	(277,868)	(277,868)	0.00%
INTERGOV FED GRANT	(589,902)	(473,198)	(337,973)	(507,132)	(507,132)	0.00%
OPER XFERS IN	-	(461,937)	(279,080)	(915,101)	(1,155,748)	26.30%
TOTAL RHA-NYSTROM VILLAGE	**(786,952)**	**(1,345,842)**	**(851,133)**	**(1,736,901)**	**(1,955,748)**	**12.60%**
4406 RHA-RICHMOND VILLAGE ONE						
INTERGOV FED GRANT	(233,893)	(213,023)	(154,863)	(237,830)	(192,086)	-19.23%
OPER XFERS IN	(10,807)	-	-	-	-	-
TOTAL RHA-RICHMOND VILLAGE ONE	**(244,700)**	**(213,023)**	**(154,863)**	**(237,830)**	**(192,086)**	**-19.23%**
4407 RHA-RICHMOND VILLAGE TWO						
INTERGOV FED GRANT	(199,009)	(147,525)	(91,304)	(151,403)	(135,616)	-10.43%
TOTAL RHA-RICHMOND VILLAGE TWO	**(199,009)**	**(147,525)**	**(91,304)**	**(151,403)**	**(135,616)**	**-10.43%**
4408 RHA-RICHMOND VILLAGE THREE						
INTERGOV FED GRANT	(92,374)	(95,346)	(82,044)	(106,096)	(61,959)	-41.60%
TOTAL RHA-RICHMOND VILLAGE THREE	**(92,374)**	**(95,346)**	**(82,044)**	**(106,096)**	**(61,959)**	**-41.60%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18,2024)	PCT CHANGE
4501 RHA-CENTRAL OFFICE COST CNTR						
LICENSES,PRMITS&FEES	-	-	(25,000)	-	-	-
USE OF MONEY&PROPRTY	(12)	(12)	(9)	-	-	-
OTHER REVENUE	(245,948)	(1)	-	-	-	-
OPER XFERS IN	(307,650)	-	(111,632)	(1,241,263)	(201,725)	-83.75%
TOTAL RHA-CENTRAL OFFICE COST CNTR	**(553,610)**	**(13)**	**(136,641)**	**(1,241,263)**	**(201,725)**	**-83.75%**
4502 RHA-HOUSING CORPORATION						
LICENSES,PRMITS&FEES	-	-	(5,000)	(5,000)	(5,000)	0.00%
OTHER REVENUE	(73,531)	-	-	-	-	-
TOTAL RHA-HOUSING CORPORATION	**(73,531)**	-	**(5,000)**	**(5,000)**	**(5,000)**	**0.00%**
TOTAL RICHMOND HOUSING AUTHORITY FUNDS	**(4,229,737)**	**(5,085,627)**	**(2,574,663)**	**(5,549,921)**	**(4,676,806)**	**-15.73%**
TOTAL - REVENUE	**(371,004,598)**	**(579,660,430)**	**(294,107,936)**	**(539,101,635)**	**(502,943,663)**	**-6.71%**

Summary Of Expenditures, By Fund, By Type

City of Richmond

Summary of Expenditures, by Fund, by Type

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
0001 GENERAL FUND						
SALARIES AND WAGES	70,437,323	69,111,901	59,720,372	85,847,575	95,236,672	10.94%
PYRLL/FRINGE BENEFIT	60,166,323	66,944,218	45,714,058	65,538,296	70,666,262	7.82%
PROF & ADMIN	10,539,784	12,237,176	8,367,438	21,688,714	20,378,340	-6.04%
OTHER OPERATING	4,258,874	3,802,608	4,215,595	8,963,844	8,862,886	-1.13%
UTILITIES	4,740,670	4,356,261	3,964,534	5,690,630	5,594,204	-1.69%
EQPT & CONTRACT SVCS	2,153,676	2,171,652	2,124,002	5,946,835	4,315,665	-27.43%
PROVISN FOR INS LOSS	26,673	28,641	29,572	34,200	35,500	3.80%
COST POOL	14,130,436	15,277,766	16,209,785	21,593,734	23,400,598	8.37%
ASSET/CAPITAL OUTLAY	1,033,373	3,636,552	1,397,213	2,817,457	2,502,328	-11.18%
DEBT SVC EXPENDITURE	2,908,306	4,116,882	418,000	841,353	850,905	1.14%
A87 COST PLAN REIMBS	(3,471,526)	(3,622,739)	(2,728,797)	(3,514,373)	(3,514,373)	0.00%
GRANT EXPENDITURES	90,781	59,486	(1,625)	98,723	49,013	-50.35%
OPER XFERS OUT	16,464,955	34,920,186	22,463,494	30,748,126	20,557,373	-33.14%
TOTAL GENERAL FUND	**183,479,649**	**213,040,588**	**161,893,640**	**246,295,113**	**248,935,372**	**1.07%**
OTHER OPERATING FUNDS						
1003 TRANSPORTATION OPERATION						
SALARIES AND WAGES	226,076	224,890	192,246	236,088	281,112	19.07%
PYRLL/FRINGE BENEFIT	238,989	244,580	177,278	226,214	342,767	51.52%
PROF & ADMIN	106,581	120,322	121,726	197,500	10,000	-94.94%
OTHER OPERATING	2,855	4,397	4,017	7,900	7,900	0.00%
UTILITIES	3,625	425	2,873	2,500	2,500	0.00%
EQPT & CONTRACT SVCS	-	-	-	19,097	-	-100.00%
COST POOL	248,819	261,260	202,660	270,211	677,198	150.62%
TOTAL TRANSPORTATION OPERATION	**826,945**	**855,873**	**700,801**	**959,510**	**1,321,476**	**37.72%**
1012 HILLTOP LANDSCAPE MAINT DIST						
SALARIES AND WAGES	433,683	500,418	443,866	587,668	599,218	1.97%
PYRLL/FRINGE BENEFIT	376,876	457,929	331,677	466,983	387,899	-16.94%
PROF & ADMIN	9,536	9,856	10,083	40,000	40,000	0.00%
OTHER OPERATING	29,336	84,189	35,890	77,900	77,900	0.00%
UTILITIES	80,105	73,617	72,374	88,000	101,000	14.77%
EQPT & CONTRACT SVCS	46,720	53,843	21,620	65,000	75,000	15.38%
COST POOL	145,433	230,455	347,401	463,200	116,115	-74.93%
ASSET/CAPITAL OUTLAY	-	216,855	23,000	23,000	-	-100.00%
TOTAL HILLTOP LANDSCAPE MAINT DIST	**1,121,689**	**1,627,163**	**1,285,910**	**1,811,751**	**1,397,132**	**-22.89%**
1015 MARINA BAY LNDSCP & LIGHT DIST						
SALARIES AND WAGES	450,061	512,443	332,775	399,727	455,467	13.94%
PYRLL/FRINGE BENEFIT	328,397	403,075	206,461	241,437	233,309	-3.37%
PROF & ADMIN	34,007	38,179	21,950	53,503	63,503	18.69%
OTHER OPERATING	60,510	56,044	38,391	80,000	80,000	0.00%
UTILITIES	148,724	128,378	136,722	134,395	255,000	89.74%
EQPT & CONTRACT SVCS	20,414	25,541	-	-	-	-
COST POOL	116,448	194,271	115,011	153,348	90,661	-40.88%
ASSET/CAPITAL OUTLAY	-	-	-	41,000	-	-100.00%
TOTAL MARINA BAY LNDSCP & LIGHT DIST	**1,158,560**	**1,357,930**	**851,310**	**1,103,410**	**1,177,940**	**6.75%**
1050 CR-PLANNING & BUILDING						
SALARIES AND WAGES	2,125,137	2,217,535	2,009,378	3,083,766	3,821,572	23.93%
PYRLL/FRINGE BENEFIT	1,395,375	1,497,382	1,168,555	1,803,443	1,967,034	9.07%
PROF & ADMIN	3,208,376	5,644,600	4,522,149	12,794,348	6,596,755	-48.44%
OTHER OPERATING	57,199	188,325	138,624	147,954	188,401	27.34%
UTILITIES	12,410	24,600	8,077	40,200	9,000	-77.61%
EQPT & CONTRACT SVCS	11,472	13,949	1,198	76,876	11,409	-85.16%
COST POOL	1,908,033	1,985,965	1,744,074	2,325,434	2,276,289	-2.11%
ASSET/CAPITAL OUTLAY	2,797	1,884	8,626	108,770	501,500	361.06%
TOTAL CR-PLANNING & BUILDING	**8,720,801**	**11,574,240**	**9,600,680**	**20,380,791**	**15,371,960**	**-24.58%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
1205 EMPLOYMENT & TRAINING						
SALARIES AND WAGES	1,454,237	1,208,354	1,179,251	767,571	1,666,767	117.15%
PYRLL/FRINGE BENEFIT	1,012,108	1,005,928	853,213	1,683,712	1,857,316	10.31%
PROF & ADMIN	228,535	160,620	42,997	167,639	54,000	-67.79%
OTHER OPERATING	201,566	62,304	37,828	69,104	53,000	-23.30%
UTILITIES	9,149	8,623	6,359	2,500	7,500	200.00%
EQPT & CONTRACT SVCS	195,844	127,467	111,486	1,241,496	679,790	-45.24%
COST POOL	543,408	518,079	421,270	561,697	701,777	24.94%
ASSET/CAPITAL OUTLAY	154,412	-	-	-	-	-
GRANT EXPENDITURES	1,363,483	2,843,541	2,517,014	5,910,556	4,715,554	-20.22%
EMPLMT & TRNG ALLOC	757	(0)	(0)	(748,765)	(1,199,572)	60.21%
TOTAL EMPLOYMENT & TRAINING	**5,163,499**	**5,934,917**	**5,169,417**	**9,655,510**	**8,536,132**	**-11.59%**
4006 STORMWATER						
SALARIES AND WAGES	26,177	20,473	26,935	113,054	127,195	12.51%
PYRLL/FRINGE BENEFIT	(262,087)	(73,622)	15,594	70,192	57,468	-18.13%
PROF & ADMIN	1,270,335	1,531,668	945,956	2,299,871	1,584,583	-31.10%
OTHER OPERATING	(248)	15,498	67,272	112,175	-	-100.00%
UTILITIES	16,867	15,669	26,789	40,000	45,000	12.50%
EQPT & CONTRACT SVCS	-	499	113,011	226,451	73,795	-67.41%
COST POOL	113,004	118,654	67,898	90,530	90,530	0.00%
ASSET/CAPITAL OUTLAY	45,037	174,378	2,091,449	3,357,945	723,796	-78.45%
DEBT SVC EXPENDITURE	73,491	-	-	-	-	-
TOTAL STORMWATER	**1,282,576**	**1,803,217**	**3,354,904**	**6,310,219**	**2,702,367**	**-57.17%**
TOTAL OTHER OPERATING FUNDS	**18,274,069**	**23,153,340**	**20,963,023**	**40,221,190**	**30,507,007**	**-24.15%**
SPECIAL REVENUE FUNDS						
1001 SECURED PENSION OVERRIDE						
OPER XFERS OUT	10,754,051	20,233,520	28,567,497	28,567,497	28,502,143	-0.23%
TOTAL SECURED PENSION OVERRIDE	**10,754,051**	**20,233,520**	**28,567,497**	**28,567,497**	**28,502,143**	**-0.23%**
1005 LIBRARY FUND						
SALARIES AND WAGES	-	-	-	(161,645)	-	-100.00%
PYRLL/FRINGE BENEFIT	35,423	50,750	-	(29,834)	-	-100.00%
PROF & ADMIN	112,143	210,175	123,237	676,082	270,000	-60.06%
OTHER OPERATING	19,644	15,677	11,783	22,901	29,800	30.13%
ASSET/CAPITAL OUTLAY	164	49,540	196,812	9,962,899	70,000	-99.30%
GRANT EXPENDITURES	11,743	9,443	23,995	17,500	38,834	121.91%
TOTAL LIBRARY FUND	**179,117**	**335,585**	**355,828**	**10,487,903**	**408,634**	**-96.10%**
1007 EMERGENCY MED SERV						
PROF & ADMIN	83,817	84,876	12,117	103,100	103,100	0.00%
OTHER OPERATING	32,601	40,120	24,016	38,486	38,486	0.00%
EQPT & CONTRACT SVCS	-	73,080	-	74,000	74,000	0.00%
TOTAL EMERGENCY MED SERV	**116,417**	**198,075**	**36,133**	**215,586**	**215,586**	**0.00%**
1009 VEOLIA MITIGATION						
PROF & ADMIN	-	-	-	100,000	100,000	0.00%
TOTAL VEOLIA MITIGATION	**-**	**-**	**-**	**100,000**	**100,000**	**0.00%**
1010 N.RICHMOND WASTE						
PROF & ADMIN	96,982	103,257	-	122,375	83,000	-32.18%
OTHER OPERATING	89	4,782	120	832	35,540	4169.94%
UTILITIES	635	18,780	603	1,000	6,500	550.00%
ASSET/CAPITAL OUTLAY	7,840	3,865	456	-	-	-
TOTAL N.RICHMOND WASTE	**105,546**	**130,685**	**1,178**	**124,207**	**125,040**	**0.67%**
1013 HAZMAT FUND						
OTHER OPERATING	3,966	-	-	-	-	-
TOTAL HAZMAT FUND	**3,966**	**-**	**-**	**-**	**-**	**-**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
1017 CHEVRON MODERNIZATN PROJ & CIA						
PROF & ADMIN	4,062,376	3,913,908	1,498,545	8,095,093	9,536,533	17.81%
OTHER OPERATING	48,818	-	557	20,541	335,048	1531.12%
EQPT & CONTRACT SVCS	532,101	337,534	303,629	1,501,829	1,118,000	-25.56%
ASSET/CAPITAL OUTLAY	1,921,149	181,042	67,640	207,252	111,000	-46.44%
GRANT EXPENDITURES	39,390	-	-	50,000	50,000	0.00%
TOTAL CHEVRON MODERNIZATN PROJ & CIA	**6,603,834**	**4,432,484**	**1,870,371**	**9,874,715**	**11,150,581**	**12.92%**
1018 RENT CONTROL						
SALARIES AND WAGES	1,061,458	1,318,414	1,172,900	1,670,462	1,900,425	13.77%
PYRLL/FRINGE BENEFIT	690,793	899,264	682,845	981,380	1,005,294	2.44%
PROF & ADMIN	226,744	218,413	154,226	427,358	387,606	-9.30%
OTHER OPERATING	36,214	22,949	17,989	51,780	77,300	49.29%
UTILITIES	481	-	-	500	500	0.00%
EQPT & CONTRACT SVCS	188	112	56	-	-	-
PROVISN FOR INS LOSS	8,991	9,163	9,195	9,300	9,500	2.15%
COST POOL	182,704	184,632	247,856	330,473	208,776	-36.83%
ASSET/CAPITAL OUTLAY	307	-	-	5,000	-	-100.00%
TOTAL RENT CONTROL	**2,207,880**	**2,652,947**	**2,285,067**	**3,476,253**	**3,589,402**	**3.25%**
1055 ENCROACHMENT SVCS						
SALARIES AND WAGES	269,747	305,548	224,004	458,238	535,438	16.85%
PYRLL/FRINGE BENEFIT	227,094	241,674	161,628	264,071	371,861	40.82%
PROF & ADMIN	-	-	-	925	45,100	4775.68%
OTHER OPERATING	33,902	1,461	279	3,775	17,040	351.39%
UTILITIES	2,816	2,884	2,699	2,900	3,016	4.00%
COST POOL	170,231	172,555	155,293	207,055	181,992	-12.10%
TOTAL ENCROACHMENT SVCS	**703,789**	**724,122**	**543,903**	**936,964**	**1,154,448**	**23.21%**
1303 KIDS FIRST INITIATIVE						
SALARIES AND WAGES	(2,582)	123,028	162,004	(59,593)	532,472	-993.51%
PYRLL/FRINGE BENEFIT	915	78,269	86,951	64,548	282,725	338.01%
PROF & ADMIN	620,858	1,492,707	611,722	6,103,579	6,162,441	0.96%
OTHER OPERATING	572	1,986	12,445	24,000	26,000	8.33%
COST POOL	-	-	3,340	4,453	2,963	-33.45%
TOTAL KIDS FIRST INITIATIVE	**619,764**	**1,695,990**	**876,462**	**6,136,987**	**7,006,601**	**14.17%**
1304 EMERGENCY OPE & DISASTR RECVRY						
PYRLL/FRINGE BENEFIT	42,844	-	-	-	-	-
PROF & ADMIN	-	55,389	165,091	314,000	-	-100.00%
OTHER OPERATING	7,738	59,655	1,590	-	-	-
ASSET/CAPITAL OUTLAY	29	43	-	-	-	-
TOTAL EMERGENCY OPE & DISASTR RECVRY	**50,610**	**115,087**	**166,681**	**314,000**	**-**	**-100.00%**
1305 PUBLIC ART						
SALARIES AND WAGES	-	-	-	-	37,000	-
PROF & ADMIN	137,378	96,446	45,102	1,150,496	1,316,063	14.39%
OTHER OPERATING	-	-	2,591	3,005	11,046	267.65%
TOTAL PUBLIC ART	**137,378**	**96,446**	**47,693**	**1,153,500**	**1,364,109**	**18.26%**
1306 AMERICAN RESCUE PLAN ACT						
PROF & ADMIN	446,879	789,227	124,471	7,505,473	5,449,233	-27.40%
ASSET/CAPITAL OUTLAY	35,275	1,590,797	337,046	15,930,418	10,127,761	-36.43%
GRANT EXPENDITURES	-	-	-	-	250,000	-
TOTAL AMERICAN RESCUE PLAN ACT	**482,154**	**2,380,024**	**461,516**	**23,435,891**	**15,826,994**	**-32.47%**
1307 TRANSFORMATIVE CLIMATE GRANT						
PYRLL/FRINGE BENEFIT	-	-	-	(0)	-	-100.00%
PROF & ADMIN	-	-	554,751	30,266,216	10,095,957	-66.64%
OTHER OPERATING	-	-	18	29,640	-	-100.00%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
UTILITIES	-	-	-	1,500	-	-100.00%
ASSET/CAPITAL OUTLAY	-	-	-	5,095,358	4,726,873	-7.23%
GRANT EXPENDITURES	-	-	-	80,000	-	-100.00%
TOTAL TRANSFORMATIVE CLIMATE GRANT	-	-	**554,768**	**35,472,714**	**14,822,830**	**-58.21%**
1308 ENCAMPMENT RESOLUTION FUND						
PROF & ADMIN	-	-	-	7,777,587	3,876,294	-50.16%
OTHER OPERATING	-	-	-	800,000	400,000	-50.00%
UTILITIES	-	-	-	25,000	25,000	0.00%
TOTAL ENCAMPMENT RESOLUTION FUND	-	-	-	**8,602,587**	**4,301,294**	**-50.00%**
TOTAL SPECIAL REVENUE FUNDS	**21,964,507**	**32,994,965**	**35,767,097**	**128,898,804**	**88,567,660**	**-31.29%**
CAPITAL PROJECTS FUNDS						
1002 STATE GAS TAX						
PROF & ADMIN	3,200	23,632	3,758	34,000	35,360	4.00%
EQPT & CONTRACT SVCS	751,776	700,000	756,572	850,000	1,000,000	17.65%
ASSET/CAPITAL OUTLAY	1,653,263	1,672,222	1,425,222	2,418,441	2,262,398	-6.45%
TOTAL STATE GAS TAX	**2,408,239**	**2,395,854**	**2,185,553**	**3,302,441**	**3,297,758**	**-0.14%**
1004 ASSET SEIZURE FUND						
ASSET/CAPITAL OUTLAY	-	63,660	9,996	202,025	170,000	-15.85%
TOTAL ASSET SEIZURE FUND	-	**63,660**	**9,996**	**202,025**	**170,000**	**-15.85%**
1006 OUTSIDE FUNDED SVCS - GRANTS						
PROF & ADMIN	1,831,683	3,067,513	1,576,370	7,702,921	4,887,553	-36.55%
OTHER OPERATING	36,946	11,350	144	66,227	8,265	-87.52%
UTILITIES	-	11,145	-	90,500	19,042	-78.96%
EQPT & CONTRACT SVCS	57,233	-	121,000	272,000	-	-100.00%
ASSET/CAPITAL OUTLAY	141,466	1,338,106	7,814,602	21,092,389	7,429,480	-64.78%
GRANT EXPENDITURES	106,400	258,497	349,880	3,003,988	1,727,516	-42.49%
OPER XFERS OUT	147,367	64,084	-	-	-	-
TOTAL OUTSIDE FUNDED SVCS - GRANTS	**2,321,095**	**4,750,694**	**9,861,996**	**32,228,024**	**14,071,856**	**-56.34%**
1054 ENGINEERING GRANTS						
PROF & ADMIN	176,437	169,526	4,800	55,000	-	-100.00%
EQPT & CONTRACT SVCS	11,371	-	-	-	-	-
ASSET/CAPITAL OUTLAY	8,286,737	3,002,204	2,699,350	27,417,798	17,123,837	-37.54%
TOTAL ENGINEERING GRANTS	**8,474,545**	**3,171,730**	**2,704,150**	**27,472,798**	**17,123,837**	**-37.67%**
1019 ROAD MAINT & REHAB ACCT (RMRA)						
PROF & ADMIN	160,112	-	-	-	-	-
EQPT & CONTRACT SVCS	21,778	-	-	-	-	-
ASSET/CAPITAL OUTLAY	1,501,079	3,621,946	34,685	3,577,828	5,871,845	64.12%
TOTAL ROAD MAINT & REHAB ACCT (RMRA)	**1,682,969**	**3,621,946**	**34,685**	**3,577,828**	**5,871,845**	**64.12%**
2001 GENERAL CAPITAL FUND						
PROF & ADMIN	-	-	220,018	1,105,384	93,098	-91.58%
EQPT & CONTRACT SVCS	106,088	-	37,444	67,000	-	-100.00%
ASSET/CAPITAL OUTLAY	636,757	957,960	1,442,464	37,227,280	23,418,836	-37.09%
TOTAL GENERAL CAPITAL FUND	**742,845**	**957,960**	**1,699,926**	**38,399,664**	**23,511,934**	**-38.77%**
2002 MEASURE J						
PROF & ADMIN	140,000	170,803	-	200,000	200,000	0.00%
EQPT & CONTRACT SVCS	27,244	-	-	-	-	-
ASSET/CAPITAL OUTLAY	1,976,354	1,369,641	634,052	2,920,389	2,722,280	-6.78%
TOTAL MEASURE J	**2,143,597**	**1,540,444**	**634,052**	**3,120,389**	**2,922,280**	**-6.35%**
2110 IMPACT FEE - PARKS						
PROF & ADMIN	117	383	-	-	-	-
ASSET/CAPITAL OUTLAY	15,000	15,000	15,000	15,000	-	-100.00%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
TOTAL IMPACT FEE - PARKS	**15,117**	**15,383**	**15,000**	**15,000**	**-**	**-100.00%**
2111 IMPACT FEE - TRAFFIC						
PROF & ADMIN	8,232	18,203	-	-	-	-
EQPT & CONTRACT SVCS	60,520	-	-	-	-	-
ASSET/CAPITAL OUTLAY	381,560	7,168	-	29,608	-	-100.00%
OPER XFERS OUT	-	52,000	-	-	-	-
TOTAL IMPACT FEE - TRAFFIC	**450,312**	**77,371**	**-**	**29,608**	**-**	**-100.00%**
2113 IMPACT FEE - FIRE						
PROF & ADMIN	946	1,895	-	-	-	-
OTHER OPERATING	99,436	84,259	48,175	117,000	65,000	-44.44%
TOTAL IMPACT FEE - FIRE	**100,383**	**86,154**	**48,175**	**117,000**	**65,000**	**-44.44%**
2114 IMPACT FEE - POLICE						
PROF & ADMIN	4,691	1,480	-	-	-	-
ASSET/CAPITAL OUTLAY	-	-	101,201	256,201	-	-100.00%
TOTAL IMPACT FEE - POLICE	**4,691**	**1,480**	**101,201**	**256,201**	**-**	**-100.00%**
2115 IMPACT FEE - COMM/AQUATC						
PROF & ADMIN	506	1,679	-	-	-	-
ASSET/CAPITAL OUTLAY	9,900	-	-	-	-	-
TOTAL IMPACT FEE - COMM/AQUATC	**10,406**	**1,679**	**-**	**-**	**-**	**-**
2116 IMPACT FEE - PARKS/OPEN						
PROF & ADMIN	2,263	7,004	76,607	80,000	-	-100.00%
ASSET/CAPITAL OUTLAY	-	269,519	-	373,264	500,000	33.95%
TOTAL IMPACT FEE - PARKS/OPEN	**2,263**	**276,523**	**76,607**	**453,264**	**500,000**	**10.31%**
2117 IMPACT FEE - LIBRARY						
PROF & ADMIN	1,364	4,356	-	-	100,000	-
ASSET/CAPITAL OUTLAY	5,263	4,690	65,123	1,204,188	1,698,062	41.01%
TOTAL IMPACT FEE - LIBRARY	**6,627**	**9,045**	**65,123**	**1,204,188**	**1,798,062**	**49.32%**
2119 IMPACT FEE - STORM DRAINAGE						
PROF & ADMIN	3,593	6,552	-	-	-	-
TOTAL IMPACT FEE - STORM DRAINAGE	**3,593**	**6,552**	**-**	**-**	**-**	**-**
2120 IMPACT FEE - WASTEWATER						
PROF & ADMIN	6,087	11,868	-	-	-	-
ASSET/CAPITAL OUTLAY	351,940	164,470	-	923,842	250,000	-72.94%
TOTAL IMPACT FEE - WASTEWATER	**358,027**	**176,338**	**-**	**923,842**	**250,000**	**-72.94%**
TOTAL CAPITAL PROJECTS FUNDS	**18,724,709**	**17,152,814**	**17,436,464**	**111,302,273**	**69,582,572**	**-37.48%**
DEBT SERVICE FUNDS						
3001 DS - 2005 TAXABLE POB						
DEBT SVC EXPENDITURE	11,760,010	166,010,175	11,403,697	11,403,165	8,431,249	-26.06%
OPER XFERS OUT	-	690,145	-	-	-	-
TOTAL DS - 2005 TAXABLE POB	**11,760,010**	**166,700,321**	**11,403,697**	**11,403,165**	**8,431,249**	**-26.06%**
3002 DS - 99A PENSION OBLIG BOND						
DEBT SVC EXPENDITURE	949,961	2,892,808	5,133	-	5,500	-
TOTAL DS - 99A PENSION OBLIG BOND	**949,961**	**2,892,808**	**5,133**	**-**	**5,500**	**-**
3005 DS - 07 REFNDING&CVC CTR						
DEBT SVC EXPENDITURE	7,734,097	7,764,706	5,872,170	7,771,713	7,825,088	0.69%
TOTAL DS - 07 REFNDING&CVC CTR	**7,734,097**	**7,764,706**	**5,872,170**	**7,771,713**	**7,825,088**	**0.69%**
TOTAL DEBT SERVICE FUNDS	**20,444,068**	**177,357,834**	**17,281,000**	**19,174,878**	**16,261,836**	**-15.19%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
ENTERPRISE FUNDS						
4001 PORT OF RICHMOND						
SALARIES AND WAGES	229,320	144,527	289,186	459,994	671,422	45.96%
PYRLL/FRINGE BENEFIT	(1,244,444)	1,995	178,988	268,361	309,969	15.50%
PROF & ADMIN	751,508	649,706	618,524	999,394	1,640,794	64.18%
OTHER OPERATING	56,241	42,496	2,566	8,200	11,200	36.59%
UTILITIES	377,241	433,177	340,367	487,100	487,100	0.00%
EQPT & CONTRACT SVCS	11,160	87,635	70,644	197,400	366,200	85.51%
PROVISN FOR INS LOSS	38,080	41,765	43,967	45,000	45,000	0.00%
COST POOL	453,488	476,163	361,394	481,859	511,288	6.11%
ASSET/CAPITAL OUTLAY	4,059,828	3,627,415	1,530	5,575,000	4,301,500	-22.84%
DEBT SVC EXPENDITURE	168,873	(4,787)	106,213	4,267,000	-	-100.00%
TOTAL PORT OF RICHMOND	**4,901,295**	**5,500,092**	**2,013,379**	**12,789,308**	**8,344,473**	**-34.75%**
4003 WASTEWATER						
SALARIES AND WAGES	869,036	848,194	939,143	1,508,582	1,893,151	25.49%
PYRLL/FRINGE BENEFIT	(642,537)	(493,569)	549,093	796,804	875,602	9.89%
PROF & ADMIN	7,043,615	9,370,332	6,337,834	14,522,269	13,718,462	-5.53%
OTHER OPERATING	5,760	28,395	23,357	378,409	72,400	-80.87%
UTILITIES	1,073,897	1,208,679	951,161	1,417,049	1,547,264	9.19%
EQPT & CONTRACT SVCS	326,507	247,952	216,367	542,839	465,500	-14.25%
COST POOL	774,869	955,041	497,545	663,397	1,082,109	63.12%
ASSET/CAPITAL OUTLAY	3,862,298	3,900,551	7,679,460	57,714,702	33,531,858	-41.90%
DEBT SVC EXPENDITURE	4,827,498	4,696,455	8,060,310	8,059,725	9,956,258	23.53%
TOTAL WASTEWATER	**18,140,943**	**20,762,030**	**25,254,269**	**85,603,777**	**63,142,603**	**-26.24%**
4005 MARINA						
PROF & ADMIN	59,641	36,864	5,312	924,842	912,930	-1.29%
ASSET/CAPITAL OUTLAY	85,456	84,278	-	-	-	-
DEBT SVC EXPENDITURE	100,965	96,202	206,815	206,815	206,815	0.00%
OPER XFERS OUT	86,778	86,778	65,082	86,778	86,778	0.00%
TOTAL MARINA	**332,840**	**304,122**	**277,209**	**1,218,435**	**1,206,523**	**-0.98%**
4008 KCRT - CABLE TELEVIS						
SALARIES AND WAGES	469,208	520,728	438,662	505,455	587,896	16.31%
PYRLL/FRINGE BENEFIT	(73,462)	(124,351)	263,202	340,880	316,005	-7.30%
PROF & ADMIN	28,152	15,809	17,366	53,800	53,800	0.00%
OTHER OPERATING	34,454	41,155	36,813	37,721	37,721	0.00%
UTILITIES	3,612	3,397	2,754	5,727	5,727	0.00%
EQPT & CONTRACT SVCS	-	12,627	-	-	-	-
PROVISN FOR INS LOSS	604	-	-	604	604	0.00%
COST POOL	196,025	255,827	166,129	221,506	199,699	-9.84%
ASSET/CAPITAL OUTLAY	6,063	9,889	-	-	20,000	-
TOTAL KCRT - CABLE TELEVIS	**664,656**	**735,082**	**924,926**	**1,165,693**	**1,221,452**	**4.78%**
TOTAL ENTERPRISE FUNDS	**24,039,734**	**27,301,326**	**28,469,783**	**100,777,213**	**73,915,051**	**-26.65%**
INTERNAL SERVICES FUNDS						
5001 INSURANCE RESERVES						
SALARIES AND WAGES	608,246	475,241	425,694	506,482	726,757	43.49%
PYRLL/FRINGE BENEFIT	(2,486,721)	(702,549)	197,003	317,505	331,683	4.47%
PROF & ADMIN	632,425	659,197	584,235	1,117,652	1,185,200	6.04%
OTHER OPERATING	9,211	9,853	7,693	50,500	50,500	0.00%
PROVISN FOR INS LOSS	21,145,703	12,302,386	12,099,040	21,850,182	26,460,675	21.10%
COST POOL	510,267	533,987	464,412	619,218	563,594	-8.98%
ASSET/CAPITAL OUTLAY	7,744,626	2,389,400	1,234,911	1,590,701	7,000	-99.56%
OPER XFERS OUT	-	-	-	1,040,000	4,100,000	294.23%
TOTAL INSURANCE RESERVES	**28,163,756**	**15,667,516**	**15,012,989**	**27,092,240**	**33,425,408**	**23.38%**
5003 EQUIPMENT SERVICES						

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
EQPT & CONTRACT SVCS	-	4,518	-	155,000	-	-100.00%
ASSET/CAPITAL OUTLAY	2,057,176	1,959,124	6,968,519	12,580,182	5,985,000	-52.43%
DEBT SVC EXPENDITURE	72,836	62,791	244,514	326,018	326,018	0.00%
TOTAL EQUIPMENT SERVICES	**2,130,013**	**2,026,433**	**7,213,033**	**13,061,200**	**6,311,018**	**-51.68%**
5008 COMPENSATED ABSENCES						
SALARIES AND WAGES	2,397,133	2,403,859	1,481,138	2,600,000	3,000,000	15.38%
PYRLL/FRINGE BENEFIT	34,482	34,585	22,861	-	-	-
TOTAL COMPENSATED ABSENCES	**2,431,615**	**2,438,444**	**1,504,000**	**2,600,000**	**3,000,000**	**15.38%**
TOTAL INTERNAL SERVICES FUNDS	**32,725,384**	**20,132,393**	**23,730,021**	**42,753,440**	**42,736,426**	**-0.04%**
HOUSING FUNDS						
1200 HOUSING ADMINISTRATION						
SALARIES AND WAGES	48,212	35,091	5,501	249,418	371,675	49.02%
PYRLL/FRINGE BENEFIT	41,148	27,488	42,595	93,990	153,240	63.04%
PROF & ADMIN	41,714	23,076	6,260	168,903	54,248	-67.88%
OTHER OPERATING	71	1,462	856	1,909	1,909	0.01%
UTILITIES	1,054	485	(21)	801	801	0.00%
COST POOL	207,649	123,459	91,008	121,347	122,799	1.20%
OPER XFERS OUT	10,000	-	-	-	-	-
TOTAL HOUSING ADMINISTRATION	**349,848**	**211,061**	**146,199**	**636,367**	**704,672**	**10.73%**
1201 CDBG						
SALARIES AND WAGES	5,174	-	-	-	13,448	-
PYRLL/FRINGE BENEFIT	3,573	-	-	-	7,221	-
PROF & ADMIN	11,359	21,338	8,142	18,272	18,272	0.00%
OTHER OPERATING	53	-	-	51	51	0.87%
COST POOL	25,641	26,923	20,194	26,923	26,923	0.00%
CDBG/HOME/HSG PROJ	346,569	166,798	-	926,481	750,638	-18.98%
TOTAL CDBG	**392,369**	**215,060**	**28,336**	**971,726**	**816,553**	**-15.97%**
1202 HOME PROGRAM						
PROF & ADMIN	-	374	-	-	-	-
OPER XFERS OUT	510,000	-	-	-	-	-
TOTAL HOME PROGRAM	**510,000**	**374**	**-**	**-**	**-**	**-**
1203 NEIGHBORHOOD STAB(NP)						
SALARIES AND WAGES	23,794	2,373	-	-	13,448	-
PYRLL/FRINGE BENEFIT	13,422	1,320	-	-	7,221	-
PROF & ADMIN	20,120	4,797	3,117	9,500	9,500	0.00%
TOTAL NEIGHBORHOOD STAB(NP)	**57,335**	**8,489**	**3,117**	**9,500**	**30,169**	**217.56%**
1207 COR-NEIGHBORHOOD STAB(CITY)						
OTHER OPERATING	3,458	3,365	2,338	6,753	6,753	0.01%
TOTAL COR-NEIGHBORHOOD STAB(CITY)	**3,458**	**3,365**	**2,338**	**6,753**	**6,753**	**0.01%**
1208 COR-SUCCESSOR HOUSING AGENCY						
SALARIES AND WAGES	88,209	114,672	98,024	130,698	117,336	-10.22%
PYRLL/FRINGE BENEFIT	55,645	73,563	59,817	79,756	61,661	-22.69%
PROF & ADMIN	-	-	-	200	200	0.00%
CDBG/HOME/HSG PROJ	-	-	-	1,000,000	1,500,000	50.00%
OPER XFERS OUT	43,512	38,305	-	-	-	-
TOTAL COR-SUCCESSOR HOUSING AGENCY	**187,365**	**226,540**	**157,841**	**1,210,655**	**1,679,197**	**38.70%**
1209 CAL-HOME GRANT FUND						
SALARIES AND WAGES	-	-	-	-	13,448	-
PYRLL/FRINGE BENEFIT	-	-	-	-	7,221	-
PROF & ADMIN	633	5,671	1,322	1,200	1,200	0.00%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
CDBG/HOME/HSG PROJ	-	164,000	-	500,000	395,000	-21.00%
TOTAL CAL-HOME GRANT FUND	**633**	**169,671**	**1,322**	**501,200**	**416,869**	**-16.83%**
1302 HOUSNG IN LIEU FEE - DEVELOPER						
SALARIES AND WAGES	35,691	98,803	67,089	89,452	90,440	1.10%
PYRLL/FRINGE BENEFIT	20,132	62,022	39,514	52,685	47,220	-10.37%
PROF & ADMIN	279,643	-	-	15,000	15,000	0.00%
ASSET/CAPITAL OUTLAY	-	-	-	1,150,000	600,000	-47.83%
CDBG/HOME/HSG PROJ	-	-	-	850,000	500,000	-41.18%
OPER XFERS OUT	-	-	-	480,000	480,000	0.00%
TOTAL HOUSNG IN LIEU FEE - DEVELOPER	**335,467**	**160,825**	**106,603**	**2,637,137**	**1,732,660**	**-34.30%**
2125 IRON TRIANGLE/EPA PROGRAM						
SALARIES AND WAGES	17,846	-	-	-	-	-
PYRLL/FRINGE BENEFIT	10,066	-	-	-	-	-
CDBG/HOME/HSG PROJ	-	83,046	60,740	275,967	434,954	57.61%
TOTAL IRON TRIANGLE/EPA PROGRAM	**27,912**	**83,046**	**60,740**	**275,967**	**434,954**	**57.61%**
TOTAL HOUSING FUNDS	**1,864,388**	**1,078,431**	**506,497**	**6,249,305**	**5,821,825**	**-6.84%**
RICHMOND HOUSING AUTHORITY FUNDS						
4201 RHA-CAPITAL FUND						
PROF & ADMIN	148,560	223,950	76,643	279,250	288,966	3.48%
OTHER OPERATING	3,155	31,727	68,018	170,000	180,000	5.88%
EQPT & CONTRACT SVCS	54,256	-	148,187	280,308	345,000	23.08%
ASSET/CAPITAL OUTLAY	-	47,725	-	25,000	90,000	260.00%
GRANT EXPENDITURES	27,761	46,229	22,429	238,480	47,000	-80.29%
OPER XFERS OUT	189,976	373,344	390,712	465,395	512,058	10.03%
TOTAL RHA-CAPITAL FUND	**423,709**	**722,974**	**705,989**	**1,458,433**	**1,463,024**	**0.31%**
4401 RHA-HACIENDA						
SALARIES AND WAGES	9,416	11,491	6,653	10,000	17,192	71.92%
PYRLL/FRINGE BENEFIT	(10,448)	6,320	3,846	5,000	16,612	232.24%
OTHER OPERATING	-	-	72	5,000	5,000	0.00%
UTILITIES	-	-	-	1,000	-	-100.00%
EQPT & CONTRACT SVCS	-	-	-	36,000	45,000	25.00%
OPER XFERS OUT	-	74,647	-	-	-	-
TOTAL RHA-HACIENDA	**(1,033)**	**92,457**	**10,571**	**57,000**	**83,804**	**47.02%**
4404 RHA-NEVIN PLAZA						
SALARIES AND WAGES	214,702	237,053	59,804	26,410	17,192	-34.90%
PYRLL/FRINGE BENEFIT	(517,900)	169,360	33,768	13,985	16,612	18.78%
PROF & ADMIN	673,354	451,488	40,608	56,670	47,050	-16.98%
OTHER OPERATING	89,873	74,413	4,083	6,384	1,500	-76.50%
UTILITIES	642,648	554,320	1,905	2,513	2,000	-20.41%
EQPT & CONTRACT SVCS	62,235	36,050	3,682	3,683	-	-100.00%
PROVISN FOR INS LOSS	34,779	32,998	-	-	-	-
COST POOL	-	66,677	-	-	-	-
OPER XFERS OUT	1,383,090	-	-	429,887	493,489	14.80%
TOTAL RHA-NEVIN PLAZA	**2,582,781**	**1,622,360**	**143,850**	**539,532**	**577,843**	**7.10%**
4405 RHA-NYSTROM VILLAGE						
SALARIES AND WAGES	117,521	276,279	325,614	562,349	484,440	-13.85%
PYRLL/FRINGE BENEFIT	(809,019)	156,501	215,637	433,916	218,529	-49.64%
PROF & ADMIN	133,271	103,328	138,138	291,860	361,060	23.71%
OTHER OPERATING	40,282	82,307	147,519	174,900	230,050	31.53%
UTILITIES	175,598	169,475	141,868	187,600	224,500	19.67%
EQPT & CONTRACT SVCS	109,129	89,686	68,547	164,135	322,600	96.55%
PROVISN FOR INS LOSS	23,186	22,005	35,081	35,860	52,160	45.45%
COST POOL	-	30,841	46,809	62,409	62,409	0.00%
OPER XFERS OUT	1,383,090	-	-	-	-	-

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
TOTAL RHA-NYSTROM VILLAGE	**1,173,059**	**930,423**	**1,119,213**	**1,913,029**	**1,955,748**	**2.23%**
4406 RHA-RICHMOND VILLAGE ONE						
SALARIES AND WAGES	7,207	7,298	-	7,473	-	-100.00%
PYRLL/FRINGE BENEFIT	3,600	4,138	-	3,496	-	-100.00%
OTHER OPERATING	-	-	208	209	-	-100.00%
GRANT EXPENDITURES	233,893	194,902	154,863	226,652	192,086	-15.25%
TOTAL RHA-RICHMOND VILLAGE ONE	**244,700**	**206,338**	**155,071**	**237,830**	**192,086**	**-19.23%**
4407 RHA-RICHMOND VILLAGE TWO						
GRANT EXPENDITURES	199,009	139,751	91,304	151,403	135,616	-10.43%
TOTAL RHA-RICHMOND VILLAGE TWO	**199,009**	**139,751**	**91,304**	**151,403**	**135,616**	**-10.43%**
4408 RHA-RICHMOND VILLAGE THREE						
GRANT EXPENDITURES	92,374	92,492	82,044	106,096	61,959	-41.60%
TOTAL RHA-RICHMOND VILLAGE THREE	**92,374**	**92,492**	**82,044**	**106,096**	**61,959**	**-41.60%**
4501 RHA-CENTRAL OFFICE COST CNTR						
SALARIES AND WAGES	105,082	120,193	126,531	22,075	38,204	73.07%
PYRLL/FRINGE BENEFIT	(562,466)	500,698	86,609	64,453	102,733	59.39%
PROF & ADMIN	7,870	1,867	-	1,138,820	-	-100.00%
OTHER OPERATING	703	9,132	1,856	-	-	-
UTILITIES	9,865	10,439	6,507	-	-	-
EQPT & CONTRACT SVCS	-	286	-	-	-	-
COST POOL	-	15,915	45,581	60,788	60,788	0.00%
OPER XFERS OUT	21,856	42,671	-	-	-	-
TOTAL RHA-CENTRAL OFFICE COST CNTR	**(417,089)**	**701,201**	**267,085**	**1,286,136**	**201,725**	**-84.32%**
4502 RHA-HOUSING CORPORATION						
PROF & ADMIN	20	17,239	7,010	14,050	14,050	0.00%
TOTAL RHA-HOUSING CORPORATION	**20**	**17,239**	**7,010**	**14,050**	**14,050**	**0.00%**
TOTAL RICHMOND HOUSING AUTHORITY FUNDS	**4,297,531**	**4,525,236**	**2,582,138**	**5,763,509**	**4,685,856**	**-18.70%**
TOTAL - EXPENDITURE	**325,814,039**	**516,736,926**	**308,629,663**	**701,435,726**	**581,013,605**	**-17.17%**

Summary Of Expenditures, By Fund, By Department

City of Richmond — Summary of Expenditures, by Fund, by Department

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
0001 GENERAL FUND						
OFFICE OF THE MAYOR	457,811	554,982	402,230	693,930	796,795	14.82%
CITY COUNCIL	363,319	623,599	511,919	836,545	847,227	1.28%
COMMUNITY POL REV COMMISSION	61,600	52,467	46,718	76,188	87,629	15.02%
CITY MANAGER	680,538	897,873	685,962	1,095,819	1,651,658	50.72%
CITY CLERK	816,560	988,047	678,052	951,494	1,261,258	32.56%
CITY ATTORNEY	2,322,417	3,146,503	1,772,228	3,944,864	3,296,465	-16.44%
PLANNING & BUILDING SERVICES	1,437,838	2,051,518	1,235,635	2,757,578	2,643,636	-4.13%
FINANCE	4,219,607	4,308,783	3,795,621	5,938,296	7,091,488	19.42%
HUMAN RESOURCES	1,854,507	2,033,640	1,810,375	3,344,466	4,162,346	24.45%
POLICE	63,416,829	64,254,797	49,848,487	78,995,930	86,782,921	9.86%
FIRE	34,061,559	33,978,823	26,177,578	41,228,708	44,264,133	7.36%
OFFICE OF NEIGHBORHOOD SAFETY	1,522,309	2,216,727	1,997,206	3,720,659	4,017,467	7.98%
PUBLIC WORK & ENGINEERING SVCS	26,148,819	29,151,552	24,049,325	35,391,635	37,304,071	5.40%
LIBRARY & CULTURAL SERVICES	4,806,154	4,337,545	4,092,904	5,977,730	6,893,999	15.33%
COMMUNITY SERVICES	5,462,833	6,181,980	4,903,948	7,272,063	9,084,048	24.92%
INFORMATION TECHNOLOGY	3,681,511	4,129,337	4,513,199	8,580,408	7,087,390	-17.40%
ECONOMIC DEVELOPMENT PROGRM	1,841,927	1,532,510	1,292,705	2,776,493	3,826,600	37.82%
INTERNAL SERVICES PROGRAM	436,263	324,790	244,474	302,613	240,754	-20.44%
TRANSPORTATION OPERATION	176,579	216,709	279,831	457,023	75,094	-83.57%
COMMUNITY CRISIS REPONSE PRGM	-	-	-	-	2,905,751	-
NON-DEPARTMENTAL	29,710,670	52,058,406	33,555,244	41,952,671	24,614,641	-41.33%
TOTAL GENERAL FUND	**183,479,649**	**213,040,588**	**161,893,640**	**246,295,113**	**248,935,372**	**1.07%**
OTHER OPERATING FUNDS						
1003 TRANSPORTATION OPERATION						
CITY MANAGER	334	1,104	-	-	-	-
TRANSPORTATION OPERATION	826,611	854,769	700,801	959,510	1,321,476	37.72%
TOTAL TRANSPORTATION OPERATION	**826,945**	**855,873**	**700,801**	**959,510**	**1,321,476**	**37.72%**
1012 HILLTOP LANDSCAPE MAINT DIST						
PUBLIC WORK & ENGINEERING SVCS	1,121,689	1,627,163	1,285,910	1,811,751	1,397,132	-22.89%
TOTAL HILLTOP LANDSCAPE MAINT DIST	**1,121,689**	**1,627,163**	**1,285,910**	**1,811,751**	**1,397,132**	**-22.89%**
1015 MARINA BAY LNDSCP & LIGHT DIST						
PUBLIC WORK & ENGINEERING SVCS	1,158,560	1,357,930	851,310	1,103,410	1,177,940	6.75%
TOTAL MARINA BAY LNDSCP & LIGHT DIST	**1,158,560**	**1,357,930**	**851,310**	**1,103,410**	**1,177,940**	**6.75%**
1050 CR-PLANNING & BUILDING						
PLANNING & BUILDING SERVICES	8,720,801	11,574,240	9,600,680	20,380,791	15,371,960	-24.58%
TOTAL CR-PLANNING & BUILDING	**8,720,801**	**11,574,240**	**9,600,680**	**20,380,791**	**15,371,960**	**-24.58%**
1205 EMPLOYMENT & TRAINING						
EMPLOYMENT & TRAINING	5,163,499	5,934,917	5,169,417	9,655,510	8,536,132	-11.59%
TOTAL EMPLOYMENT & TRAINING	**5,163,499**	**5,934,917**	**5,169,417**	**9,655,510**	**8,536,132**	**-11.59%**
4006 STORMWATER						
WATER RESOURCE RECOVERY	1,282,576	1,803,217	3,354,904	6,310,219	2,702,367	-57.17%
TOTAL STORMWATER	**1,282,576**	**1,803,217**	**3,354,904**	**6,310,219**	**2,702,367**	**-57.17%**
TOTAL OTHER OPERATING FUNDS	**18,274,069**	**23,153,340**	**20,963,023**	**40,221,190**	**30,507,007**	**-24.15%**
SPECIAL REVENUE FUNDS						
1001 SECURED PENSION OVERRIDE						
NON-DEPARTMENTAL	10,754,051	20,233,520	28,567,497	28,567,497	28,502,143	-0.23%
TOTAL SECURED PENSION OVERRIDE	**10,754,051**	**20,233,520**	**28,567,497**	**28,567,497**	**28,502,143**	**-0.23%**
1005 LIBRARY FUND						
LIBRARY & CULTURAL SERVICES	179,117	335,585	355,828	10,487,903	408,634	-96.10%
TOTAL LIBRARY FUND	**179,117**	**335,585**	**355,828**	**10,487,903**	**408,634**	**-96.10%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
1007 EMERGENCY MED SERV						
FIRE	116,417	198,075	36,133	215,586	215,586	0.00%
TOTAL EMERGENCY MED SERV	**116,417**	**198,075**	**36,133**	**215,586**	**215,586**	**0.00%**
1009 VEOLIA MITIGATION						
CITY MANAGER	-	-	-	100,000	100,000	0.00%
TOTAL VEOLIA MITIGATION	**-**	**-**	**-**	**100,000**	**100,000**	**0.00%**
1010 N.RICHMOND WASTE						
CITY MANAGER	105,546	130,685	1,178	124,207	125,040	0.67%
TOTAL N.RICHMOND WASTE	**105,546**	**130,685**	**1,178**	**124,207**	**125,040**	**0.67%**
1013 HAZMAT FUND						
FIRE	3,966	-	-	-	-	-
TOTAL HAZMAT FUND	**3,966**	**-**	**-**	**-**	**-**	**-**
1017 CHEVRON MODERNIZATN PROJ & CIA						
CITY MANAGER	3,147,127	3,005,000	-	2,305,000	3,055,000	32.54%
POLICE	17,583	555	6,554	58,000	66,000	13.79%
FIRE	40,882	-	39,125	140,000	200,000	42.86%
OFFICE OF NEIGHBORHOOD SAFETY	-	-	-	58,000	-	-100.00%
PUBLIC WORK & ENGINEERING SVCS	2,063,191	281,042	133,360	221,793	374,512	68.86%
COMMUNITY SERVICES	39,390	-	-	50,000	50,000	0.00%
INFORMATION TECHNOLOGY	-	-	-	382,442	382,442	0.00%
INTERNAL SERVICES PROGRAM	1,075,696	626,655	381,513	2,474,561	2,644,639	6.87%
TRANSPORTATION OPERATION	219,966	519,232	1,309,819	4,184,918	4,377,988	4.61%
TOTAL CHEVRON MODERNIZATN PROJ & CIA	**6,603,834**	**4,432,484**	**1,870,371**	**9,874,715**	**11,150,581**	**12.92%**
1018 RENT CONTROL						
RENT CONTROL	2,207,880	2,652,947	2,285,067	3,476,253	3,589,402	3.25%
TOTAL RENT CONTROL	**2,207,880**	**2,652,947**	**2,285,067**	**3,476,253**	**3,589,402**	**3.25%**
1055 ENCROACHMENT SVCS						
PUBLIC WORK & ENGINEERING SVCS	703,789	724,122	543,903	936,964	1,154,448	23.21%
TOTAL ENCROACHMENT SVCS	**703,789**	**724,122**	**543,903**	**936,964**	**1,154,448**	**23.21%**
1303 KIDS FIRST INITIATIVE						
CITY MANAGER	34,643	-	-	-	-	-
INTERNAL SERVICES PROGRAM	585,122	1,695,990	876,462	6,136,987	7,006,601	14.17%
TOTAL KIDS FIRST INITIATIVE	**619,764**	**1,695,990**	**876,462**	**6,136,987**	**7,006,601**	**14.17%**
1304 EMERGENCY OPE & DISASTR RECVRY						
CITY MANAGER	-	357	-	-	-	-
PLANNING & BUILDING SERVICES	885	-	-	-	-	-
FINANCE	333	-	144	-	-	-
HUMAN RESOURCES	-	10,270	-	-	-	-
POLICE	-	41,251	-	-	-	-
FIRE	-	4,801	-	-	-	-
WATER RESOURCE RECOVERY	-	123	-	-	-	-
PUBLIC WORK & ENGINEERING SVCS	2,400	53,995	165,091	314,000	-	-100.00%
LIBRARY & CULTURAL SERVICES	1,342	3,861	1,358	-	-	-
COMMUNITY SERVICES	1,687	428	88	-	-	-
NON-DEPARTMENTAL	43,963	-	-	-	-	-
TOTAL EMERGENCY OPE & DISASTR RECVRY	**50,610**	**115,087**	**166,681**	**314,000**	**-**	**-100.00%**
1305 PUBLIC ART						
ECONOMIC DEVELOPMENT PROGRM	137,378	96,446	47,693	1,153,500	1,364,109	18.26%
TOTAL PUBLIC ART	**137,378**	**96,446**	**47,693**	**1,153,500**	**1,364,109**	**18.26%**
1306 AMERICAN RESCUE PLAN ACT						
WATER RESOURCE RECOVERY	-	1,440,797	-	1,109,203	750,000	-32.38%
PUBLIC WORK & ENGINEERING SVCS	35,275	-	337,046	14,821,215	9,377,761	-36.73%
COMMUNITY SERVICES	86,115	330,108	-	17,490	-	-100.00%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
EMPLOYMENT & TRAINING	-	-	20,008	1,200,000	900,000	-25.00%
HOUSING DEPARTMENT-COR	357,094	392,906	-	2,477,983	1,334,233	-46.16%
RICHMOND HSING AUTHORITY(RHA)	-	-	-	2,000,000	1,965,000	-1.75%
ECONOMIC DEVELOPMENT PROGRM	3,670	216,213	104,463	1,810,000	1,500,000	-17.13%
TOTAL AMERICAN RESCUE PLAN ACT	**482,154**	**2,380,024**	**461,516**	**23,435,891**	**15,826,994**	**-32.47%**
1307 TRANSFORMATIVE CLIMATE GRANT						
PLANNING & BUILDING SERVICES	-	-	548,708	29,818,827	10,095,957	-66.14%
PUBLIC WORK & ENGINEERING SVCS	-	-	6,060	5,181,173	4,726,873	-8.77%
EMPLOYMENT & TRAINING	-	-	-	472,714	-	-100.00%
TOTAL TRANSFORMATIVE CLIMATE GRANT	**-**	**-**	**554,768**	**35,472,714**	**14,822,830**	**-58.21%**
1308 ENCAMPMENT RESOLUTION FUND						
PLANNING & BUILDING SERVICES	-	-	-	8,602,587	4,301,294	-50.00%
TOTAL ENCAMPMENT RESOLUTION FUND	**-**	**-**	**-**	**8,602,587**	**4,301,294**	**-50.00%**
TOTAL SPECIAL REVENUE FUNDS	**21,964,507**	**32,994,965**	**35,767,097**	**128,898,804**	**88,567,660**	**-31.29%**
CAPITAL PROJECTS FUNDS						
1002 STATE GAS TAX						
PUBLIC WORK & ENGINEERING SVCS	2,408,239	2,395,854	2,185,553	3,302,441	3,297,758	-0.14%
TOTAL STATE GAS TAX	**2,408,239**	**2,395,854**	**2,185,553**	**3,302,441**	**3,297,758**	**-0.14%**
1004 ASSET SEIZURE FUND						
POLICE	-	63,660	9,996	202,025	170,000	-15.85%
TOTAL ASSET SEIZURE FUND	**-**	**63,660**	**9,996**	**202,025**	**170,000**	**-15.85%**
1006 OUTSIDE FUNDED SVCS - GRANTS						
PLANNING & BUILDING SERVICES	-	100,000	-	-	-	-
POLICE	797,070	130,055	6,801	367,437	154,848	-57.86%
OFFICE OF NEIGHBORHOOD SAFETY	947,077	1,572,031	1,024,313	5,659,639	4,710,716	-16.77%
PUBLIC WORK & ENGINEERING SVCS	28,888	892,681	1,074,327	13,926,697	5,760,927	-58.63%
COMMUNITY SERVICES	492	340,854	190,275	1,621,704	294,740	-81.83%
ECONOMIC DEVELOPMENT PROGRM	233,106	581,994	6,982,142	9,211,780	1,779,330	-80.68%
TRANSPORTATION OPERATION	314,462	1,133,081	584,138	1,440,768	1,371,296	-4.82%
TOTAL OUTSIDE FUNDED SVCS - GRANTS	**2,321,095**	**4,750,694**	**9,861,996**	**32,228,024**	**14,071,856**	**-56.34%**
1054 ENGINEERING GRANTS						
PUBLIC WORK & ENGINEERING SVCS	8,474,545	3,171,730	2,704,150	27,472,798	17,123,837	-37.67%
TOTAL ENGINEERING GRANTS	**8,474,545**	**3,171,730**	**2,704,150**	**27,472,798**	**17,123,837**	**-37.67%**
1019 ROAD MAINT & REHAB ACCT (RMRA)						
PUBLIC WORK & ENGINEERING SVCS	1,682,969	3,621,946	34,685	3,577,828	5,871,845	64.12%
TOTAL ROAD MAINT & REHAB ACCT (RMRA)	**1,682,969**	**3,621,946**	**34,685**	**3,577,828**	**5,871,845**	**64.12%**
2001 GENERAL CAPITAL FUND						
POLICE	-	-	-	37,500	37,500	0.00%
PUBLIC WORK & ENGINEERING SVCS	436,500	957,960	1,644,780	36,747,138	23,033,340	-37.32%
INFORMATION TECHNOLOGY	-	-	55,146	855,026	441,094	-48.41%
ECONOMIC DEVELOPMENT PROGRM	306,345	-	-	760,000	-	-100.00%
TOTAL GENERAL CAPITAL FUND	**742,845**	**957,960**	**1,699,926**	**38,399,664**	**23,511,934**	**-38.77%**
2002 MEASURE J						
PUBLIC WORK & ENGINEERING SVCS	2,143,597	1,540,444	634,052	3,120,389	2,922,280	-6.35%
TOTAL MEASURE J	**2,143,597**	**1,540,444**	**634,052**	**3,120,389**	**2,922,280**	**-6.35%**
2110 IMPACT FEE - PARKS						
PUBLIC WORK & ENGINEERING SVCS	15,117	15,383	15,000	15,000	-	-100.00%
TOTAL IMPACT FEE - PARKS	**15,117**	**15,383**	**15,000**	**15,000**	**-**	**-100.00%**
2111 IMPACT FEE - TRAFFIC						
PUBLIC WORK & ENGINEERING SVCS	450,312	77,371	-	29,608	-	-100.00%

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
TOTAL IMPACT FEE - TRAFFIC	**450,312**	**77,371**	**-**	**29,608**	**-**	**-100.00%**
	2113 IMPACT FEE - FIRE					
FIRE	100,383	86,154	48,175	117,000	65,000	-44.44%
TOTAL IMPACT FEE - FIRE	**100,383**	**86,154**	**48,175**	**117,000**	**65,000**	**-44.44%**
	2114 IMPACT FEE - POLICE					
POLICE	4,691	1,480	101,201	256,201	-	-100.00%
TOTAL IMPACT FEE - POLICE	**4,691**	**1,480**	**101,201**	**256,201**	**-**	**-100.00%**
	2115 IMPACT FEE - COMM/AQUATC					
COMMUNITY SERVICES	10,406	1,679	-	-	-	-
TOTAL IMPACT FEE - COMM/AQUATC	**10,406**	**1,679**	**-**	**-**	**-**	**-**
	2116 IMPACT FEE - PARKS/OPEN					
PUBLIC WORK & ENGINEERING SVCS	2,263	276,523	76,607	453,264	500,000	10.31%
TOTAL IMPACT FEE - PARKS/OPEN	**2,263**	**276,523**	**76,607**	**453,264**	**500,000**	**10.31%**
	2117 IMPACT FEE - LIBRARY					
LIBRARY & CULTURAL SERVICES	6,627	9,045	65,123	1,204,188	1,798,062	49.32%
TOTAL IMPACT FEE - LIBRARY	**6,627**	**9,045**	**65,123**	**1,204,188**	**1,798,062**	**49.32%**
	2119 IMPACT FEE - STORM DRAINAGE					
WATER RESOURCE RECOVERY	3,593	6,552	-	-	-	-
TOTAL IMPACT FEE - STORM DRAINAGE	**3,593**	**6,552**	**-**	**-**	**-**	**-**
	2120 IMPACT FEE - WASTEWATER					
WATER RESOURCE RECOVERY	358,027	176,338	-	923,842	250,000	-72.94%
TOTAL IMPACT FEE - WASTEWATER	**358,027**	**176,338**	**-**	**923,842**	**250,000**	**-72.94%**
TOTAL CAPITAL PROJECTS FUNDS	**18,724,709**	**17,152,814**	**17,436,464**	**111,302,273**	**69,582,572**	**-37.48%**
DEBT SERVICE FUNDS						
	3001 DS - 2005 TAXABLE POB					
NON-DEPARTMENTAL	11,760,010	166,700,321	11,403,697	11,403,165	8,431,249	-26.06%
TOTAL DS - 2005 TAXABLE POB	**11,760,010**	**166,700,321**	**11,403,697**	**11,403,165**	**8,431,249**	**-26.06%**
	3002 DS - 99A PENSION OBLIG BOND					
NON-DEPARTMENTAL	949,961	2,892,808	5,133	-	5,500	-
TOTAL DS - 99A PENSION OBLIG BOND	**949,961**	**2,892,808**	**5,133**	**-**	**5,500**	**-**
	3005 DS - 07 REFNDING&CVC CTR					
NON-DEPARTMENTAL	7,734,097	7,764,706	5,872,170	7,771,713	7,825,088	0.69%
TOTAL DS - 07 REFNDING&CVC CTR	**7,734,097**	**7,764,706**	**5,872,170**	**7,771,713**	**7,825,088**	**0.69%**
TOTAL DEBT SERVICE FUNDS	**20,444,068**	**177,357,834**	**17,281,000**	**19,174,878**	**16,261,836**	**-15.19%**
ENTERPRISE FUNDS						
	4001 PORT OF RICHMOND					
PORT OPERATIONS	-	-	-	-	-	-
ECONOMIC DEVELOPMENT PROGRM	4,901,295	5,500,092	2,013,379	12,789,308	8,344,473	-34.75%
TOTAL PORT OF RICHMOND	**4,901,295**	**5,500,092**	**2,013,379**	**12,789,308**	**8,344,473**	**-34.75%**
	4003 WASTEWATER					
WATER RESOURCE RECOVERY	18,140,943	20,762,030	25,254,269	85,603,777	63,142,603	-26.24%
TOTAL WASTEWATER	**18,140,943**	**20,762,030**	**25,254,269**	**85,603,777**	**63,142,603**	**-26.24%**
	4005 MARINA					
PUBLIC WORK & ENGINEERING SVCS	16,994	4,319	5,312	924,842	912,930	-1.29%
PORT OPERATIONS	367	367	-	-	-	-
MARINA OPERATIONS	315,480	299,436	271,897	293,593	293,593	0.00%
TOTAL MARINA	**332,840**	**304,122**	**277,209**	**1,218,435**	**1,206,523**	**-0.98%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
4008 KCRT - CABLE TELEVIS						
INFORMATION TECHNOLOGY	664,656	735,082	924,926	1,165,693	1,221,452	4.78%
TOTAL KCRT - CABLE TELEVIS	**664,656**	**735,082**	**924,926**	**1,165,693**	**1,221,452**	**4.78%**
TOTAL ENTERPRISE FUNDS	**24,039,734**	**27,301,326**	**28,469,783**	**100,777,213**	**73,915,051**	**-26.65%**
INTERNAL SERVICES FUNDS						
5001 INSURANCE RESERVES						
HUMAN RESOURCES	28,163,756	15,667,516	15,012,989	27,092,240	33,425,408	23.38%
TOTAL INSURANCE RESERVES	**28,163,756**	**15,667,516**	**15,012,989**	**27,092,240**	**33,425,408**	**23.38%**
5003 EQUIPMENT SERVICES						
PUBLIC WORK & ENGINEERING SVCS	2,127,671	1,983,977	7,150,717	12,961,200	6,211,018	-52.08%
INFORMATION TECHNOLOGY	2,342	42,456	62,316	100,000	100,000	0.00%
TOTAL EQUIPMENT SERVICES	**2,130,013**	**2,026,433**	**7,213,033**	**13,061,200**	**6,311,018**	**-51.68%**
5008 COMPENSATED ABSENCES						
NON-DEPARTMENTAL	2,431,615	2,438,444	1,504,000	2,600,000	3,000,000	15.38%
TOTAL COMPENSATED ABSENCES	**2,431,615**	**2,438,444**	**1,504,000**	**2,600,000**	**3,000,000**	**15.38%**
TOTAL INTERNAL SERVICES FUNDS	**32,725,384**	**20,132,393**	**23,730,021**	**42,753,440**	**42,736,426**	**-0.04%**
HOUSING FUNDS						
1200 HOUSING ADMINISTRATION						
HOUSING DEPARTMENT-COR	349,848	211,061	146,199	636,367	704,672	10.73%
TOTAL HOUSING ADMINISTRATION	**349,848**	**211,061**	**146,199**	**636,367**	**704,672**	**10.73%**
1201 CDBG						
HOUSING DEPARTMENT-COR	392,369	215,060	28,336	971,726	816,553	-15.97%
TOTAL CDBG	**392,369**	**215,060**	**28,336**	**971,726**	**816,553**	**-15.97%**
1202 HOME PROGRAM						
HOUSING DEPARTMENT-COR	510,000	374	-	-	-	-
TOTAL HOME PROGRAM	**510,000**	**374**	-	-	-	-
1203 NEIGHBORHOOD STAB(NP)						
HOUSING DEPARTMENT-COR	57,335	8,489	3,117	9,500	30,169	217.56%
TOTAL NEIGHBORHOOD STAB(NP)	**57,335**	**8,489**	**3,117**	**9,500**	**30,169**	**217.56%**
1207 COR-NEIGHBORHOOD STAB(CITY)						
HOUSING DEPARTMENT-COR	3,458	3,365	2,338	6,753	6,753	0.01%
TOTAL COR-NEIGHBORHOOD STAB(CITY)	**3,458**	**3,365**	**2,338**	**6,753**	**6,753**	**0.01%**
1208 COR-SUCCESSOR HOUSING AGENCY						
HOUSING DEPARTMENT-COR	187,365	226,540	157,841	1,210,655	1,679,197	38.70%
TOTAL COR-SUCCESSOR HOUSING AGENCY	**187,365**	**226,540**	**157,841**	**1,210,655**	**1,679,197**	**38.70%**
1209 CAL-HOME GRANT FUND						
HOUSING DEPARTMENT-COR	633	169,671	1,322	501,200	416,869	-16.83%
TOTAL CAL-HOME GRANT FUND	**633**	**169,671**	**1,322**	**501,200**	**416,869**	**-16.83%**
1302 HOUSNG IN LIEU FEE - DEVELOPER						
HOUSING DEPARTMENT-COR	335,467	160,825	106,603	2,637,137	1,732,660	-34.30%
TOTAL HOUSNG IN LIEU FEE - DEVELOPER	**335,467**	**160,825**	**106,603**	**2,637,137**	**1,732,660**	**-34.30%**
2125 IRON TRIANGLE/EPA PROGRAM						
HOUSING DEPARTMENT-COR	27,912	83,046	60,740	275,967	434,954	57.61%
TOTAL IRON TRIANGLE/EPA PROGRAM	**27,912**	**83,046**	**60,740**	**275,967**	**434,954**	**57.61%**

	FY2021-22 ACTUALS	FY2022-23 ACTUALS	FY2023-24 ACTUALS (Thru March 2024)	FY2023-24 REVISED BUDGET (Thru March 2024)	FY2024-25 ADOPTED BUDGET (June 18, 2024)	PCT CHANGE
TOTAL HOUSING FUNDS	**1,864,388**	**1,078,431**	**506,497**	**6,249,305**	**5,821,825**	**-6.84%**
RICHMOND HOUSING AUTHORITY FUNDS						
4201 RHA-CAPITAL FUND						
RICHMOND HSING AUTHORITY(RHA)	423,709	722,974	705,989	1,458,433	1,463,024	0.31%
TOTAL RHA-CAPITAL FUND	**423,709**	**722,974**	**705,989**	**1,458,433**	**1,463,024**	**0.31%**
4401 RHA-HACIENDA						
RICHMOND HSING AUTHORITY(RHA)	(1,033)	92,457	10,571	57,000	83,804	47.02%
TOTAL RHA-HACIENDA	**(1,033)**	**92,457**	**10,571**	**57,000**	**83,804**	**47.02%**
4404 RHA-NEVIN PLAZA						
RICHMOND HSING AUTHORITY(RHA)	2,582,781	1,622,360	143,850	539,532	577,843	7.10%
TOTAL RHA-NEVIN PLAZA	**2,582,781**	**1,622,360**	**143,850**	**539,532**	**577,843**	**7.10%**
4405 RHA-NYSTROM VILLAGE						
RICHMOND HSING AUTHORITY(RHA)	1,173,059	930,423	1,119,213	1,913,029	1,955,748	2.23%
TOTAL RHA-NYSTROM VILLAGE	**1,173,059**	**930,423**	**1,119,213**	**1,913,029**	**1,955,748**	**2.23%**
4406 RHA-RICHMOND VILLAGE ONE						
RICHMOND HSING AUTHORITY(RHA)	244,700	206,338	155,071	237,830	192,086	-19.23%
TOTAL RHA-RICHMOND VILLAGE ONE	**244,700**	**206,338**	**155,071**	**237,830**	**192,086**	**-19.23%**
4407 RHA-RICHMOND VILLAGE TWO						
RICHMOND HSING AUTHORITY(RHA)	199,009	139,751	91,304	151,403	135,616	-10.43%
TOTAL RHA-RICHMOND VILLAGE TWO	**199,009**	**139,751**	**91,304**	**151,403**	**135,616**	**-10.43%**
4408 RHA-RICHMOND VILLAGE THREE						
RICHMOND HSING AUTHORITY(RHA)	92,374	92,492	82,044	106,096	61,959	-41.60%
TOTAL RHA-RICHMOND VILLAGE THREE	**92,374**	**92,492**	**82,044**	**106,096**	**61,959**	**-41.60%**
4501 RHA-CENTRAL OFFICE COST CNTR						
RICHMOND HSING AUTHORITY(RHA)	(417,089)	701,201	267,085	1,286,136	201,725	-84.32%
TOTAL RHA-CENTRAL OFFICE COST CNTR	**(417,089)**	**701,201**	**267,085**	**1,286,136**	**201,725**	**-84.32%**
4502 RHA-HOUSING CORPORATION						
RICHMOND HSING AUTHORITY(RHA)	20	17,239	7,010	14,050	14,050	0.00%
TOTAL RHA-HOUSING CORPORATION	**20**	**17,239**	**7,010**	**14,050**	**14,050**	**0.00%**
TOTAL RICHMOND HOUSING AUTHORITY FUNDS	**4,297,531**	**4,525,236**	**2,582,138**	**5,763,509**	**4,685,856**	**-18.70%**
TOTAL - EXPENDITURE	**325,814,039**	**516,736,926**	**308,629,663**	**701,435,726**	**581,013,605**	**-17.17%**

Transfers In-Out Schedule

TRANSFER OUT FUND:	AMOUNT	TRANSFER IN FUND:	JUSTIFICATION
General Fund - 0001	$ 326,019	Equipment Services - 5003	Fire Truck Holman Capital Lease #5
General Fund - 0001	$ 243,068	Hilltop Landscape Maint. Dist. - 1012	City contribution to Hilltop Landscaping and Maintenance District
General Fund - 0001	$ 490,599	Marina Bay Landscape & Light Dist. - 1015	City contribution to Marina Bay Landscaping and Maintenance District
General Fund - 0001	$ 290,391	Rent Program - 1018	General Liability Subsidy to Rent Program
General Fund - 0001	$ 701,777	Employment & Training - 1205	E&T subsidy for Internal Service Allocation - Cost Pools
General Fund - 0001	$ 75,000	Employment & Training - 1205	E&T subsidy for grant writing and matching
General Fund - 0001	$ 1,980,000	Employment & Training - 1205	Reimaging Public Safety Youthworks
General Fund - 0001	$ 7,575,272	Kids First Initiative - 1303	Funding requirement based on the voter approved Kids First Initiative
General Fund - 0001	$ 75,000	Emergency Operations - 1304	Climate Resiliency Contingency - Council reduced budget from $300k to $75k with 6/20/23 Adoption
General Fund - 0001	$ 320,000	Planning & Building - 1050	Reimaging Public Safety Unhoused Intervention Plan
General Fund - 0001	$ 200,000	Planning & Building - 1050	Sea Level Rise Consultant
General Fund - 0001	$ 4,082,000	General Capital - 2001	Paving Program
General Fund - 0001	$ 296,503	RHA - Nystrom Village - 4405	Subsidy to Richmond Housing Authority-Nystrom Village
General Fund - 0001	$ 55,423	RHA - Central Office Cost Center - 4501	General Fund subsidy to Richmond Housing Authority-Central Office, AUDITS ETC.
General Fund - 0001	$ 100,000	Equipment Services - 5003	IT Computer Refresh - Computer Operational Equipment Replacemen
General Fund - 0001	$ 2,263,867	2022 Pension Bond - 3001	From GF to be paid towards 2022 POB Debt Service and Admin Fees
General Fund - 0001	$ 1,482,453	2007 Refunding & Civic Center - 3005	2007 Refunding & Civic Center Debt Service
Total General Fund	**$ 20,557,373**		

TRANSFER OUT FUND:	AMOUNT	TRANSFER IN FUND:	JUSTIFICATION
Secured Pension Override- 1001	$ 6,167,382	2022 Pension Bond - 3001	2022 POB Debt Service
Secured Pension Override- 1001	$ 22,334,761	General Fund - 0001	PTORS for pension obligations
Housing In Lieu Fee - 1302	$ 480,000	Planning & Building - 1050	Reimaging Public Safety Unhoused Intervention
Marina - 4005	$ 86,778	General Fund - 0001	Economic Development - Portion of staff salary C. Murray for managing Marina related activities
RHA - Capital Fund - 4201	$ 365,756	RHA - Nystrom Village - 4405	Capital Fund Operations
RHA - Capital Fund - 4201	$ 146,302	RHA - Central Office Cost Center - 4501	Capital Fund - COCC Administration

TRANSFER OUT FUND:	AMOUNT	TRANSFER IN FUND:	JUSTIFICATION
RHA - Nevin Plaza - 4404	$ 493,489	RHA - Nystrom Village - 4405	To Nystrom
Insurance Reserves - 5001	$ 4,100,000	General Capital - 2001	Via Verdi Mitigations
SA - Property Tax Trust - 6101	$ 256,022	SA - Administration - 6102	RPTTF ADMIN ALLOWANCE and Project Management Cost
SA - Property Tax Trust - 6101	$ 2,187,000	SA - Capital Project Fund - 6103	RPTTF DISTRIBUTION FOR EMP. COST - Metrowalk II
SA - Property Tax Trust - 6101	$ 8,102,004	SA - Debt Funds - Various	Multiple SA Accounts (Hidden in rows below)
SA - Capital Project Fund - 6103	$ 32,500	SA - Debt Funds - Various	Multiple SA Accounts (Hidden in rows below) - Debt Admin Fees
Total Other Funds	**$ 44,751,994**		
FY2024-25 PROPOSED	**$ 65,309,367**		

City Wide Grants Listing

The Grants report shows the current grants that the City of Richmond has been awarded by department from various governmental and other agencies. The Grant Award column reflects the original grant award total which spans over multiple years. FY2024-25 Budget column shows the portion of the total Grant Award that is anticipated to be spent in that fiscal year.

Project Code	Project Name	Grant Source	Type	Start	End	Grant Award	FY 2024-25 Budget
13- City Manager							
2A108	Charge Reduction Grant	Chevron ECIA	O	7/1/16	6/30/17	1,065,932.00	286,356.00
2A1JL	Chevron - Suttle Service	Chevron ECIA	O	3/21/19	3/21/20	3,117,500.00	1,500,000.00
2A1JM	Chevron Community Org Partnership	Chevron ECIA	O	3/21/19	3/21/20	350,000.00	100,000.00
2A1AA	Chevron/Climate Action Plan ($1M)	Chevron ECIA	O	5/7/15	5/7/25	1,000,000.00	220,000.00
2A1EC	Chevron/Energy Efficiency Prog	Chevron ECIA	O	6/11/15	6/30/25	5,454,910.00	1,524,639.00
2A1HA	Chevron/Scholarship	Chevron ECIA	O	6/11/15	6/11/24	35,000,000.00	3,000,000.00
2A109	Chevron/Transp Mobility Mstr Plan	Chevron ECIA	O	7/1/16	6/30/17	10,072,963.00	1,855,000.00
2A1GA	Chevron/Urban Forestry ($2M)	Chevron ECIA	O	6/11/15	6/11/15	2,000,000.00	374,512.00
2A1JP	ECIA - Commuter Benefits Ordinance	Chevron ECIA	O	4/30/19	4/30/25	100,000.00	100,000.00
2A1JQ	ECIA Paratransit Service Support	Chevron ECIA	O	4/30/19	4/30/25	156,000.00	150,000.00
2A1JR	ECIA-Car Share	Chevron ECIA	O	4/30/19	4/30/25	203,415.00	200,000.00
2A1JK	Electric Vehicle Charging	Chevron ECIA	O	3/21/19	3/21/20	706,054.00	200,000.00
13003	National Opioids Settlement	National Opioid Settlements	O	11/18/22	11/18/32	304,448.96	0.00
	Total					59,531,222.96	9,510,507.00
16 - Community Development							
16G02	Local Early Action Planning	LEAP	O	5/29/20	6/30/24	500,000.00	123,098.98
16G08	Priority Development Area (PDA)	MTC	S	3/1/22	12/31/25	750,000.00	750,000.00
16G17	ADA Accessible Garden	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	955,044.00	286,500.00
16G15	Basins Of Relations	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	1,680,703.78	504,200.00
16G16	Bosque Del Barrio	Office Of Planning & Research - TCC	S	7/1/24	6/30/29	1,088,012.75	326,400.00
16G21	Community Engagement Plan	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	2,566,032.74	769,800.00
16G23	Displacement Avoidance Plan	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	681,635.61	318,621.69
16G13	E-Bike Lending Library	Office Of Planning & Research - TCC	S	7/1/24	6/30/29	2,461,052.00	738,300.00
16G28	Grantee	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	693,675.66	208,100.00
16G24	Indicator Tracking Plan	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	1,070,000.00	321,000.00
16G18	Orchard For All!	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	1,168,213.62	350,500.00
16G14	Resilient Homes For Healthy Com	Office Of Planning & Research - TCC	S	7/1/24	6/30/29	6,966,695.91	2,090,000.00
16G12	Richmond Wellness Trail Phase II	Office Of Planning & Research - TCC	S	7/1/24	6/30/29	4,816,153.60	1,444,800.00
16G19	Veggie Rx	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	3,238,872.00	971,700.00
16G20	E-Bike Share	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	998,979.21	299,700.00
	Total					29,635,070.88	9,502,720.67
19-Police							
19G10	Edward Byrne Justice Grant 2021	Contra Costa County	F	10/1/21	9/30/24	75,500.00	71,300.00
19G09	Officer Wellness And Mental Health	Contra Costa County	F	7/1/22	12/1/25	83,547.84	83,547.84
2A1JB	Chevron- Pd-Explorer	Chevron ECIA	O	9/23/15	9/23/15	132,599.00	66,000.00
	Total					291,646.84	220,847.84

*F=Federal, F/P= Federal Passthru, S=State, O=Other

Project Code	Project Name	Grant Source	Type	Start	End	Grant Award	FY 2024-25 Budget
20-Fire							
2A101	Chevron/Fire/Diesel System	Chevron ECIA	O	4/29/16	4/29/16	355,115.00	72,000.00
2A102	Chevron/Fire/Emergency Notification	Chevron ECIA	O	4/29/16	4/29/16	151,860.00	68,000.00
	Total					**506,975.00**	**140,000.00**
21-Office of Neighborhood Safety							
2BQ04	CalVIP 2023	Board of State and Comm. Corrections	O	7/1/22	12/31/25	6,000,000.00	4,580,000.00
2CC01	East Bay Community Foundation	East Bay Community Foundation	O	5/1/20	2/28/21	30,000.00	23,715.51
2CC03	East Bay Community Foundation 2023	East Bay Community Foundation	O	5/5/23	5/5/23	30,000.00	30,000.00
21G04	Operation Peacemaker Fellow	Chevron Community Foundation	O	11/7/23	11/7/24	35,000.00	35,000.00
2A111	Chevron/Competitive Grant Prog	Chevron ECIA	O	7/1/16	6/30/17	6,000,000.00	950,000.00
	Total					**12,095,000.00**	**5,618,715.51**
23-Public Works							
23029	Dirt World Bike Park Revitalization	State of California	S	4/1/22	3/1/25	1,170,000.00	64,444.00
23030	Richmond Communities Clean Collab	California Local Grant Program (CCLGP)	S	5/15/22	6/1/25	5,000,000.00	3,786,778.87
23028	Shields - Reid Park Revitalization	State Department of Parks & Recreation	S	4/1/22	3/1/25	8,000,000.00	1,979,144.00
38G01	Cec Phase Ii Ev Ready	California Energy Commission	S	5/18/21	3/1/24	855,380.00	464,380.00
38G02	MTC Nystrom Village Hub	Metropolitan Transportation Commission	S	3/15/18	12/31/24	347,851.00	250,516.00
38G03	On Demand Shuttle	Cal Start	S	8/24/21	8/24/26	1,000,000.00	600,000.00
38G06	RCF Community Car Share	Richmond Community Foundation	O	2/28/23	6/30/23	55,400.00	55,400.00
23G06	Atp Quick Build Cycle Track-Cutting Hoff.	California Transportation Commission	S	2/25/21	2/25/25	725,000.00	27,686.00
23006	Boorman Park Revitalization	California Department Of Parks & Rec.	S	6/10/20	6/30/48	4,165,000.00	3,550,461.00
29125	Greening The Yellow Brick Road	California Natural Resources Agency	S	12/13/19	3/1/25	4,100,000.00	265,198.00
23023	Greenway Rehabilitation &Bike Education	Metropolitan Transmission Commission (MTC)	O	12/2/21	12/2/31	100,000.00	5,000.00
23004	Harbor 8 Park Expansion	California Department Of Parks And Rec.	S	7/1/18	6/30/48	8,500,000.00	268,741.00
23022	Harbor Way And Wright Ave Section 130	Federal Highway Admin. (Caltrans)	F/P	12/2/21	12/2/31	1,200,000.00	938,286.00
23031	Richmond Art & Lights	California Department of Transportation	S	5/15/22	12/31/24	4,000,000.00	3,204,474.00
23032	Yellow Brick Road. Clean, Green & Bea	California Department of Transportation	S	3/27/23	3/27/28	4,000,000.00	1,304,661.00
2AA23	Transportation Fund For Clean Air	Chevron ECIA	O	12/1/20	12/1/23	72,181.00	41,632.00
16G11	Neighborhood Complete Streets	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	5,181,173.00	5,763,108.00
29110	I-80 Interchange Phase II	Contra Costa Transportation Authority (CCTA)	O	4/28/16	10/18/19	2,970,000.00	180,000.00
29120	13Th Street Complete Street	Contra Costa Transportation Authority (CCTA)	O	7/1/19	6/30/23	2,821,000.00	2,821,000.00
AR238	ARPA Rapid Response	American Rescue Plan	F	7/1/21	12/31/24	1,000,000.00	300,000.00
AR247	ARPA/ BTA Com Cen Hvac Reno. & Rebuild	American Rescue Plan	F	7/25/23	7/25/25	500,000.00	89,880.00
	Total					**55,762,985.00**	**25,960,789.87**
24-Library							
24G06	Share The Spirit	Share The Spirit	O	10/18/21	3/3/22	7,500.00	5,833.74
	Total					**7,500.00**	**5,833.74**
25-Community Services							
25G11	National Recreation Grant - Food Fit Fun	National Recreation And Park Association	O	5/17/22	8/30/25	90,000.00	80,000.00
25G09	PGE Grant Funded Cooling Centers	Pacific Gas And Electric	O	5/17/22	12/31/25	100,000.00	20,000.00
23030	Richmond Communities Clean Collab.	California Department of Trans.	S	5/15/22	6/1/25	5,000,000.00	3,786,778.87
23028	Shields - Reid Park Revitalization	State of California - Prop 68	S	4/1/22	3/1/25	8,000,000.00	1,979,144.00
25G13	Sisters On The Links Golf	Sistas on The Links	O	2/28/22	6/30/24	3,500.00	3,500.00
25G12	Youth Outdoors Richmond	California Department of Parks	S	11/1/22	6/30/26	700,000.00	121,800.00
	Total					**13,893,500.00**	**5,991,222.87**
26 Information Technology							
2A1FA	Chevron-Free Internet Access	Chevron ECIA	O	5/27/15	5/27/18	1,000,000.00	382,442.00
	Total					**1,000,000.00**	**382,442.00**

*F=Federal, F/P= Federal Passthru, S=State, O=Other

Project Code	Project Name	Grant Source	Type	Start	End	Grant Award	FY 2024-25 Budget
27-Employment & Training							
27A01	California For All Youth	California Voters	S	1/1/23	12/31/24	2,972,695.00	2,000,000.00
22903	Career Dislocated Worker Grant 2021	National Dislocated Worker	F	12/7/21	12/7/24	893,164.00	231,355.00
27G02	EPA 500K	U.S. Environmental Protection Agency	F	5/1/23	4/30/28	500,000.00	400,000.00
27G03	Resilient Workforce Fund Rwf	California Workforce Development Board	S/P	5/1/23	3/31/26	729,000.00	500,000.00
27G04	WIOA Adult	Department of Labor	F/P	7/1/23	6/30/25	347,118.00	500,000.00
27G06	WIOA Dislocated	Department of Labor	F	7/1/23	6/30/25	274,536.00	300,000.00
27G07	WIOA Rapid Response	Department of Labor	F/P	7/31/23	6/30/25	232,306.00	350,000.00
27G08	WIOA Rapid Response Layoff Aversion	Department of Labor	F/P	7/1/23	6/30/25	41,666.00	50,000.00
27G05	WIOA Youth	Department of Labor	F/P	4/1/23	6/30/25	330,160.00	500,000.00
22129	Youthbuild 2022 Dol	US. Department of Labor	S	3/1/23	9/1/25	1,199,000.00	838,000.00
RI220	Youthworks/Reimagining	Reimagining Public Safety	O	7/1/23	6/30/24	1,980,000.00	1,980,000.00
16G22	Workforce Dev & Econ Opport Plan	Office Of Planning & Research - TCC	S	8/23/23	6/30/29	1,433,807.74	430,100.00
	Total					**10,933,452.74**	**8,079,455.00**
33 Housing							
07A73	EPA Brownfield Assessment	US Enviornmental Protection Agency	F	9/1/16	9/30/24	600,000.00	434,953.54
AR238	ARPA Rapid Response	American Rescue Plan	F	7/1/21	12/31/24	1,000,000.00	300,000.00
	Total					**1,600,000.00**	**734,953.54**
36-Economic Development							
36G03	CA Energy Com Phase II Advance	California Energy Commission	O	3/2/21	12/30/21	345,715.00	10,000.00
36031	Calrecycle Bev Container Recycle	Calrecycle Bev Container Recycle	S	4/26/23	3/1/25	28,771.00	28,771.00
36G08	Calrecycle Sb 1383 Local Assistance	State of California Dept. of Resources	S	6/7/22	11/9/24	156,235.00	70,000.00
23021	Terminal 4 Wharf Removal	California State Coastal Conservancy	S	12/2/21	12/2/31	4,150,000.00	2,301,853.00
36034	SB 1383 Local Assist. Grant Program R4	State of California Dept. of Resources	S	4/1/24	4/1/26	302,018.00	100,000.00
36040	Calrecycle Bev Container Recycle 24-25	Calrecycle Bev Container Recycle	S	4/26/24	3/1/26	28,706.00	28,706.00
	Total					**5,011,445.00**	**2,510,624.00**
	Grand Total					**190,268,798.42**	**68,658,112.04**

*F=Federal, F/P= Federal Passthru, S=State, O=Other

Debt Services Summary

The Debt Analysis is updated annually to review existing debt and to present potential funding alternatives for proposed capital projects. The ability to raise capital through debt instruments is dependent upon many factors, including market conditions and the City's credit rating, which is assigned by independent rating agencies. The City's ratings are as follows:

City of Richmond (Long-Term)	A3	Moody's
Pension Bonds	A3	Moody's
Wastewater Enterprise	AA-	Standard & Poors

The use of short-term debt is sometimes more practical than long-term borrowing. Bridging a temporary cash flow requirement or advancing available funds while market conditions for long-term borrowing are unfavorable are two examples of the rationale for incurring short-term debt.

Typically, debt instruments are long-term in nature. Government debt instruments are costly to place, with legal expenses, underwriting costs, and administrative expenses all necessary to properly document and raise capital. Long-term debt can fund major capital improvements while spreading repayment out over long periods of time. Due to the costs of issuance are usually added onto the net amount of money actually required, the use of long-term debt is neither cost effective nor practical in every circumstance. Tax-exempt long-term borrowing is confined to capital improvements that cannot be funded from current revenues, and it cannot be used to pay for operational costs.

The City has occasionally advanced funds to fund operations of nongeneral funds through the issuance of Long-Term Interfund Advances. These advances are supported by a memorandum of agreement and promissory note between the funds making and receiving the advances.

The Finance Department maintains documentation for the various debt instruments issued by the City. An overview is presented in the City's Annual Comprehensive Financial Report and Annual Operating Budget of all outstanding debt and repayment schedules.

The City has no outstanding general obligation bonds.

Debt Services Long Term Obligations

General Fund and Lease Obligation Debt

The City may enter into long-term lease obligations such as Certificates of Participation or Lease Revenue Bonds without first obtaining voter approval. The City has entered into various lease arrangements under which the City must make annual payments to finance its occupancy of public buildings or acquisition of equipment necessary for City operations.

The City has no outstanding General Obligation Bonds. Of the City's total debt portfolio, all issues pledged by General Fund revenues are lease obligations, or supported by Special Funds.

The City's current Debt Policy limits sets forth detailed debt management and refunding practices. The key guideline of the policy is that net General Fund debt service cannot exceed 10% of General Fund revenues.

FY24/25 General Fund Revenues	248,935,372.00
Debt Limitations (10% of Revenues)	24,893,537.20
Net Debt Service Payments	9,473,136.66

Tax Allocation Bonds

The Richmond Community Redevelopment Agency may issue bonds for acquisition of real property, the development of any real property, whether owned or acquired as a building site, the construction or reconstruction of streets, highways and sidewalks, and the installation of public utilities, all for the purpose of redevelopment of blighted areas within the jurisdiction of the area.

Enterprise Revenue Bonds

The City's Port, Housing Authority and Wastewater Enterprises have issued bonds payable from their respective revenues to finance certain facilities.

Pension Obligation Bonds

The City of Richmond has issued Pension Obligation Bonds to pay some or all of its various pension plans' unfunded accrued actuarial liability

Interest Rate Swap Agreements

The City is authorized under California Government Code Section 5922 to enter into interest rate swaps to reduce the amount and duration of rate, spread, or similar risk when used in combination with the issuance of bonds. However, the City adopted a guiding fiscal policy on April 20, 2021, which states that the City shall no longer be permitted to use interest rate swaps when issuing debt (section VII Debt Management).

Debt Levels and Legal Debt Limits

The City of Richmond has current debt levels and legal debt limits:

Article XVI, Section 18 of the California Constitution prohibits cities, counties and school districts from entering into indebtedness or liability without obtaining two-thirds voter approval for the obligation (General Obligation Bonds). The three major exceptions to the debt limit are as follows:

The Offner-Dean Lease Exception provides that a long-term lease obligation entered into by a city, county, or school district as lessee will not be considered and "indebtedness or liability" under the debt limit.

The Special Fund Doctrine permits long-term indebtedness or liabilities to be incurred without an election if the indebtedness or liability is payable from a "special fund" and not from the entity's general revenues.

The "Obligation Imposed by Law" Exception allows that the obligation is involuntary, and therefore it would be meaningless to put the question to the voters.

Governmental Activities

Bonds Payable

Richmond Joint Powers Financing Authority Lease Revenue Bonds, Series 2016 – Original Issue - $28,390,000

On February 1, 2016, the Authority issued Series 2016 Lease Revenue Bonds in the amount of $28,390,000. The proceeds from the Bonds were used to pay the obligations of the City related to the termination of the interest rate swap agreement and the option on swap agreement (swaption) related to the Authority's Series 2009 Lease Revenue Refunding Bonds and to pay the costs associated with the issuance of the Series 2016 Bonds. On February 3, 2016, the interest rate swap agreement and the swaption related to the Series 2009 Bonds were terminated with a swap termination payment of $28,554,000.

The Bonds bear interest rates of 4.00% to 5.50%. Principal payments are due annually on November 1 through 2037 and semi-annual interest payments are due May 1 and November 1 commencing on May 1, 2016.

At June 30, 2024, the 2016 Bonds consisted of the following:

Bond outstanding	23,640,000
Unamortized	886,844
Total	**24,526,844**

The annual debt service requirements are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	1,365,000	1,047,713	2,412,713
2026	1,445,000	970,438	2,415,438
2027	1,510,000	889,175	2,399,175
2028	1,595,000	803,788	2,398,788

2029-2033	8,775,000	2,733,513	11,508,513
2034-2038	8,950,000	888,599	9,838,599
Total	23,640,000	7,333,226	30,973,226

Richmond Joint Powers Financing Authority Lease Revenue Bonds, Series 2019A – Original Issue - $63,970,000

The Series 2019A Bonds are being issued to: redeem $77,315,000 outstanding principal amount of the Authority's Lease Revenue Refunding Bonds (Civic Center Project) Series 2009, purchase a reserve facility for deposit into the reserve account established for the Series 2019A Bonds, fund a deposit into the Interest Account within the Revenue Fund to capitalize a portion of the interest due on May 1, 2020, and pay costs associated with the issuance of the Series 2019A Bonds. The Bonds are payable solely from, and secured solely by, Revenues of the Authority, consisting primarily of Base Rental Payments to be received by the Authority from the City of Richmond under a Facility Lease, dated as of August 1, 2019, by and between the City and the Authority, for the right to use and the occupancy of certain real property and facilities. The Series 2019A Bonds will mature on November 1 annually commencing November 1, 2020. Interest on the Series 2019A Bonds is payable at the rate of 5% on November 1 and May 1 of each year, commencing May 1, 2020. The refunding resulted in an overall debt service savings of $29,893,316. The net present value of the debt service savings is called an economic gain and amounted to $25,000,596.

At June 30, 2024, the 2019A Bonds consisted of the following:

Bond outstanding	54,270,000
Unamortized	11,201,292
Total	**65,471,292**

The annual debt service requirements are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	2,745,000	2,644,875	5,389,875
2026	2,885,000	2,504,125	5,389,125
2027	3,035,000	2,356,125	5,391,125
2028	3,190,000	2,200,500	5,390,500
2029-2033	18,570,000	8,375,500	26,945,500
2034-2038	23,845,000	3,099,875	26,944,875
Total	54,270,000	21,181,000	75,451,000

Pension Funding Bond Series 2022 (Refunding) – Amount $154,140,000

Taxable Pension Refunding Bonds, Series 2022 was issued under an Indenture, dated November 1, 2005, as supplemented by the First Supplemental Indenture, dated as of September 1, 2022, both by and between the City and U.S. Bank Trust Company, National Association, as trustee refund all of the City's outstanding Taxable Pension Funding Bonds, Series 2005 B-1 Bonds and Taxable Pension Funding Bonds, Series 2005 B-2, pay interest rate swap termination fees and pay the costs of issuance related to the Series 2022 Bonds.

The Series 2022 Bonds accrue interest from the date of delivery thereof and are payable semiannually on January 15 and July 15 of each year, commencing July 15, 2023.

The annual debt service requirements are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	-	8,425,749	8,425,749
2026	2,980,000	8,425,749	11,405,749
2027	3,345,000	8,299,575	11,644,575
2028	3,730,000	8,154,603	11,884,603
2029-2033	25,555,000	37,718,595	63,273,595
2034-2038	40,565,000	29,716,448	70,281,448
2039-2043	62,220,000	15,946,505	78,166,505
2044	15745000	911,006.00	16656006

Total	154,140,000	117,598,230	271,738,230

Loans Payable

California Energy Commission Phase 1 – Original Amount $621,558

On April 22, 2013, the City entered into a direct borrowing loan agreement with the California Energy Commission in the amount of $621,558. The purpose of the loan is to provide funding for the replacement of street lighting with new LED lights. The loan bears a 3% interest rate and is due in semi-annual payments in December and June through December 2025.

The annual debt service requirements on the loan are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	58,449	2,216	60,665
2026	29,883	449	30,332
Total	88,332	2,665	90,997

California Energy Commission Phase 2 – Original Amount $1,239,036

During fiscal year 2015, the City entered into a direct borrowing loan agreement with the California Energy Commission in the amount of $1,239,036. The purpose of the loan is to provide funding for the replacement of street lighting with new LED lights. The loan bears interest at 1% and is due in semi- annual payments in December and June through June 2030.

The annual debt service requirements on the loan are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	84,641	4,997	89,638
2026	85,490	4,148	89,638
2027	86,347	3,291	89,638
2028	87,206	2,432	89,638
2029-2030	177,055	2,220	179,275
Total	520,739	17,088	537,827

Financed Purchases

Qualified Energy Conservation – Original Amount $1,052,526

On December 22, 2010, the City entered into a direct borrowing financed purchase with Bank of America in the amount of $1,052,526 to finance the purchase and installation of energy conservation equipment at various City-owned buildings. The City received an allocation of the national Qualified Energy Conservation Bond which includes a direct subsidy from the United States Treasury for the interest payable on the bonds under the Hiring Incentives to Restore Employment Act (HIRE Act). The subsidy will be payable on or about the date that the City makes its debt service payments and is equal to 59.79% of the interest payable on the purchase. The subsidy received in fiscal year 2019 was $23,026. The purchase bears interest at a rate of 6.79% and principal and interest payments are due semi-annually each June 15 and December 15 commencing on December 15, 2011 through June 15, 2026.

The annual debt service requirements on the financed purchase are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	83,063	10,035	93,098
2026	85,344	4,356	89,700
Total	168,407	14,391	182,798

Richmond Joint Powers Financing Authority Recovery Zone Economic Development – Original Amount $1,316,000

On December 22, 2010, the Authority entered into a direct borrowing financed purchase with Bank of America in the amount of $1,316,000 to finance the improvements to three of the City's fire stations and a senior center. The City agreed to use the three fire stations to the Authority in exchange for payments in the amount of the debt. The Authority received the proceeds under an allocation of the National Recovery Zone Economic Development Bonds under the American Recovery and Reinvestment Act of 2009, which includes a direct subsidy from the United States Treasury for the interest payable on the Bonds. The subsidy will be payable on or about the date that the Authority makes its debt service payments and is equal to 45% of the interest payable on the lease upon filing of a request by the Authority. The total subsidy received in fiscal year 2019 was $19,824. The lease bears interest at a rate of 6.50% and principal and interest payments on the lease are due semi-annually each June 15 and December 15, commencing on June 15, 2011, through 2026.

The annual debt service requirements on the financed purchase are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	109,098	8,975	118,073
2026	56,017	1,821	57,838
Total	165,115	10,796	175,911

Street Light - Original Amount $4,641,936

On July 31, 2013, the City entered into a direct borrowing financed purchase agreement with Bank of America in the amount of $4,641,936 to finance the purchase of streetlights and the associated upgrade costs. The purchase bears an interest rate of 2.55%. Principal and interest payments on the purchase are due semi-annually on each October 30 and April 30 commencing on April 30, 2014 through October 30, 2026.

The annual debt service requirements on the financed purchase are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	476,005	24,025	500,030
2026	499,675	11,738	511,413
2027	83,346	1,063	84,409
Total	1,059,026	36,826	1,095,852

Holman Capital Corporation #5 – Fire Apparatus Equipment Lease - Original Amount $2,687,645

On May 17, 2018, the City entered into a direct borrowing financed purchase agreement with Holman Capital Corporation in the amount of $2,687,645 to finance the purchase of one Spartan Ladder Truck and two Spartan Pumper Trucks, which are pledged as collateral for the purchase. The purchase bears an interest rate of 3.91%. Principal and interest payments on the purchase are due quarterly on each August 17, November 17, February 17, and May 17 commencing on August 17, 2018 through May 17, 2028.

The annual debt service requirements on the financed purchase are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	283,146	42,872	326,018
2026	294,381	31,638	326,019
2027	306,061	19,958	326,019
2028	318,204	7,814	326,018
Total	1,201,792	102,282	1,304,074

Business-Type Activities

Richmond Wastewater Revenue Bonds, Series 2017A – Original Issue $33,530,000

On July 19, 2017, the City issued Series 2017A Wastewater Revenue Bonds in the amount of $33,530,000. The proceeds from the Bonds were used to finance improvements to the City's wastewater collection, treatment and disposal system and to refund all of the City's outstanding Wastewater Revenue Refunding Bonds, Series 2006A. Principal payments are due annually on August 1. Interest rates on the Bonds range from 2% to 5.25% and payments are due semiannually on August 1 and February 1 beginning February 1, 2018. The bonds mature on August 1, 2047.

At June 30, 2024 the Series 2017A Bonds consisted of:

Bond outstanding	26,955,000
Unamortized	4,544,048
Total	**31,499,048**

The annual debt service requirements on the 2019A Bonds are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	-	1,396,600	1,396,600
2026	-	1,396,600	1,396,600
2027	-	1,396,600	1,396,600
2028	-	1,396,600	1,396,600
2029-2033	-	6,983,000	6,983,000
2034-2038	-	6,983,000	6,983,000
2039-2043	7,415,000	6,511,875	13,926,875
2044-2048	19,540,000	2,671,988	22,211,988
Total	26,955,000	28,736,263	55,691,263

Richmond Wastewater Revenue Bond Series 2019A and Wastewater Revenue Refunding Bonds, Series 2019B – Original Issue Series 2019A ($22,510,000) and Series 2019B ($66,075,000)

On June 26, 2019, the City issued Series 2019A Wastewater Revenue Bonds and the 2019B Wastewater Revenue Refunding Bonds in the amounts of $22,510,000 and $66,075,000, respectively. The proceeds from the 2019A Bonds were used to finance improvements to the City's wastewater collection, treatment and disposal system. The proceeds from the 2019B Bonds were used to refund all of the City's outstanding Wastewater Revenue Refunding Bonds, Series 2008A, and to partially refund and defease the City's outstanding Wastewater Revenue Refunding Bonds, Series 2010B. The outstanding balance of the defeased 2010B Bonds was $36,480,000 at June 30, 2019. Principal payments are due annually on August 1. Interest rates on the Bonds range from 3% to 5% and payments are due semiannually on August 1 and February 1 beginning February 1, 2020.

At June 30, 2024 the Series 2019A Bonds consisted of:

Bond outstanding	22,510,000
Unamortized	2,188,417
Total	**24,698,417**

The annual debt service requirements on the 2019A Bonds are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	-	973,900	973,900
2026	-	973,900	973,900
2027	-	973,900	973,900
2028	-	973,900	973,900
2029-2033	-	4,869,500	4,869,500
2034-2038	-	4,869,500	4,869,500
2039-2043	5,320,000	4,168,000	9,488,000
2044-2048	5,435,000	2,934,050	8,369,050

2049-2050	11,755,000	474,900	12,229,900
Total	22,510,000	21,211,550	43,721,550

At June 30, 2024 the Series 2019B Bonds consisted of:

Bond outstanding	60,975,000
Unamortized	9,848,343
Total	**70,823,343**

The annual debt service requirements on the 2019B Bonds are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	2,930,000	2,718,600	5,648,600
2026	3,050,000	2,569,100	5,619,100
2027	3,175,000	2,413,475	5,588,475
2028	3,315,000	2,251,225	5,566,225
2029-2033	18,785,000	8,570,125	27,355,125
2034-2038	22,870,000	3,576,575	26,446,575
2039-2041	6,850,000	323,375	7,173,375
Total	60,975,000	22,422,475	83,397,475

Notes and Loans Payable – Direct Borrowing

California Department of Boating and Waterways

The City has four direct borrowing loan agreements with the California Department of Boating and Waterways for total borrowings of $3,772,278. Proceeds from the loans were used to finance marina construction projects. The loans bear interest at rates ranging from 4.5% to 7.9% and are due in annual installments through August 2042. The total amount outstanding at June 30, 2023 was $2,128,971.

The annual debt service requirements on these loans are as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	116,007	90,808	206,815
2026	121,227	85,588	206,815
2027	126,682	80,133	206,815
2028	132,383	74,432	206,815
2029-2033	714,786	277,257	992,043
2034-2038	568,107	126,959	695,066
2039-2043	238,767	17,546	256,313
Total	2,017,959	752,723	2,770,682

California State Loan

Based on resolution Nos. 2019-0031 and 2019-0064, the City Council approved the California State Loan agreement between the City of Richmond and the California State Water Resources Control Board for a $50 million loan for the Water Resource Recovery Facility Project. The principal is paid over 30 years and the applicable interest rate was set at 1.4%. As of June 30, 2024, the City had drawn down 85% of the loan and had an outstanding principal balance of $42,584,727.

The annual debt service requirements on the loan is as follows:

For the Years Ending June 30,	Principal	Interest	Total
2025	1,307,946	612,111	1,920,057
2026	1,385,197	668,711	2,053,908
2027	1,391,613	662,296	2,053,909
2028	1,411,095	642,813	2,053,908
2029-2033	7,357,398	2,912,147	10,269,545

2034-2038	7,887,038	2,382,507	10,269,545
2039-2043	8,454,809	1,814,736	10,269,545
2044-2048	9,063,449	1,206,096	10,269,545
2049-2053	9,715,906	553,638	10,269,544
2054	2,025,549	28,357	2,053,906
Total	50,000,000	11,483,412	61,483,412

DEPARTMENTS SUMMARIES

Mayor



Eduardo Martinez
Mayor

The Mayor is the elected head of the city, responsible for overseeing local government operations and representing the community.

Program and Services

The Mayor represents the city at regional, state, and national organizations. The budget and policy development team works to develop and support healthy and sustainable policies and programs for Richmond communities. In addition, the Mayors office also leads and foster community and city department partnerships, as well as make appointments to commissions and committees.

Accomplishments

Appointed dozens of commissioners.
Restarted the Mayoral NIAD exhibition and started a new Mayoral exhibition with RAC and WCCUSD.
Hired a new port director.
Celebrated major community events like Cinco de Mayor, Juneteenth, Richmond Pride, and many more.
Celebrated our 30th anniversary of our sister city relationship with Zhoushan China.
Stood in solidarity with workers fighting for better conditions.
Initiated the Bloomberg Harvard Leadership.
initiative with a focus on the Port.

Goals

Continue to improve the city's capacity to serve residents by tackling the vacancy crisis.
Work closely with County, State, and Federal partners to invest in Richmond via funding, grants, and policy support.
Solidify and implement extreme weather shelter plan for unhoused residents.
Continue to support expansion of Richmond's public recreational spaces for youth and families.
Monitor the progress of Richmond's Mental Health Crisis Response program.
Support Public Works in prioritizing safe and clean streets.
Foreground environmental protections and climate change resilience policies.
Promote the rich art scene in our community.
Promote City departments and staff, local events, and small businesses through digital media asset generation and social media.

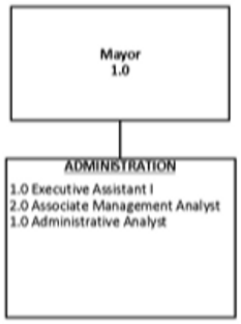




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

Mayor's Office
EXISTING FTE = 5
ADOPTED FTE = 5



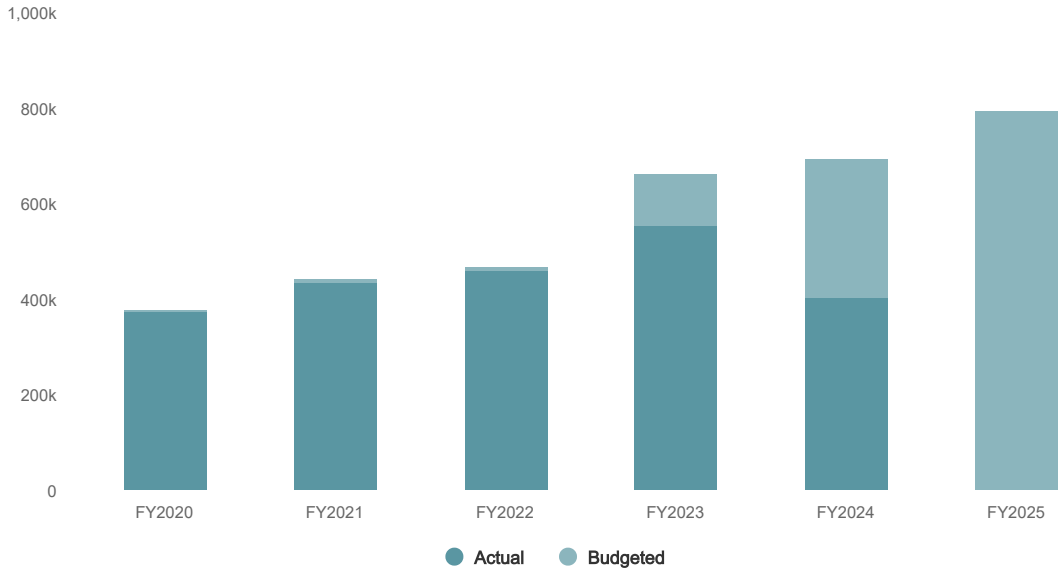
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
MAYOR'S OFFICE				
Mayor	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0
Associate Management Analyst	2.0	2.0	2.0	2.0
Executive Assistant I	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**5.0**	**5.0**	**5.0**

Expenditures Summary

$796,795 $102,865
(14.82% vs. prior year)

Mayor Proposed and Historical Budget vs. Actual

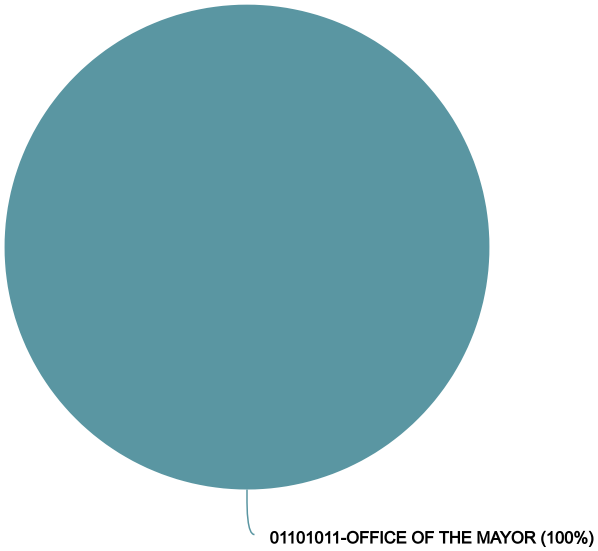


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$434,173	$457,811	$554,982	$693,930	$796,795	14.8%
Total All Funds:	**$434,173**	**$457,811**	**$554,982**	**$693,930**	**$796,795**	**14.8%**

Expenditures by Function

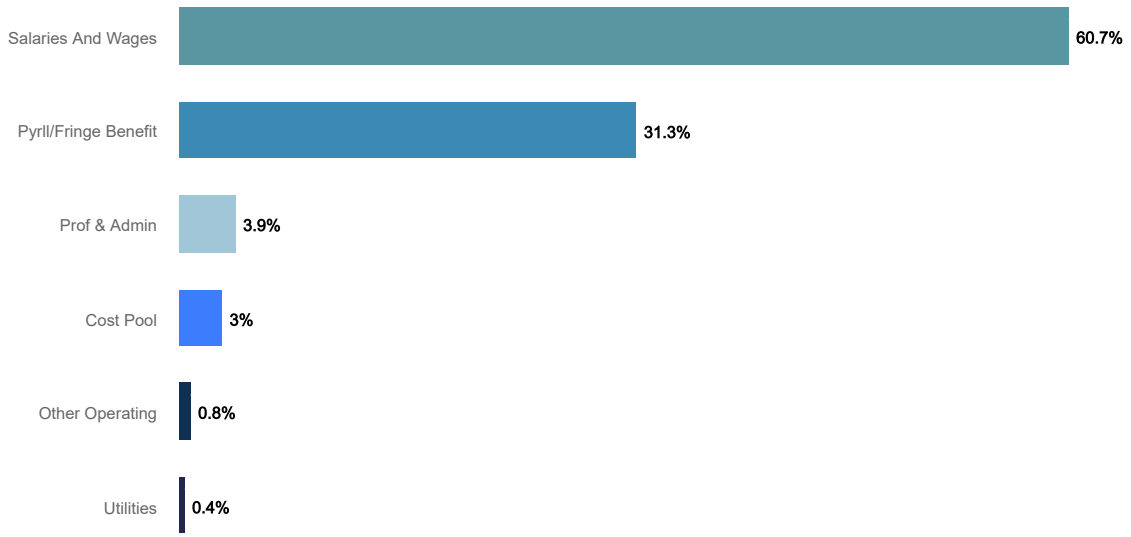
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Office Of The Mayor						
01101011-OFFICE OF THE MAYOR	$434,173	$457,811	$554,982	$693,930	$796,795	14.8%
Total Office Of The Mayor:	**$434,173**	**$457,811**	**$554,982**	**$693,930**	**$796,795**	**14.8%**
Total Expenditures:	**$434,173**	**$457,811**	**$554,982**	**$693,930**	**$796,795**	**14.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$269,735	$280,157	$267,143	$362,679	$483,552	33.3%
Pyrll/Fringe Benefit	$252,401	$262,022	$237,343	$258,424	$249,137	-3.6%
Prof & Admin	$14	$2,960	$26,200	$30,500	$31,200	2.3%
Other Operating	$221	$4,516	$2,245	$3,400	$6,200	82.4%
Utilities	$1,368	$2,996	$2,861	$3,000	$3,000	0%
Cost Pool	$18,277	$18,277	$19,191	$35,927	$23,706	-34%
A87 Cost Plan Reimbs	-$107,844	-$113,118	$0	$0	$0	0%
Total Expense Objects:	**$434,173**	**$457,811**	**$554,982**	**$693,930**	**$796,795**	**14.8%**

Police Commission

The Police Commission in Richmond plays a crucial role in ensuring accountability and fostering trust between the community and law enforcement.

Program and Services

The Police Commission diligently investigates complaints lodged by the public, encompassing allegations ranging from excessive force to discrimination and sexual misconduct by on-duty Richmond Police Officers. Moreover, it conducts thorough inquiries into incidents involving the discharge of firearms at individuals by police officers, particularly when such actions result in death or severe bodily harm. Additionally, the commission serves as an appellate body for cases reviewed by the Office of Professional Accountability. Beyond reactive measures, it proactively evaluates the policies, practices, and procedures outlined in the Richmond Police Department Manual, issuing reports to the Chief of Police, City Manager, and City Council. Moreover, it actively engages in developing programs and strategies aimed at fostering positive police-community relations, thereby contributing to a safer and more harmonious society.

Goals

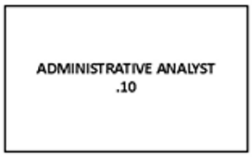
Support implementation of community policing initiatives.
Maintain support for policy reforms and accountability measures.
Support the improvement of transparency and communication.
Continue strengthening oversight and investigations.





ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY POLICE REVIEW COMMISSION
EXISTING FTE = .10
ADOPTED FTE = .10



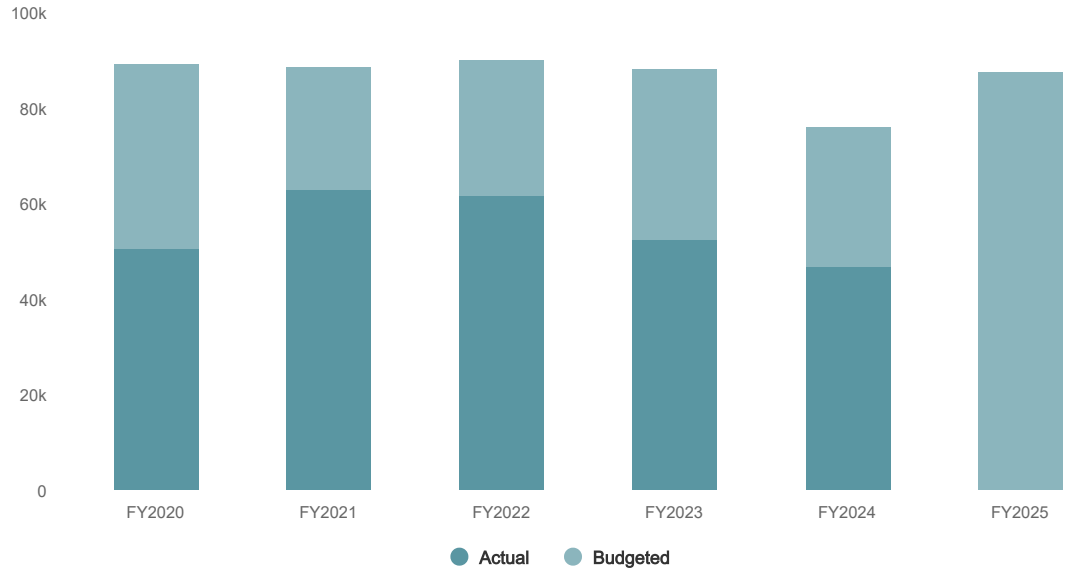
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY POLICE REVIEW COMMISSION				
Administrative Analyst	0.1	0.1	0.1	0.1
Total Full-Time Equivalents (FTEs)	**0.1**	**0.1**	**0.1**	**0.1**

Expenditures Summary

$87,629 $11,441
(15.02% vs. prior year)

Police Commission Proposed and Historical Budget vs. Actual

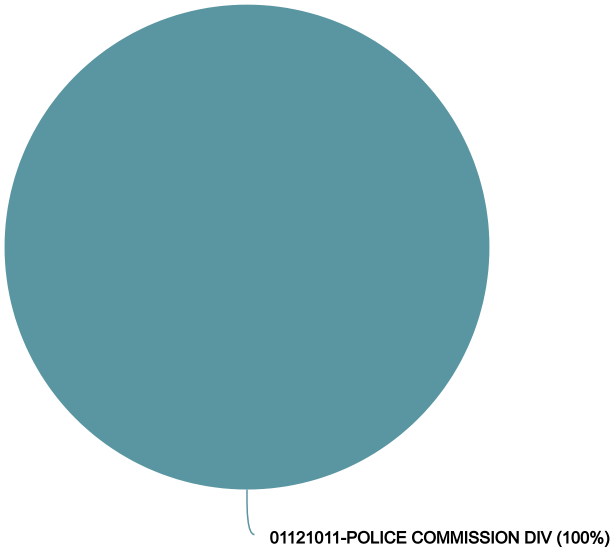


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
General Fund	$62,842	$61,600	$52,467	$76,188	$87,629	15%
Total General Fund:	**$62,842**	**$61,600**	**$52,467**	**$76,188**	**$87,629**	**15%**

Expenditures by Function

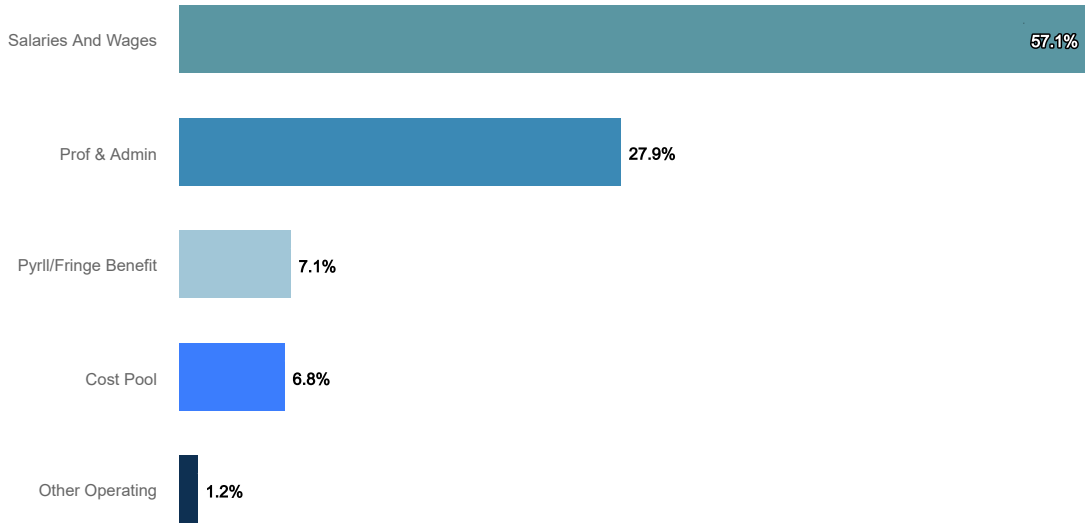
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Pol Rev Commission						
01121011-POLICE COMMISSION DIV	$62,842	$61,600	$52,467	$76,188	$87,629	15%
Total Community Pol Rev Commission:	**$62,842**	**$61,600**	**$52,467**	**$76,188**	**$87,629**	**15%**
Total Expenditures:	**$62,842**	**$61,600**	**$52,467**	**$76,188**	**$87,629**	**15%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects								
Salaries And Wages	$53,942	$53,148	$36,679	$50,000	$50,000	$50,000	0%	0%
Pyrll/Fringe Benefit	$7,827	$6,111	$4,388	$688	$6,212	$6,212	802.9%	802.9%
Prof & Admin	$1,007	$2,040	$11,343	$24,450	$24,450	$24,450	0%	0%
Other Operating	$66	$301	$57	$1,050	$1,050	$1,050	0%	0%
Cost Pool	$0	$0	$0	$0	$5,917	$5,917	N/A	N/A
Total Expense Objects:	**$62,842**	**$61,600**	**$52,467**	**$76,188**	**$87,629**	**$87,629**	**15%**	**15%**

City Council



Claudia Jimenez
Vice-Mayor

The City Council is comprised of seven elected officials that are committed to providing policy direction, addressing the concerns of the community, enhancing the quality of life in their respective districts.

Program and Services

The City Council establishes comprehensive goals and objectives for the City, providing leadership in policy-making and setting priorities for the allocation of City resources. It holds regularly scheduled meetings, hearings, and study sessions to receive community input and conduct municipal affairs in a public forum. Council members meet with the public and local businesses to hear their concerns and inform their decisions. Additionally, the City Council staffs several boards and commissions, leads race and equity efforts, and collaborates with departments and community agencies to facilitate community events and outreach.

Accomplishments

The City Council held regularly-scheduled meetings, hearings, and study sessions to receive community input while conducting municipal affairs in a public forum.
Provided guidance and policy direction to city departments.
Adopted 106 amount of resolutions.
Adopted 5 amount of ordinances.
City Council Members held regular individual meetings with the City Manager to stay abreast of projects and programming.
The City Council Members represented the City of Richmond at county and state level meetings and forums.
Contra Costa Mayors and Supervisors Conferences.
League of California Cities' meetings and forums.
Richmond/AC Transit Interagency Liaison Committee quarterly meetings.
City Council staff led the planning and facilitation of annual community events.
16th Annual Sisters in Solidarity International Women's Day celebration.
2nd Annual Literacy Festival (Resumed in 2023).
Inaugural Enough is Enough festival to bring awareness to the City of Richmond's efforts to end gender-based violence.
Adopted policies to enhance community emissions reduction.
Resolution 49-23 in support of AB 1465 to triple fines for refinery violations.
Resolution 7-24 to appropriate funding for charging station.
Increased staffing to the City Council Office.
Hired an Administrative Analyst.

Goals

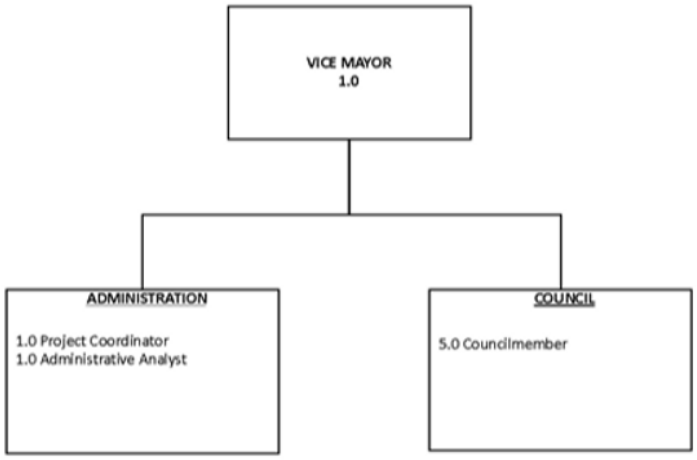
Continue to promote effective government and to serve the residents of Richmond by working collaboratively with city departments, other government agencies, and community partners.
Promote a safe and secure community by supporting public safety and recreational services, support efforts to end gender based violence, gun violence and homelessness.
Continue to promote sustainable communities.
Continue to support cultural diversity and community awareness through programming and outreach.
Support the development of an Arts District in Richmond.
Incorporate and conduct a Race and Equity Training series for city staff and community partners.





ADOPTED ORGANIZATION CHART FY 2024-2025

CITY COUNCIL
EXISTING FTE = 8
ADOPTED FTE = 8



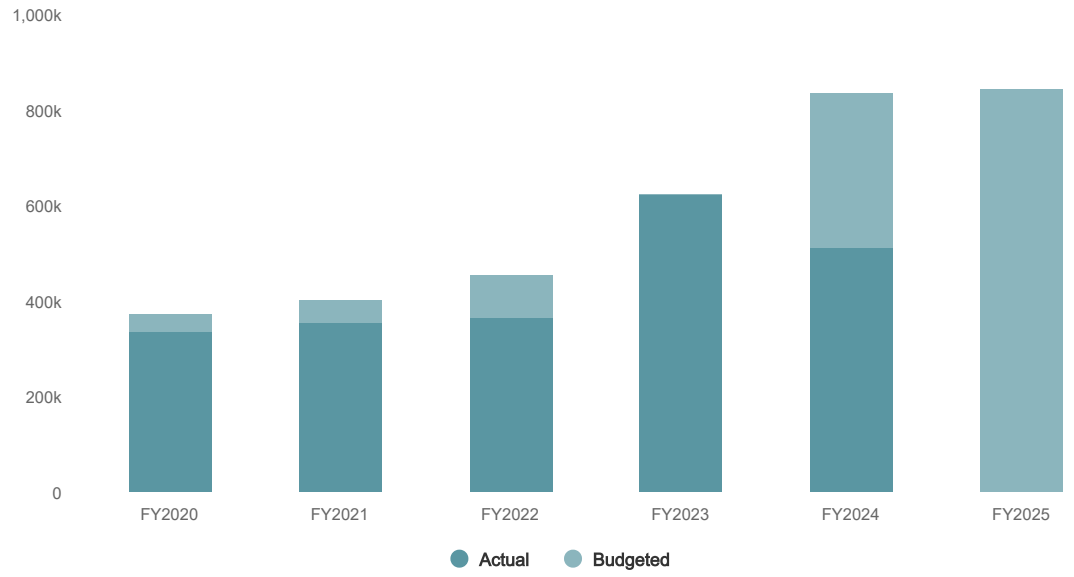
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
CITY COUNCIL				
Councilmember	6.0	6.0	6.0	6.0
Project Coordinator	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**8.0**	**8.0**	**8.0**	**8.0**

Expenditures Summary

$847,227 $10,682
(1.28% vs. prior year)

City Council Proposed and Historical Budget vs. Actual

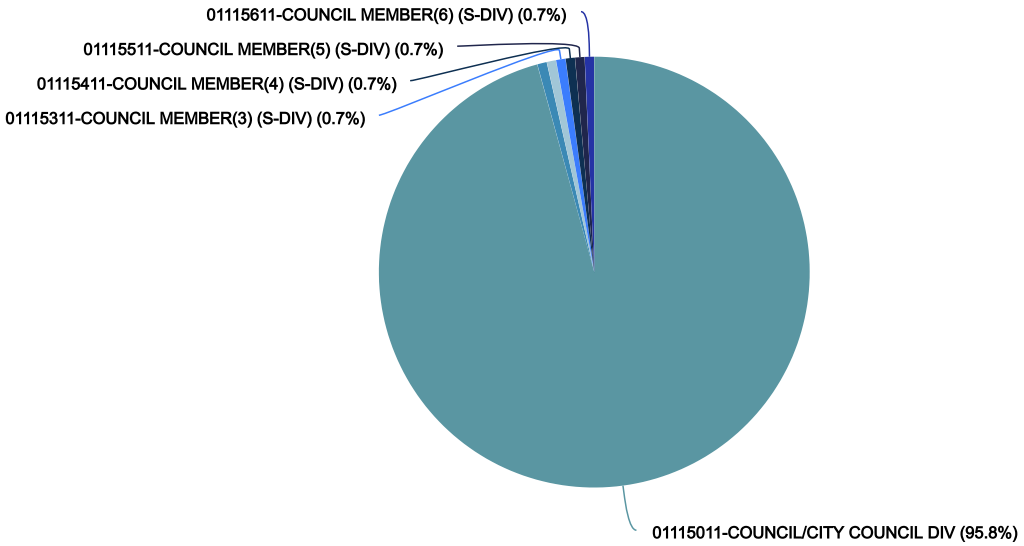


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$320,220	$363,319	$623,599	$836,545	$847,227	1.3%
Total General Fund:	**$320,220**	**$363,319**	**$623,599**	**$836,545**	**$847,227**	**1.3%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$34,325	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$34,325**	**$0**	**$0**	**$0**	**$0**	**0%**
Total All Funds:	**$354,545**	**$363,319**	**$623,599**	**$836,545**	**$847,227**	**1.3%**

Expenditures by Function

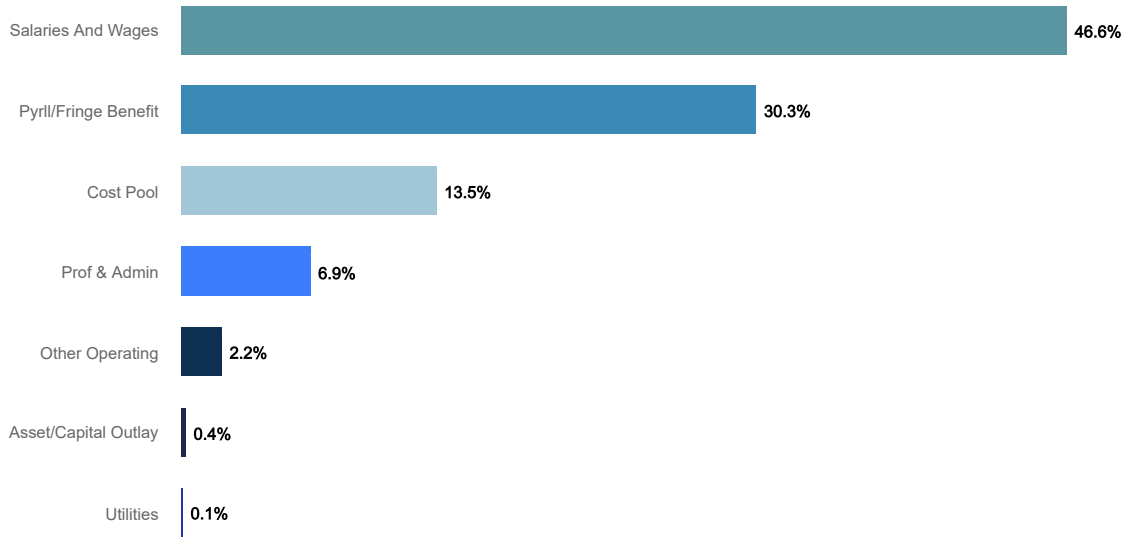
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
City Council						
01115011-COUNCIL/CITY COUNCIL DIV	$320,220	$362,032	$602,301	$803,619	$811,227	0.9%
01115111-COUNCIL MEMBER(1) (S-DIV)	$0	$277	$2,041	$6,000	$6,000	0%
01115211-COUNCIL MEMBER(2) (S-DIV)	$0	$0	$2,197	$6,000	$6,000	0%
01115311-COUNCIL MEMBER(3) (S-DIV)	$0	$0	$2,601	$6,000	$6,000	0%
01115411-COUNCIL MEMBER(4) (S-DIV)	$0	$910	$2,615	$4,057	$6,000	47.9%
01115511-COUNCIL MEMBER(5) (S-DIV)	$0	$0	$4,359	$4,869	$6,000	23.2%
01115611-COUNCIL MEMBER(6) (S-DIV)	$0	$100	$0	$6,000	$6,000	0%
01115711-COUNCIL MEMBER(7) (S-DIV)	$0	$0	$3,954	$0	$0	0%
01115811-COUNCIL MEMBER(8) (S-DIV)	$0	$0	$3,531	$0	$0	0%
13411511-EMGCY OPE & DISTR/CITY COUNCIL	$34,325	$0	$0	$0	$0	0%
Total City Council:	**$354,545**	**$363,319**	**$623,599**	**$836,545**	**$847,227**	**1.3%**
Total Expenditures:	**$354,545**	**$363,319**	**$623,599**	**$836,545**	**$847,227**	**1.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$199,517	$240,130	$262,276	$329,452	$395,108	19.9%
Pyrll/Fringe Benefit	$217,784	$218,903	$273,759	$322,675	$256,608	-20.5%
Prof & Admin	$42,381	$16,298	$41,232	$57,798	$58,080	0.5%
Other Operating	$12,509	$12,760	$14,109	$16,452	$18,800	14.3%
Utilities	$1,191	$1,365	$280	$1,100	$1,100	0%
Eqpt & Contract Svcs	$0	$0	$0	$55,000	$0	-100%
Cost Pool	$30,422	$30,422	$31,943	$51,068	$114,532	124.3%
A87 Cost Plan Reimbs	-$149,260	-$156,559	$0	$0	$0	0%
Asset/Capital Outlay	$0	$0	$0	$3,000	$3,000	0%
Total Expense Objects:	**$354,545**	**$363,319**	**$623,599**	**$836,545**	**$847,227**	**1.3%**

CITY MANAGER



Shasa Curl
City Manager

The City Manager's Office oversees the daily operations of the city, implementing policies set by the City Council, and ensuring efficient delivery of public services.

Program and Services

The City Manager's Office is responsible for implementing City Council directives and maintaining regular communication with the City Council through weekly reports and frequent check-ins. This office collaborates with various City departments to develop and implement financial plans and balanced budgets, as well as to identify effective methods for increasing revenue generation. Additionally, the City Manager's Office establishes relationships with private and public industries through active collaborations with other municipalities, governmental agencies, private entities, and local and regional community organizations. These efforts ensure a cohesive approach to city management and community development.

Accomplishments

Finalized implementation of Classification and Compensation study.
Partnered with the City Council to complete the allocation of $27.7M in American Rescue Plan Act (ARPA) funds.
Ensured the completion and commencement of affordable housing developments at Hacienda Heights, Nevin Plaza, and Metro Walk Phase II.
Processed 159 Municipal IDs for Richmond residents.
Partnered with the City Council to invest in the City's Capital Improvement Program.
Participated in community events.

Goals

Continue implementation of the City Council's prioritized list of goals and objectives.
Continue collaborations with internal and external partners to improve cleanliness, enhance safety, and beautify the City.
Support the implementation of the $35M Transformative Climate Communities (TCC) Grant.
Continue focusing on revenue collection and improved economic development.
Continue to support retention and recruitment of City staff.
Develop and Implement Special Projects:
- **Municipal** Identification Card program
- **American** Rescue Plan Act
- **Fiscal** Sustainability Plan
- **Environmental** and Community Investment Agreement

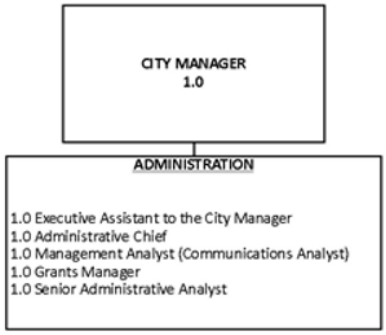




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

CITY MANAGERS'S OFFICE
EXISTING FTE = 7
ADOPTED = 6



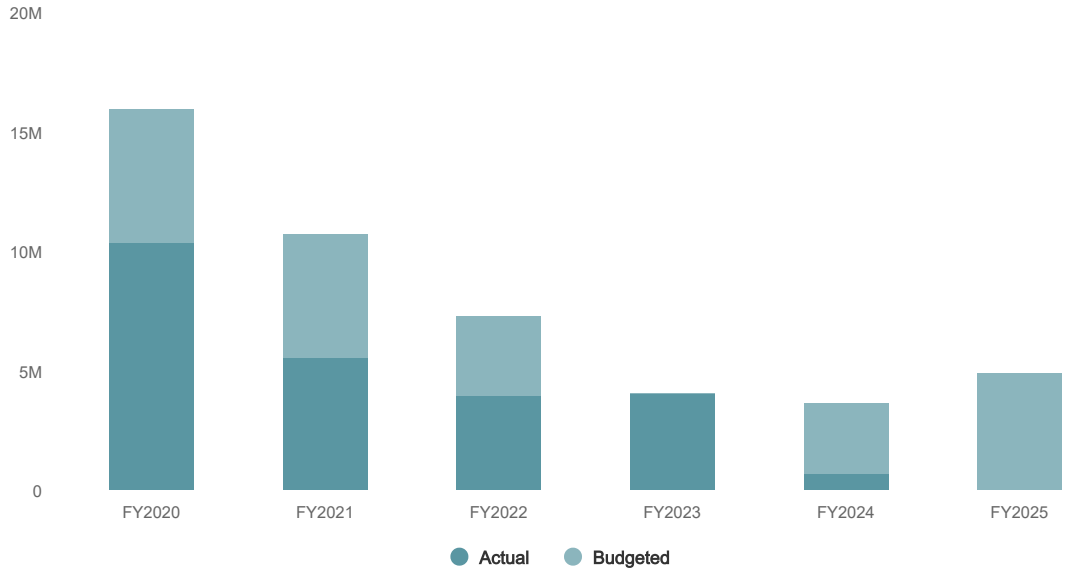
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
CITY MANAGER'S OFFICE				
Deputy City Manager	2.0	0.0	0.0	0.0
Admin Chief			1.0	1.0
Grants Manager			1.0	1.0
City Manager	1.0	1.0	1.0	1.0
Executive Assistant to the City Manager	1.0	1.0	1.0	1.0
Management Analyst/Associate Mgmt Analyst (Communications Analyst)		1.0	1.0	1.0
Management Analyst/Associate Mgmt Analyst	1.0	1.0	1.0	0.0
Sr. Admin Analyst		1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**5.0**	**7.0**	**6.0**

Expenditures Summary

$4,931,698 $1,306,672
(36.05% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual



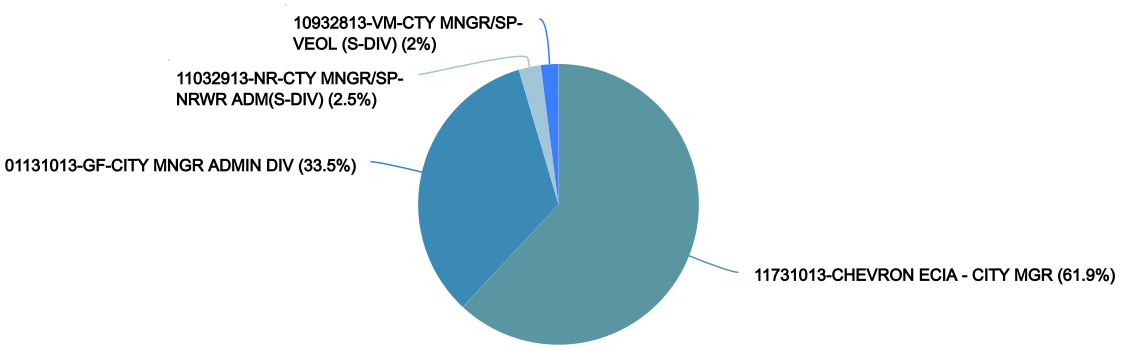
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$557,333	$680,538	$897,873	$1,095,819	$1,651,658	50.7%
Total General Fund:	**$557,333**	**$680,538**	**$897,873**	**$1,095,819**	**$1,651,658**	**50.7%**
Other Operations						
Transportation Operation	$3,109	$334	$1,104	$0	$0	0%
Total Other Operations:	**$3,109**	**$334**	**$1,104**	**$0**	**$0**	**0%**
Capital Improvement						
Outside Funded Svcs - Grants	$1,086,066	$0	$0	$0	$0	0%
Total Capital Improvement:	**$1,086,066**	**$0**	**$0**	**$0**	**$0**	**0%**
Special Revenue Funds						
Veolia Mitigation	$0	$0	$0	$100,000	$100,000	0%
N.Richmond Waste	$100,301	$105,546	$130,685	$124,207	$125,040	0.7%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Chevron Modernizatn Proj & Cia	$3,748,184	$3,147,127	$3,005,000	$2,305,000	$3,055,000	32.5%
Kids First Initiative	$47,047	$34,643	$0	$0	$0	0%
Emergency Ope & Disastr Recvry	$654	$0	$357	$0	$0	0%
Total Special Revenue Funds:	**$3,896,187**	**$3,287,315**	**$3,136,043**	**$2,529,207**	**$3,280,040**	**29.7%**
Total All Funds:	**$5,542,696**	**$3,968,187**	**$4,035,019**	**$3,625,026**	**$4,931,698**	**36%**

Expenditures by Function

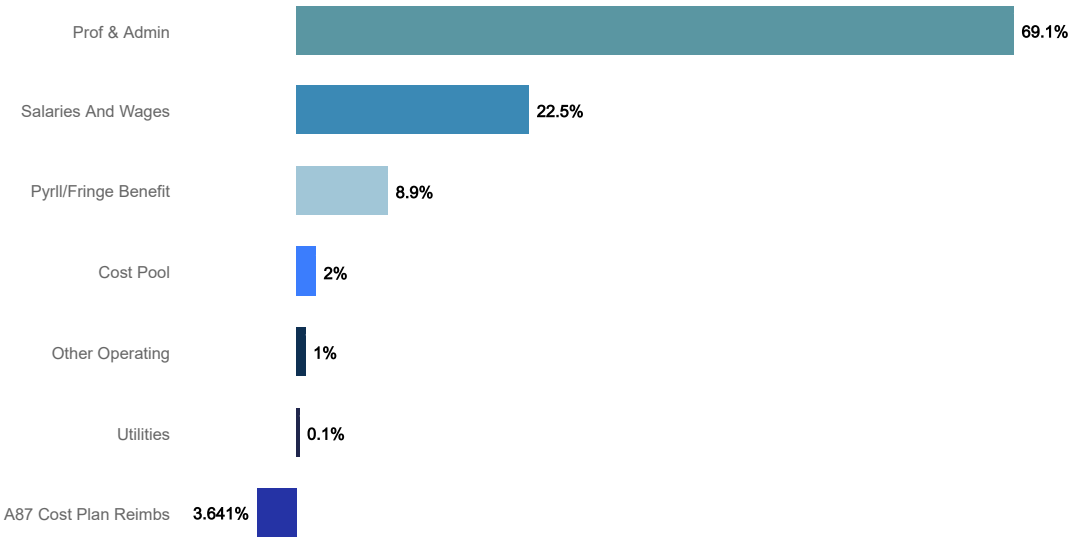
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
City Manager						
01131013-GF-CITY MNGR ADMIN DIV	$551,415	$678,369	$897,165	$1,095,819	$1,651,658	50.7%
01132713-CM-SPCIAL PROJS/ENVIRONMENTAL	$3,586	$4	$0	$0	$0	0%
01135013-GF-CM TRANSPORTATN OPERATIONS	$2,333	$2,165	$707	$0	$0	0%
10335013-CITY MGR/TRANSPORTN OPERATNS	$1,368	$334	$1,104	$0	$0	0%
10335913-CITY MGR/TRANSPRT-PARKING MNGT	$1,741	$0	$0	$0	$0	0%
10632713-O-SD FND GRNT-CM PROJ/ENVRNMTL	$1,086,066	$0	$0	$0	$0	0%
10932813-VM-CTY MNGR/SP-VEOL (S-DIV)	$0	$0	$0	$100,000	$100,000	0%
11032713-NR-CTY MNGR/SP-ENVIRON (S-DIV)	$30,000	$0	$0	$0	$0	0%
11032913-NR-CTY MNGR/SP-NRWR ADM(S-DIV)	$70,301	$105,546	$130,685	$124,207	$125,040	0.7%
11731013-CHEVRON ECIA - CITY MGR	$3,748,184	$3,147,127	$3,005,000	$2,305,000	$3,055,000	32.5%
13331013-KIDS FIRST INITIATIVE	$47,047	$34,643	$0	$0	$0	0%
13413113-EMGCY OPE & DISTR/CITY MANAGER	$654	$0	$357	$0	$0	0%
Total City Manager:	**$5,542,696**	**$3,968,187**	**$4,035,019**	**$3,625,026**	**$4,931,698**	**36%**
Total Expenditures:	**$5,542,696**	**$3,968,187**	**$4,035,019**	**$3,625,026**	**$4,931,698**	**36%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$372,920	$634,108	$608,425	$622,538	$1,107,662	77.9%
Pyrll/Fringe Benefit	$208,704	$215,202	$281,038	$319,662	$439,885	37.6%
Prof & Admin	$4,759,569	$3,258,489	$3,184,094	$2,775,972	$3,408,750	22.8%
Other Operating	$7,596	$7,982	$12,737	$15,532	$48,840	214.4%
Utilities	$2,845	$2,391	$19,782	$1,100	$6,600	500%
Eqpt & Contract Svcs	$201	$148	$143	$200	$0	-100%
Cost Pool	$100,038	$100,038	$105,040	$69,244	$99,534	43.7%
A87 Cost Plan Reimbs	-$245,982	-$258,011	-$180,453	-$179,572	-$179,572	0%
Asset/Capital Outlay	$11,805	$7,840	$4,212	$350	$0	-100%
Oper Xfers Out	$325,000	$0	$0	$0	$0	0%
Total Expense Objects:	**$5,542,696**	**$3,968,187**	**$4,035,019**	**$3,625,026**	**$4,931,698**	**36%**

CITY ATTORNEY



Dave Aleshire
City Attorney

The City Attorney's Office advises City departments, drafts legal documents, reviews contracts, negotiates transactions, and defends the City in litigation.

Program and Services

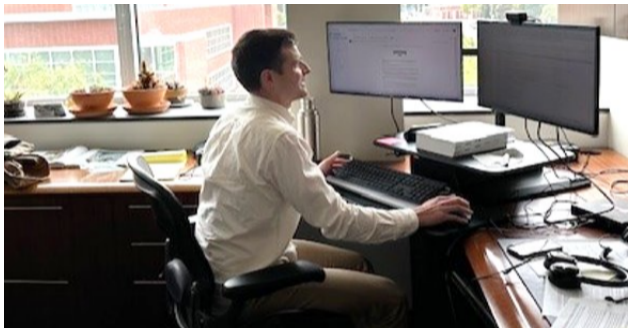
The City Attorney's Office advises the Richmond City Council, and all City departments, including the Housing Authority, Police, Fire, Port, and boards and commissions. It responds to legal opinions regarding a wide range of legal issues, draft ordinances and resolutions, reviews all City contracts, negotiates real estate transactions, and participates in labor negotiations. It defends the City and Housing Authority in civil litigation in both Federal and State courts.

Accomplishments

Responded to almost 1,000 requests for legal opinions (approx. 81 RLOs /month).
Streamlined the City's process for responding to the growing numbers of Public Records Act requests (843 in 2023).
Reviewed and processed 124 subpoenas.
Reviewed contract processes, updated contract forms and conducted training to all staff.
Hired a Senior Assistant City Attorney to handle litigation cases in-house and to advise on code enforcement matters.
Hired an Assistant City Attorney to assist with contract review, support the Port, IT and Finance Departments, and to oversee the Public Records Act process for the City Attorney's Office.
Hired a Law Office Supervisor to develop better processes and procedures to allow the City Attorney's Office to function in a more efficient manner, including spearheading the transition to an on-line document management system (iManage).
Implemented iManage document management system.

Goals

Develop more robust training opportunities for City staff, councilmembers, and members of City boards and commissions.
Litigate more cases in-house instead of contracting with outside law firms with an eye toward early resolution.
Assist in real estate transactions.
Assist the port with negotiations with prospective tenants for port properties, including General Warehouse.
Analyze Charter for possible Charter amendments.
Evaluate outside counsel services as to cost and effectiveness and determine appropriate blend of outside and in-house legal services.
Resolve Pt. Molate litigation and get property sold.
Develop more robust City Prosecutor role who can prosecute illegal dumping cases as well as Richmond Municipal Code Violations.
Hire a legal secretary to assist with calendaring, scheduling meetings and conferences, data entry, front-office support, proofreading and formatting documents, and completion of forms.

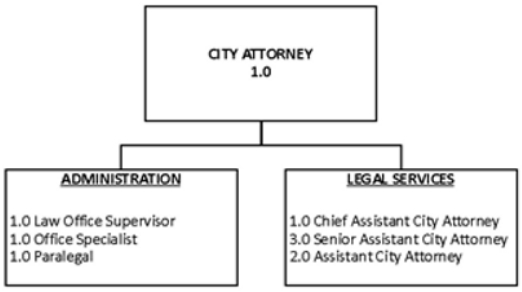




Organization Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

CITY ATTORNEY'S OFFICE
EXISTING FTE = 10
ADOPTED FTE = 10

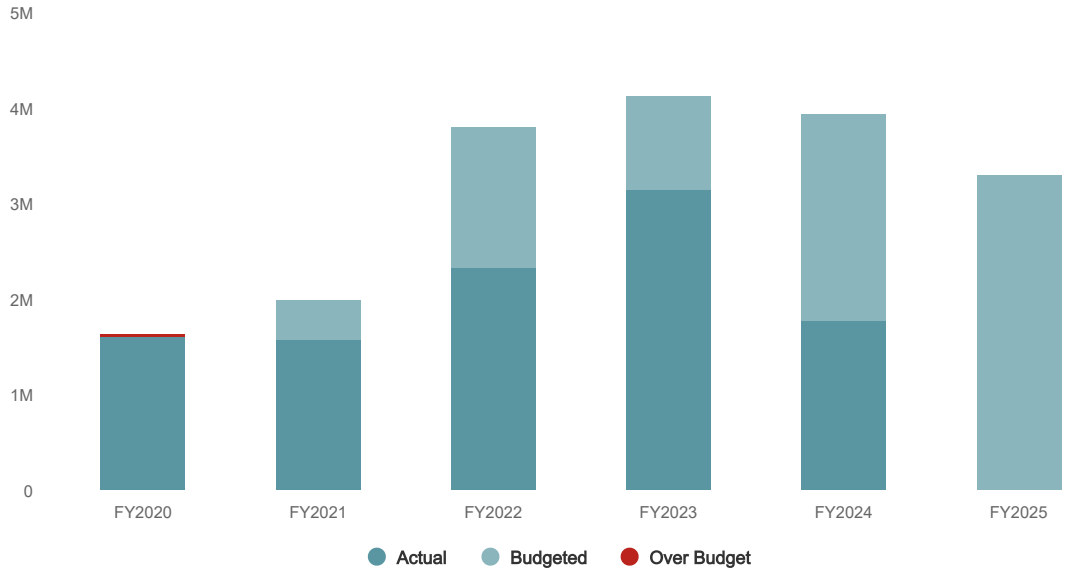


Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
CITY ATTORNEY'S OFFICE				
Admin Services Coordinator	1.0	1.0	0.0	0.0
Assistant City Attorney	2.0	3.0	2.0	2.0
Chief Assistant City Attorney	1.0	1.0	1.0	1.0
City Attorney (Currently Contract Position)	1.0	0.0	1.0	1.0
Office Specialist	1.0	1.0	1.0	1.0
Paralegal			1.0	1.0
Law Office Supervisor	1.0	1.0	1.0	1.0
Senior Assistant City Attorney	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**10.0**	**10.0**	**10.0**	**10.0**

Expenditures Summary

$3,296,465 -$648,399
(-16.44% vs. prior year)

City Attorney Proposed and Historical Budget vs. Actual

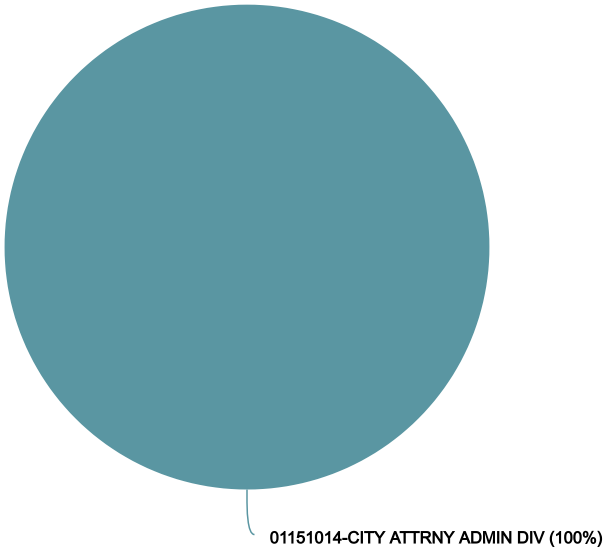


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$1,564,521	$2,322,417	$3,146,503	$3,944,864	$3,296,465	-16.4%
Total General Fund:	**$1,564,521**	**$2,322,417**	**$3,146,503**	**$3,944,864**	**$3,296,465**	**-16.4%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$687	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$687**	**$0**	**$0**	**$0**	**$0**	**0%**
Total All Funds:	**$1,565,208**	**$2,322,417**	**$3,146,503**	**$3,944,864**	**$3,296,465**	**-16.4%**

Expenditures by Function

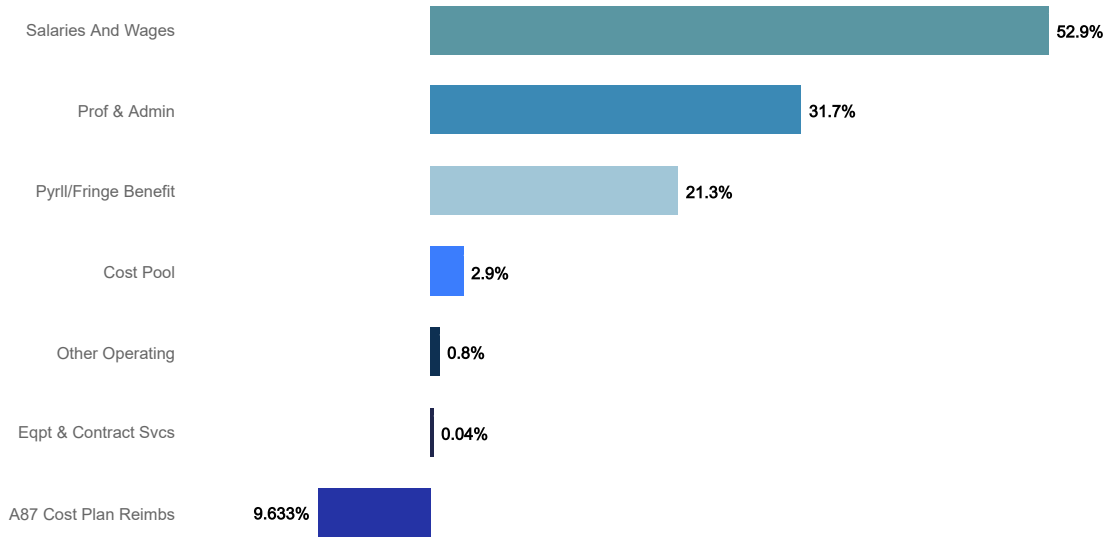
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
City Attorney						
01151014-CITY ATTRNY ADMIN DIV	$1,564,521	$2,322,417	$3,146,503	$3,944,864	$3,296,465	-16.4%
13415114-EMGCY OPE & DISTR/CITY ATTORNY	$687	$0	$0	$0	$0	0%
Total City Attorney:	**$1,565,208**	**$2,322,417**	**$3,146,503**	**$3,944,864**	**$3,296,465**	**-16.4%**
Total Expenditures:	**$1,565,208**	**$2,322,417**	**$3,146,503**	**$3,944,864**	**$3,296,465**	**-16.4%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$961,622	$938,830	$890,883	$1,376,647	$1,743,603	26.7%
Pyrll/Fringe Benefit	$557,061	$465,611	$492,754	$744,333	$701,272	-5.8%
Prof & Admin	$170,357	$1,055,495	$1,982,556	$1,998,050	$1,046,168	-47.6%
Other Operating	$20,736	$18,283	$17,848	$27,950	$27,750	-0.7%
Utilities	$284	$0	$1,159	$1,600	$0	-100%
Eqpt & Contract Svcs	$544	$428	$440	$1,250	$1,250	0%
Cost Pool	$76,143	$76,143	$79,950	$112,565	$93,953	-16.5%
A87 Cost Plan Reimbs	-$221,539	-$232,373	-$319,088	-$317,531	-$317,531	0%
Total Expense Objects:	**$1,565,208**	**$2,322,417**	**$3,146,503**	**$3,944,864**	**$3,296,465**	**-16.4%**

City Clerk



Pamela Christian
City Clerk

The City Clerk's Office serves as a responsible link between the public and local government to ensure legislative processes are open to the public.

Program and Services

The City Clerk's Office serves as a central hub for essential administrative functions within the City of Richmond. It promptly processes various documents upon receipt, including claims against the City, subpoenas, and applications for boards and commissions appointments. As the designated Election Official, it oversees districting, redistricting, and election administration processes. Additionally, the office is responsible for updating and maintaining City ordinances and codes, facilitating access to legislative meeting information, receiving statements of economic interest and other financial disclosures, and managing public records requests. It also plays a key role in staffing City Council meetings, preparing and distributing agendas/packages, and publishing relevant information. Furthermore, the office provides training for department staff on new systems such as Escribe and NextRequest. Moreover, it operates as a Passport Acceptance Center, facilitating US passport applications by appointment only, ensuring efficient and convenient passport processing services for residents.

Accomplishments

The City Clerk's Office serves as a responsible link between the public and local government to ensure legislative processes are open to the public, to record, maintain, and provide timely access to City documents and legislative actions of the City Council and other City agencies to promote transparency, and community participation and awareness.
Accepts and immediately processes the following documents upon receipt: claims against the City, subpoenas, and boards and commissions applications for appointment and reappointment
Election Official – District, redistricting, and election administration.
Responsible for updating and maintaining City ordinances and codes; providing access to legislative meeting information, receive statements of economic interest, campaign and other financial disclosure related filings, administration of public records requests.
Responsible for staffing City Council meetings, agenda/package preparation, distribution, and publishing.
Training: Train department staff on new systems such as Escribe and NextRequest.
Passport Acceptance Center – Accepts passport applications for US passports by appointment only.

Goals

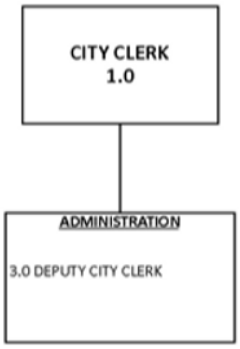
Election: Prepare and successfully administer the November 7, 2024, General Election for Districts 1, 5, and 6.
Swearing-In: Plan in-person swearing-in and celebration for new/returning council members for Districts 1, 5, and 6 for January 7, 2025.
Launch a demo of NetFile's new Boards and Commissions (BAC) tracking system once launched.
Webpages: Continuously work on updates to our webpages for clarity and ease of use.
DocuSign: Implement routing of resolutions, ordinances, and minutes for electronic signature.
Records Retention Schedule: Complete the update of the Records Retention Schedule to have it adopted by the Council by July 2024.





ADOPTED ORGANIZATION CHART FY 2024-2025

CITY CLERK'S OFFICE
EXISTING FTE = 4
ADOPTED FTE = 4



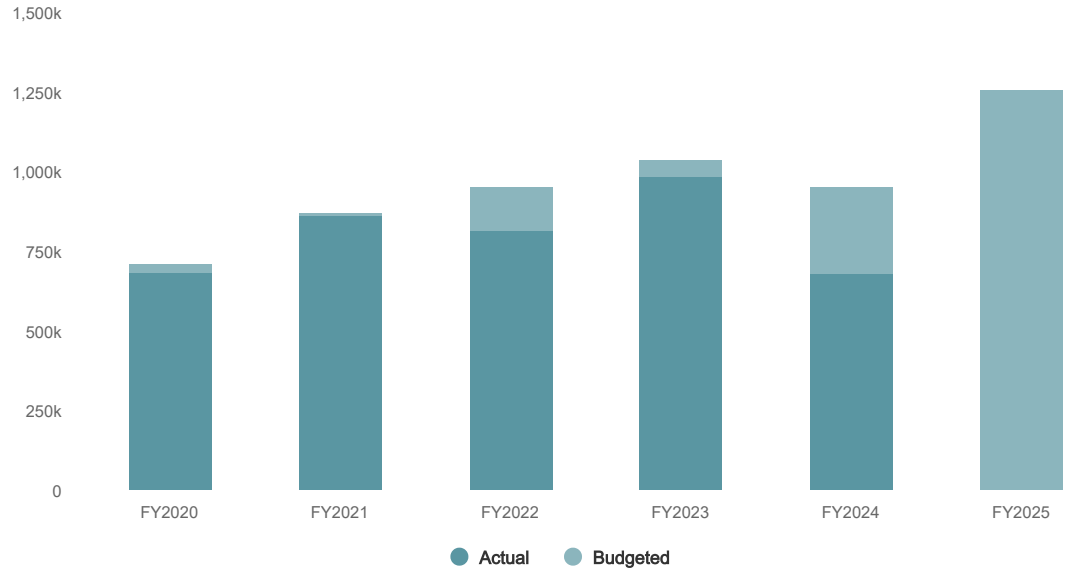
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
CITY CLERK'S OFFICE				
City Clerk	1.0	1.0	1.0	1.0
Deputy City Clerk	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**4.0**	**4.0**	**4.0**	**4.0**

Expenditures Summary

$1,261,258 $309,764
(32.56% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

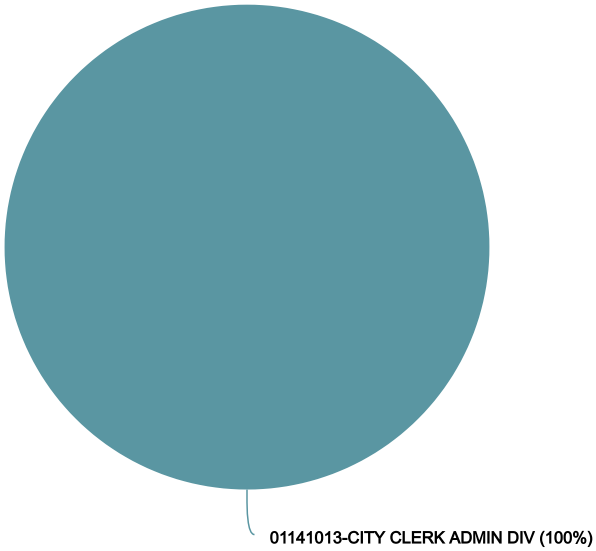


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$861,593	$816,560	$988,047	$951,494	$1,261,258	32.6%
Total General Fund:	**$861,593**	**$816,560**	**$988,047**	**$951,494**	**$1,261,258**	**32.6%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$3,017	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$3,017**	**$0**	**$0**	**$0**	**$0**	**0%**
Total All Funds:	**$864,609**	**$816,560**	**$988,047**	**$951,494**	**$1,261,258**	**32.6%**

Expenditures by Function

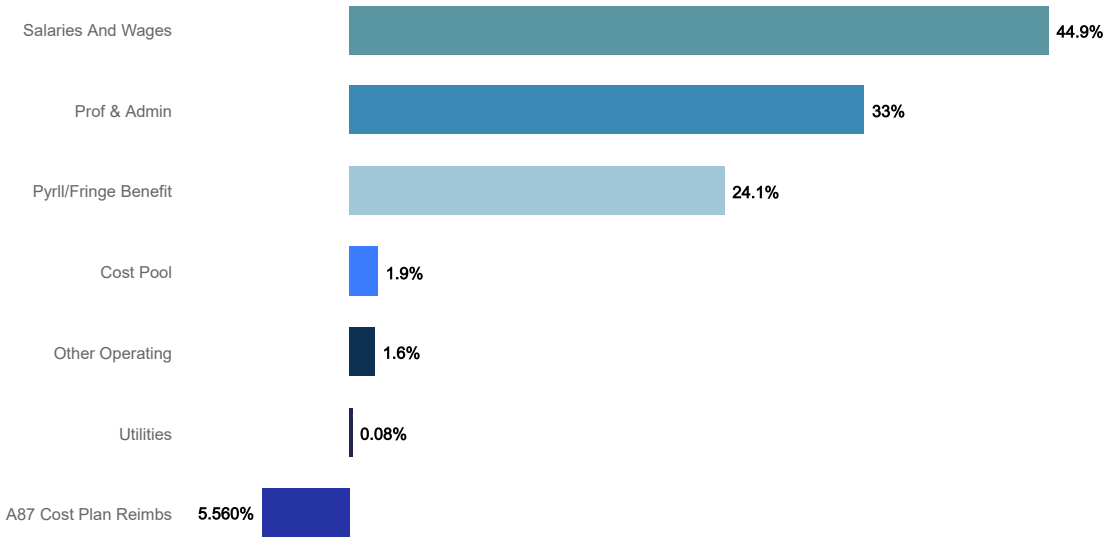
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
City Clerk						
01141013-CITY CLERK ADMIN DIV	$861,593	$816,560	$988,047	$951,494	$1,261,258	32.6%
13414113-EMGCY OPE & DISTR/CITY CLERK	$3,017	$0	$0	$0	$0	0%
Total City Clerk:	**$864,609**	**$816,560**	**$988,047**	**$951,494**	**$1,261,258**	**32.6%**
Total Expenditures:	**$864,609**	**$816,560**	**$988,047**	**$951,494**	**$1,261,258**	**32.6%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$406,992	$443,229	$468,402	$489,328	$565,827	15.6%
Pyrll/Fringe Benefit	$285,202	$288,164	$326,093	$294,431	$303,802	3.2%
Prof & Admin	$257,421	$175,283	$182,351	$155,100	$416,742	168.7%
Other Operating	$8,829	$9,364	$11,822	$20,300	$20,300	0%
Utilities	$420	$420	$350	$1,000	$1,000	0%
Cost Pool	$21,190	$21,190	$22,250	$61,454	$23,706	-61.4%
A87 Cost Plan Reimbs	-$115,445	-$121,090	-$70,463	-$70,119	-$70,119	0%
Debt Svc Expenditure	$0	$0	$47,242	$0	$0	0%
Total Expense Objects:	**$864,609**	**$816,560**	**$988,047**	**$951,494**	**$1,261,258**	**32.6%**

Fire Department



Michael Smith
Interim Fire Chief

The Richmond Fire Department is a full-service all-risk department serving more than 115,000 Richmond residents during critical emergencies such as fire, medical, hazardous materials, and rescue incidents.

Program and Services

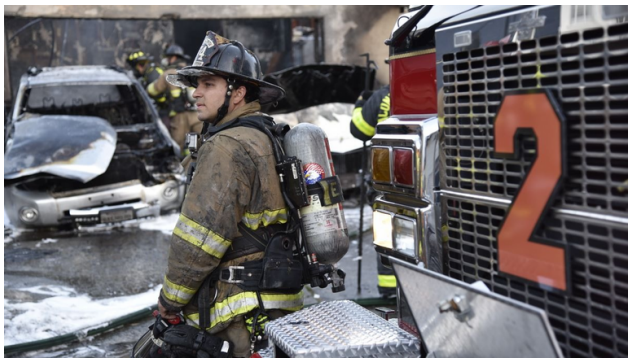
The Fire Department Office oversees a range of critical programs and services. Its administration implements policies and guidelines, oversees personnel, manages hiring and promotions, executes contracts, and maintains mutual and automatic aid agreements. Support Services handle apparatus design and acquisition, logistics, station and equipment maintenance/testing, and inventory control. Emergency Operations focus on fire suppression, technical rescue, hazardous materials response, and emergency medical services. The Training Division oversees all training programs, EMS licensure, acting certifications, the fire trainee academy, and career development. Fire Prevention conducts state-mandated inspections, fire and life safety inspections, fire investigations, plan reviews, public education, and provides fire prevention services to Chevron. The Office of Emergency Services provides ongoing leadership, disaster planning and exercises, and manages Emergency Operations Plans.

Accomplishments

Responded to 14,464 incidents in Calendar Year 2023.
Hosted a tour of the Richmond Fire Training Center which was attended by U.S. Representative John Garamendi where the history of the site, current use, future plans, and request for funding was discussed.
Conducted a kickoff meeting to implement Computer Aided Dispatch (CAD) system upgrade.
Initiated the design and acquisition process of new fire apparatus.
Held an open house at Fire Station 63 in celebration of the National Fire Safety Week.
Appointed a Training Director to oversee all Training Division functions.
Commenced the 24-1 Richmond Fire Academy with eight (8) Probationary Firefighter Graduates.
Installed Fire Danger Today Signs at Fire Station 63 and Point Richmond area.
Participated in 50+ public education events and presented fire and life safety classes to local elementary schools.
Conducted Spring 2024 CERT academy to enhance community preparedness ahead of emergencies and disasters.
Hired an Emergency Services Manager who will provide leadership to the City of Richmond and its residents through comprehensive emergency management, planning and preparedness.

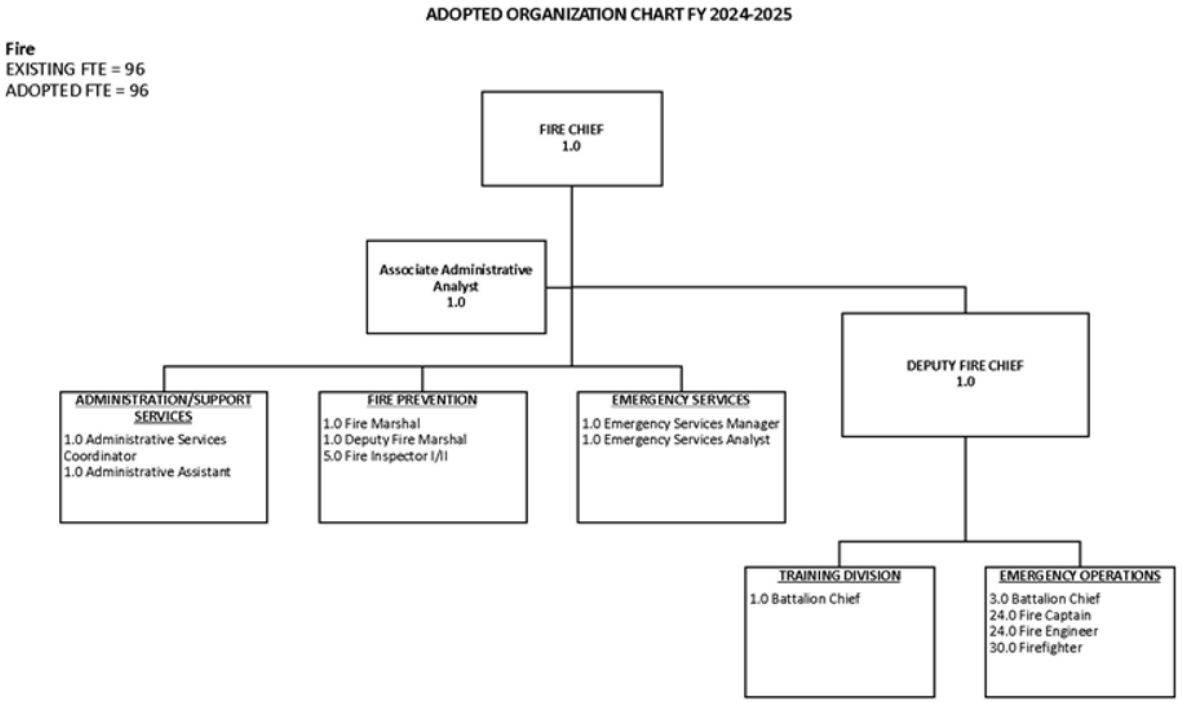
Goals

Fill the vacant Fire Chief position.
Fill the vacant Fire Marshal position.
Continue collaborating with Fleet Services in designing new fire apparatus.
Develop and update operational procedures to enhance emergency response to the community
Continue to emphasize safety and efficiency while conducting emergency operations through Post Incident Analysis.
Conduct promotional examinations to establish promotional lists for Battalion Chief, Fire Captain, Fire Engineer, and Fire Inspector ranks.
Start a Marine Operator training / certification process.
Explore options to hire a third-party Wildland Urban Interface (WUI) specialist that will assess the City's wildland risks and resolution to mitigate risks.
Continue to coordinate with neighboring agencies (Contra Costa Fire Protection District; East Bay Regional Parks District) regarding wildfire safety initiatives and projects.
Create CERT database and conduct CERT classes, training, and drills.
In collaboration with the Emergency Operations Division, educate citizens on emergency preparedness in case of large wildland fires, large earthquakes or any other large incidents.





Organizational Chart



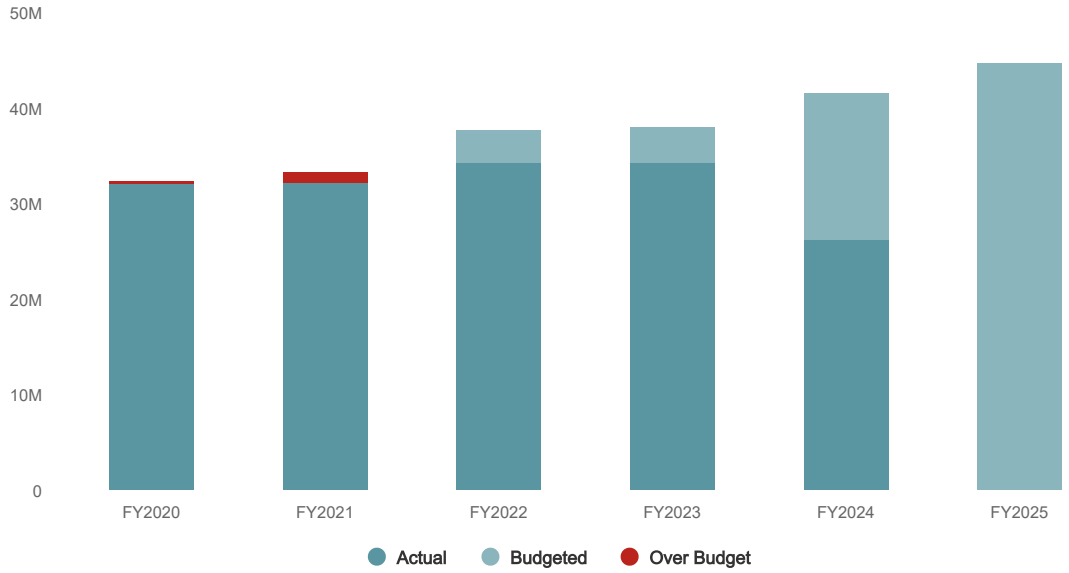
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
FIRE				
SWORN				
Fire Chief (Interim)	1.0	1.0	1.0	1.0
Battalion Chief	4.0	4.0	4.0	4.0
Deputy Fire Chief	1.0	1.0	1.0	1.0
Deputy Fire Marshal	1.0	1.0	1.0	1.0
Fire Captain	24.0	24.0	24.0	24.0
Fire Engineer	24.0	24.0	24.0	24.0
Fire Fighter	30.0	30.0	30.0	30.0
Fire Inspector I/II (Temporary Increase of One FTE - Authorized 4)	5.0	5.0	5.0	5.0
Fire Marshal (Interim)	1.0	1.0	1.0	1.0
Sub-total Sworn	**91.0**	**91.0**	**91.0**	**91.0**
NON-SWORN				
Administrative Assistant	1.0	1.0	1.0	1.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Associate Admin Analyst	1.0	1.0	1.0	1.0
Emergency Services Analyst	1.0	1.0	1.0	1.0
Emergency Services Manager	1.0	1.0	1.0	1.0
Sub-total Non-Sworn	**5.0**	**5.0**	**5.0**	**5.0**
Total Full-Time Equivalents (FTEs)	**96.0**	**96.0**	**96.0**	**96.0**

Expenditures Summary

$44,744,719 **$3,043,425**
(7.30% vs. prior year)

Fire Proposed and Historical Budget vs. Actual



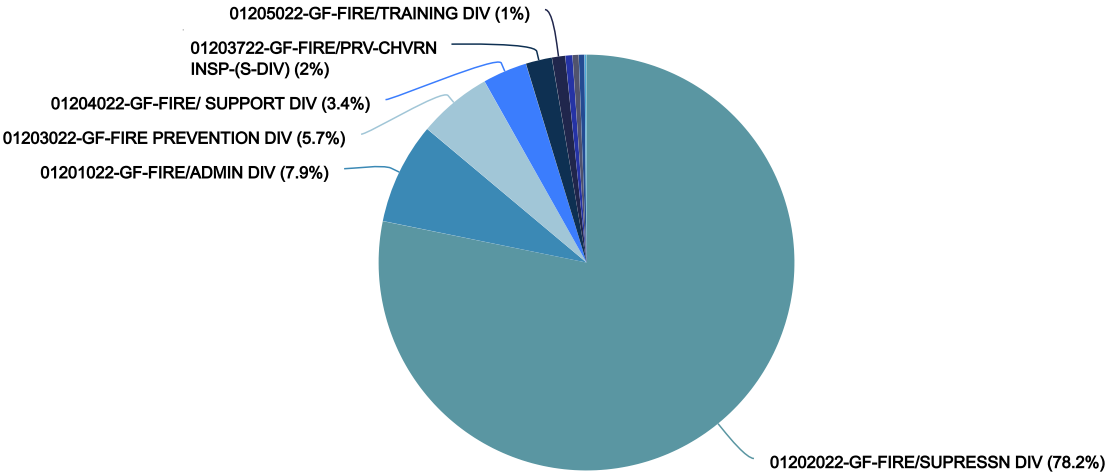
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$32,481,310	$34,061,559	$33,978,823	$41,228,708	$44,264,133	7.4%
Total General Fund:	**$32,481,310**	**$34,061,559**	**$33,978,823**	**$41,228,708**	**$44,264,133**	**7.4%**
Capital Improvement						
Outside Funded Svcs - Grants	$3,501	$0	$0	$0	$0	0%
Impact Fee - Fire	$74,637	$100,383	$86,154	$117,000	$65,000	-44.4%
Total Capital Improvement:	**$78,138**	**$100,383**	**$86,154**	**$117,000**	**$65,000**	**-44.4%**
Special Revenue Funds						
Emergency Med Serv	$218,705	$116,417	$198,075	$215,586	$215,586	0%
Hazmat Fund	$260,528	$3,966	$0	$0	$0	0%
Chevron Modernizatn Proj & Cia	$97,415	$40,882	$0	$140,000	$200,000	42.9%
Emergency Ope & Disastr Recvry	$123,302	$0	$4,801	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Special Revenue Funds:	$699,951	$161,266	$202,876	$355,586	$415,586	16.9%
Total All Funds:	$33,259,399	$34,323,207	$34,267,854	$41,701,294	$44,744,719	7.3%

Expenditures by Function

Budgeted Expenditures by Function

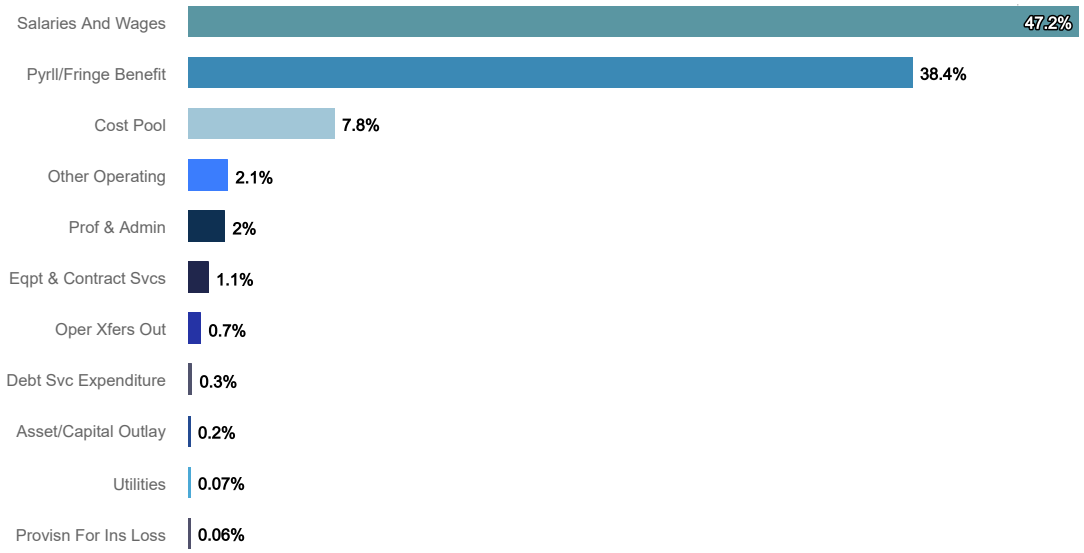


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Fire						
01201022-GF-FIRE/ADMIN DIV	$1,324,296	$2,219,472	$2,277,350	$2,570,722	$3,536,472	37.6%
01202022-GF-FIRE/SUPRESSN DIV	$28,117,846	$28,883,925	$29,053,939	$31,794,303	$34,994,508	10.1%
01203022-GF-FIRE PREVENTION DIV	$1,316,983	$1,504,720	$1,388,938	$2,399,570	$2,567,325	7%
01203722-GF-FIRE/PRV-CHVRN INSP-(S-DIV)	$860,512	$625,169	$620,870	$794,022	$912,987	15%
01204022-GF-FIRE/ SUPPORT DIV	$291,974	$288,986	$366,977	$2,884,410	$1,541,203	-46.6%
01205022-GF-FIRE/TRAINING DIV	$382,158	$393,802	$261,963	$546,154	$460,428	-15.7%
01206022-GF-FIRE/OF. OF EMS DIV	$187,542	$145,485	$8,787	$239,528	$251,211	4.9%
10601022-O-SD FND GRNT-FIRE DEPT DIV	$3,501	$0	$0	$0	$0	0%
10706022-EMS-FIRE/OES DIV	$218,705	$116,417	$198,075	$215,586	$215,586	0%
11305022-FD HAZMAT GRANT/FIRE TRNG DIV	$260,528	$3,966	$0	$0	$0	0%
11702022-CHEVRON ECIA - FIRE DEPT	$97,415	$40,882	$0	$140,000	$200,000	42.9%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
13420122-EMGCY OPE & DISTR/FIRE ADMIN	$123,302	$0	$4,801	$0	$0	0%
21301022-IMPACT FEES-FIRE	$74,637	$100,383	$86,154	$117,000	$65,000	-44.4%
Total Fire:	**$33,259,399**	**$34,323,207**	**$34,267,854**	**$41,701,294**	**$44,744,719**	**7.3%**
Total Expenditures:	**$33,259,399**	**$34,323,207**	**$34,267,854**	**$41,701,294**	**$44,744,719**	**7.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$16,915,495	$17,723,746	$17,418,087	$19,716,627	$21,141,346	7.2%
Pyrll/Fringe Benefit	$13,815,749	$13,893,212	$14,343,561	$15,085,269	$17,196,840	14%
Prof & Admin	$669,161	$257,692	$340,745	$2,053,871	$886,365	-56.8%
Other Operating	$256,769	$248,170	$320,352	$1,256,180	$957,010	-23.8%
Utilities	$28,207	$23,061	$21,516	$33,500	$33,500	0%
Eqpt & Contract Svcs	$152,248	$56,039	$133,026	$499,913	$500,950	0.2%
Provisn For Ins Loss	$10,618	$24,861	$23,441	$27,000	$27,000	0%
Cost Pool	$892,331	$1,642,331	$1,214,448	$2,507,975	$3,482,115	38.8%
Asset/Capital Outlay	$77,811	$13,250	$12,004	$80,500	$80,500	0%
Debt Svc Expenditure	$114,991	$114,827	$114,656	$114,442	$113,074	-1.2%
Oper Xfers Out	$326,018	$326,018	$326,018	$326,018	$326,019	0%
Total Expense Objects:	**$33,259,399**	**$34,323,207**	**$34,267,854**	**$41,701,294**	**$44,744,719**	**7.3%**

Police Department



Bisa French
Police Chief

The Richmond Police Department serves a diverse community of approximately 102,000 residents over a large geographic area that includes 32 miles of shoreline, numerous residential neighborhoods, an active port, significant industrial and technological resources, major retail and business centers, and several thousand acres of parkland.

Program and Services

In Richmond, we take a multifaceted approach to community safety and crime prevention. Our engagement initiatives, such as the Community Ambassador Academy, Coffee with a Cop, and Neighborhood Council meetings, foster connections and maintain order. Additionally, we leverage smart policing strategies through crime analysis and the adoption of new technologies, including Crime Accountability meetings, Police Strategies use-of-force analysis, and Peregrine data integration. Building public trust is paramount, achieved through command-level use-of-force reviews, civilian oversight of Internal Affairs, and our commitment to transparency. To address underlying conditions contributing to crime, we employ geographic patrol deployment, a decentralized chain of command, and a community-policing culture. Together, these efforts create a safer and more resilient Richmond community.

Accomplishments

Achieved reductions in crime, marking the lowest homicide rate in over 50 years.
Successfully filled a significant number of vacancies by hiring 20 police officers and 14 professional staff members.
Enhanced wellness programs for department staff to include the introduction of psychological services, a wellness app, a sleep trailer, and financial advising assistance.
Implemented technology upgrades, such as, FLOCK.
Revival of the Police Explorer Program.
Through the efforts of our Parking Enforcement Unit and Patrol Officers, we towed 3,075 vehicles resulting from multiple California Vehicle Code and City of Richmond Muni Code violations.
Procured the services of Data-Ticket to improve revenue collection centered around parking tickets and false alarms.
Bolstered our Marine Unit to improve public safety services around the 32 square miles of Richmond Shoreline.
Police Department personnel assisted in the abatement of approximately 50 homeless encampments.
Investigated 2,651 felony cases and of those we successfully closed 2,318 cases (87% closure rate).
Completed multiple beautification projects around the Police Department headquarters to improve employee morale and create a welcoming, safe space, for victims of crime and their families.
Hosted multiple collaboration meetings to strengthen our relationships with Community-Based Organizations (i.e., PAL, RYSE Center, Latina Center, 23rd St Merchants Association).
Engaged all sworn and professional staff supervisors/managers with our first-ever “Team Building Workshop”.
Connected over 1,500 people to crucial victim resources through the Family Justice Center.
Purchased new police motorcycles in preparation for forming and deploying a full-time traffic enforcement unit.

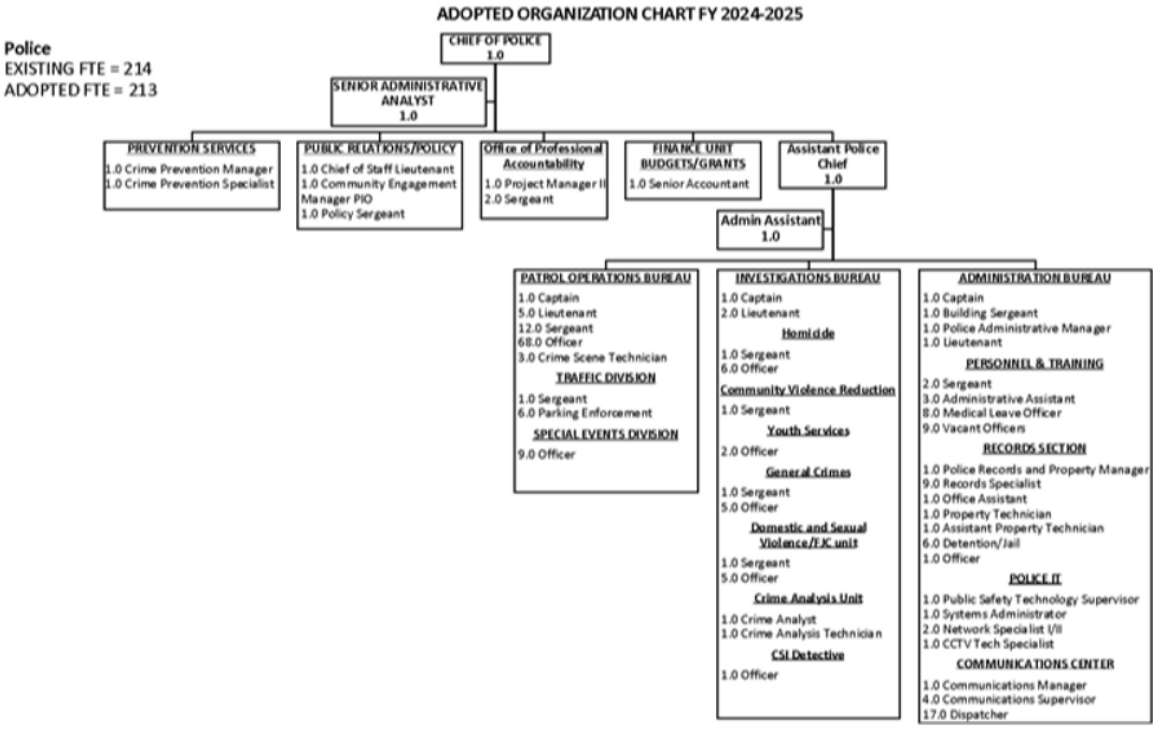
Goals

Continue to recruit and hire all vacant positions and enhance public safety services to the community.
Continue to reduce overtime costs.
Continue to reduce homicides and violence throughout the City.
Continue to improve organizational wellness by improving mental and physical health amongst sworn and non-sworn staff.
Continue collaborating with county mental health professionals to transition the responsibility of mental health and unhoused service calls to non-sworn service providers.
Continue working with City of Richmond and County partners to reduce violent crime and support community members affected by it.
Continue to reduce traffic fatalities by increasing police presence in high traffic (high accident) areas and deploy new speed trailers across the City.
Continue to expand on the effectiveness of our technology improvements, including FLOCK, InTime, Lefta, etc.





Organizational Chart



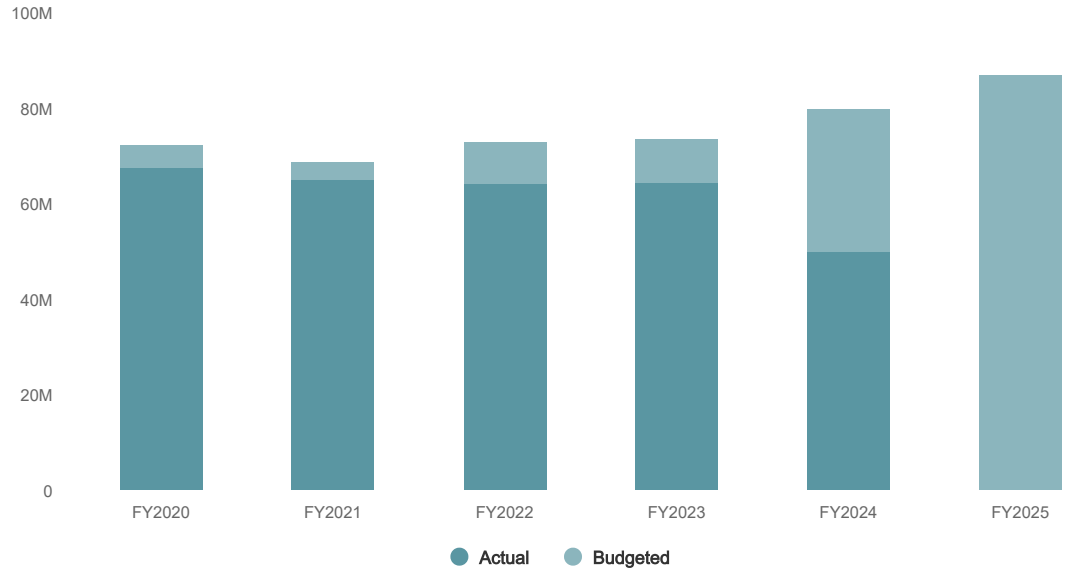
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
POLICE				
SWORN				
Asst Police Chief	1.0	1.0	1.0	1.0
Police Captain	3.0	3.0	3.0	3.0
Police Chief	1.0	1.0	1.0	1.0
Police Lieutenant	8.0	8.0	9.0	9.0
Police Officer	107.0	107.0	109.0	109.0
Police Officer Trainee	2.0	2.0	0.0	0.0
Police Sergeant	23.0	23.0	23.0	23.0
Sub-total Sworn	**145.0**	**145.0**	**146.0**	**146.0**
NON-SWORN				
Administrative Assistant	2.0	2.0	2.0	3.0
Assistant Police Property Technician	1.0	1.0	1.0	1.0
Administrative Services Coordinator	1.0	0.0	0.0	0.0
CCTV Wireless & Systems Specialist	1.0	1.0	1.0	1.0
Civilian Admin Manager	1.0	0.0	0.0	0.0
Community Services Officer	2.0	2.0	2.0	0.0
Communications Dispatcher I/II/III	17.0	17.0	17.0	17.0
Communications Manager	1.0	1.0	1.0	1.0
Communications Shift Supervisor	4.0	4.0	4.0	4.0
Crime Analysis Technician	1.0	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0	1.0
Crime Prevention Manager	1.0	1.0	1.0	1.0
Crime Prevention Specialist	1.0	1.0	1.0	1.0
Crime Scene Technician	3.0	3.0	3.0	3.0
Jailer	6.0	6.0	6.0	6.0
Network and Systems Specialist I/II	2.0	2.0	2.0	2.0
Office Assistant	1.0	1.0	1.0	1.0
Parking Enforcement Representative	5.0	5.0	6.0	6.0
Police Admin Manager		1.0	1.0	1.0
Police Property Technician	1.0	1.0	1.0	1.0
Police Records & Property Mgr.	1.0	1.0	1.0	1.0
Police Records Specialist	9.0	9.0	9.0	9.0
Project Manager I/II	1.0	1.0	1.0	1.0
Community Engagement Mgr	1.0	1.0	1.0	1.0
Public Safety Technology Supervisor	1.0	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0	1.0
Senior Admin Analyst	1.0	1.0	1.0	1.0
Systems Administrator	1.0	1.0	1.0	1.0
Sub-total Non-Sworn	**68.0**	**67.0**	**68.0**	**67.0**
Total Full-Time Equivalents (FTEs)	**213.0**	**212.0**	**214.0**	**213.0**

Expenditures Summary

$87,211,268 $7,294,175
(9.13% vs. prior year)

Police Proposed and Historical Budget vs. Actual



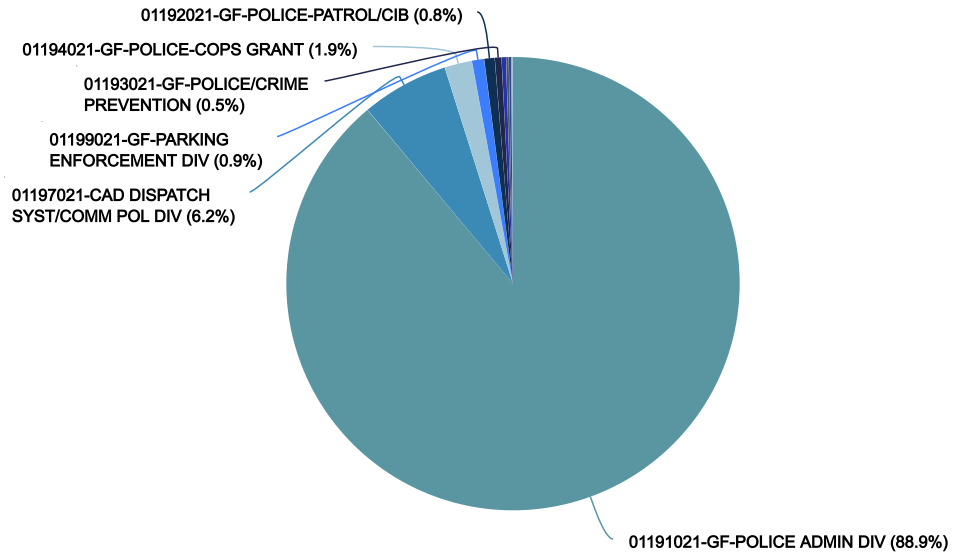
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds								
General Fund	$64,631,509	$63,416,829	$64,254,797	$78,995,930	$86,782,921	$86,782,921	9.9%	9.9%
Total General Fund:	**$64,631,509**	**$63,416,829**	**$64,254,797**	**$78,995,930**	**$86,782,921**	**$86,782,921**	**9.9%**	**9.9%**
Capital Improvement								
Asset Seizure Fund	$38,869	$0	$63,660	$202,025	$170,000	$170,000	-15.9%	-15.9%
Outside Funded Svcs - Grants	$534,162	$797,070	$130,055	$367,437	$154,848	$154,848	-57.9%	-57.9%
General Capital Fund	$0	$0	$0	$37,500	$37,500	$37,500	0%	0%
Impact Fee - Police	$4,795	$4,691	$1,480	$256,201	$0	$0	-100%	-100%
Total Capital Improvement:	**$577,825**	**$801,761**	**$195,195**	**$863,164**	**$362,348**	**$362,348**	**-58%**	**-58%**
Special Revenue Funds								

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Chevron Modernizatn Proj & Cia	$22,121	$17,583	$555	$58,000	$66,000	$66,000	13.8%	13.8%
Emergency Ope & Disastr Recvry	$3,363	$0	$41,251	$0	$0	$0	0%	0%
Total Special Revenue Funds:	**$25,484**	**$17,583**	**$41,806**	**$58,000**	**$66,000**	**$66,000**	**13.8%**	**13.8%**
Total All Funds:	**$65,234,819**	**$64,236,173**	**$64,491,798**	**$79,917,093**	**$87,211,268**	**$87,211,268**	**9.1%**	**9.1%**

Expenditures by Function

Budgeted Expenditures by Function

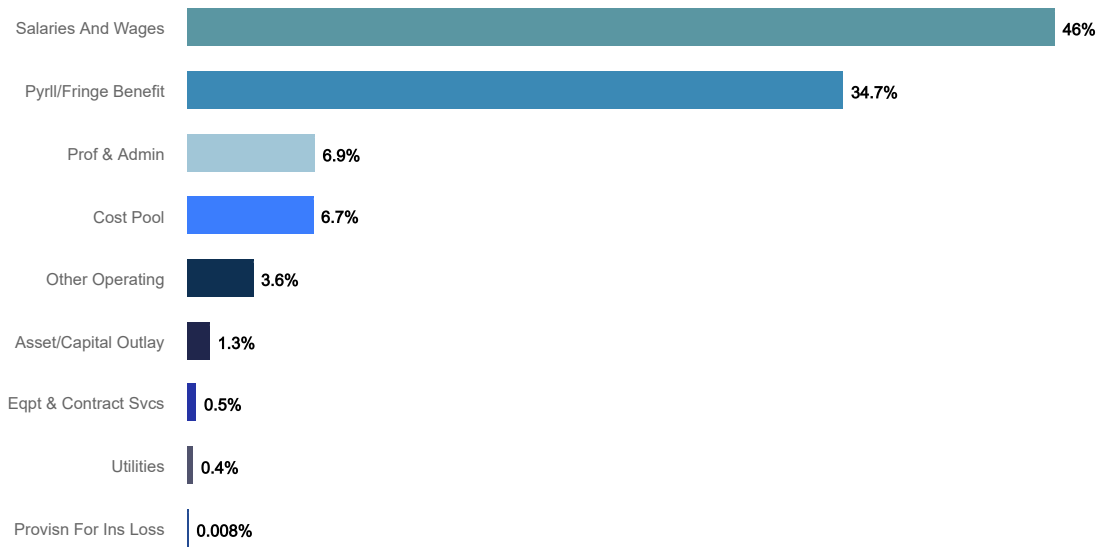


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures								
Police								
01191021-GF-POLICE ADMIN DIV	$58,492,842	$58,106,273	$59,667,016	$72,349,966	$77,540,918	$77,540,918	7.2%	7.2%
01192021-GF-POLICE-PATROL/CIB	$12,394	$6,703	$23,437	$18,750	$656,000	$656,000	3,398.7%	3,398.7%
01193021-GF-POLICE/CRIME PREVENTION	$205,149	$349,893	$266,928	$400,643	$417,329	$417,329	4.2%	4.2%
01194021-GF-POLICE-COPS GRANT	$1,055,716	$474,195	$0	$0	$1,698,037	$1,698,037	N/A	N/A

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
01196021-GF-POLICE/REGULATORY	$626,523	$551,408	$80,875	$30,951	$0	$0	-100%	-100%
01197021-CAD DISPATCH SYST/COMM POL DIV	$3,653,666	$3,503,352	$3,744,737	$5,245,567	$5,434,699	$5,434,699	3.6%	3.6%
01197121-PD COMMS/RM SYSTM POL (S-DIV)	$253,347	$226,111	$159,368	$293,419	$273,040	$273,040	-6.9%	-6.9%
01199021-GF-PARKING ENFORCEMENT DIV	$331,873	$198,894	$312,437	$656,633	$762,899	$762,899	16.2%	16.2%
10491521-STATE ASSET SEIZURE	$38,869	$0	$63,660	$202,025	$170,000	$170,000	-15.9%	-15.9%
10691021-O-SD FND GRNT-POLICE DIV	$534,162	$797,070	$130,055	$367,437	$154,848	$154,848	-57.9%	-57.9%
11791021-CHEVRON ECIA - POLICE DEPT	$22,121	$17,583	$555	$58,000	$66,000	$66,000	13.8%	13.8%
13419121-EMGCY OPE & DISTR/POLICE ADMIN	$3,363	$0	$41,251	$0	$0	$0	0%	0%
20191021-CAP OUTLAY-POLICE DIV	$0	$0	$0	$37,500	$37,500	$37,500	0%	0%
21491021-IMPACT FEES-POLICE	$4,795	$4,691	$1,480	$256,201	$0	$0	-100%	-100%
Total Police:	**$65,234,819**	**$64,236,173**	**$64,491,798**	**$79,917,094**	**$87,211,268**	**$87,211,268**	**9.1%**	**9.1%**
Total Expenditures:	**$65,234,819**	**$64,236,173**	**$64,491,798**	**$79,917,094**	**$87,211,268**	**$87,211,268**	**9.1%**	**9.1%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects								
Salaries And Wages	$30,113,212	$28,000,230	$27,005,858	$36,398,581	$40,074,136	$40,074,136	10.1%	10.1%
Pyrll/Fringe Benefit	$24,903,402	$24,691,272	$23,979,481	$27,058,010	$30,298,023	$30,298,023	12%	12%
Prof & Admin	$3,408,032	$4,596,376	$3,496,069	$5,811,035	$5,982,726	$5,982,726	3%	3%
Other Operating	$2,415,391	$598,279	$705,072	$2,982,397	$3,123,255	$3,123,255	4.7%	4.7%
Utilities	$294,336	$357,161	$222,313	$400,000	$320,000	$320,000	-20%	-20%
Eqpt & Contract Svcs	$280,938	$255,776	$161,186	$467,600	$462,500	$462,500	-1.1%	-1.1%
Provisn For Ins Loss	$1,725	$1,812	$5,200	$5,700	$7,000	$7,000	22.8%	22.8%
Cost Pool	$3,142,833	$3,230,833	$3,269,974	$5,463,534	$5,849,546	$5,849,546	7.1%	7.1%
Asset/Capital Outlay	$438,790	$209,478	$2,694,448	$1,330,236	$1,094,082	$1,094,082	-17.8%	-17.8%
Debt Svc Expenditure	$236,160	$2,090,358	$2,952,198	$0	$0	$0	0%	0%
Oper Xfers Out	$0	$204,599	$0	$0	$0	$0	0%	0%
Total Expense Objects:	**$65,234,819**	**$64,236,173**	**$64,491,798**	**$79,917,094**	**$87,211,268**	**$87,211,268**	**9.1%**	**9.1%**

Community Development - Planning & Building



Lina Velasco
Director of Community Development

The Community Development's role is to foster public involvement and creativity and assist decision makers and the public in formulating and implementing policies which balance environmental, economic and social needs for the present and future.

Programs and Services

The Community Development Department encompasses several divisions dedicated to enhancing the city's growth and quality of life. The Planning division assists the public with zoning and development standards, develops long-range planning policies, evaluates development projects, and supports plan implementation, including grant writing. The Building division enforces the California Building Standards Code through a permit process, manages the Residential Rental Inspection Program, and collects various impact and required fees for new construction. Code Enforcement protects public safety, welfare, quality of life, and property values by enforcing city ordinances and state/federal laws related to land use, zoning, housing, property maintenance, public nuisances, and vehicle abatement. The Housing division informs the public about housing assistance programs, manages the City's Inclusionary Housing and Affordable Housing Nexus Fee program, oversees the City loan portfolio, and administers the Marina Bay Deed of Trust. Additionally, the Transformative Climate Communities initiative supports the Richmond Rising Project, focusing on community engagement and workforce development to enhance climate resiliency in the Coronado, Iron Triangle, and Santa Fe neighborhoods over a five-year period.

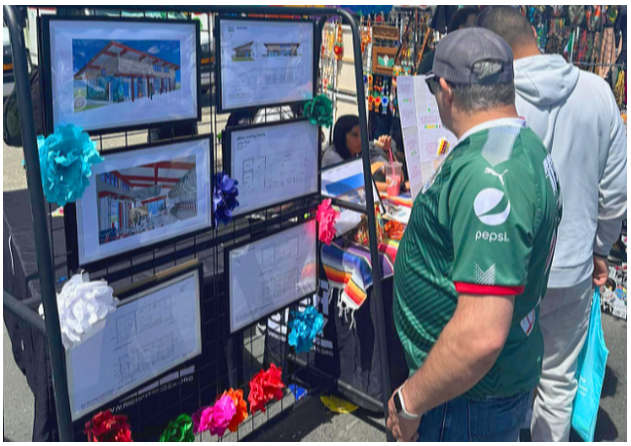
Accomplishments

Obtained Prohousing Designation for City of Richmond.
Competed adoption and Certification of the 6th Cycle Housing Element.
Adopted the Form-Based Code zoning regulations and associated zoning map amendments to encourage and remove barriers to in-fill development along major corridors.
Obtained a ~$43 million Affordable Housing Sustainable Communities (AHSC) grant for a 150-units affordable housing development at the east side of BART Station.
Completed the Encampment Resolution Funding Round 1 project that resolved the Castro Vehicle Encampment by housing approximately 80 people.
Obtained an ~$8.6 million Encampment Resolution Funding Round 2 award to resolve homeless encampments under freeway underpasses and throughout the City.
Executed a $35 million Implementation Grant Agreement with Strategic Growth Council for the Richmond Rising Transformative Climate Communities project focused on climate resiliency in the Coronado, Santa Fe and Iron Triangle Neighborhoods and began implementation work with partners.
Adopted a Tobacco Retailers License Moratorium.
Rooted In Richmond' Historical Walking/Biking Tour App received a 2023 California Preservation Foundation Award and Governor's Historic Preservation Award.
Adopted the Equitable Land Disposition Policy.

Goals

Hire and on-board new staff in Code Enforcement, Planning, and Building.
Study and Implement new Tobacco Retailers Regulations.
Continue to develop the Hilltop Horizon Specific Plan.
Execute lease and begin construction of Metrowalk Phase 2 project.
Adopt amendments to the Residential Rental Inspection Program.
Begin construction of certain Richmond Rising Project elements.
Begin community engagement and analysis to develop the Sea Level Rise Adaptation Plan.
Bring forward General Plan Amendments related to new Environmental Justice Element and Safety Element.
Complete the implementation of the Citywide iMS application and permitting tracking system for the department.
Submit grant applications to support climate resiliency projects.
Create and implement a Historical Plaques Program.
Develop two pre-approved Accessory Dwelling Unit plans.
Complete alcohol and tobacco inspections and implement taxi permit program, including associated Municipal Code Amendments.
Begin Surplus Property Disposition.





Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY DEVELOPMENT
(Building Services, Code Enforcement, Housing, & Planning)
EXISTING FTE = 43
ADOPTED FTE = 43

DIRECTOR OF COMMUNITY DEVELOPEMENT
1.0

ADMINISTRATIVE SERVICES
1.0 Senior Administrative Analyst
2.0 Associate Administrative Analyst

BUILDING
1.0 Building Official

PLAN CHECK/LAND DEVELOPMENT
1.0 Deputy Building Official
2.0 Plan Checking Engineer
1.0 Industrial Building Inspector

PERMIT CENTER/INSPECTIONS
1.0 Building Inspector Supervisor
3.0 Senior Building Inspector
3.0 Building Inspector
1.0 Senior Permit Technician
3.0 Permit Technician I/II

CODE ENFORCEMENT
1.0 Code Enforcement Officer Manager
1.0 Administrative Assistant

REGULATORY
1.0 Code Enforcement Officer I/II

CODE UNIT
6.0 Code Enforcement Officer I/II

HOUSING/SUCCESOR AGENCY
1.0 Housing Manager
1.0 Housing Services Supervisor
1.0 Housing Programs Analyst
1.0 Senior Planner

PLANNING
1.0 Planning Manager
1.0 Principal Planner
3.0 Senior Planner
2.0 Asst./Associate Planner
1.0 Planning Technician I/II

TCC GRANT
1.0 Project Coordinator (Term Position)
1.0 Associate Administrative Analyst(Term Position)

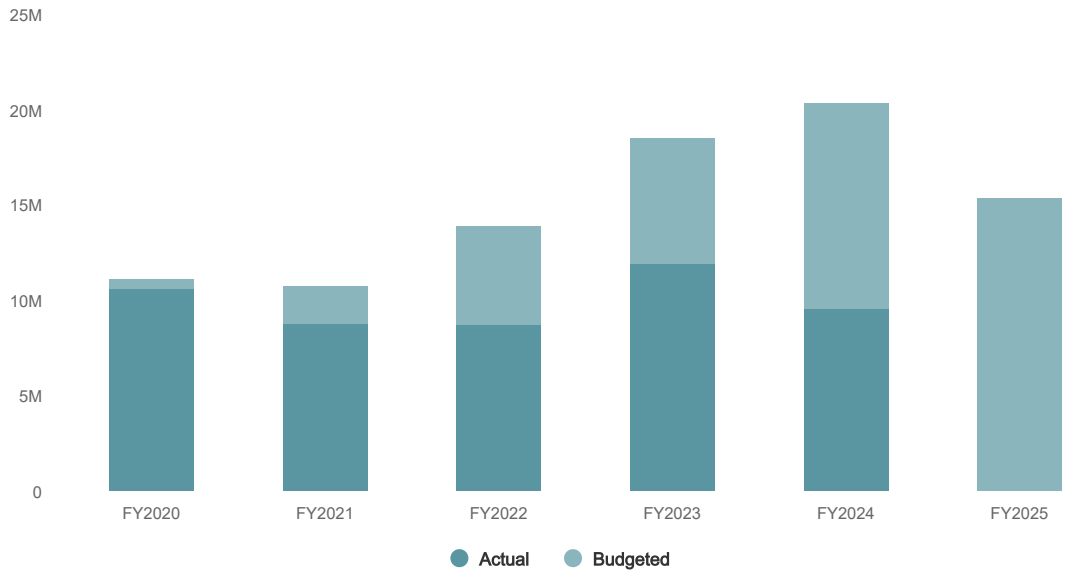
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY DEVELOPMENT (Administrative Services)				
Associate Administrative Analyst (1 Term Position)	1.0	3.0	3.0	3.0
Director of Community Development	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0
COMMUNITY DEVELOPMENT (Building Services)				
Building Inspector	2.0	2.0	3.0	3.0
Building Inspector Supervisor	1.0	1.0	1.0	1.0
Building Official (Interim)	1.0	1.0	1.0	1.0
Deputy Building Official	1.0	1.0	1.0	1.0
Industrial Building Inspector	1.0	1.0	1.0	1.0
Plan Checking Engineer	1.0	1.0	2.0	2.0
Permit Technician I/II	4.0	4.0	4.0	3.0
Senior Building Inspector	3.0	3.0	3.0	3.0
Senior Permit Technician				1.0
COMMUNITY DEVELOPMENT (Code Enforcement)				
Administrative Assistant	1.0	1.0	1.0	1.0
Code Enforcement Manager	1.0	1.0	1.0	1.0
Code Enforcement Officer I/II	7.0	7.0	7.0	7.0
COMMUNITY DEVELOPMENT (Housing/Successor Agency)				
Housing Programs Analyst		1.0	1.0	1.0
Housing Manager	1.0	1.0	1.0	1.0
Housing Services Supervisor	1.0	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0	1.0
COMMUNITY DEVELOPMENT (Planning)				
Assistant/Associate Planner	3.0	3.0	2.0	2.0
Planning Manager	1.0	1.0	1.0	1.0
Planning Technician I/II	1.0	1.0	1.0	1.0
Principal Planner			1.0	1.0
Project Coordinator (Term Position)		1.0	1.0	1.0
Senior Accountant	1.0	0.0	0.0	0.0
Senior Planner	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**38.0**	**41.0**	**43.0**	**43.0**

Expenditures Summary

$15,371,960 -$5,008,831
(-24.58% vs. prior year)

Community Development - Planning and Building Regulations Proposed and Historical Budget vs. Actual



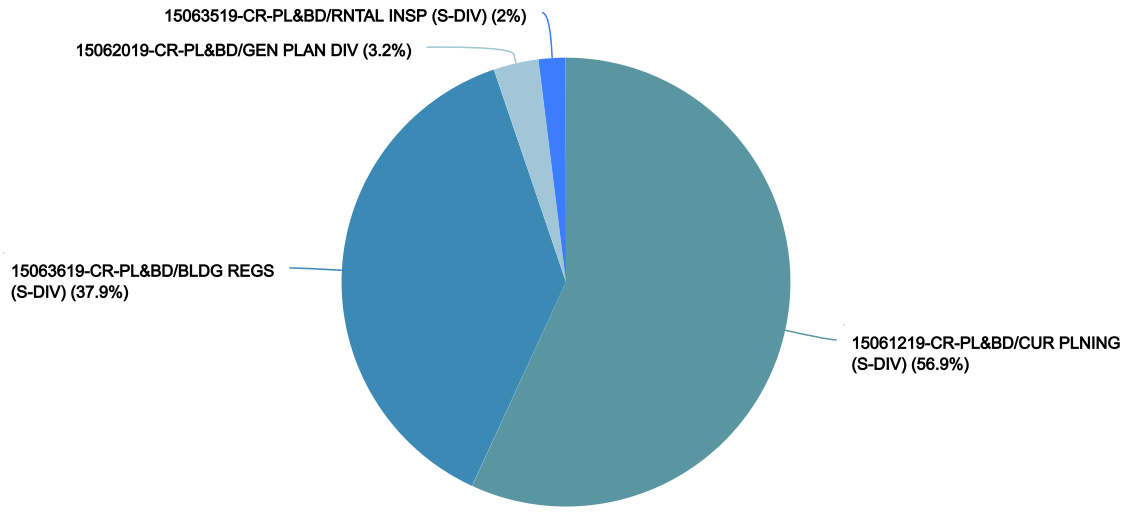
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$0	$0	$301,553	$0	$0	0%
Total General Fund:	**$0**	**$0**	**$301,553**	**$0**	**$0**	**0%**
Other Operations						
CR-Planning & Building	$8,830,542	$8,720,801	$11,574,240	$20,380,791	$15,371,960	-24.6%
Total Other Operations:	**$8,830,542**	**$8,720,801**	**$11,574,240**	**$20,380,791**	**$15,371,960**	**-24.6%**
Capital Improvement						
Outside Funded Svcs - Grants	$0	$0	$100,000	$0	$0	0%
Total Capital Improvement:	**$0**	**$0**	**$100,000**	**$0**	**$0**	**0%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$13,588	$885	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Special Revenue Funds:	$13,588	$885	$0	$0	$0	0%
Total All Funds:	$8,844,130	$8,721,686	$11,975,793	$20,380,791	$15,371,960	-24.6%

Expenditures by Function

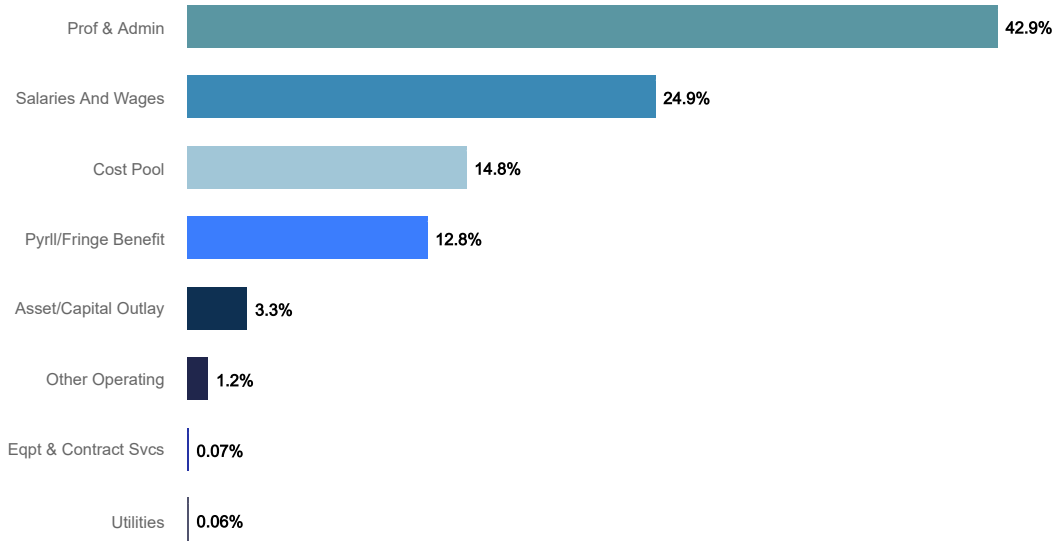
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Development						
01161119-GF-PLN/PLNING ADMN (S-DIV)	$0	$0	$301,553	$0	$0	0%
15061219-CR-PL&BD/CUR PLNING (S-DIV)	$4,840,346	$4,528,612	$7,064,599	$14,651,145	$8,743,928	-40.3%
15062019-CR-PL&BD/GEN PLAN DIV	$95,540	$102,243	$251,427	$213,290	$498,557	133.7%
15063519-CR-PL&BD/RNTAL INSP (S-DIV)	$194,899	$119,389	$234,860	$185,403	$301,160	62.4%
15063619-CR-PL&BD/BLDG REGS (S-DIV)	$3,699,758	$3,970,556	$4,023,353	$5,330,953	$5,828,315	9.3%
13416119-EMGCY OPE & DISTR/PLAN & BLDNG	$13,588	$885	$0	$0	$0	0%
10661019-O-S FND GRNT-PLANNING&BUILDING	$0	$0	$100,000	$0	$0	0%
Total Community Development:	**$8,844,130**	**$8,721,686**	**$11,975,793**	**$20,380,791**	**$15,371,960**	**-24.6%**
Total Expenditures:	**$8,844,130**	**$8,721,686**	**$11,975,793**	**$20,380,791**	**$15,371,960**	**-24.6%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$2,086,330	$2,125,137	$2,217,535	$3,083,766	$3,821,572	23.9%
Pyrll/Fringe Benefit	$1,446,825	$1,395,375	$1,497,382	$1,803,443	$1,967,034	9.1%
Prof & Admin	$3,384,649	$3,208,376	$6,046,153	$12,794,348	$6,596,755	-48.4%
Other Operating	$40,068	$58,085	$188,325	$147,954	$188,401	27.3%
Utilities	$13,175	$12,410	$24,600	$40,200	$9,000	-77.6%
Eqpt & Contract Svcs	$7,276	$11,472	$13,949	$76,876	$11,409	-85.2%
Cost Pool	$1,863,033	$1,908,033	$1,985,965	$2,325,434	$2,276,289	-2.1%
Asset/Capital Outlay	$2,775	$2,797	$1,884	$108,770	$501,500	361.1%
Total Expense Objects:	**$8,844,130**	**$8,721,686**	**$11,975,793**	**$20,380,791**	**$15,371,960**	**-24.6%**

Economic Development



Nannette Beacham
Economic Development Director

The Economic Development Department implements City Council strategic priorities; promote arts, business and real estate, environmental and health initiatives by advancing programs to encourage sustainable neighborhoods and development for all those who live and work in the City of Richmond.

Programs and Service

The Economic Department oversees various divisions aimed at fostering economic growth and community development within the city of Richmond. The Arts & Culture Division administers the 1 percent for Public Art program, integrating artistic elements into development projects and implementing cultural programs throughout the city. The Economic/Business Development Division facilitates business connections to resources, supports relocation efforts, and fosters business-to-business transactions, promoting a vibrant local economy. The Environmental & Health Initiatives division advocates for policies that promote healthy, sustainable neighborhoods, addressing critical issues of environmental and public health. The Port of Richmond stands as Northern California's leading cargo handler, managing diverse cargo types and expanding facilities to meet evolving needs. The Real Estate Division oversees the management of city-owned properties and leases, ensuring optimal utilization of resources. Lastly, the Richmond Housing Authority focuses on providing affordable housing programs for low and very low-income residents, adhering to federal regulations and policies while seeking additional funding for site revitalization and improvements, enhancing housing accessibility and quality of life for the community.

Accomplishments

Collaborated with the Economic Development Commission public event “Taste of Richmond 2023” at Civic Center Plaza in support of local food vendors.
Received City Council approval of $1,250,000 American Rescue Plan Act (ARPA) funds to support small businesses.
Developed a comprehensive Business Tool Kit on the City’s website to support a business-friendly model.
Implemented a calendar system for scheduling and tracking of small business appointments with Economic Development staff.
Revamped the Revolving Loan Fund City webpages in partnership with Community First Lending.
Initiated and created a Bludot Customer Relations Management (CRM) software platform to track and communicate with businesses.
Attended Contra Costa and Alameda County economic development and East Bay Economic Development Alliance meetings regarding regional and collaborative efforts.
Visited over 50 Richmond businesses in 2023.
Initiated a “Buy-Local” Campaign.
Enriched the Economic Development’s webpage content.
Initiated meet-and-greets between businesses and commercial/industrial brokers.

Goals

Collaborate with businesses and organizations located within the City's major thoroughfares on business assistance needs and development of marketing strategies.
Partner with the Economic Development Commission and local community stakeholder groups to develop and refine economic development strategies, policies, and activities within the Richmond Community.
Assist businesses in connecting to resources, relocating existing operations, connecting to workforce development, and facilitating business-to-business transactions.
Implement economic development goals to nurture business attraction and retention, business recruitment, and market the City’s competitive advantage.

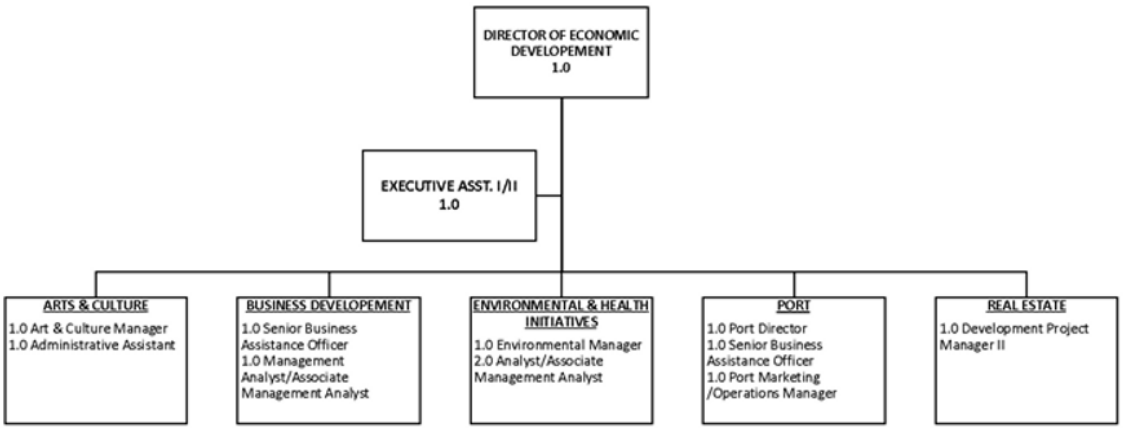




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

ECONOMIC DEVELOPEMENT (Arts & Culture, Environmental Health Initiative, Economic Development, Real Estate, and Port)
EXISTING FTE = 13
ADOPTED FTE = 13

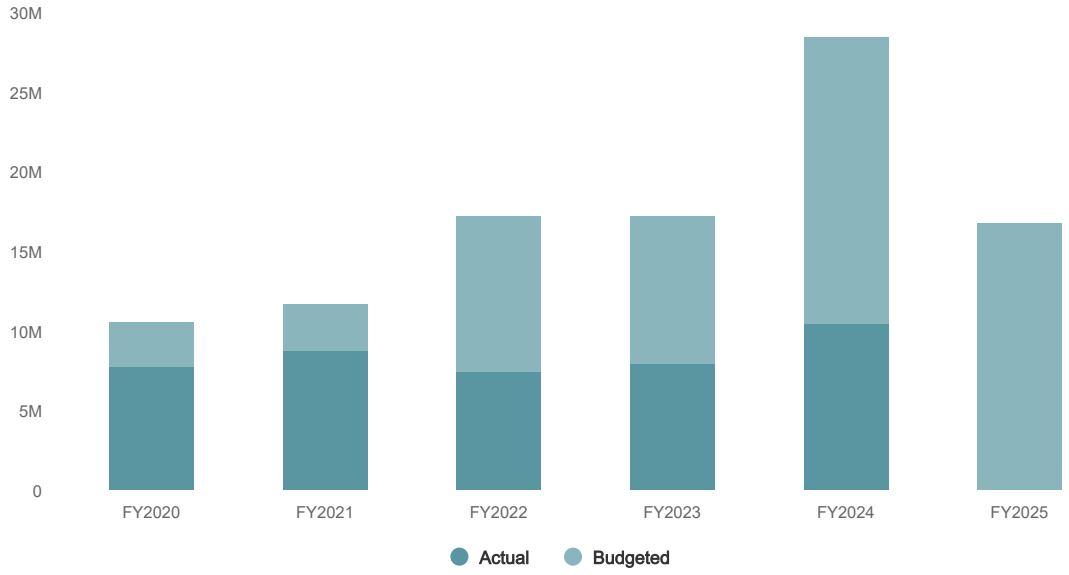


Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
ECONOMIC DEVELOPMENT (Business/Economic Development)				
Director of Economic Development	1.0	1.0	1.0	1.0
Executive Assistant I/II	1.0	1.0	1.0	1.0
Management Analyst/Associate Management Analyst	1.0	1.0	1.0	1.0
Sr. Business Assistance Officer	1.0	1.0	1.0	1.0
ECONOMIC DEVELOPMENT (Arts & Culture)				
Arts & Culture Manager	1.0	1.0	1.0	1.0
Administrative Assistant			1.0	1.0
ECONOMIC DEVELOPMENT (Environmental & Health Initiatives)				
Environmental Manager	1.0	1.0	1.0	1.0
Management Analyst/Associate Management Analyst	1.0		2.0	2.0
ECONOMIC DEVELOPMENT (Port)				
CIP Manager				1.0
Port Director	1.0	1.0	1.0	1.0
Port Marketing/Operations Manager	1.0	1.0	1.0	0.0
Sr. Business Assistance Officer	1.0	1.0	1.0	1.0
ECONOMIC DEVELOPMENT (Real Estate)				
Development Project Manager II	1.0	1.0	1.0	1.0
Economic Development Coordinator		1.0	0.0	0.0
Project Manager I/II	1.0	0.0	0.0	0.0
Total Full-Time Equivalents (FTEs)	**12.0**	**11.0**	**13.0**	**13.0**

Expenditures Summary

$16,814,512 -$11,686,569
(-41.00% vs. prior year)

Economic Development Proposed and Historical Budget vs. Actual



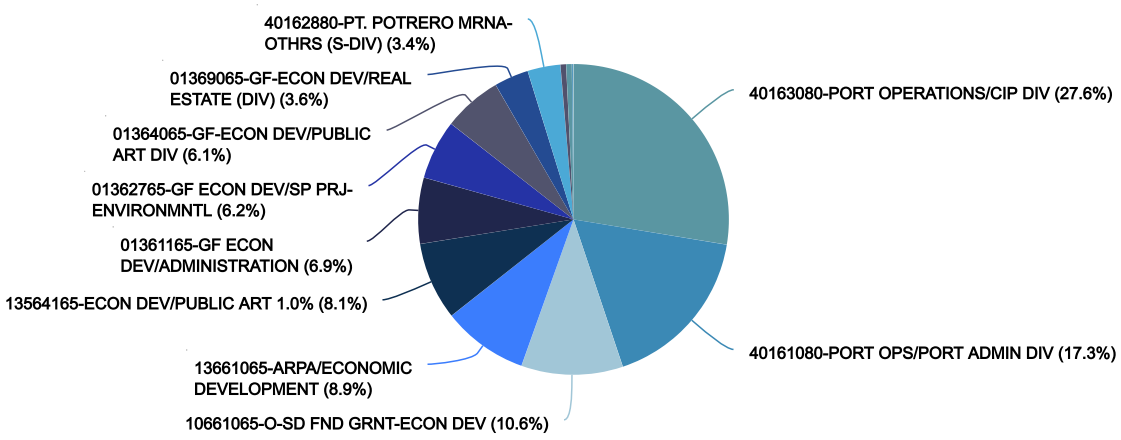
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds								
General Fund	$2,477,803	$1,841,927	$1,532,510	$2,776,493	$3,826,600	$3,826,600	37.8%	37.8%
Total General Fund:	**$2,477,803**	**$1,841,927**	**$1,532,510**	**$2,776,493**	**$3,826,600**	**$3,826,600**	**37.8%**	**37.8%**
Capital Improvement								
Outside Funded Svcs - Grants	$0	$233,106	$581,994	$9,211,780	$1,779,330	$1,779,330	-80.7%	-80.7%
General Capital Fund	$0	$306,345	$0	$760,000	$0	$0	-100%	-100%
Total Capital Improvement:	**$0**	**$539,451**	**$581,994**	**$9,971,780**	**$1,779,330**	**$1,779,330**	**-82.2%**	**-82.2%**
Special Revenue Funds								
Emergency Ope & Disastr Recvry	$4,030	$0	$0	$0	$0	$0	0%	0%
Public Art	$0	$137,378	$96,446	$1,153,500	$1,364,109	$1,364,109	18.3%	18.3%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
American Rescue Plan Act	$0	$3,670	$216,213	$1,810,000	$1,500,000	$1,500,000	-17.1%	-17.1%
Total Special Revenue Funds:	**$4,030**	**$141,048**	**$312,659**	**$2,963,500**	**$2,864,109**	**$2,864,109**	**-3.4%**	**-3.4%**
Enterprise Funds								
Port Of Richmond	$6,263,231	$4,901,295	$5,500,092	$12,789,308	$8,344,473	$8,344,473	-34.8%	-34.8%
Marina	$367	$367	$367	$0	$0	$0	0%	0%
Total Enterprise Funds:	**$6,263,598**	**$4,901,662**	**$5,500,459**	**$12,789,308**	**$8,344,473**	**$8,344,473**	**-34.8%**	**-34.8%**
Total All Funds:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**$16,814,512**	**-41%**	**-41%**

Expenditures by Function

Budgeted Expenditures by Function

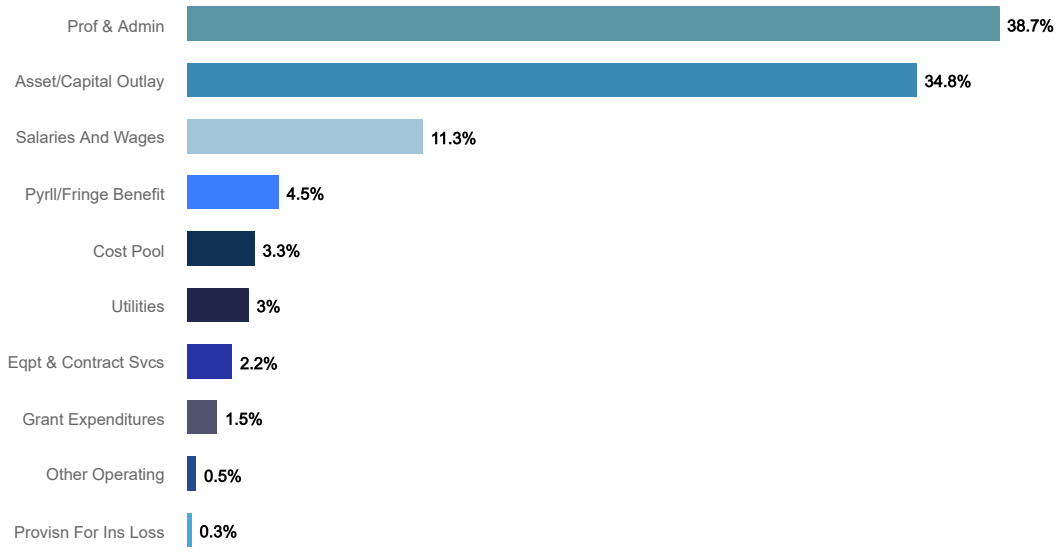


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures								
Economic Development								
Port Operations								
13428180-EMGCY OPE & DISTR/PORT OPERATN	$3,432	$0	$0	$0	$0	$0	0%	0%
40181080-PORT OPS/PORT ADMIN DIV	$2,725,114	$0	$0	$0	$0	$0	0%	0%
40182480-PORT OPS-T-AD/TRM 1 (S-DIV)	$0	$0	$0	$0	$98,200	$0	N/A	0%
40182580-PORT OPS-T-AD/TRM 2 (S-DIV)	$20,950	$0	$0	$0	$0	$0	0%	0%
40182680-PORT OPS-T-AD/TRM 3 (S-DIV)	$8,409	$0	$0	$0	$0	$0	0%	0%
40182780-PORT OPS-T-AD/TRM 4 (S-DIV)	$6,356	$0	$0	$0	$0	$0	0%	0%
40182880-PT. POTRERO MRNA-OTHRS (S-DIV)	$520,629	$0	$0	$0	$0	$0	0%	0%
40182380-PT POTRERO MARINE-AUTO(S-DIV)	$3,349	$0	$0	$0	$0	$0	0%	0%
40183080-PORT OPERATIONS/ CIP DIV	$2,978,423	$0	$0	$0	$0	$0	0%	0%
40583080-MARINA-PORT OPERATIONS	$367	$367	$367	$0	$0	$0	0%	0%
Total Port Operations:	**$6,267,030**	**$367**	**$367**	**$0**	**$98,200**	**$0**	N/A	**0%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Economic Development Progrm								
01361165-GF ECON DEV/ADMINISTRATION	$457,957	$376,448	$443,328	$970,792	$1,155,835	$1,155,835	19.1%	19.1%
01362765-GF ECON DEV/SP PRJ-ENVIRONMNTL	$806,384	$335,454	$232,738	$513,777	$1,042,356	$1,042,356	102.9%	102.9%
01364065-GF-ECON DEV/PUBLIC ART DIV	$600,302	$611,057	$397,517	$700,310	$1,025,698	$1,025,698	46.5%	46.5%
01369065-GF-ECON DEV/REAL ESTATE (DIV)	$613,159	$518,968	$458,928	$591,614	$602,712	$602,712	1.9%	1.9%
10661065-O-SD FND GRNT-ECON DEV	$0	$233,106	$581,994	$9,211,780	$1,779,330	$1,779,330	-80.7%	-80.7%
13436165-EMGCY OPE & DISTR/ECON DVLPMNT	$598	$0	$0	$0	$0	$0	0%	0%
13564165-ECON DEV/PUBLIC ART 1.0%	$0	$137,378	$96,446	$1,153,500	$1,364,109	$1,364,109	18.3%	18.3%
13661065-ARPA/ECONOMIC DEVELOPMENT	$0	$3,670	$216,213	$1,810,000	$1,500,000	$1,500,000	-17.1%	-17.1%
20161031-CAP OUTLAY-ECON DEV/CIP DIV	$0	$306,345	$0	$760,000	$0	$0	-100%	-100%
40161080-PORT OPS/PORT ADMIN DIV	$0	$1,118,911	$2,027,311	$6,218,914	$2,902,279	$2,902,279	-53.3%	-53.3%
40162480-PORT OPS T-AD/TRM 1 (S-DIV)	$0	$130,976	$216,153	$215,000	$0	$98,200	-100%	-54.3%
40162580-PORT OPS-T-AD/TRM 2 (S-DIV)	$0	$14,168	$203	$20,000	$20,000	$20,000	0%	0%
40162680-PORT OPS-T-AD/TRM 3 (S-DIV)	$0	$587	$378	$0	$0	$0	0%	0%
40162780-PORT OPS-T-AD/TRM 4 (S-DIV)	$0	$2,529	$6,833	$8,500	$8,500	$8,500	0%	0%
40162880-PT. POTRERO MRNA-OTHRS (S-DIV)	$0	$400,606	$419,718	$545,000	$573,600	$573,600	5.2%	5.2%
40162380-PT POTRERO MARINE-AUTO(S-DIV)	$0	$19,365	$21,001	$65,000	$100,000	$100,000	53.8%	53.8%
40163080-PORT OPERATIONS/CIP DIV	$0	$3,214,152	$2,808,494	$5,716,894	$4,641,894	$4,641,894	-18.8%	-18.8%
Total Economic Development Progrm:	**$2,478,401**	**$7,423,721**	**$7,927,256**	**$28,501,081**	**$16,716,312**	**$16,814,512**	**-41.3%**	**-41%**
Total Economic Development:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**$16,814,512**	**-41%**	**-41%**
Total Expenditures:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**$16,814,512**	**-41%**	**-41%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects								
Salaries And Wages	$1,101,386	$825,645	$713,796	$933,940	$1,903,492	$1,903,492	103.8%	103.8%
Pyrll/Fringe Benefit	$567,347	-$886,408	$355,828	$584,521	$749,703	$749,703	28.3%	28.3%
Prof & Admin	$1,361,942	$1,670,227	$1,733,983	$6,004,111	$6,509,675	$6,509,675	8.4%	8.4%
Other Operating	$382,420	$316,186	$57,506	$81,955	$84,746	$84,746	3.4%	3.4%
Utilities	$369,635	$382,172	$453,150	$497,540	$502,000	$502,000	0.9%	0.9%
Eqpt & Contract Svcs	$16,240	$12,200	$88,426	$470,400	$367,200	$367,200	-21.9%	-21.9%
Provisn For Ins Loss	$32,363	$38,080	$41,765	$46,500	$46,500	$46,500	0%	0%
Cost Pool	$453,488	$453,488	$476,163	$545,049	$557,843	$557,843	2.3%	2.3%
Asset/Capital Outlay	$3,826,899	$4,443,625	$4,003,292	$14,087,815	$5,843,353	$5,843,353	-58.5%	-58.5%
Debt Svc Expenditure	$330,437	$168,873	-$4,787	$4,267,000	$0	$0	-100%	-100%
Grant Expenditures	$0	$0	$8,500	$982,251	$250,000	$250,000	-74.5%	-74.5%
Oper Xfers Out	$303,275	$0	$0	$0	$0	$0	0%	0%
Total Expense Objects:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**$16,814,512**	**-41%**	**-41%**

Economic Development - Housing Authority



Gabino Arredondo
Executive Director, Housing Authority

The Richmond Housing Authority (RHA) is a federally funded entity established by the City of Richmond, California 1941, operating under the guidelines of the United States Department of Housing and Urban Development (HUD).

Program and Services

The Richmond Housing Authority (RHA) plays a vital role in providing affordable housing solutions for low and very low-income residents of Richmond through federally funded programs. This includes the administration and management of Public Housing for Nystrom Village, which entails tasks such as income and household composition reporting, lease enforcement, maintenance, vacancy turnaround, and overall property management. Additionally, the RHA oversees affiliated entities and agreements that facilitate the provision of additional affordable housing units in the city, such as the RHA Housing Corporation's Triangle Court and Friendship Manor, as well as properties managed by the Easter Hill Housing Corporation like Richmond Village and Hacienda Heights, and Nevin Plaza.

Accomplishments

Nevin Plaza Phase 1 sale and transfer.
Nevin Phase 2 development agreement discussion initiated in March 2023.
Nevin Plaza rehabilitation kickoff celebration in March 2023.
Nystrom Village, 13 units rehabilitated to lease.
279 Nystrom Village tenant work orders completed, and proactive inspections commenced.
Completed Annual Plan and submitted Cost Allocation Plan to US Department of Housing and Urban Development (HUD) for review.
Hacienda Heights Grand Opening, fully leased, and completed closing for permanent financing of the project.
Completed the City auditing process of two RHA backlog Audits (2017, 2018) and submitted to HUD unaudited financial data through 2021.

Goals

Continue the implementation of the Public Housing Authority Recovering and Sustainability (PHARS) agreement between HUD, City of Richmond, and RHA (Nystrom Village, Richmond Village, Nevin Plaza, Hacienda, Administration Building).
Nevin Plaza I Rehabilitation.
Request for Qualifications and selection for the development of Nystrom Village.

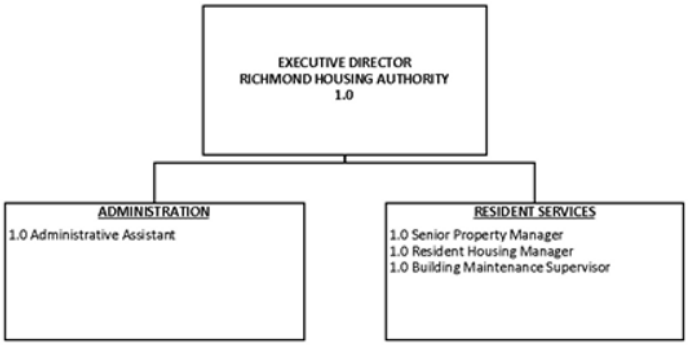




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

Richmond Housing Authority
EXISTING FTE = 5
ADOPTED FTE = 5



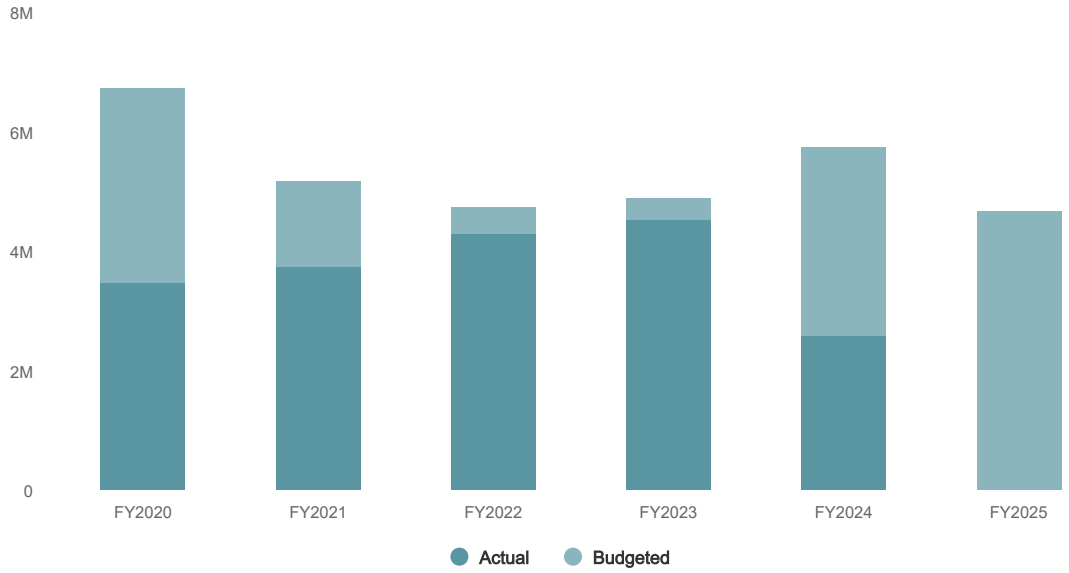
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
RICHMOND HOUSING AUTHORITY				
Administrative Assistant	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	1.0	1.0	1.0	1.0
Executive Director Housing Authority	1.0	1.0	1.0	1.0
Resident Housing Manager	1.0	1.0	1.0	1.0
Senior Development Project Manager	1.0	1.0	0.0	0.0
Senior Property Manager	1.0	1.0	1.0	1.0
Senior Resident Housing Manager	1.0	0.0	0.0	0.0
Total Full-Time Equivalents (FTEs)	**7.0**	**6.0**	**5.0**	**5.0**

Expenditures Summary

$4,685,856 -$1,077,653
(-18.70% vs. prior year)

Economic Development - Housing Authority Proposed and Historical Budget vs. Actual

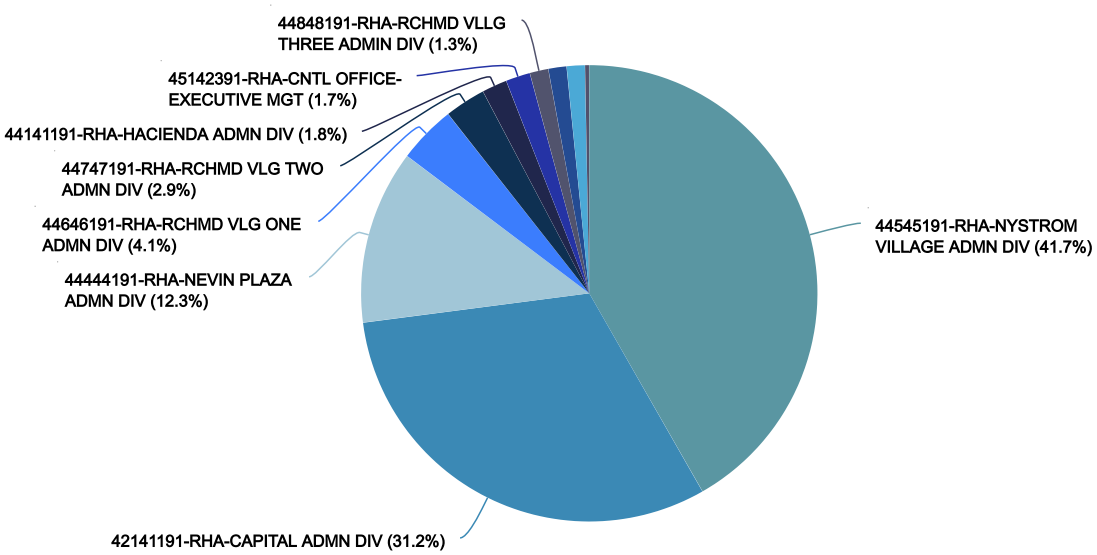


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Housing Authority						
RHA-Capital Fund	$388,682	$423,709	$722,974	$1,458,433	$1,463,024	0.3%
RHA-Hacienda	$356,638	-$1,033	$92,457	$57,000	$83,804	47%
RHA-Nevin Plaza	$1,700,336	$2,582,781	$1,622,360	$539,532	$577,843	7.1%
RHA-Nystrom Village	$654,243	$1,173,059	$930,423	$1,913,029	$1,955,748	2.2%
RHA-Richmond Village One	$277,978	$244,700	$206,338	$237,830	$192,086	-19.2%
RHA-Richmond Village Two	$237,553	$199,009	$139,751	$151,403	$135,616	-10.4%
RHA-Richmond Village Three	$135,237	$92,374	$92,492	$106,096	$61,959	-41.6%
RHA-Central Office Cost Cntr	$10,153	-$417,089	$701,201	$1,286,136	$201,725	-84.3%
RHA-Housing CORporation	$50	$20	$17,239	$14,050	$14,050	0%
Total Housing Authority:	**$3,760,870**	**$4,297,531**	**$4,525,236**	**$5,763,509**	**$4,685,856**	**-18.7%**

Expenditures by Function

Budgeted Expenditures by Function

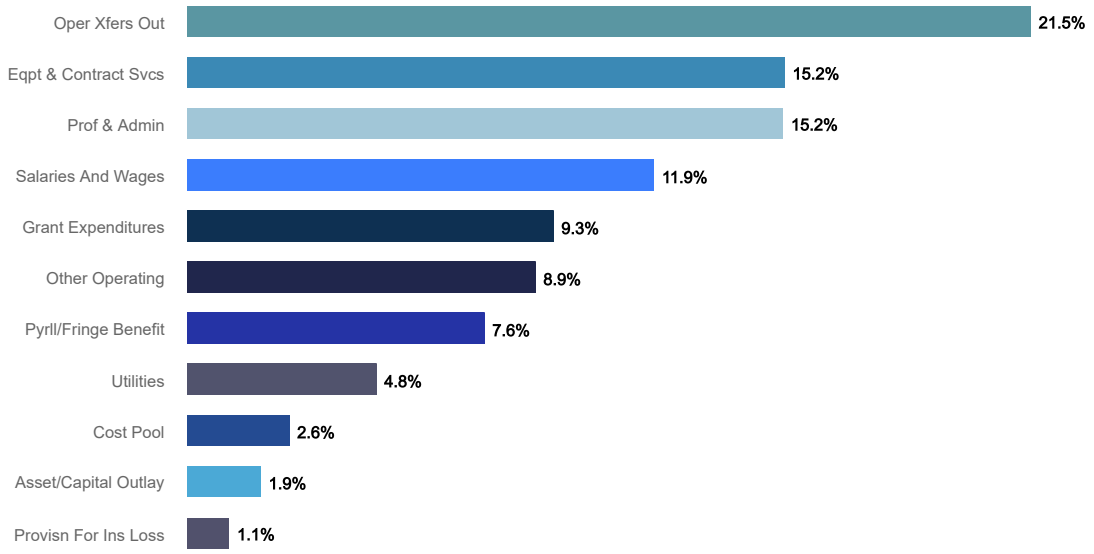


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Economic Development						
Richmond Hsing Authority(Rha)						
42141191-RHA-CAPITAL ADMN DIV	$388,682	$420,583	$722,974	$1,458,433	$1,463,024	0.3%
42145291-RHA-NYSTROM CAPITAL DIV	$0	$3,125	$0	$0	$0	0%
44141191-RHA-HACIENDA ADMN DIV	$356,638	-$1,033	$92,457	$57,000	$83,804	47%
44444191-RHA-NEVIN PLAZA ADMN DIV	$1,700,336	$2,582,781	$1,622,360	$539,532	$577,843	7.1%
44545191-RHA-NYSTROM VILLAGE ADMN DIV	$654,243	$1,173,059	$930,423	$1,913,029	$1,955,748	2.2%
44646191-RHA-RCHMD VLG ONE ADMN DIV	$277,978	$244,700	$206,338	$237,830	$192,086	-19.2%
44747191-RHA-RCHMD VLG TWO ADMN DIV	$237,553	$199,009	$139,751	$151,403	$135,616	-10.4%
44848191-RHA-RCHMD VLLG THREE ADMIN DIV	$135,237	$92,374	$92,492	$106,096	$61,959	-41.6%
45141191-RHA-CENTRAL OFFICE ADMN DIV	-$71,018	-$273,804	$5,149	$1,199,608	$60,788	-94.9%
45142091-RHA-CENTRAL OFFICE CC(ALLO)	$74,423	$66,303	$60,213	$75,000	$60,000	-20%
45142391-RHA-CNTL OFFICE-EXECUTIVE MGT	$6,749	-$231,443	$635,838	$11,528	$80,937	602.1%
45142491-RHA-CNTL-OFFICE CC FINANCE	$0	$21,856	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
45243191-RHA-HOUSING/HSG CORP ADMIN DIV	$50	$20	$0	$14,050	$14,050	0%
45244191-RHA-HOUSING/RAD CORP ADMIN DIV	$0	$0	$17,239	$0	$0	0%
Total Richmond Hsing Authority(Rha):	**$3,760,870**	**$4,297,531**	**$4,525,236**	**$5,763,509**	**$4,685,856**	**-18.7%**
Total Economic Development:	**$3,760,870**	**$4,297,531**	**$4,525,236**	**$5,763,509**	**$4,685,856**	**-18.7%**
Total Expenditures:	**$3,760,870**	**$4,297,531**	**$4,525,236**	**$5,763,509**	**$4,685,856**	**-18.7%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$227,371	$453,927	$652,314	$628,307	$557,028	-11.3%
Pyrll/Fringe Benefit	-$25,911	-$1,896,233	$837,017	$520,850	$354,486	-31.9%
Prof & Admin	$1,642,815	$963,075	$797,872	$1,780,650	$711,126	-60.1%
Other Operating	$132,015	$134,013	$197,579	$356,493	$416,550	16.8%
Utilities	$672,160	$828,112	$734,235	$191,113	$226,500	18.5%
Eqpt & Contract Svcs	$225,204	$225,620	$126,022	$484,126	$712,600	47.2%
Provisn For Ins Loss	$109,327	$57,966	$55,003	$35,860	$52,160	45.5%
Cost Pool	$0	$0	$113,433	$123,197	$123,197	0%
Asset/Capital Outlay	$127,121	$0	$47,725	$25,000	$90,000	260%
Grant Expenditures	$582,505	$553,038	$473,374	$722,631	$436,661	-39.6%
Oper Xfers Out	$68,262	$2,978,012	$490,662	$895,282	$1,005,547	12.3%
Total Expense Objects:	**$3,760,870**	**$4,297,531**	**$4,525,236**	**$5,763,509**	**$4,685,856**	**-18.7%**

Economic Development - Arts & Culture



Winifred Day
Arts & Culture Manager

Arts and culture define Richmond as a community, helping to shape a unique identity that sets us apart from other urban areas.

Program and Services

The Economic Development Arts and Culture Division actively collaborates with stakeholders such as City departments, governmental entities, community-based organizations, foundations, and residents to support non-profit art organizations and local artists. Through initiatives like administering the 1 Percent for Public Art program, the division integrates artistic elements into development and improvement projects. Additionally, the division implements arts and culture programs, including the Neighborhood Public Art Mini-Grants and activities led by the Richmond Poet Laureate. Furthermore, the division provides vital support to the Richmond Arts and Culture Commission and Public Art Advisory Committee, offering staffing and assistance to ensure effective execution of their mandates.

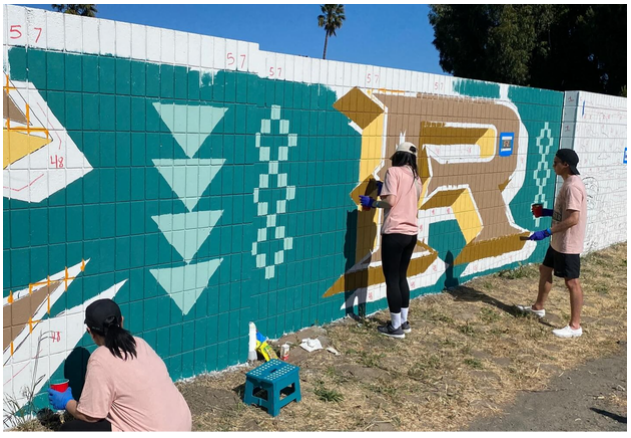
Accomplishments

Selected five artists for public art commissions at Shields Reid, encompassing mosaic tiles, murals, sculptures, and photos.
Public Art Master Plan approved by City Council.
Selected a new Poet Laureate, Stephen Sharpe.
Initiated the Parchester Village Mural project under a $300,000 contract.
Attended Public Art Network event in San Jose.
Issued Request for Qualifications (RFQ)/Request for Proposals (RFP) for Chef's Warehouse/Allen Brother's mural and mosaic tile.
Negotiated CAL Trans Werhle contract details including copyright, insurance, and permits.
Issued Request for Qualifications (RFQ)/Request for Proposals (RFP) for Chef's Warehouse/Allen Brother's mural and mosaic tile.
Solicitated participation for the Arts Registry.
Conducted community engagement sessions at Shields Reid Mosaic and Mural Site.
Solicited scholarships from Art Academy University (AAU).
Successfully completed 10 Neighborhood Public Art (NPA) Mini Grant contracts.
Offered Technical Assistance Workshop to artists.

Goals

Solicit and award $65,000 of Neighborhood Public Art grants Solicit and Select new NPA Mini Grantees.
Select Allen Brothers mural and mosaic tile artists.
Select Art District Strategic Plan Consultant – ARPA.
Participate in Library Renovation Public Art planning.
Select Kennedy Park Art Commission.
Art maintenance of damaged installed art, i.e. graffiti tagged murals.
Update Arts Cultural Plan.
Establish Memorial Art Policies and Procedures.
Print Brochure for Private Developers in English and in Spanish.

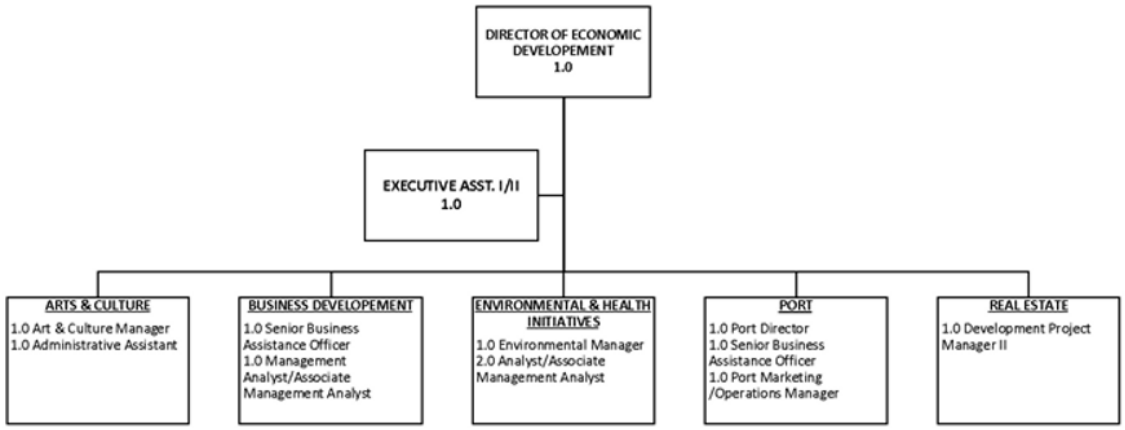




Organization Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

ECONOMIC DEVELOPEMENT (Arts & Culture, Environmental Health Initiative, Economic Development, Real Estate, and Port)
EXISTING FTE = 13
ADOPTED FTE = 13



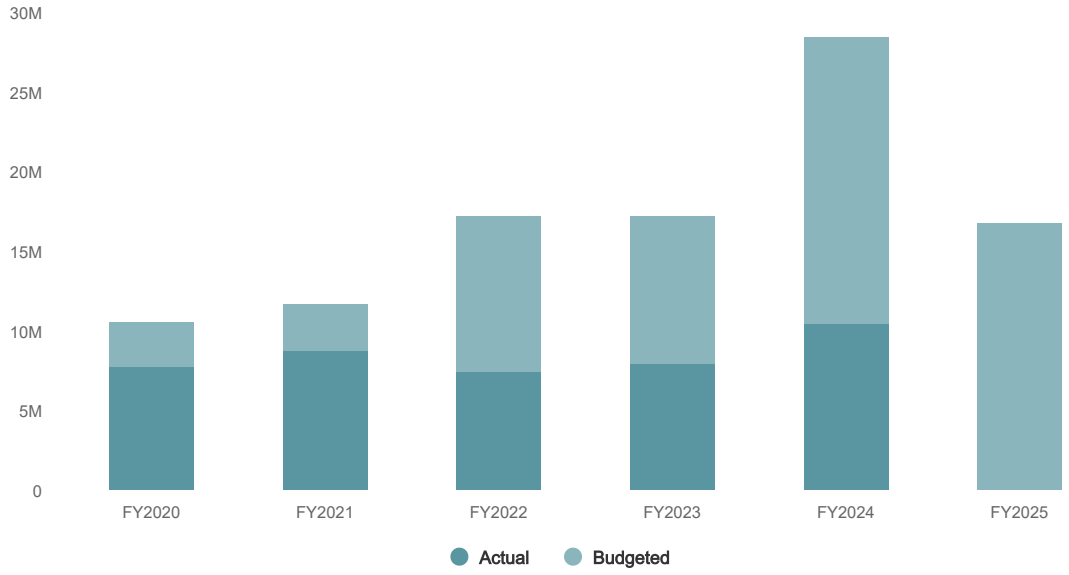
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
ECONOMIC DEVELOPMENT (Arts & Culture)				
Arts & Culture Manager	1.0	1.0	1.0	1.0
Administrative Assistant			1.0	1.0
Total Full-Time Equivalents (FTEs)	**1.0**	**1.0**	**2.0**	**2.0**

Expenditures Summary

$16,814,512 -$11,686,569
(-41.00% vs. prior year)

Economic Development - Arts & Culture Proposed and Historical Budget vs. Actual



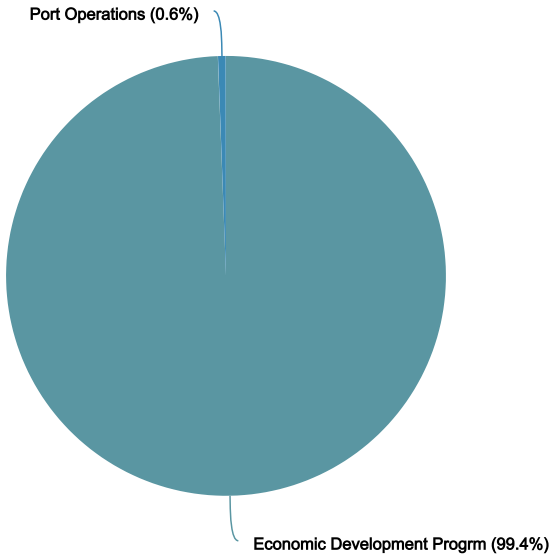
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$2,477,803	$1,841,927	$1,532,510	$2,776,493	$3,826,600	37.8%
Total General Fund:	**$2,477,803**	**$1,841,927**	**$1,532,510**	**$2,776,493**	**$3,826,600**	**37.8%**
Capital Improvement						
Outside Funded Svcs - Grants	$0	$233,106	$581,994	$9,211,780	$1,779,330	-80.7%
General Capital Fund	$0	$306,345	$0	$760,000	$0	-100%
Total Capital Improvement:	**$0**	**$539,451**	**$581,994**	**$9,971,780**	**$1,779,330**	**-82.2%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$4,030	$0	$0	$0	$0	0%
Public Art	$0	$137,378	$96,446	$1,153,500	$1,364,109	18.3%
American Rescue Plan Act	$0	$3,670	$216,213	$1,810,000	$1,500,000	-17.1%
Total Special Revenue Funds:	**$4,030**	**$141,048**	**$312,659**	**$2,963,500**	**$2,864,109**	**-3.4%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Enterprise Funds						
Port Of Richmond	$6,263,231	$4,901,295	$5,500,092	$12,789,308	$8,344,473	-34.8%
Marina	$367	$367	$367	$0	$0	0%
Total Enterprise Funds:	**$6,263,598**	**$4,901,662**	**$5,500,459**	**$12,789,308**	**$8,344,473**	**-34.8%**
Total All Funds:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Expenditures by Function

Budgeted Expenditures by Function

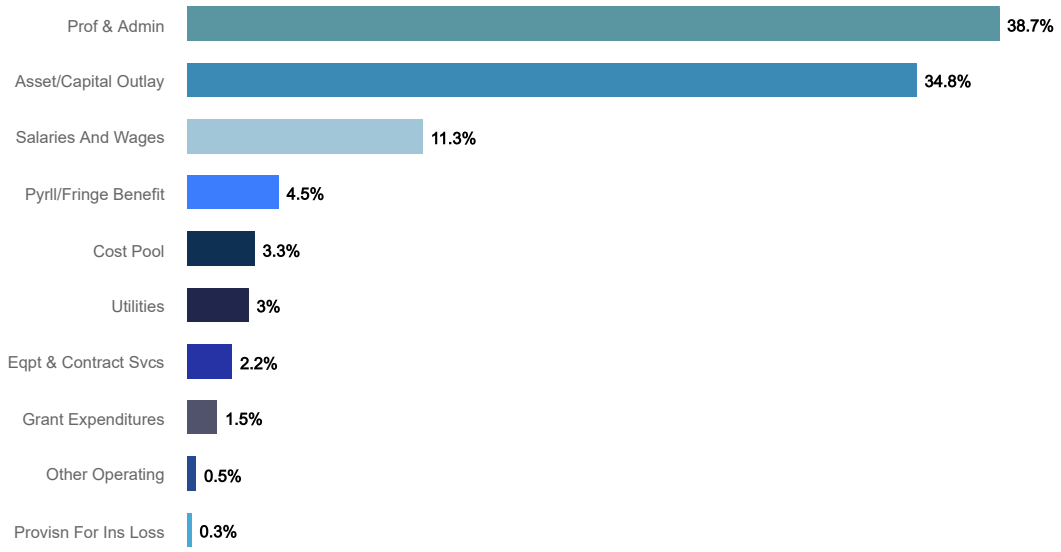


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Economic Development						
Port Operations						
13428180-EMGCY OPE & DISTR/PORT OPERATN	$3,432	$0	$0	$0	$0	0%
40181080-PORT OPS/PORT ADMIN DIV	$2,725,114	$0	$0	$0	$0	0%
40182580-PORT OPS-T-AD/TRM 2 (S-DIV)	$20,950	$0	$0	$0	$0	0%
40182680-PORT OPS-T-AD/TRM 3 (S-DIV)	$8,409	$0	$0	$0	$0	0%
40182780-PORT OPS-T-AD/TRM 4 (S-DIV)	$6,356	$0	$0	$0	$0	0%
40182880-PT. POTRERO MRNA-OTHRS (S-DIV)	$520,629	$0	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
40182380-PT POTRERO MARINE-AUTO(S-DIV)	$3,349	$0	$0	$0	$0	0%
40183080-PORT OPERATIONS/ CIP DIV	$2,978,423	$0	$0	$0	$0	0%
40583080-MARINA-PORT OPERATIONS	$367	$367	$367	$0	$0	0%
Total Port Operations:	**$6,267,030**	**$367**	**$367**	**$0**	**$0**	**0%**
Economic Development Progrm						
01361165-GF ECON DEV/ADMINISTRATION	$457,957	$376,448	$443,328	$970,792	$1,155,835	19.1%
01362765-GF ECON DEV/SP PRJ-ENVIRONMNTL	$806,384	$335,454	$232,738	$513,777	$1,042,356	102.9%
01364065-GF-ECON DEV/PUBLIC ART DIV	$600,302	$611,057	$397,517	$700,310	$1,025,698	46.5%
01369065-GF-ECON DEV/REAL ESTATE (DIV)	$613,159	$518,968	$458,928	$591,614	$602,712	1.9%
10661065-O-SD FND GRNT-ECON DEV	$0	$233,106	$581,994	$9,211,780	$1,779,330	-80.7%
13436165-EMGCY OPE & DISTR/ECON DVLPMNT	$598	$0	$0	$0	$0	0%
13564165-ECON DEV/PUBLIC ART 1.0%	$0	$137,378	$96,446	$1,153,500	$1,364,109	18.3%
13661065-ARPA/ECONOMIC DEVELOPMENT	$0	$3,670	$216,213	$1,810,000	$1,500,000	-17.1%
20161031-CAP OUTLAY-ECON DEV/CIP DIV	$0	$306,345	$0	$760,000	$0	-100%
40161080-PORT OPS/PORT ADMIN DIV	$0	$1,118,911	$2,027,311	$6,218,914	$2,902,279	-53.3%
40162480-PORT OPS T-AD/TRM 1 (S-DIV)	$0	$130,976	$216,153	$215,000	$98,200	-54.3%
40162580-PORT OPS-T-AD/TRM 2 (S-DIV)	$0	$14,168	$203	$20,000	$20,000	0%
40162680-PORT OPS-T-AD/TRM 3 (S-DIV)	$0	$587	$378	$0	$0	0%
40162780-PORT OPS-T-AD/TRM 4 (S-DIV)	$0	$2,529	$6,833	$8,500	$8,500	0%
40162880-PT. POTRERO MRNA-OTHRS (S-DIV)	$0	$400,606	$419,718	$545,000	$573,600	5.2%
40162380-PT POTRERO MARINE-AUTO(S-DIV)	$0	$19,365	$21,001	$65,000	$100,000	53.8%
40163080-PORT OPERATIONS/CIP DIV	$0	$3,214,152	$2,808,494	$5,716,894	$4,641,894	-18.8%
Total Economic Development Progrm:	**$2,478,401**	**$7,423,721**	**$7,927,256**	**$28,501,081**	**$16,814,512**	**-41%**
Total Economic Development:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**
Total Expenditures:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,101,386	$825,645	$713,796	$933,940	$1,903,492	103.8%
Pyrll/Fringe Benefit	$567,347	-$886,408	$355,828	$584,521	$749,703	28.3%
Prof & Admin	$1,361,942	$1,670,227	$1,733,983	$6,004,111	$6,509,675	8.4%
Other Operating	$382,420	$316,186	$57,506	$81,955	$84,746	3.4%
Utilities	$369,635	$382,172	$453,150	$497,540	$502,000	0.9%
Eqpt & Contract Svcs	$16,240	$12,200	$88,426	$470,400	$367,200	-21.9%
Provisn For Ins Loss	$32,363	$38,080	$41,765	$46,500	$46,500	0%
Cost Pool	$453,488	$453,488	$476,163	$545,049	$557,843	2.3%
Asset/Capital Outlay	$3,826,899	$4,443,625	$4,003,292	$14,087,815	$5,843,353	-58.5%
Debt Svc Expenditure	$330,437	$168,873	-$4,787	$4,267,000	$0	-100%
Grant Expenditures	$0	$0	$8,500	$982,251	$250,000	-74.5%
Oper Xfers Out	$303,275	$0	$0	$0	$0	0%
Total Expense Objects:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Economic Development - Port of Richmond



Charles Gerard
Director of Port

The Port of Richmond is Northern's California's most diversified cargo handler. With its roots in petroleum and liquid bulk cargos, Richmond has expanded its dry bulk, break-bulk, and containerized cargo handling capabilities and has increased its automobile processing facilities. Today, Richmond ranks Number One in liquid bulk and automobile tonnage among ports on San Francisco Bay.

Program and Services

The Port of Richmond serves as a vital economic and logistical hub, generating revenue through leased properties and tariffs on imported cargo, which funds its operations and contributes to the Port Fund. Its services include asset management, overseeing physical infrastructure, buildings, electrical backbone, water, and drainage to support port operations. The port ensures regulatory compliance with federal, state, and local mandates while monitoring and maintaining appropriate dredging depths in both the federal channel and port terminals. Safety and security are paramount, with ongoing efforts to maintain port access, roadways, signage, and communications with relevant authorities to ensure a clean, professional, and safe environment. The port actively pursues grant opportunities to fund upgrades and engages in business development and community outreach, participating in local, regional, state, and national organizations to maximize port opportunities and benefit the City of Richmond as a whole.

Accomplishments

Hired a Port Director Charles Gerard - started in October 2023.
Completing final stages of Wharf removal project at Terminal 4.
Tenant and Port Operator outreach: Meeting all port operators to open communication, collaboration.
Local, regional and international meetings hosted: Bloomberg Harvard stakeholder meetings, East Bay EDA tour, Norway Innovation event and tour, Other public & private interests.
Meetings and events: CAPA Ports Day in Sacramento, CAPA Executive Directors meeting in Oakland, APAC Leaders Meeting on Ports in San Francisco, Offshore Wind Conference in Sacramento.
Grant applications completed to DOT Marad and EPA Clean Ports Program.
Commenced Projects with Council approval: Repairs to Processing Building, Paving and Traffic Calming, Electrical Repairs and upgrades, Shore power design, Flock cameras, Riggers Loft building painting.
Agreement in place for Richmond to have a CARB-approved Carbon Emissions Control Solution (CACECS) provided by STAX Engineering to meet CARB At Berth Regulations for RoRo Ships
Commenced planning process to move the Red Oak Victory Ship to Sheridan Point (multi-year process).
RFP selection finalized for Bathymetric Survey of Inner Harbor Channel and Marina Channel.
Completed basin 1 RFP process and finalizing lease agreement with Dutra to increase revenue.
Completed the GPP Performance Audit and GPP presentation to City Council in April 2024.

Goals

Engage with Cal Maritime, trade school programs and the broader community on workforce development to meet the needs of growing Port operations.
Lead, participate and complete the Bloomberg Harvard City Leadership Initiative – Innovation Track, with the Port of Richmond as the focused topic of the program.
Complete port audit process and address findings from the audit report including staffing to appropriate levels to prioritize the mission of the Port.
Initiate a facilities condition assessment of infrastructure, utilities, and buildings and commence the Strategic planning consultation process.

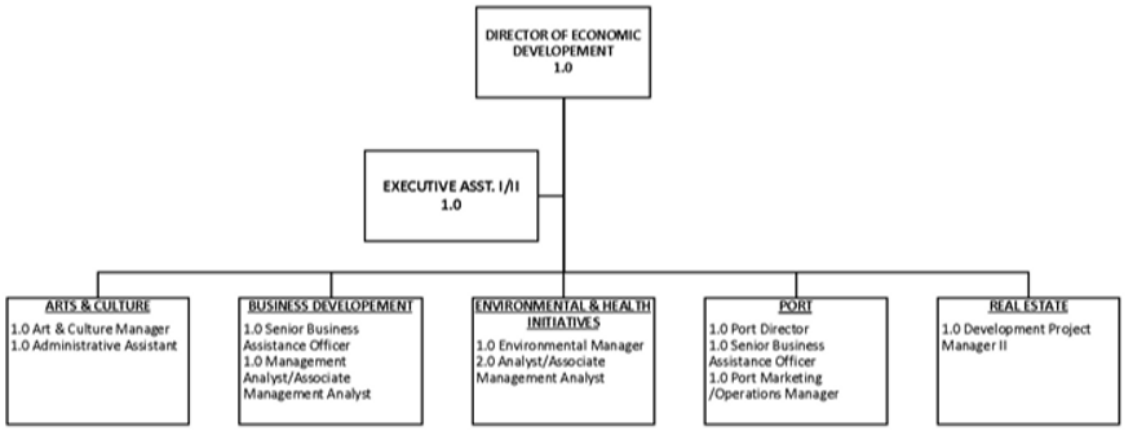




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

ECONOMIC DEVELOPEMENT (Arts & Culture, Environmental Health Initiative, Economic Development, Real Estate, and Port)
EXISTING FTE = 13
ADOPTED FTE = 13



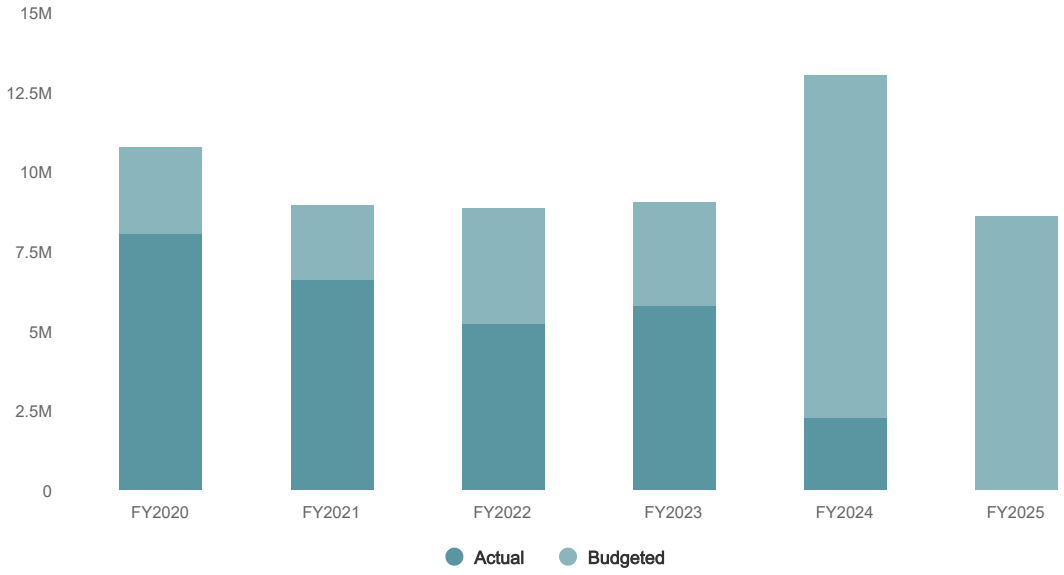
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
ECONOMIC DEVELOPMENT (Port)				
CIP Manager				1.0
Port Director	1.0	1.0	1.0	1.0
Port Marketing/Operations Manager	1.0	1.0	1.0	0.0
Sr. Business Assistance Officer	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**3.0**	**3.0**	**3.0**	**3.0**

Expenditures Summary

$8,638,066 -$4,444,835
(-33.97% vs. prior year)

Economic Development - Port of Richmond Proposed and Historical Budget vs. Actual

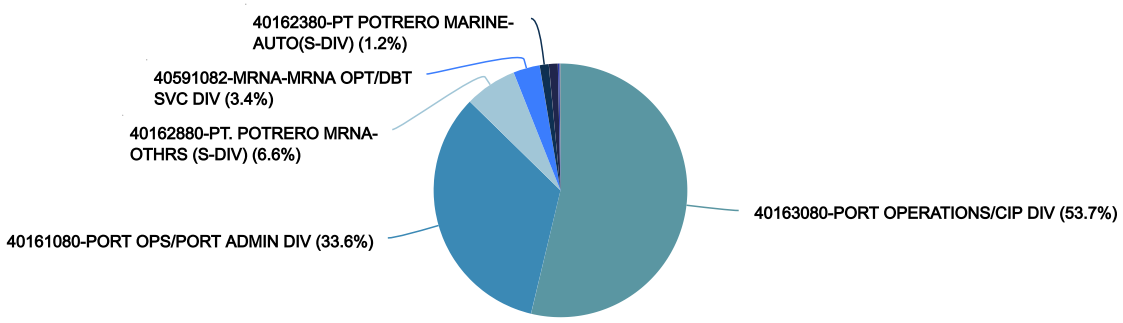


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$3,432	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$3,432**	**$0**	**$0**	**$0**	**$0**	**0%**
Enterprise Funds						
Port Of Richmond	$6,263,231	$4,901,295	$5,500,092	$12,789,308	$8,344,473	-34.8%
Marina	$314,169	$315,846	$299,803	$293,593	$293,593	0%
Total Enterprise Funds:	**$6,577,400**	**$5,217,141**	**$5,799,895**	**$13,082,901**	**$8,638,066**	**-34%**
Total All Funds:	**$6,580,832**	**$5,217,141**	**$5,799,895**	**$13,082,901**	**$8,638,066**	**-34%**

Expenditures by Function

Budgeted Expenditures by Function

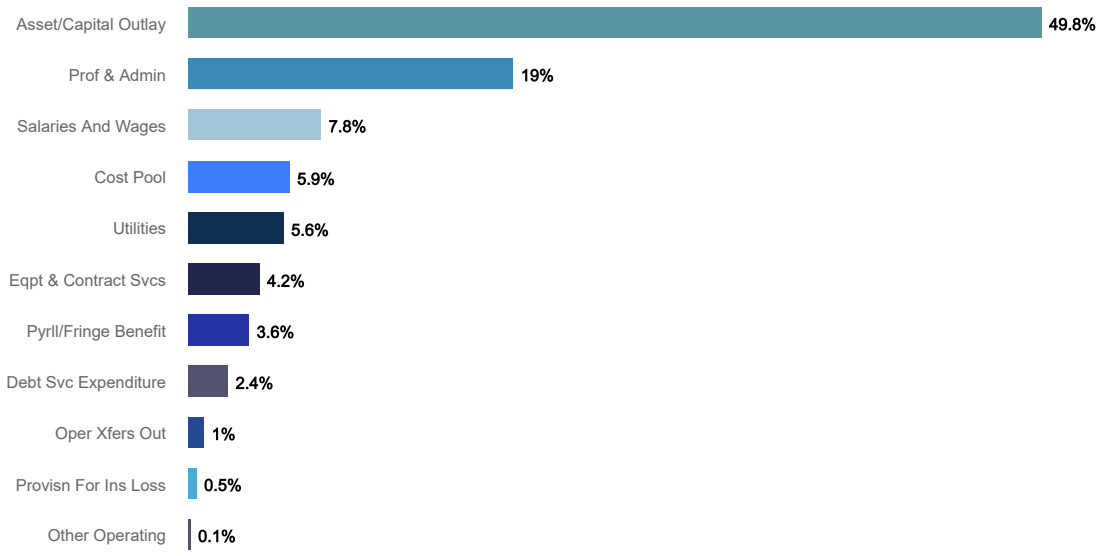


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Economic Development						
Port Operations						
13428180-EMGCY OPE & DISTR/PORT OPERATN	$3,432	$0	$0	$0	$0	0%
40181080-PORT OPS/PORT ADMIN DIV	$2,725,114	$0	$0	$0	$0	0%
40182580-PORT OPS-T-AD/TRM 2 (S-DIV)	$20,950	$0	$0	$0	$0	0%
40182680-PORT OPS-T-AD/TRM 3 (S-DIV)	$8,409	$0	$0	$0	$0	0%
40182780-PORT OPS-T-AD/TRM 4 (S-DIV)	$6,356	$0	$0	$0	$0	0%
40182880-PT. POTRERO MRNA-OTHRS (S-DIV)	$520,629	$0	$0	$0	$0	0%
40182380-PT POTRERO MARINE-AUTO(S-DIV)	$3,349	$0	$0	$0	$0	0%
40183080-PORT OPERATIONS/ CIP DIV	$2,978,423	$0	$0	$0	$0	0%
40583080-MARINA-PORT OPERATIONS	$367	$367	$367	$0	$0	0%
Total Port Operations:	**$6,267,030**	**$367**	**$367**	**$0**	**$0**	**0%**
Economic Development Progrm						
40161080-PORT OPS/PORT ADMIN DIV	$0	$1,118,911	$2,027,311	$6,218,914	$2,902,279	-53.3%
40162480-PORT OPS T-AD/TRM 1 (S-DIV)	$0	$130,976	$216,153	$215,000	$98,200	-54.3%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
40162580-PORT OPS-T-AD/TRM 2 (S-DIV)	$0	$14,168	$203	$20,000	$20,000	0%
40162680-PORT OPS-T-AD/TRM 3 (S-DIV)	$0	$587	$378	$0	$0	0%
40162780-PORT OPS-T-AD/TRM 4 (S-DIV)	$0	$2,529	$6,833	$8,500	$8,500	0%
40162880-PT. POTRERO MRNA-OTHRS (S-DIV)	$0	$400,606	$419,718	$545,000	$573,600	5.2%
40162380-PT POTRERO MARINE-AUTO(S-DIV)	$0	$19,365	$21,001	$65,000	$100,000	53.8%
40163080-PORT OPERATIONS/CIP DIV	$0	$3,214,152	$2,808,494	$5,716,894	$4,641,894	-18.8%
Total Economic Development Progrm:	**$0**	**$4,901,295**	**$5,500,092**	**$12,789,308**	**$8,344,473**	**-34.8%**
Total Economic Development:	**$6,267,030**	**$4,901,662**	**$5,500,459**	**$12,789,308**	**$8,344,473**	**-34.8%**
Marina Operations						
Marina Operations						
40591082-MRNA-MRNA OPT/DBT SVC DIV	$313,802	$315,480	$299,436	$293,593	$293,593	0%
Total Marina Operations:	**$313,802**	**$315,480**	**$299,436**	**$293,593**	**$293,593**	**0%**
Total Marina Operations:	**$313,802**	**$315,480**	**$299,436**	**$293,593**	**$293,593**	**0%**
Total Expenditures:	**$6,580,832**	**$5,217,141**	**$5,799,895**	**$13,082,901**	**$8,638,066**	**-34%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$355,161	$229,320	$144,527	$459,994	$671,422	46%
Pyrll/Fringe Benefit	$94,369	-$1,244,444	$1,995	$268,361	$309,969	15.5%
Prof & Admin	$732,553	$794,156	$682,251	$999,394	$1,640,794	64.2%
Other Operating	$93,400	$56,241	$42,496	$8,200	$11,200	36.6%
Utilities	$369,373	$377,241	$433,177	$487,100	$487,100	0%
Eqpt & Contract Svcs	$15,291	$11,160	$87,635	$197,400	$366,200	85.5%
Provisn For Ins Loss	$32,363	$38,080	$41,765	$45,000	$45,000	0%
Cost Pool	$453,488	$453,488	$476,163	$481,859	$511,288	6.1%
Asset/Capital Outlay	$3,912,095	$4,145,284	$3,711,693	$5,575,000	$4,301,500	-22.8%
Debt Svc Expenditure	$435,960	$269,838	$91,415	$4,473,815	$206,815	-95.4%
Oper Xfers Out	$86,778	$86,778	$86,778	$86,778	$86,778	0%
Total Expense Objects:	**$6,580,832**	**$5,217,141**	**$5,799,895**	**$13,082,901**	**$8,638,066**	**-34%**

Economic Development - Environmental and Health Initiatives

The City of Richmond Environmental Initiatives team promotes systems and policy changes that support the development of healthy and sustainable neighborhoods.

Program and Services

The Economic Development Environmental and Health Division is instrumental in the implementation and monitoring of the Climate Action Plan, aimed at enhancing environmental quality and reducing greenhouse gas emissions to combat climate change. Additionally, the division spearheads the Health in All Policies (HiAP) framework. The division also oversees the management of solid waste and recycling agreements, ensuring compliance with state recycling mandates to reduce waste and promote sustainable practices. Moreover, the division actively supports city-wide and regional initiatives to address blight and enhance the city's aesthetics, exemplified by programs like the "I Heart Richmond" campaign, which aims to foster community pride and beautification efforts throughout the city.

Accomplishments

Facilitated MCE (Marin Clean Energy) to present to the City's Planning and Code Enforcement Divisions on available residential energy efficiency and Electric Vehicle (EV) programs.
Launched outreach of the Virtual Powerplant Pilot (VPP) Program to GRID in partnership with MCE and Zero Net Energy (ZNE) Alliance to implement Richmond's California Energy Commission grant.
50 Residential and 10 Commercial Richmond customers enrolled in VPP Program.
Hosted annual community workshop for the City's no cost solar program for low-income homeowners in partnership with the non-profit, GRID Alternatives.
27 No Cost Solar installed on low-income Richmond homes.
In partnership with Community Development, awarded $80,000 California Automated Permit Processing (CalAPP) grant to help local governments in California recover the cost of establishing an eligible automated, solar permitting platform.
Hosted stakeholder workshop to receive feedback on draft Communities Local Energy Action Program (CLEAP) report.
Published CLEAP report on city-wide building energy-use analysis to assess the impacts of various approaches to electrifying and improving energy efficiency of existing residential and commercial building in Richmond through technical assistance award from the Department of Energy (DOE).
Attended California Climate and Energy Collaborative Annual Climate and Energy Forum in Santa Rosa.
Awarded $160,000 Energy Efficiency and Conservation Block Grant (EECBG) from the DOE
Completed settlement agreement with Pacific Gas and Electric (PG&E). Total additional revenue generation is estimated at $3.3M annually and one-time payment of $800,000.
Hosted two solid waste collection workshops to provide education and receive input on the agreement.
Hosted Nystrom Village Earth Day Neighborhood clean-up event.
Hosted Pullman Neighborhood litter clean-up event with 28 volunteers collecting a total of 43 bags of litter.
Started competitive procurement process for solid waste collection agreement.
Hosted two Green-Blue New Deal (GBND) Workforce Development workshops.
Provided updates on the GBND Workforce Development at the Economic Development Commision (EDC), Richmond Workforce Development Board (RWDB), and Richmond Neighborhood Coordinating Council (RNCC).
Hosted litter clean-up activity at Unity Park during the Martin Luther King Jr. Community Event.

Goals

Support implementation of Resilient and Healthy Homes through ECIA funded contract with GRID Alternatives.
Partner with TCC Partners, local organizations, and businesses to host Bike to Whenever Day Energize Stations.
Distribute educational materials supporting prevention of illegal dumping.
Support implementation of MCE Virtual Power Plant Pilot Program.
Support implementation of California Energy Commission Grant through partnership with ZNE Alliance, MCE, RCF Connects, and others.
Continue to implement California Senate Bill 1383 and AB 34.

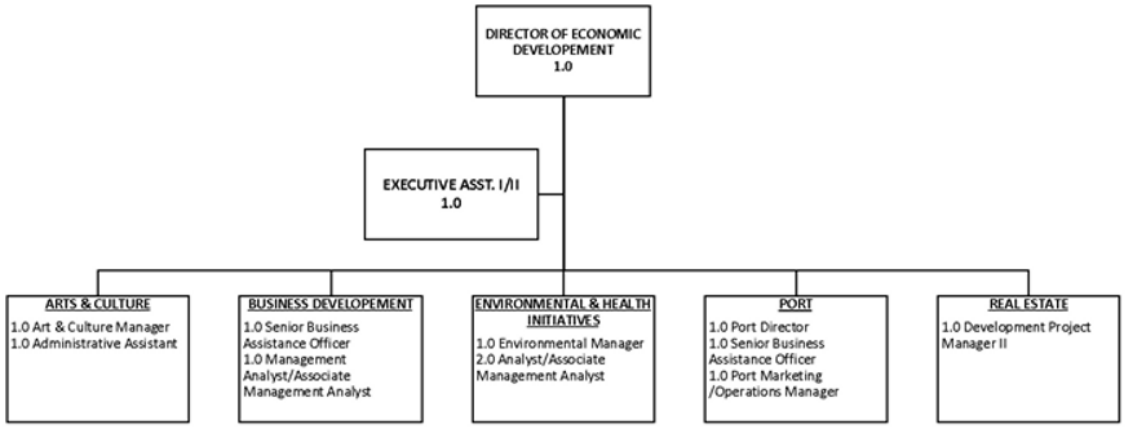




Organization Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

ECONOMIC DEVELOPEMENT (Arts & Culture, Environmental Health Initiative, Economic Development, Real Estate, and Port)
EXISTING FTE = 13
ADOPTED FTE = 13



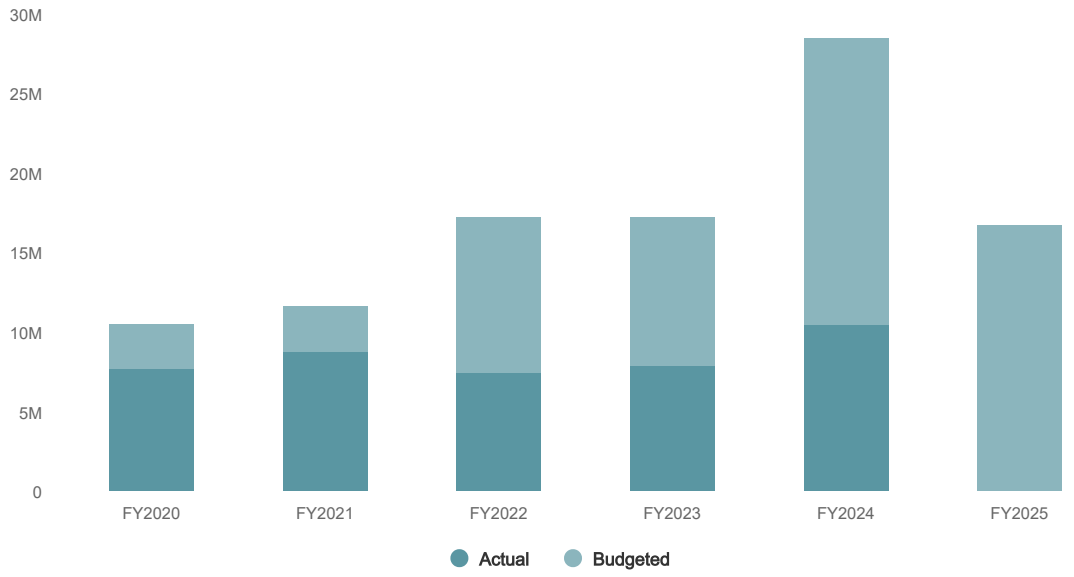
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
ECONOMIC DEVELOPMENT (Environmental & Health Initiatives)				
Environmental Manager	1.0	1.0	1.0	1.0
Management Analyst/Associate Management Analyst	1.0		2.0	2.0
Total Full-Time Equivalents (FTEs)	**2.0**	**1.0**	**3.0**	**3.0**

Expenditures Summary

$16,814,512 -$11,686,569
(-41.00% vs. prior year)

Economic Development - Environmental and Health Initiatives Proposed and Historical Budget vs. Actual



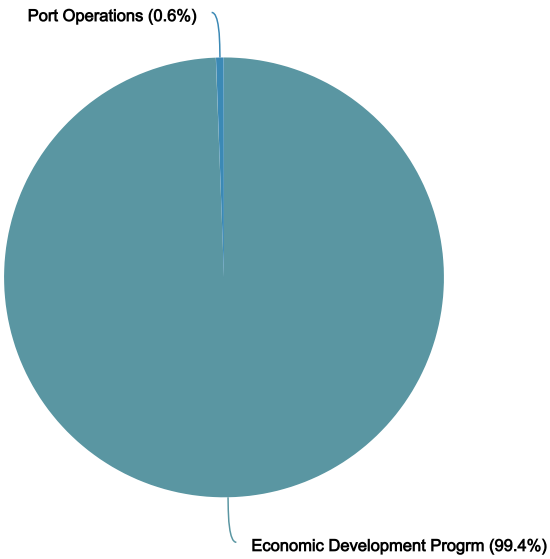
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$2,477,803	$1,841,927	$1,532,510	$2,776,493	$3,826,600	37.8%
Total General Fund:	**$2,477,803**	**$1,841,927**	**$1,532,510**	**$2,776,493**	**$3,826,600**	**37.8%**
Capital Improvement						
Outside Funded Svcs - Grants	$0	$233,106	$581,994	$9,211,780	$1,779,330	-80.7%
General Capital Fund	$0	$306,345	$0	$760,000	$0	-100%
Total Capital Improvement:	**$0**	**$539,451**	**$581,994**	**$9,971,780**	**$1,779,330**	**-82.2%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$4,030	$0	$0	$0	$0	0%
Public Art	$0	$137,378	$96,446	$1,153,500	$1,364,109	18.3%
American Rescue Plan Act	$0	$3,670	$216,213	$1,810,000	$1,500,000	-17.1%
Total Special Revenue Funds:	**$4,030**	**$141,048**	**$312,659**	**$2,963,500**	**$2,864,109**	**-3.4%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Enterprise Funds						
Port Of Richmond	$6,263,231	$4,901,295	$5,500,092	$12,789,308	$8,344,473	-34.8%
Marina	$367	$367	$367	$0	$0	0%
Total Enterprise Funds:	**$6,263,598**	**$4,901,662**	**$5,500,459**	**$12,789,308**	**$8,344,473**	**-34.8%**
Total All Funds:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Expenditures by Function

Budgeted Expenditures by Function

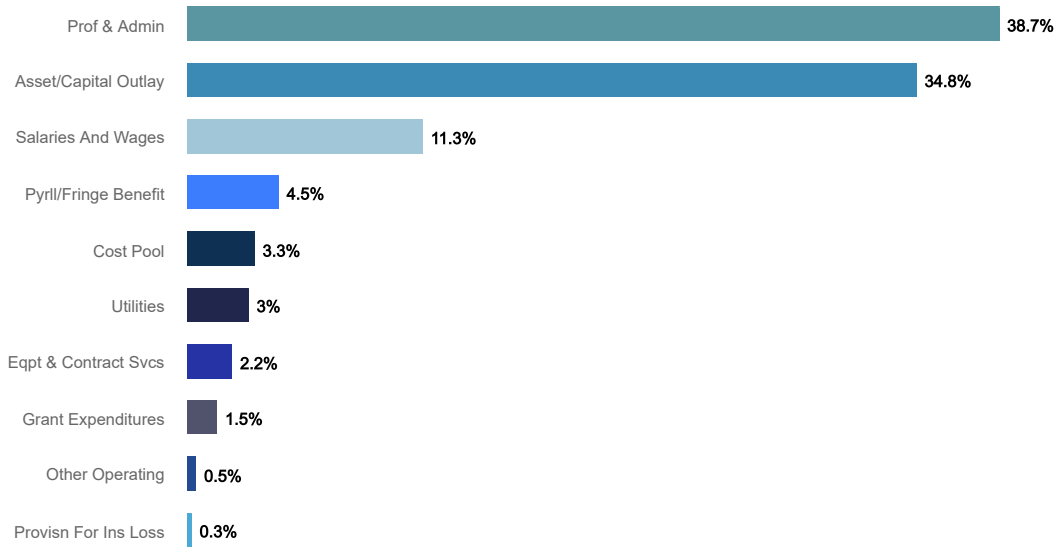


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Economic Development						
Port Operations						
13428180-EMGCY OPE & DISTR/PORT OPERATN	$3,432	$0	$0	$0	$0	0%
40181080-PORT OPS/PORT ADMIN DIV	$2,725,114	$0	$0	$0	$0	0%
40182580-PORT OPS-T-AD/TRM 2 (S-DIV)	$20,950	$0	$0	$0	$0	0%
40182680-PORT OPS-T-AD/TRM 3 (S-DIV)	$8,409	$0	$0	$0	$0	0%
40182780-PORT OPS-T-AD/TRM 4 (S-DIV)	$6,356	$0	$0	$0	$0	0%
40182880-PT. POTRERO MRNA-OTHRS (S-DIV)	$520,629	$0	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
40182380-PT POTRERO MARINE-AUTO(S-DIV)	$3,349	$0	$0	$0	$0	0%
40183080-PORT OPERATIONS/ CIP DIV	$2,978,423	$0	$0	$0	$0	0%
40583080-MARINA-PORT OPERATIONS	$367	$367	$367	$0	$0	0%
Total Port Operations:	**$6,267,030**	**$367**	**$367**	**$0**	**$0**	**0%**
Economic Development Progrm						
01361165-GF ECON DEV/ADMINISTRATION	$457,957	$376,448	$443,328	$970,792	$1,155,835	19.1%
01362765-GF ECON DEV/SP PRJ-ENVIRONMNTL	$806,384	$335,454	$232,738	$513,777	$1,042,356	102.9%
01364065-GF-ECON DEV/PUBLIC ART DIV	$600,302	$611,057	$397,517	$700,310	$1,025,698	46.5%
01369065-GF-ECON DEV/REAL ESTATE (DIV)	$613,159	$518,968	$458,928	$591,614	$602,712	1.9%
10661065-O-SD FND GRNT-ECON DEV	$0	$233,106	$581,994	$9,211,780	$1,779,330	-80.7%
13436165-EMGCY OPE & DISTR/ECON DVLPMNT	$598	$0	$0	$0	$0	0%
13564165-ECON DEV/PUBLIC ART 1.0%	$0	$137,378	$96,446	$1,153,500	$1,364,109	18.3%
13661065-ARPA/ECONOMIC DEVELOPMENT	$0	$3,670	$216,213	$1,810,000	$1,500,000	-17.1%
20161031-CAP OUTLAY-ECON DEV/CIP DIV	$0	$306,345	$0	$760,000	$0	-100%
40161080-PORT OPS/PORT ADMIN DIV	$0	$1,118,911	$2,027,311	$6,218,914	$2,902,279	-53.3%
40162480-PORT OPS T-AD/TRM 1 (S-DIV)	$0	$130,976	$216,153	$215,000	$98,200	-54.3%
40162580-PORT OPS-T-AD/TRM 2 (S-DIV)	$0	$14,168	$203	$20,000	$20,000	0%
40162680-PORT OPS-T-AD/TRM 3 (S-DIV)	$0	$587	$378	$0	$0	0%
40162780-PORT OPS-T-AD/TRM 4 (S-DIV)	$0	$2,529	$6,833	$8,500	$8,500	0%
40162880-PT. POTRERO MRNA-OTHRS (S-DIV)	$0	$400,606	$419,718	$545,000	$573,600	5.2%
40162380-PT POTRERO MARINE-AUTO(S-DIV)	$0	$19,365	$21,001	$65,000	$100,000	53.8%
40163080-PORT OPERATIONS/CIP DIV	$0	$3,214,152	$2,808,494	$5,716,894	$4,641,894	-18.8%
Total Economic Development Progrm:	**$2,478,401**	**$7,423,721**	**$7,927,256**	**$28,501,081**	**$16,814,512**	**-41%**
Total Economic Development:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**
Total Expenditures:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,101,386	$825,645	$713,796	$933,940	$1,903,492	103.8%
Pyrll/Fringe Benefit	$567,347	-$886,408	$355,828	$584,521	$749,703	28.3%
Prof & Admin	$1,361,942	$1,670,227	$1,733,983	$6,004,111	$6,509,675	8.4%
Other Operating	$382,420	$316,186	$57,506	$81,955	$84,746	3.4%
Utilities	$369,635	$382,172	$453,150	$497,540	$502,000	0.9%
Eqpt & Contract Svcs	$16,240	$12,200	$88,426	$470,400	$367,200	-21.9%
Provisn For Ins Loss	$32,363	$38,080	$41,765	$46,500	$46,500	0%
Cost Pool	$453,488	$453,488	$476,163	$545,049	$557,843	2.3%
Asset/Capital Outlay	$3,826,899	$4,443,625	$4,003,292	$14,087,815	$5,843,353	-58.5%
Debt Svc Expenditure	$330,437	$168,873	-$4,787	$4,267,000	$0	-100%
Grant Expenditures	$0	$0	$8,500	$982,251	$250,000	-74.5%
Oper Xfers Out	$303,275	$0	$0	$0	$0	0%
Total Expense Objects:	**$8,745,431**	**$7,424,087**	**$7,927,623**	**$28,501,081**	**$16,814,512**	**-41%**

Internal Services - Finance



Andrea Miller
Director of Finance

The Finance Department is committed to providing timely, accurate, clear and complete information and support to council, city departments and the community at large.

Program and Services

The Finance Department handles all aspects of the city's financial management. Revenue processes all city revenue, including Business Tax and Measure U collections. The Budget division develops and administers the Operating and Capital Improvement Budget. Accounts Payable and Purchasing manage all procurement transactions and vendor payments. Treasury monitors daily cash and banking transactions for the city. General Accounting maintains the city's books, issues monthly, quarterly, and annual reports, and publishes the Annual Comprehensive Financial Report (ACFR) in accordance with generally accepted accounting principles (GAAP). Payroll processes bi-monthly payroll runs and special checks in compliance with labor laws and negotiated MOUs.

Accomplishments

Implemented 10 of 11 State Audit Recommendations: Updated Reserve Policy, Adopted Balance Budget FY2023-24, Prepared Financial Forecast with multiple scenarios, Updated Pension Funding Policy, Updated OPEB Funding Policy, Assist RHA in prior years' audits, implemented a written agreement between the City and RHA, Updated Charter regarding Master Fee update frequency, Developed Contract Procurement Checklist and Procurement Procedure Documentation.

Established a Section 115 Trust with PARS to begin prefunding Pension Contributions.

Implemented the Council Approved Resolution 86-21 Anonymity of LLC in solicitations.

Worked closely with Information Technology department on Munis upgrade that went live in December 2023.

Trained requisitioners on the MUNIS upgrade changes related to Requisition Entry, Contract Entry, and Contract Change Orders, collaborated with Human Resources on Class and Comp Implementation.

Assisted Human Resources in finalizing MOUs with several bargaining units and oversee the Port performance audit.

Goals

Strategic Goal Area #2: Increase Revenue and Improve Economic Development.

Public Bank Formation – Attend Monthly Meetings and Reserve Funding for City Portion.

Measure U Implementation – Audit 5% of Businesses, Process 70% or rental and non-rental license renewals by March 1st and April 1st, respectively.

Research around Progressive UUT – Explore and propose one new revenue enhancement by June 30th.

Strategic Goal Area #5: Strengthen the City's Internal Infrastructure and Processes.

Five-Year Forecast - Update Long Term Financial Forecast by incorporating new MOUs, expenditure, and revenue assumptions under current economic projections.

Credit Rating – Maintain and Improve current Moody's credit rating of A3.

Reserve Levels –Maintain the City's General Fund balance (Reserve) at or above minimum requirement – 21%.

Budget – Adopt a balanced Annual Operating Budget by June 30th and Submit budget to Government Finance Officers Association (GFOA) for award within 90 days of adoption.

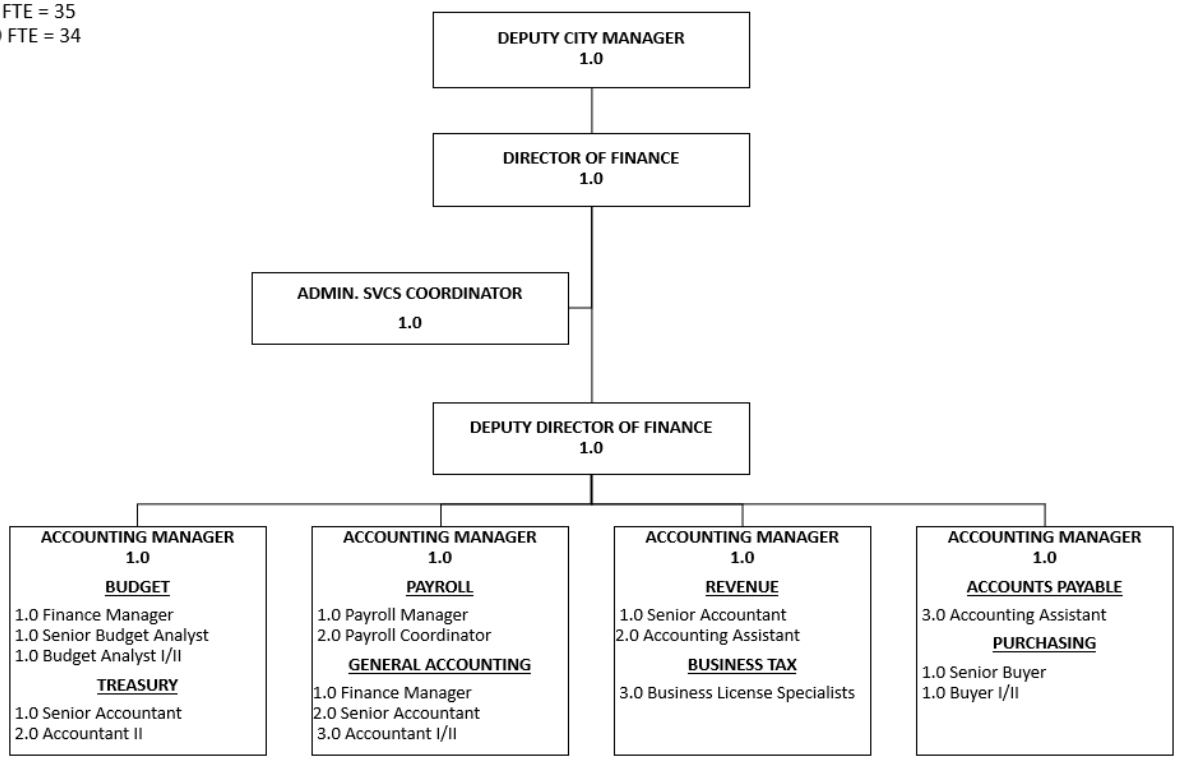
Annual Comprehensive Financial Report(ACFR) – Facilitate timely financial audits and publish by December 31st and submit for GFOA award by January 31st.





Organizational Chart

FINANCE
EXISTING FTE = 35
ADOPTED FTE = 34



15

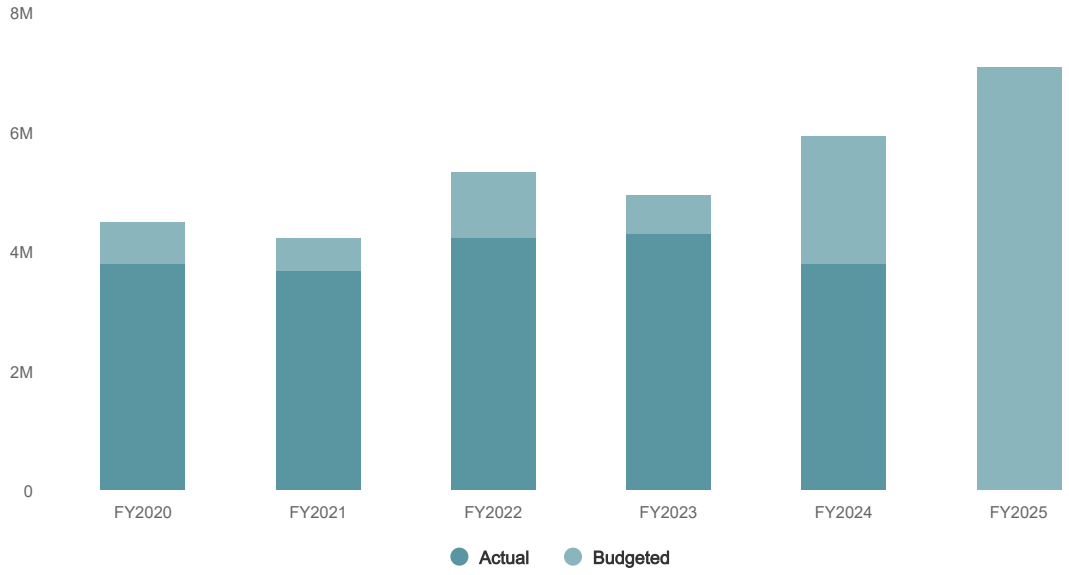
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
FINANCE				
Accountant I/II	7.0	6.0	6.0	5.0
Accounting Assistant	5.0	5.0	5.0	5.0
Accounting Manager	2.0	4.0	4.0	4.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Budget Administrator	1.0	0.0	0.0	0.0
Budget Analyst I/II	2.0	2.0	2.0	1.0
Business License Field Inspector	1.0	1.0	0.0	0.0
Business License Specialist	2.0	2.0	3.0	3.0
Buyer I/II	1.0	1.0	1.0	1.0
Finance Manager				2.0
Project Manager I (Contract Compliance)		1.0	1.0	0.0
Chief Accountant		1.0	0.0	0.0
Deputy City Manager (Moved from City Manager Office)		1.0	1.0	1.0
Deputy Director of Finance	1.0	1.0	1.0	1.0
Director of Finance	1.0	1.0	1.0	1.0
Payroll Coordinator	2.0	2.0	2.0	2.0
Payroll Manager	1.0	1.0	1.0	1.0
Senior Accountant	3.0	3.0	4.0	4.0
Senior Budget Analyst	1.0	1.0	1.0	1.0
Senior Buyer	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**32.0**	**35.0**	**35.0**	**34.0**

Expenditures Summary

$7,091,488 $1,153,192
(19.42% vs. prior year)

Internal Services - Finance Proposed and Historical Budget vs. Actual

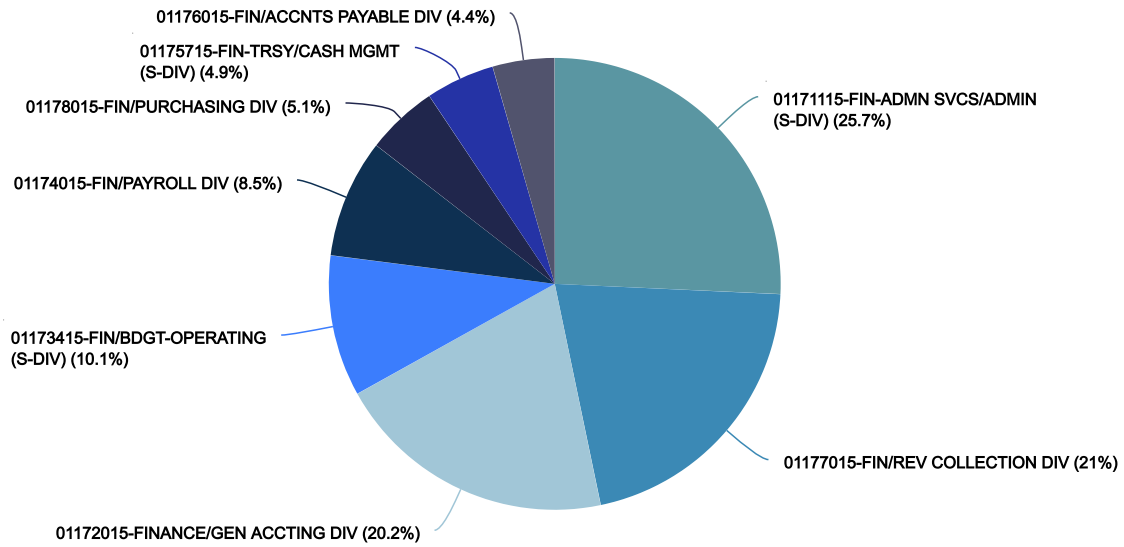


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds								
General Fund	$3,659,395	$4,219,607	$4,308,783	$5,938,296	$7,091,488	$7,091,488	19.4%	19.4%
Total General Fund:	**$3,659,395**	**$4,219,607**	**$4,308,783**	**$5,938,296**	**$7,091,488**	**$7,091,488**	**19.4%**	**19.4%**
Special Revenue Funds								
Emergency Ope & Disastr Recvry	$16,001	$333	$0	$0	$0	$0	0%	0%
Total Special Revenue Funds:	**$16,001**	**$333**	**$0**	**$0**	**$0**	**$0**	**0%**	**0%**
Total All Funds:	**$3,675,396**	**$4,219,940**	**$4,308,783**	**$5,938,296**	**$7,091,488**	**$7,091,488**	**19.4%**	**19.4%**

Expenditures by Function

Budgeted Expenditures by Function

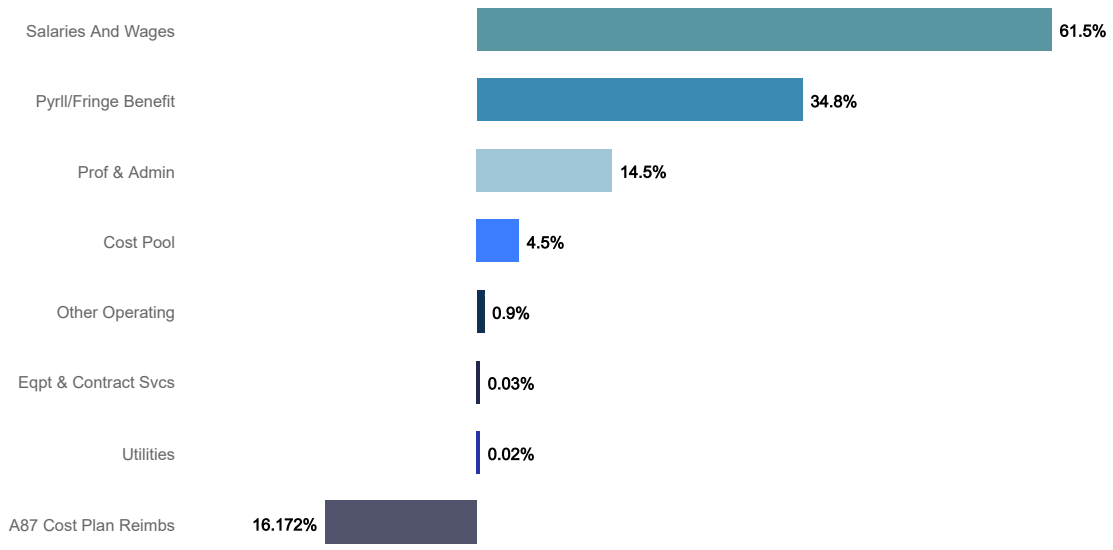


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures								
Internal Services								
Finance								
01171115-FIN-ADMN SVCS/ADMIN (S-DIV)	$580,695	$701,966	$569,652	$1,198,706	$1,824,689	$1,824,689	52.2%	52.2%
01172015-FINANCE/GEN ACCTING DIV	$972,811	$1,152,285	$935,148	$967,411	$1,431,745	$1,431,745	48%	48%
01173415-FIN/BDGT-OPERATING (S-DIV)	$371,718	$327,207	$676,238	$706,617	$716,021	$716,021	1.3%	1.3%
01174015-FIN/PAYROLL DIV	$286,200	$311,512	$324,284	$456,447	$601,715	$601,715	31.8%	31.8%
01175715-FIN-TRSY/CASH MGMT (S-DIV)	$472,491	$694,039	$706,755	$344,453	$350,564	$350,564	1.8%	1.8%
01176015-FIN/ACCNTS PAYABLE DIV	$200,491	$55,506	$57,111	$286,494	$313,727	$313,727	9.5%	9.5%
01177015-FIN/REV COLLECTION DIV	$444,236	$628,510	$707,620	$1,326,027	$1,489,475	$1,489,475	12.3%	12.3%
01178015-FIN/PURCHASING DIV	$330,753	$348,582	$331,974	$652,140	$363,551	$363,551	-44.3%	-44.3%
13417115-EMGCY OPE & DISTR/FINANCE	$16,001	$333	$0	$0	$0	$0	0%	0%
Total Finance:	**$3,675,396**	**$4,219,940**	**$4,308,783**	**$5,938,296**	**$7,091,488**	**$7,091,488**	**19.4%**	**19.4%**
Total Internal Services:	**$3,675,396**	**$4,219,940**	**$4,308,783**	**$5,938,296**	**$7,091,488**	**$7,091,488**	**19.4%**	**19.4%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Expenditures:	$3,675,396	$4,219,940	$4,308,783	$5,938,296	$7,091,488	$7,091,488	19.4%	19.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects								
Salaries And Wages	$2,166,042	$2,461,867	$2,471,486	$3,415,650	$4,359,114	$4,359,114	27.6%	27.6%
Pyrll/Fringe Benefit	$1,716,969	$1,712,778	$1,795,277	$2,228,150	$2,466,251	$2,466,251	10.7%	10.7%
Prof & Admin	$568,740	$865,643	$632,551	$1,089,309	$1,029,680	$1,029,680	-5.5%	-5.5%
Other Operating	$57,506	$65,588	$82,533	$65,806	$61,200	$61,200	-7%	-7%
Utilities	$1,081	$1,633	$3,308	$1,400	$1,400	$1,400	0%	0%
Eqpt & Contract Svcs	$3,551	$299	$2,212	$1,215	$2,135	$2,135	75.7%	75.7%
Cost Pool	$171,164	$171,164	$179,722	$283,577	$318,519	$318,519	12.3%	12.3%
A87 Cost Plan Reimbs	-$1,009,656	-$1,059,033	-$1,152,435	-$1,146,811	-$1,146,811	-$1,146,811	0%	0%
Asset/Capital Outlay	$0	$0	$267,729	$0	$0	$0	0%	0%
Debt Svc Expenditure	$0	$0	$26,400	$0	$0	$0	0%	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Expense Objects:	$3,675,396	$4,219,940	$4,308,783	$5,938,296	$7,091,488	$7,091,488	19.4%	19.4%

Internal Services - Information Technology / KCRT



Sue Hartman
Director of Information Technology

The Information Technology Department (IT) mission is to be customer-centric. The IT Department endeavors to be the best provider of comprehensive and innovative support services and training for information services in the eyes of its customers.

Program and Services

The IT Department manages the city's IT infrastructure, overseeing the network and communications for 47 sites, including 69,000 feet of city fiber. It also handles enterprise business systems, such as the City's Enterprise Resource Planning Systems (ERP) for financial, human resources, land-based permitting and licensing systems, and GIS, as well as the Open Data & Performance system for city departments. The department manages hardware and software across the city-wide network, including the VoIP phone system, 730 desktops, 400 laptops, and 450 mobile devices. Additionally, IT manages communications to the public through KCRT TV, print services, the city website, and social media.

Accomplishments

Enhanced Cyber Security - Including providing awareness training for end users and upgraded the City's firewalls and deployed centralized management console for all firewalls.
Continued replacement of aging computer equipment - Including our network infrastructure and end user equipment; replaced legacy servers and deployed new storage.
Collaborated with City Departments to Manage Upgrade and implement Business Systems - Upgrading Munis to newer version (2021); Supporting Measure U for the Finance Department; Worked with GFOA on review of the Community Development Land Based System replacement and contract negotiations.
Replaced all audio/video and communications systems in the City Council Chambers.
Collaborated on the redesign of the City's Website - providing training to City Department website users.
Providing support for in-person and virtual meetings; Continued support of remote access and online conferencing - Providing secure access.

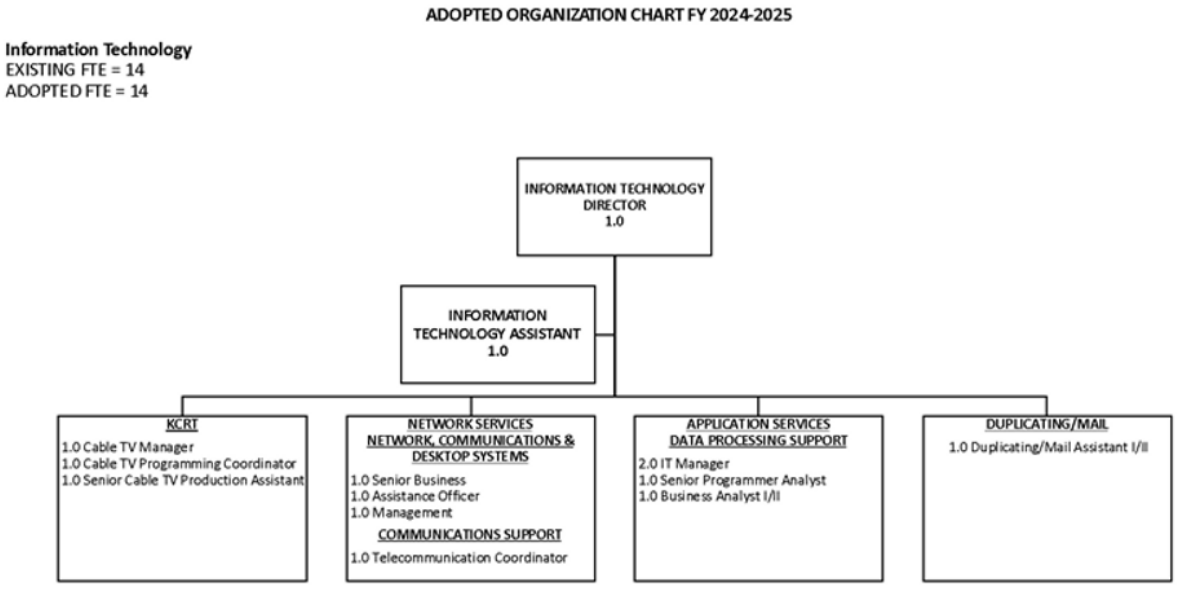
Goals

Continue to provide innovations for City wide efficiencies including expanded digital services and the use of AI.
Continue to collaborate interdepartmentally in support of business systems.
Manage, support, and upgrade the City of Richmond's Enterprise Resource Planning System (ERP).
Plan and execute the implementation and replacement of the City's Community Development Land Based System.
Continue to provide technical support for Measure U.
Continue to prepare for Hybrid Meeting Conference Room - providing high-definition video meetings.
Replace the City's VoIP telephone system with modern technology.
Continue revenue enhancement opportunities by managing and negotiating increased rent for cellular service vendors on City owned properties.
Continue implementation of expanded Wi-Fi to both internally and externally, improving bandwidth for remote City facilities.





Organizational Chart



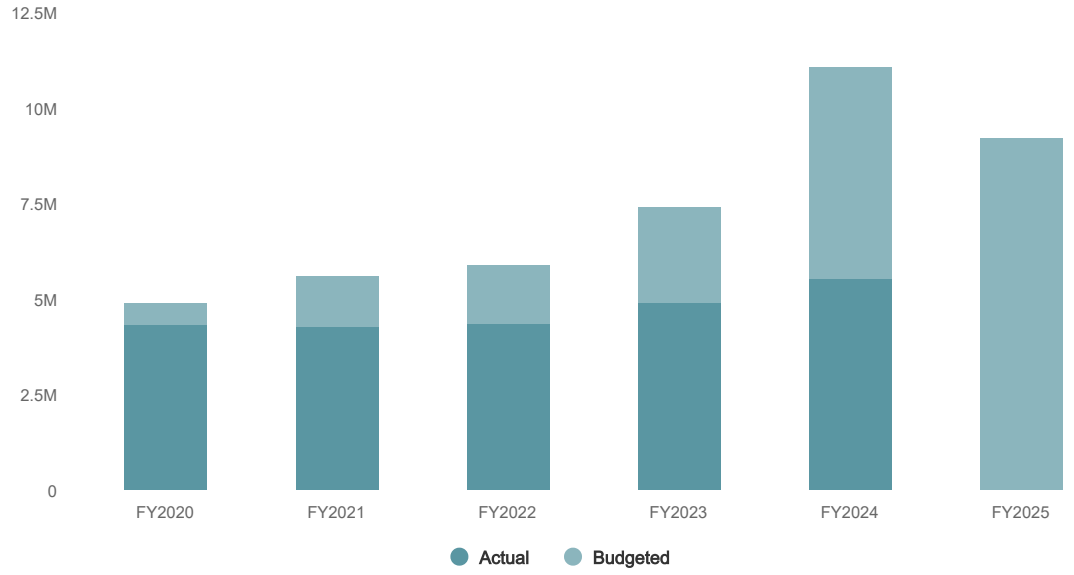
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
Information Technology				
Business Systems Analyst I	1.0	1.0	1.0	1.0
Duplicating/Mail Assistant	1.0	1.0	1.0	1.0
Information Technology Assistant	1.0	1.0	1.0	1.0
Information Technology Director	1.0	1.0	1.0	1.0
Information Technology Manager	2.0	2.0	2.0	2.0
Information Technology Support Specialist I/II	1.0	1.0	1.0	1.0
Network & Systems Security Officer	1.0	1.0	1.0	1.0
Network & Systems Specialist I/II	1.0	1.0	1.0	1.0
Senior Programmer Analyst	1.0	1.0	1.0	1.0
Telecommunications Coordinator	1.0	1.0	1.0	1.0
KCRT				
Cable TV Manager	1.0	1.0	1.0	1.0
Cable TV Programming Coordinator	1.0	1.0	1.0	1.0
Senior Cable TV Production Assistant	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**14.0**	**14.0**	**14.0**	**14.0**

Expenditures Summary

$9,232,377 -$1,851,192
(-16.70% vs. prior year)

Internal Services - Information Technology / KCRT Proposed and Historical Budget vs. Actual



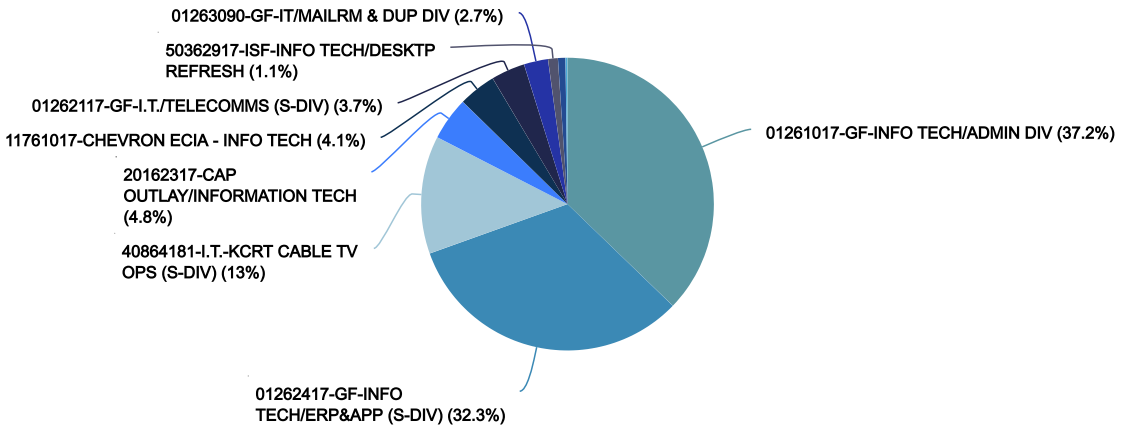
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$3,073,435	$3,681,511	$4,129,337	$8,580,408	$7,087,390	-17.4%
Total General Fund:	**$3,073,435**	**$3,681,511**	**$4,129,337**	**$8,580,408**	**$7,087,390**	**-17.4%**
Internal Service						
Equipment Services	$32,938	$2,342	$42,456	$100,000	$100,000	0%
Total Internal Service:	**$32,938**	**$2,342**	**$42,456**	**$100,000**	**$100,000**	**0%**
Capital Improvement						
General Capital Fund	$58,660	$0	$0	$855,026	$441,094	-48.4%
Total Capital Improvement:	**$58,660**	**$0**	**$0**	**$855,026**	**$441,094**	**-48.4%**
Special Revenue Funds						
Chevron Modernizatn Proj & Cia	$75,428	$0	$0	$382,442	$382,442	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Emergency Ope & Disastr Recvry	$267,709	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$343,137**	**$0**	**$0**	**$382,442**	**$382,442**	**0%**
Enterprise Funds						
Kcrt - Cable Televis	$788,955	$664,656	$735,082	$1,165,693	$1,221,452	4.8%
Total Enterprise Funds:	**$788,955**	**$664,656**	**$735,082**	**$1,165,693**	**$1,221,452**	**4.8%**
Total All Funds:	**$4,297,125**	**$4,348,509**	**$4,906,875**	**$11,083,569**	**$9,232,377**	**-16.7%**

Expenditures by Function

Budgeted Expenditures by Function

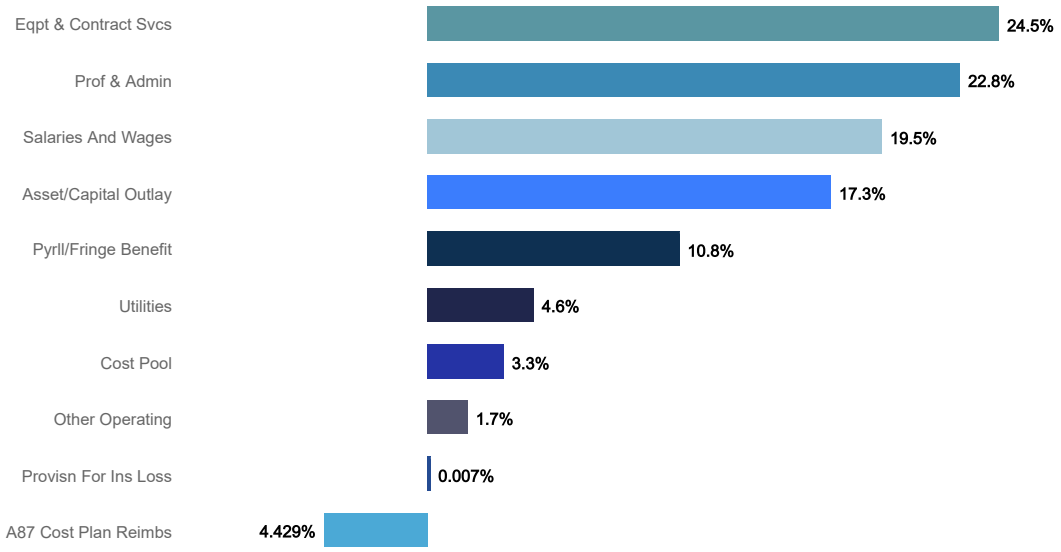


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Internal Services						
Information Technology						
01261017-GF-INFO TECH/ADMIN DIV	$1,531,652	$1,831,814	$2,438,572	$4,105,417	$3,436,073	-16.3%
01262917-GF-INFO TECH/DSKTP SPT(S-DIV)	-$20,313	-$21,306	$0	$0	$0	0%
01262117-GF-I.T./TELECOMMS (S-DIV)	$619,364	$670,009	$325,994	$301,287	$344,895	14.5%
01262217-GF-INFO TECH/(GIS) (S-DIV)	$211,028	$204,781	$6,890	$76,117	$76,117	0%
01262417-GF-INFO TECH/ERP&APP (S-DIV)	$627,207	$896,402	$1,202,922	$3,888,055	$2,983,582	-23.3%
01263090-GF-IT/MAILRM & DUP DIV	$104,496	$99,812	$154,959	$209,532	$246,723	17.7%
11761017-CHEVRON ECIA - INFO TECH	$75,428	$0	$0	$382,442	$382,442	0%
13426117-EMGCY OPE & DISTR/INFO TECH	$267,709	$0	$0	$0	$0	0%
20162317-CAP OUTLAY/INFORMATION TECH	$58,660	$0	$0	$855,026	$441,094	-48.4%
40864181-I.T.-KCRT CABLE TV OPS (S-DIV)	$786,034	$659,785	$712,565	$1,165,693	$1,201,452	3.1%
40864281-I.T.-KCRT CABLE TV CIP (S-DIV)	$2,921	$4,872	$22,516	$0	$20,000	N/A
50362917-ISF-INFO TECH/DESKTP REFRESH	$32,938	$2,342	$42,456	$100,000	$100,000	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Information Technology:	$4,297,125	$4,348,509	$4,906,875	$11,083,569	$9,232,377	-16.7%
Total Internal Services:	$4,297,125	$4,348,509	$4,906,875	$11,083,569	$9,232,377	-16.7%
Total Expenditures:	$4,297,125	$4,348,509	$4,906,875	$11,083,569	$9,232,377	-16.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,269,166	$1,331,140	$1,313,898	$1,547,636	$1,798,151	16.2%
Pyrll/Fringe Benefit	$808,347	$500,410	$417,764	$1,002,382	$995,614	-0.7%
Prof & Admin	$599,704	$584,823	$631,200	$1,801,674	$2,104,994	16.8%
Other Operating	$82,815	$94,047	$100,849	$159,666	$159,666	0%
Utilities	$473,064	$568,994	$449,525	$422,827	$422,827	0%
Eqpt & Contract Svcs	$446,310	$718,644	$760,847	$3,214,821	$2,262,331	-29.6%
Provisn For Ins Loss	$575	$604	$0	$604	$604	0%
Cost Pool	$252,852	$252,852	$370,495	$370,349	$302,491	-18.3%
A87 Cost Plan Reimbs	-$499,171	-$523,579	-$410,873	-$408,867	-$408,867	0%
Asset/Capital Outlay	$863,462	$820,574	$730,623	$2,678,477	$1,594,567	-40.5%
Debt Svc Expenditure	$0	$0	$260,021	$0	$0	0%
Oper Xfers Out	$0	$0	$282,525	$294,000	$0	-100%
Total Expense Objects:	**$4,297,125**	**$4,348,509**	**$4,906,875**	**$11,083,569**	**$9,232,377**	**-16.7%**

Internal Services - Human Resources & Risk Management



Sharrone Taylor
Human Resource Director

The HR Department is dedicated to supporting its customers by building and retaining a skilled and diverse workforce in an equitable, safe, and responsible work environment.

Program and Services

The HR Department Office is responsible for recruiting, training, and retaining a highly skilled and diversified workforce. HR maintains the city's classification and compensation system, administers benefits, and manages personnel issues. The department handles labor relations, including contract negotiations, interpretation, grievances, investigations, and discipline. Additionally, HR administers the city's risk management programs, encompassing injury and illness prevention, safety, liability, and worker's compensation.

Accomplishments

Implemented Citywide Class and Compensation study for SEIU 1021, IFPTE Mid Management, and Executive Management Unions.
Established 29 employment lists from new recruitments, onboarded 73 new full-time employees and processed 42 promotions since July 1, 2023, including filling critical leadership positions of Finance Director, Deputy Director of Community Services -Library, and Port Director.
Conducted facilitation and team-building sessions across multiple departments Successfully launched a comprehensive wellness program for the Fire Department, including counseling services and therapy dog visits.
Completed successor MOU bargaining with RPMA and RFMA.
Initiated the Citywide Workforce Analysis.
Relaunched the employee recognition program to include service awards and introduction of recognition "Rosie-grams".
Held Citywide Employee Recognition Event in collaboration with City Manager.
Implemented a new insurance tracking software (PINS) to effectively manage certificates Citywide and processed 602 certificates in 2023.
Held a Summer Wellness Event to connect employees with benefits resources.
Continued to collaborate with Cooperative Personnel Services on a public safety talent marketing campaign to attract, recruit, and hire Police Officers and Communications Dispatchers to fill critical vacancies.

Goals

Strengthen diversity, equity, and inclusion efforts to create a more inclusive and equitable workplace environment for all employees.
Enhance employee engagement and wellness initiatives to foster a positive workplace culture and improve overall satisfaction.
Optimize hiring, onboarding, and offboarding practices to optimize the recruitment process and ensure a seamless transition for new hires and departing employees.
Continue comprehensive management and leadership training, to upskill employees, promote growth, and enable supervisors and managers to effectively lead their teams.
Enhance recruitment processes by implementing innovative strategies, leveraging technology, and fostering an inclusive hiring environment to attract top talent and meet the evolving needs of our organization.

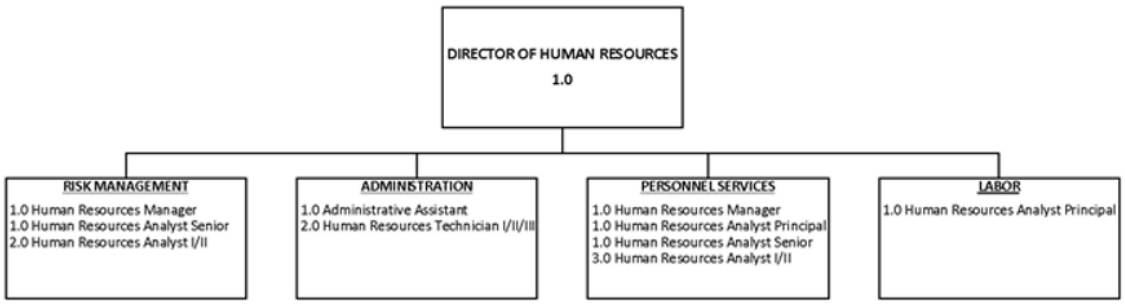




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

Human Resources
EXISTING FTE = 15
ADOPTED FTE = 15



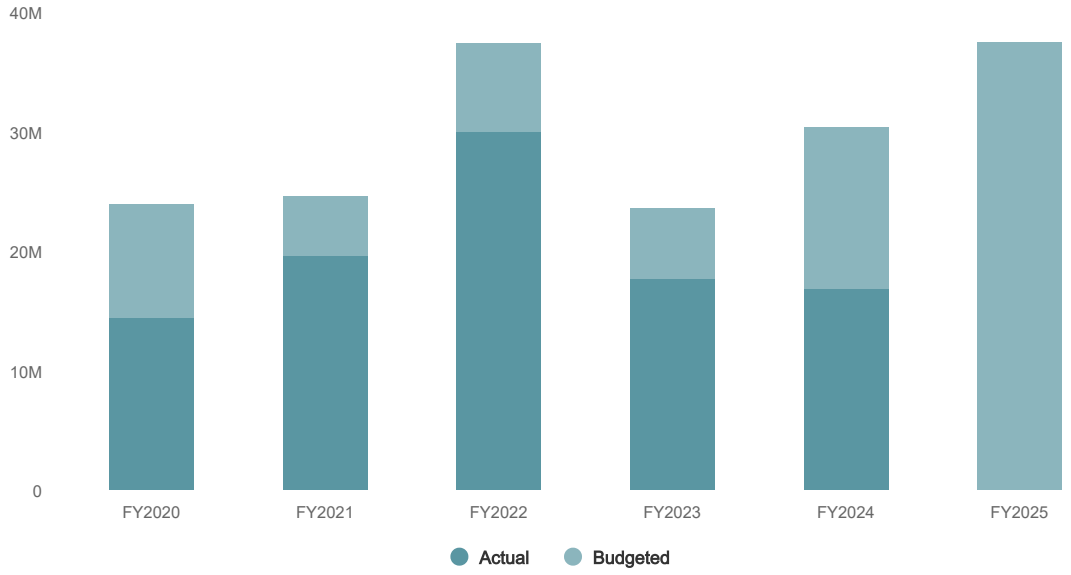
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
HUMAN RESOURCES				
Admin Assistant	1.0	1.0	1.0	1.0
Employee Benefits Analyst I	1.0	1.0	0.0	0.0
Human Resources Manager	3.0	3.0	3.0	2.0
Director of Human Resources	1.0	1.0	1.0	1.0
Human Resources Technician I/II/III	2.0	2.0	2.0	2.0
Human Resources Analyst I/II	4.0	4.0	5.0	5.0
Human Resources Analyst Principal	1.0	1.0	1.0	2.0
Human Resources Analyst Senior	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	**15.0**	**15.0**	**15.0**	**15.0**

Expenditures Summary

$37,587,754 $7,151,047
(23.49% vs. prior year)

Internal Services - Human Resources / Risk Management Proposed and Historical Budget vs. Actual

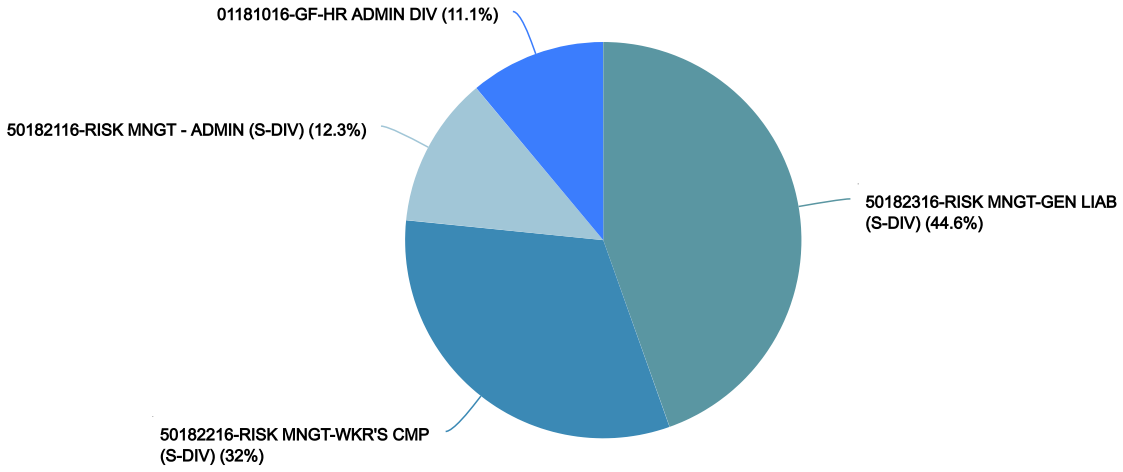


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$1,910,877	$1,854,507	$2,033,640	$3,344,466	$4,162,346	24.5%
Total General Fund:	**$1,910,877**	**$1,854,507**	**$2,033,640**	**$3,344,466**	**$4,162,346**	**24.5%**
Internal Service						
Insurance Reserves	$17,649,149	$28,163,756	$15,667,516	$27,092,240	$33,425,408	23.4%
Total Internal Service:	**$17,649,149**	**$28,163,756**	**$15,667,516**	**$27,092,240**	**$33,425,408**	**23.4%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$1,580	$0	$10,270	$0	$0	0%
Total Special Revenue Funds:	**$1,580**	**$0**	**$10,270**	**$0**	**$0**	**0%**
Total All Funds:	**$19,561,605**	**$30,018,262**	**$17,711,426**	**$30,436,707**	**$37,587,754**	**23.5%**

Expenditures by Function

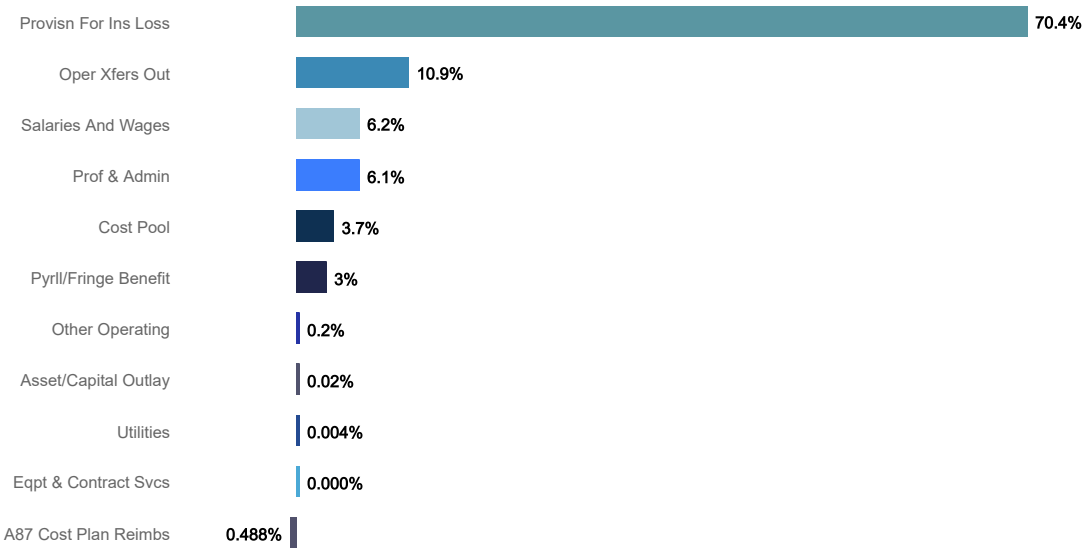
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Internal Services						
Human Resources						
01181016-GF-HR ADMIN DIV	$1,910,877	$1,854,507	$2,033,640	$3,344,466	$4,162,346	24.5%
13418116-EMGCY OPE & DISTR/HUMAN RESRCE	$1,580	$0	$10,270	$0	$0	0%
50182116-RISK MNGT - ADMIN (S-DIV)	$2,941,827	$431,314	$2,628,714	$5,548,007	$4,630,435	-16.5%
50182216-RISK MNGT-WKR'S CMP (S-DIV)	$6,447,784	$11,458,695	$6,300,147	$9,499,126	$12,041,732	26.8%
50182316-RISK MNGT-GEN LIAB (S-DIV)	$8,259,538	$16,273,747	$6,738,654	$12,045,107	$16,753,241	39.1%
Total Human Resources:	**$19,561,605**	**$30,018,262**	**$17,711,426**	**$30,436,707**	**$37,587,754**	**23.5%**
Total Internal Services:	**$19,561,605**	**$30,018,262**	**$17,711,426**	**$30,436,707**	**$37,587,754**	**23.5%**
Total Expenditures:	**$19,561,605**	**$30,018,262**	**$17,711,426**	**$30,436,707**	**$37,587,754**	**23.5%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,898,716	$1,521,815	$1,248,858	$1,830,417	$2,313,003	26.4%
Pyrll/Fringe Benefit	$885,929	-$1,922,094	-$171,637	$1,146,182	$1,114,124	-2.8%
Prof & Admin	$1,108,463	$1,094,524	$1,433,764	$2,237,352	$2,304,900	3%
Other Operating	$26,628	$32,724	$50,001	$86,205	$86,205	0%
Utilities	$0	$0	$1,066	$1,500	$1,500	0%
Eqpt & Contract Svcs	$69	$148	$103	$150	$150	0%
Provisn For Ins Loss	$13,476,986	$21,145,703	$12,302,386	$21,850,182	$26,460,675	21.1%
Cost Pool	$612,923	$612,923	$641,776	$837,407	$1,383,587	65.2%
A87 Cost Plan Reimbs	-$204,698	-$214,708	-$184,291	-$183,390	-$183,390	0%
Asset/Capital Outlay	$1,756,589	$7,747,229	$2,389,400	$1,590,701	$7,000	-99.6%
Oper Xfers Out	$0	$0	$0	$1,040,000	$4,100,000	294.2%
Total Expense Objects:	**$19,561,605**	**$30,018,262**	**$17,711,426**	**$30,436,707**	**$37,587,754**	**23.5%**

Community Services - Recreation



LaShonda White
Deputy City Manager of Community Services

The Community Services – Recreation is dedicated to enriching the quality of life in Richmond through its recreation programs, facilities, and cultural events.

Program and Services

The Community Services Recreation Department serves as a vital hub for community engagement and personal development in Richmond. Within the Administration/Registration division, services encompass program registration, facility bookings, special event permits, client payments, billing, reporting, and marketing/outreach efforts. Adult Programs cater to diverse interests with offerings such as sports, leagues, Zumba, and fitness centers. Aquatics facilities feature swim lessons, recreational swim times, and pool rentals across two pools. The department's focus on Developing Personal Resources includes programs aimed at enhancing life skills such as nutrition, cooking, physical fitness, and money management. Neighborhood Services extend through initiatives like the Love Your Block program, providing grants, sponsorships, volunteer management, and support for Neighborhood Councils. Senior Programs offer a range of classes and activities at two senior sites, spanning line dancing, hula, arts and crafts, Spanish, and exciting excursions. Special Events add vibrancy to the community calendar with highlights like the Third of July Fireworks Showcase, Annual Tree Lighting, Movies in the Park, Parks Rx Day, and Fall Festival. The Tool Lending Library and Mobile Tool Lending Library offer free access to tools through a convenient check-out system at two locations, promoting community resource sharing. Youth Programs are comprehensive, encompassing after-school programs, summer camps, specialty camps, youth sports, leagues, Tiny Heroes, Youth Outdoor programs, and various other engaging activities aimed at keeping youth active and involved in their community.

Accomplishments

Youth Programs: Served 3,700 participants in after-school programs, summer camps, Specialty Camps of President's Week, Spring Break, and Winter Break, Sports programs such as basketball, soccer, tennis, futsal and more.
Adult Programs: Served 1,900 participants in basketball, soccer, tennis, volleyball, Zumba, futsal and more.
Senior Programs: Served 3,000 participants in arts and crafts, chess, sewing, dance, language classes and much more!
Special Events: Hosted Third of July Fireworks, Black History, Chinese New Year, Park Rx Day, Fall Festival, Annual Tree Lighting, Snowball, Senior Info Day and more for everyone!
Aquatics: Served 14,800 participants in lap, recreational swim, Little Splashers class, swim lessons, water comfort class and more.
Grants: Received Neighbor 2 Neighbor grant $750,000 from State of California.

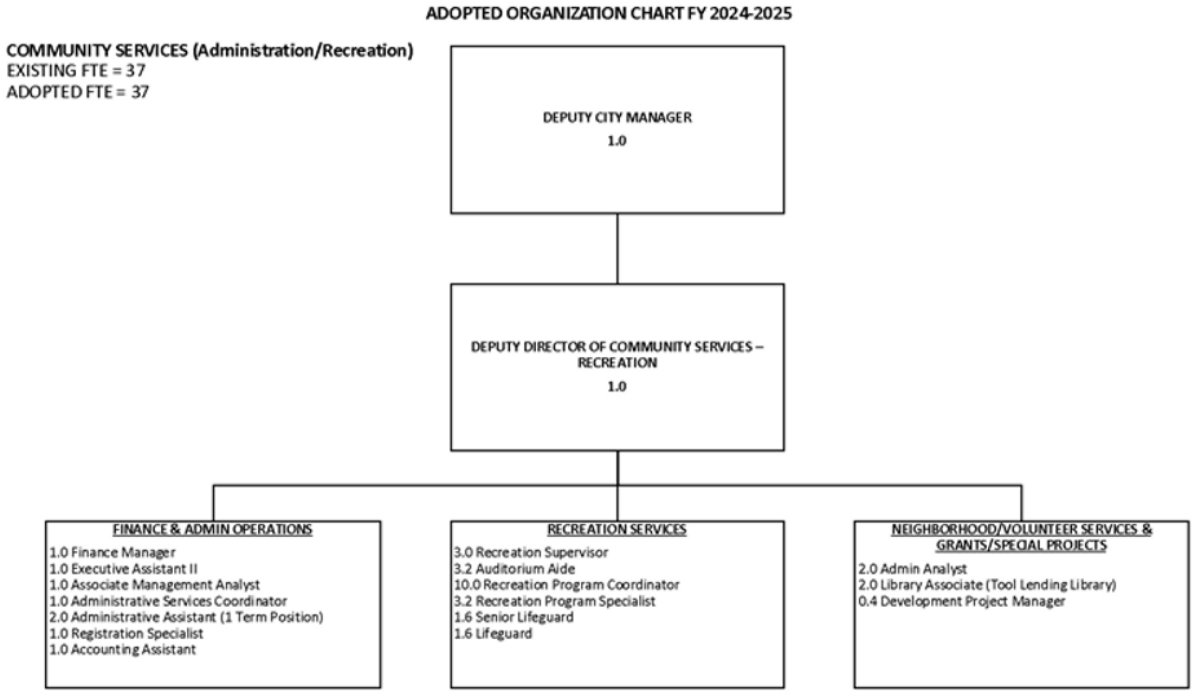
Goals

Increase program offerings and hours of operation at community centers to provide increased accessibility to recreational opportunities during evenings and weekends.
In addition to our signature events like the Black History program and the Third of July Fireworks, provide additional community events such as the Multi-Cultural Food Fest, Ice Skating, expanded Snow Day and many more events.
Search for new grants to continue to uplift facilities and establish additional programming spaces for equitable access to our community.
Extend Tool Lending Library hours to evenings and Saturdays upon the hire of a full-time staff member.
Work with partners through the Love Your Block Grants for additional beautification opportunities.
Mail Activity Guide to the community twice a year.
Actively use the Mobile Recreation Unit Trailer to foster outdoor recreational activities.
Funds from the Neighbor 2 Neighbor grant to be used to engage community through their Neighborhood Councils.





Organizational Chart



Position Listing

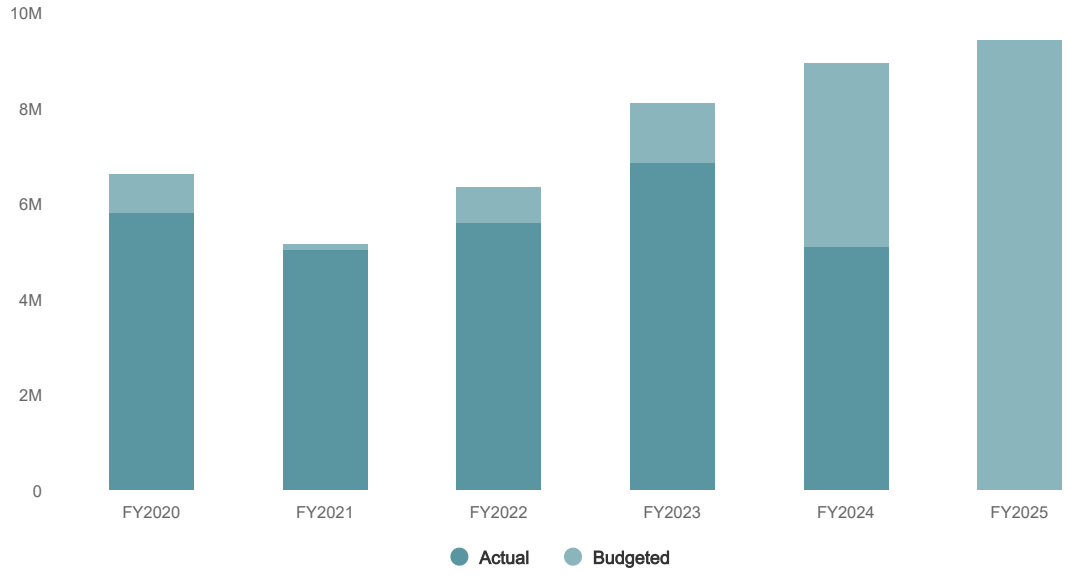
Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Administration)				
Deputy City Manager (Moved from City Manager Office)	0.0	1.0	1.0	1.0
Finance Manager II	1.0	1.0	1.0	1.0
Associate Management Analyst				1.0
Total Full-Time Equivalents (FTEs)	**1.0**	**2.0**	**2.0**	**3.0**

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Recreation)				
Accounting Assistant	1.0	1.0	1.0	1.0
Administrative Assistant (1 Term Position)	2.0	2.0	3.0	2.0
Administrative Services Coordinator		1.0	1.0	1.0
Admin Analyst	1.0	1.0	2.0	2.0
Associate Admin Analyst	1.0	1.0	1.0	0.0
Auditorium Aide	3.2	3.2	3.2	3.2
Deputy Director of Community Services - Recreation	1.0	1.0	1.0	1.0
Development Project Manager II	0.4	0.4	0.4	0.4
Executive Asssistant I/II	1.0	1.0	1.0	1.0
Library Associate (Tool Lending Library)		2.0	2.0	2.0
Lifeguard	1.6	1.6	1.6	1.6
Registration Specialist	1.0	1.0	1.0	1.0
Recreation Program Coordinator	8.0	10.0	10.0	10.0
Recreation Program Specialist	4.2	3.2	3.2	3.2
Recreation Supervisor	3.0	3.0	3.0	3.0
Senior Lifeguard	1.6	1.6	1.6	1.6
Total Full-Time Equivalents (FTEs)	**30.0**	**34.0**	**36.0**	**34.0**

Expenditures Summary

$9,428,788 $467,531
(5.22% vs. prior year)

Community Services - Recreation Proposed and Historical Budget vs. Actual



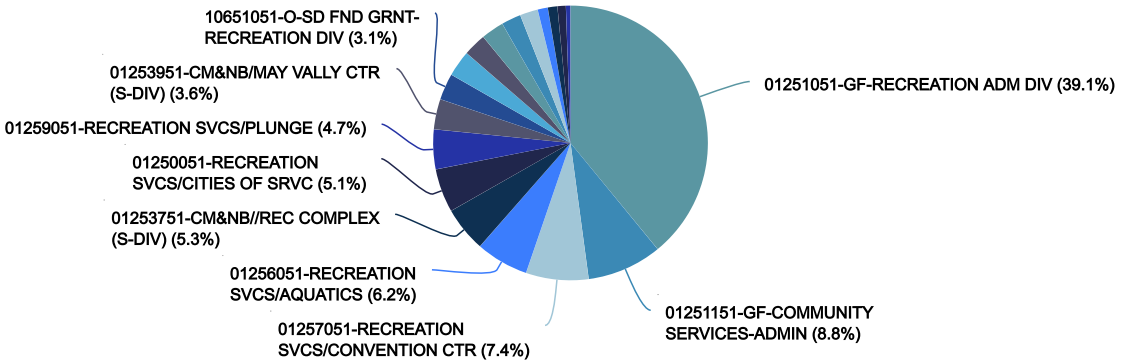
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$4,670,545	$5,462,833	$6,181,980	$7,272,063	$9,084,048	24.9%
Total General Fund:	**$4,670,545**	**$5,462,833**	**$6,181,980**	**$7,272,063**	**$9,084,048**	**24.9%**
Capital Improvement						
Outside Funded Svcs - Grants	$11,529	$492	$340,854	$1,621,704	$294,740	-81.8%
Impact Fee - Comm/Aquatc	$251,620	$10,406	$1,679	$0	$0	0%
Total Capital Improvement:	**$263,149**	**$10,898**	**$342,533**	**$1,621,704**	**$294,740**	**-81.8%**
Special Revenue Funds						
Chevron Modernizatn Proj & Cia	$50,000	$39,390	$0	$50,000	$50,000	0%
Emergency Ope & Disastr Recvry	$42,365	$1,687	$428	$0	$0	0%
American Rescue Plan Act	$0	$86,115	$330,108	$17,490	$0	-100%
Total Special Revenue Funds:	**$92,365**	**$127,192**	**$330,536**	**$67,490**	**$50,000**	**-25.9%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total All Funds:	$5,026,058	$5,600,923	$6,855,049	$8,961,257	$9,428,788	5.2%

Expenditures by Function

Budgeted Expenditures by Function

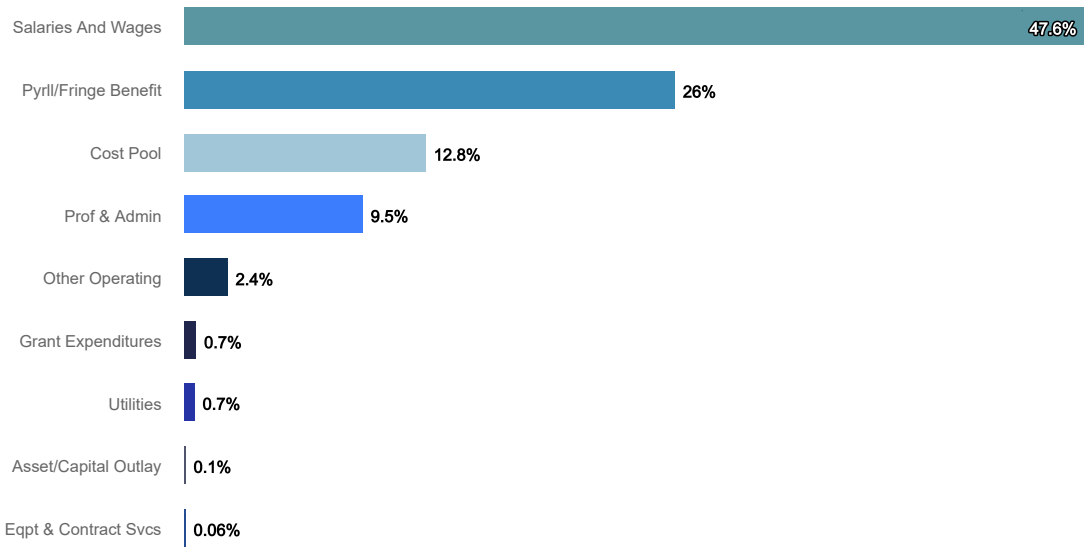


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Services						
Community Services						
01251051-GF-RECREATION ADM DIV	$2,118,361	$2,207,026	$2,661,619	$2,328,162	$3,683,666	58.2%
01253251-CM&NB/BOOKER T CTR (S-DIV)	$134,691	$172,985	$142,716	-$373,731	$112,248	-130%
01253451-CM&NB/NEVIN CTR. (S-DIV)	$155,820	$198,559	$294,191	$265,609	$253,863	-4.4%
01253551-CM&NB/SHIELDS REID (S-DIV)	$135,577	$260,956	$222,336	$253,345	$218,010	-13.9%
01253751-CM&NB//REC COMPLEX (S-DIV)	$217,705	$308,208	$343,828	$380,919	$500,903	31.5%
01253851-CM&NB/PARCHSTR CTR (S-DIV)	$142,708	$97,807	$136,618	$214,275	$92,559	-56.8%
01253951-CM&NB/MAY VALLY CTR (S-DIV)	$160,461	$208,308	$145,183	$345,234	$336,696	-2.5%
01254551-GF-REC/SPCL EVENTS (S-DIV)	$24,253	$5,434	$72,013	$107,396	$107,396	0%
01254651-GF-RECREATION(DPRC) (S-DIV)	$247,137	$256,578	$277,692	$302,236	$288,836	-4.4%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
01254751-GF-REC/SR CENTER (S-DIV)	$120,277	$158,010	$117,574	$200,261	$198,929	-0.7%
01254851-GF-REC/SR CTR ANNEX (S-DIV)	$234,693	$241,357	$246,256	$269,440	$253,743	-5.8%
01256051-RECREATION SVCS/AQUATICS	$182,634	$329,084	$381,542	$437,900	$584,377	33.4%
01257051-RECREATION SVCS/CONVENTION CTR	$357,913	$432,979	$455,046	$538,379	$696,259	29.3%
01259051-RECREATION SVCS/PLUNGE	$170,093	$302,019	$393,136	$450,111	$440,576	-2.1%
01250051-RECREATION SVCS/CITIES OF SRVC	$268,223	$283,525	$276,766	$412,377	$485,265	17.7%
10651051-O-SD FND GRNT-RECREATION DIV	$11,529	$492	$340,854	$1,621,704	$294,740	-81.8%
11752051-CHEVRON ECIA - COMMUNITY SERVS	$50,000	$39,390	$0	$50,000	$50,000	0%
13425151-EMGCY OPE & DISTR/RECREATION	$42,365	$1,687	$428	$0	$0	0%
13654051-ARPA/COMMUNITY SERVICES	$0	$86,115	$330,108	$17,490	$0	-100%
21551051-IMPACT FEE - COMM/AQUATIC	$251,620	$10,406	$1,679	$0	$0	0%
01251151-GF-COMMUNITY SERVICES-ADMIN	$0	$0	$15,464	$1,140,150	$830,723	-27.1%
Total Community Services:	**$5,026,058**	**$5,600,923**	**$6,855,049**	**$8,961,257**	**$9,428,788**	**5.2%**
Total Community Services:	**$5,026,058**	**$5,600,923**	**$6,855,049**	**$8,961,257**	**$9,428,788**	**5.2%**
Total Expenditures:	**$5,026,058**	**$5,600,923**	**$6,855,049**	**$8,961,257**	**$9,428,788**	**5.2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$2,020,619	$2,456,541	$2,598,458	$3,984,002	$4,487,978	12.6%
Pyrll/Fringe Benefit	$1,970,059	$2,116,225	$2,190,145	$1,615,014	$2,455,337	52%
Prof & Admin	$150,355	$348,141	$665,202	$2,267,390	$900,364	-60.3%
Other Operating	$35,156	$45,316	$44,377	$409,027	$225,121	-45%
Utilities	$15,331	$17,184	$28,549	$69,199	$62,742	-9.3%
Eqpt & Contract Svcs	$19,819	$796	$3,565	$6,000	$6,000	0%
Cost Pool	$402,718	$447,718	$592,854	$366,110	$1,211,359	230.9%
Asset/Capital Outlay	$285,778	$50,900	$473,136	$16,491	$13,573	-17.7%
Grant Expenditures	$126,225	$118,104	$58,764	$150,523	$66,315	-55.9%
Oper Xfers Out	$0	$0	$200,000	$77,500	$0	-100%
Total Expense Objects:	**$5,026,058**	**$5,600,923**	**$6,855,049**	**$8,961,257**	**$9,428,788**	**5.2%**

Community Services - Employment & Training



Tamara Walker
Deputy Community Services Director - E&T

Employment and Training Department provides a variety of job and training services to Richmond residents through the following programs.

Program and Services

The Employment Training and Development Department offers comprehensive programs and services to support career advancement and job readiness. The Career Center provides computer services, fax, and printer access. In addition the department serves as a resource hub for EDD and other community programs. It offers onsite training and workshops focused on job readiness, resume building, interviews, and online occupational training. RichmondBuild ensures continuous construction education and training, preparing residents for careers in the construction trades. YouthWORKS provides year-round and summer employment, career pathways training, internships, and supportive services to help youth transition into adulthood successfully. RichmondWORKS assists residents in obtaining good jobs in high-growth, high-wage occupations through occupational skills training and employment opportunities, while also offering business services.

Accomplishments

Awarded over $7 million dollars to provide employment and training services to Richmond residents.
Served over 5,000 individuals in the career center and enrolled over 200 adults and dislocated workers into our WIOA programs.
Provide over 750 youth in career development, occupational skills training, and paid work experience.
RichmondBUILD graduates 75 construction pre-apprentices.
YouthBUILD enrolled 45 youth in the year-round training and educational services.
RichmondBUILD approved as a California registered pre-apprenticeship program
Enrolled over 65 people in occupational skills training in healthcare, transportation, information technology, and advanced manufacturing industries.
Events:
Inaugural National Small Business Week– partnered with the City of Richmond's Economic Development Department, Richmond Chamber of Commerce, Co-Biz, and Richmond Main Street to host small business events.
Career Job Fair - over 800 job seekers attended and over 40 employers and community organizations were involved.

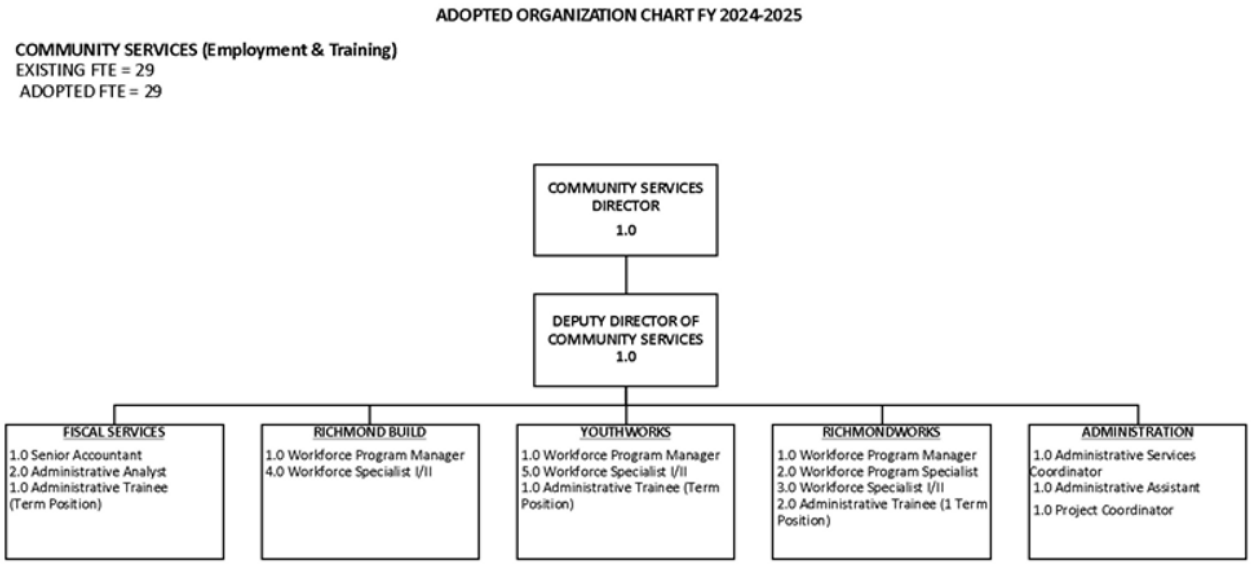
Goals

Build technical skills training, career pathways, and employment opportunities for Richmond residents in high-growth, high-wage industries.
Create "Quality Jobs" that provide livable wages with benefits and offer the most direct path to economic mobility and broadly shared prosperity.
Provide Richmond residents with the resources and services they need to enter, participate in, and complete broader workforce preparation, training, and education programs aligned with regional labor market needs.
Provide year-round, work-based learning and career technical education for 500 Richmond Youth ages 16 – 24.
Train 100 Richmond residents for jobs and careers in the construction & renewable energy sectors; expand direct-entry agreements with Building Trades.
Provide access to workforce services in the community through place-based centers.
Expand the Beautify Richmond program.
Secure funding for the Youth Healthcare pathway and the Healthcare ambassador programs.
Facilitate partnership between Richmond businesses and West Contra Costa Unified School Districts to connect pathway programs to employment opportunities.
Implement Building Bridges 2 Career Opportunities for high school juniors and seniors to prepare them for post-secondary education and employment opportunities.





Organizational Chart



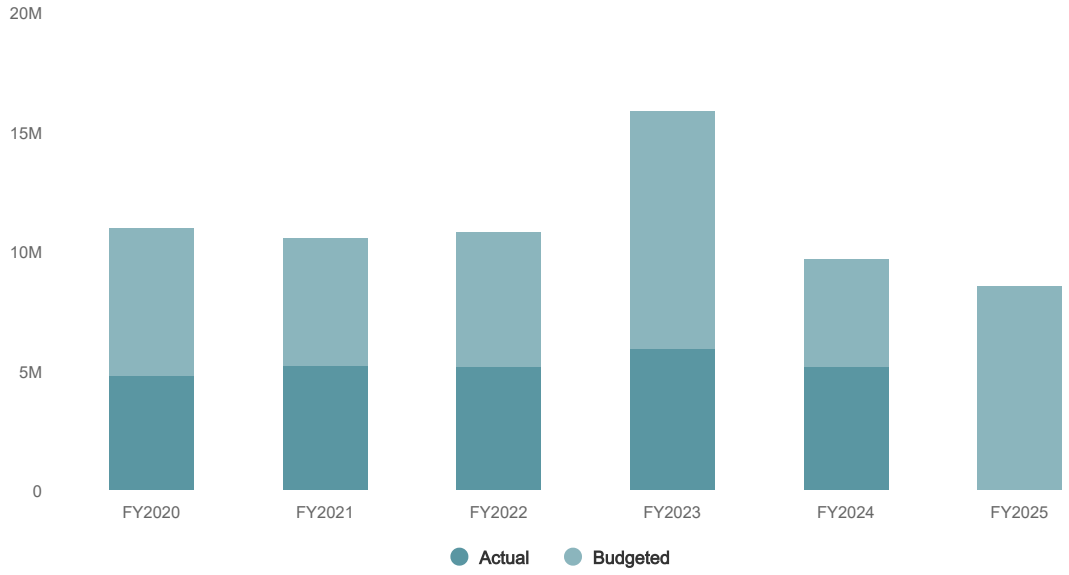
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Employment & Training)				
Administrative Assistant	1.0	1.0	1.0	1.0
Admin Trainee (3 Term Positions)	1.0	1.0	4.0	4.0
Administrative Analyst	2.0	2.0	2.0	2.0
Administrative Services Coordinator	1.0	1.0	1.0	1.0
Deputy Director of Community Services	1.0	1.0	1.0	1.0
Workforce Program Manager	3.0	3.0	3.0	3.0
Workforce Specialist I/II	12.0	12.0	12.0	12.0
Director of Community Services	1.0	1.0	1.0	1.0
Office Assistant	1.0	1.0	0.0	0.0
Project Coordinator	1.0	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0	1.0
Workforce Program Specialist	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	**27.0**	**27.0**	**29.0**	**29.0**

Expenditures Summary

$8,536,132 -$1,119,378
(-11.59% vs. prior year)

Community Services - Employment & Training Proposed and Historical Budget vs. Actual

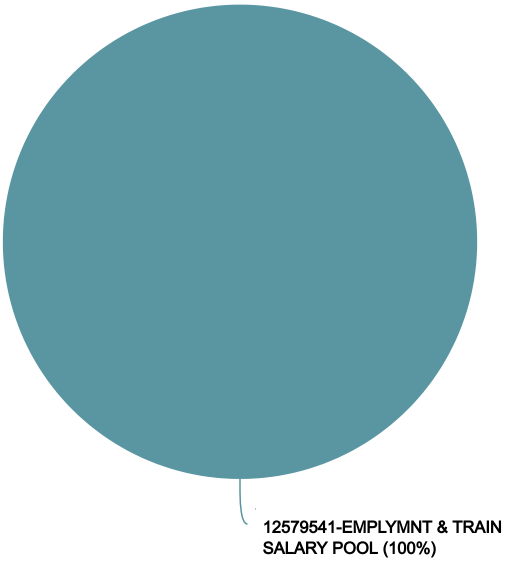


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds								
Other Operations								
Employment & Training	$4,692,920	$5,163,499	$5,934,917	$9,655,510	$8,536,132	$8,536,132	-11.6%	-11.6%
Total Other Operations:	**$4,692,920**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**
Special Revenue Funds								
Chevron Modernizatn Proj & Cia	$500,000	$0	$0	$0	$0	$0	0%	0%
Emergency Ope & Disastr Recvry	$5,557	$0	$0	$0	$0	$0	0%	0%
Total Special Revenue Funds:	**$505,557**	**$0**	**$0**	**$0**	**$0**	**$0**	**0%**	**0%**
Total All Funds:	**$5,198,476**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**

Expenditures by Function

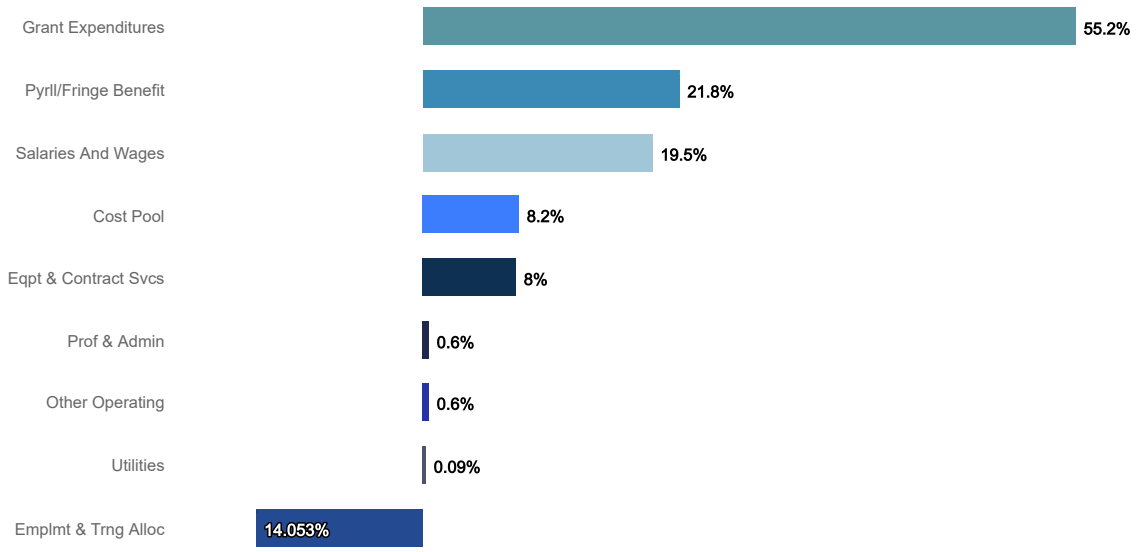
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures								
Community Services								
Employment & Training								
11771041-CHEVRON ECIA - E&T	$500,000	$0	$0	$0	$0	$0	0%	0%
12579541-EMPLYMNT & TRAIN SALARY POOL	$4,692,920	$5,163,499	$5,934,917	$9,655,510	$8,536,132	$8,536,132	-11.6%	-11.6%
13427141-EMGCY OPE & DISTR/EMPLYMT-TRNG	$5,557	$0	$0	$0	$0	$0	0%	0%
Total Employment & Training:	**$5,198,476**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**
Total Community Services:	**$5,198,476**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**
Total Expenditures:	**$5,198,476**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Proposed	FY2025 Adopted	FY2024 Adopted vs. FY2025 Proposed (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects								
Salaries And Wages	$1,258,627	$1,454,237	$1,208,354	$767,571	$1,666,767	$1,666,767	117.1%	117.1%
Pyrll/Fringe Benefit	$1,040,679	$1,012,108	$1,005,928	$1,683,712	$1,857,316	$1,857,316	10.3%	10.3%
Prof & Admin	$507,279	$228,535	$160,620	$167,639	$54,000	$54,000	-67.8%	-67.8%
Other Operating	$199,942	$201,566	$62,304	$69,104	$53,000	$53,000	-23.3%	-23.3%
Utilities	$12,350	$9,149	$8,623	$2,500	$7,500	$7,500	200%	200%
Eqpt & Contract Svcs	$414,629	$195,844	$127,467	$1,241,496	$679,790	$679,790	-45.2%	-45.2%
Cost Pool	$493,408	$543,408	$518,079	$561,697	$701,777	$701,777	24.9%	24.9%
Asset/Capital Outlay	$0	$154,412	$0	$0	$0	$0	0%	0%
Grant Expenditures	$1,273,706	$1,363,483	$2,843,541	$5,910,556	$4,715,554	$4,715,554	-20.2%	-20.2%
Emplmt & Trng Alloc	-$2,143	$757	$0	-$748,765	-$1,199,572	-$1,199,572	60.2%	60.2%
Total Expense Objects:	**$5,198,476**	**$5,163,499**	**$5,934,917**	**$9,655,510**	**$8,536,132**	**$8,536,132**	**-11.6%**	**-11.6%**

Community Services - Office of Neighborhood Safety



Sam Vaughn
Deputy Director of ONS

The primary goal of The Office of Neighborhood Safety (ONS) is to dramatically reduce and one day eliminate gun violence and associated homicides in the City of Richmond.

Program and Services

The Office of Neighborhood Safety is dedicated to enhancing the social and emotional well-being of the individuals it serves through focused attention, intensive engagement, and supportive structures. At the core of its services is the Operation Peacemaker Fellowship, an intensive mentoring intervention tailored for youth identified as being deeply entrenched in and significantly impacted by gun violence within Richmond. Additionally, the office conducts Street Outreach initiatives, where staff members actively engage with individuals in the community who are at high risk for involvement in gun violence. By addressing the root causes of violence and offering targeted interventions, the Office of Neighborhood Safety strives to create safer and more resilient communities in Richmond.

Accomplishments

15,704 contacts with community members most impacted by gun violence.
18,067.5 hours spent with community members most impacted by gun violence.
245 service referrals made for community members most impacted by gun violence.
102 conflicts mediated with community members most impacted by gun violence.
13 shootings responded to by Neighborhood Change Agents (NCA) in communities most impacted by gun violence.
The Office of Neighborhood Safety was recognized by the City Council on January 16, 2024, as a department and organization that has contributed to reducing the number of homicides in Richmond. In 2023, Richmond had its lowest number of annual homicides (8) dating back to 1971 when such records started being kept.

Goals

Sustain current reductions in shootings and homicides resulting in injury/death reductions.
Reduce the number of malicious killings of human beings by other human beings from the status quo to zero.
Raise outside resources (approximately $500,000) to continue and expand services.
Create an official partnership with West Contra Costa Unified School District.

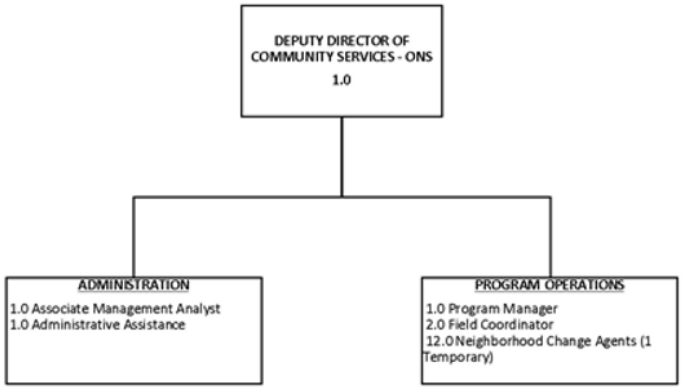




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY SERVICES (Office of Neighborhood Safety)
EXISTING FTE = 17
ADOPTED FTE = 18



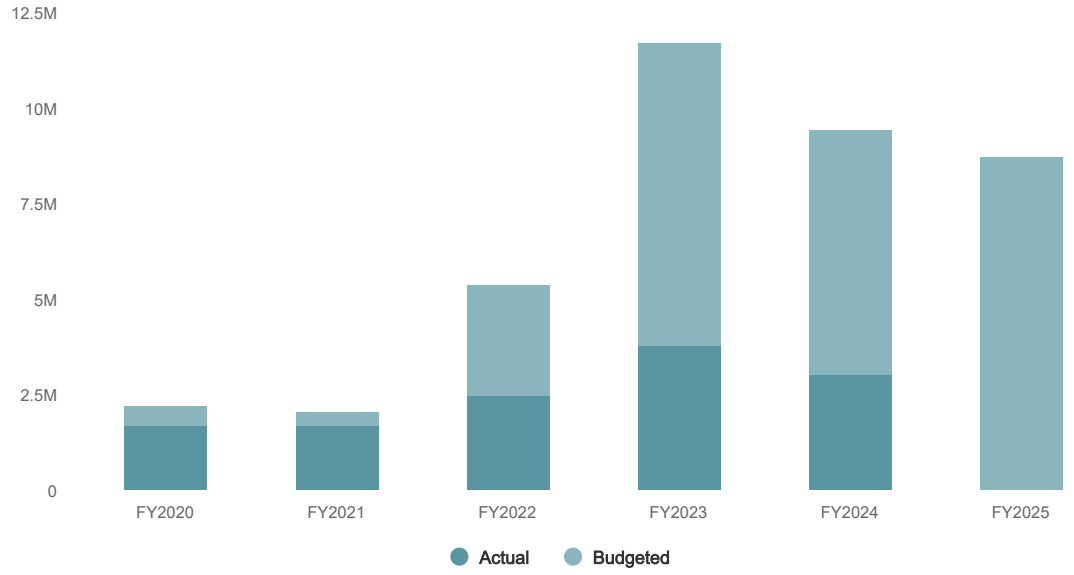
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Office of Neighborhood Safety)				
Administrative Assistant	1.0	1.0	1.0	1.0
Deputy Director of Community Services - ONS	1.0	1.0	1.0	1.0
Management Analyst/ Associate Management Analyst	1.0	1.0	1.0	1.0
Neighborhood Change Agents (1 Temporary)	11.0	11.0	11.0	12.0
ONS Field Coordinator	2.0	2.0	2.0	2.0
ONS Program Manager	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**17.0**	**17.0**	**17.0**	**18.0**

Expenditures Summary

$8,728,183 -$710,115
(-7.52% vs. prior year)

Community Services - Office of Neighborhood Safety Proposed and Historical Budget vs. Actual

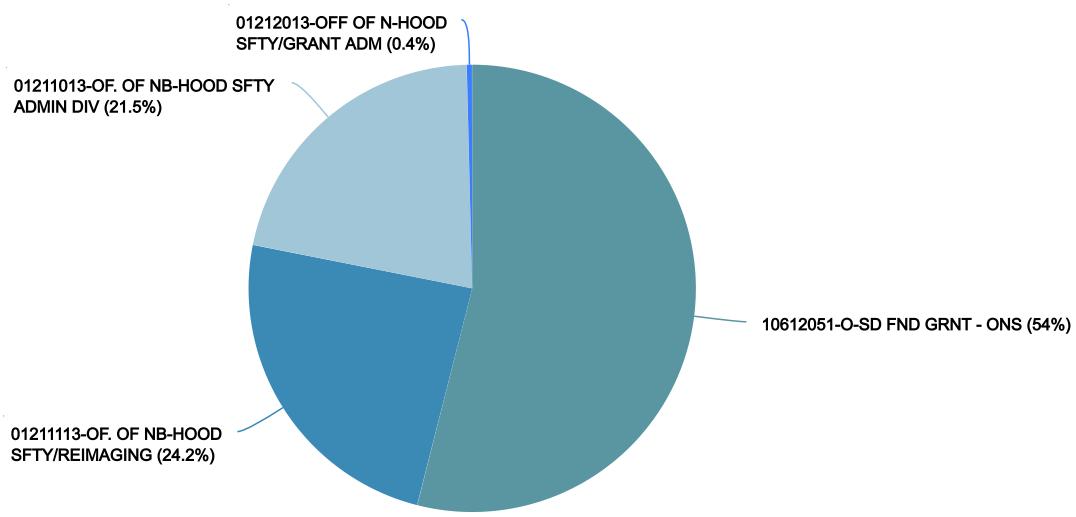


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$1,623,475	$1,522,309	$2,216,727	$3,720,659	$4,017,467	8%
Total General Fund:	**$1,623,475**	**$1,522,309**	**$2,216,727**	**$3,720,659**	**$4,017,467**	**8%**
Capital Improvement						
Outside Funded Svcs - Grants	$0	$947,077	$1,572,031	$5,659,639	$4,710,716	-16.8%
Total Capital Improvement:	**$0**	**$947,077**	**$1,572,031**	**$5,659,639**	**$4,710,716**	**-16.8%**
Special Revenue Funds						
Chevron Modernizatn Proj & Cia	$58,000	$0	$0	$58,000	$0	-100%
Emergency Ope & Disastr Recvry	$207	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$58,207**	**$0**	**$0**	**$58,000**	**$0**	**-100%**
Total All Funds:	**$1,681,683**	**$2,469,386**	**$3,788,758**	**$9,438,298**	**$8,728,183**	**-7.5%**

Expenditures by Function

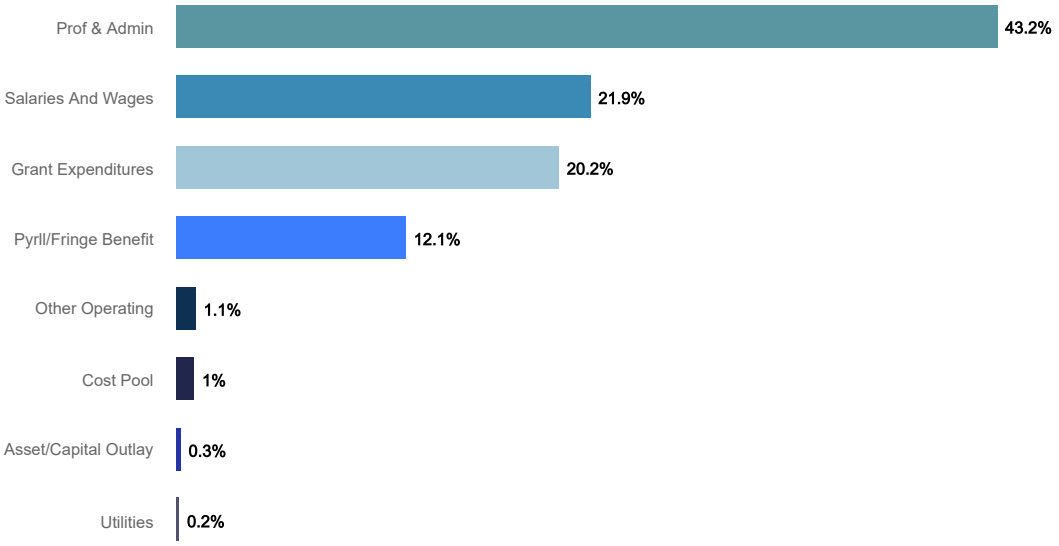
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Services						
Office Of Neighborhood Safety						
01211013-OF. OF NB-HOOD SFTY ADMIN DIV	$1,300,963	$1,510,163	$1,210,376	$1,670,134	$1,874,116	12.2%
01211113-OF. OF NB-HOOD SFTY/REIMAGING	$0	$0	$1,003,549	$2,050,525	$2,108,854	2.8%
01212013-OFF OF N-HOOD SFTY/GRANT ADM	$322,512	$12,146	$2,803	$0	$34,497	N/A
10612051-O-SD FND GRNT - ONS	$0	$947,077	$1,572,031	$5,659,639	$4,710,716	-16.8%
11711013-CHEVRON ECIA - ONS	$58,000	$0	$0	$58,000	$0	-100%
13421118-EMGCY OPE & DISTR/ONS ADMIN	$207	$0	$0	$0	$0	0%
Total Office Of Neighborhood Safety:	**$1,681,683**	**$2,469,386**	**$3,788,758**	**$9,438,298**	**$8,728,183**	**-7.5%**
Total Community Services:	**$1,681,683**	**$2,469,386**	**$3,788,758**	**$9,438,298**	**$8,728,183**	**-7.5%**
Total Expenditures:	**$1,681,683**	**$2,469,386**	**$3,788,758**	**$9,438,298**	**$8,728,183**	**-7.5%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$615,247	$734,227	$871,738	$1,510,773	$1,907,259	26.2%
Pyrll/Fringe Benefit	$506,344	$579,645	$768,967	$1,038,192	$1,057,603	1.9%
Prof & Admin	$358,028	$852,172	$1,353,920	$4,481,412	$3,768,710	-15.9%
Other Operating	$11,930	$19,558	$13,792	$97,640	$97,640	0%
Utilities	$11,445	$11,472	$13,311	$20,000	$20,000	0%
Cost Pool	$102,010	$152,010	$507,111	$242,344	$88,758	-63.4%
Asset/Capital Outlay	$4,797	$1,835	$9,200	$28,000	$28,000	0%
Grant Expenditures	$71,880	$118,466	$250,719	$2,019,937	$1,760,213	-12.9%
Total Expense Objects:	**$1,681,683**	**$2,469,386**	**$3,788,758**	**$9,438,298**	**$8,728,183**	**-7.5%**

Community Services - Transportation

The Community Services – Transportation Division is committed to implementing the Climate Action Plan of the City's General Plan to have net-zero emissions by 2040.

Program and Services

The Transportation Department in our city holds a multifaceted role in advancing sustainable and efficient mobility solutions. Primarily, it oversees a variety of programs and services to enhance the city's mobility and sustainability. This includes managing micromobility services such as bikeshare, on-demand shuttle, and car share programs. The department coordinates the capital improvement and management of city electric vehicle (EV) service equipment and leads efforts in fleet and transportation network electrification. It provides planning and funding strategies for Fleet Services to facilitate the transition from gas vehicles to electric vehicles. Additionally, the department offers EV and alternative energy education and outreach to promote clean transportation. It also assists with active and long-range transportation planning. As the City Parking Authority, the department is responsible for curb management and maintaining the public parking stall inventory.

Accomplishments

Expanded public electric vehicle (EV) charging stations network for increased accessibility and EV purchases within Richmond.
Increased the number of publicly accessible electric vehicle charging stations.
Maintained, expanded, and reduced the cost of LYFT travel for seniors and disabled persons.
Launched the first electric carshare program in West County
Launched the first electric On-Demand Shuttle service in the Bay Area
Secured $860K in Hybrid and Zero Transmission Truck (HVIP) Vouchers to augment the cost to purchase electric fleet vehicles for new and improved City fleet.
Awarded $250K from the Federal Transportation Administration to enhance Rtransit software.
Hosted two Drive Electric Events to provide EV and alternative energy education and outreach to promote clean transportation.

Goals

Continue to partner with Regional and state agencies to build an effective, equitable, and sustainable city.
Continue to establish a long-term transportation vision, understand needs, and plan to support the implementation of projects in the future.
Continue to assess where the City has been, where are we now, and where we want to go. A vision for Richmond emerged through extensive community engagement that was guided by five goals: equity; economic vitality; environmental sustainability; safety and livability; and accountability and engagement.
Plan and implement strategies that support the future implementation of transportation investment priorities.
Host annual Drive Electric events and support Bike to Work Day events.

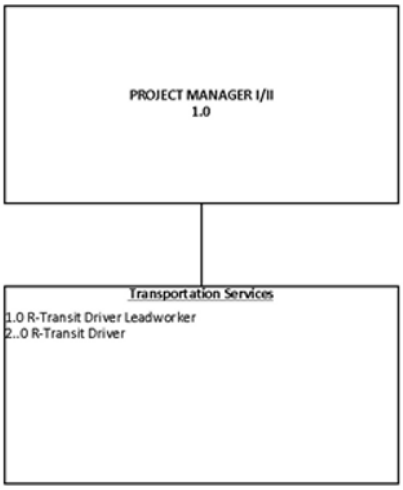




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY SERVICES (Transportation)
EXISTING FTE = 4
ADOPTED FTE = 4



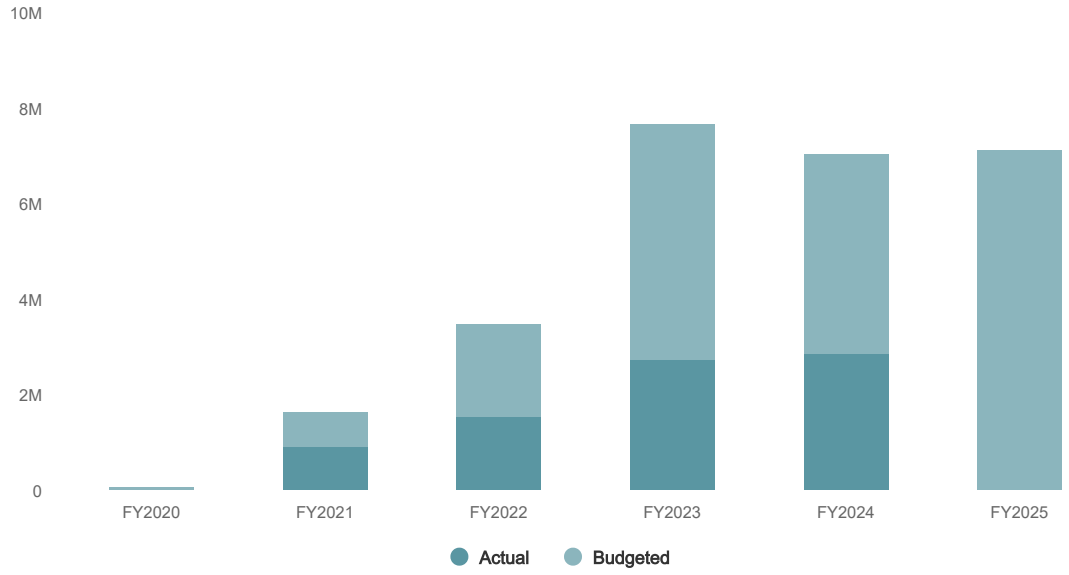
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Transportation)				
Associate Administrative Analyst		1.0	0.0	0.0
R-transit Driver	2.0	2.0	2.0	2.0
R-transit Driver Leadworker	1.0	1.0	1.0	1.0
Project Manager I/II	2.0	2.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**5.0**	**6.0**	**4.0**	**4.0**

Expenditures Summary

$7,145,855 $103,636
(1.47% vs. prior year)

Community Services - Transportation Proposed and Historical Budget vs. Actual



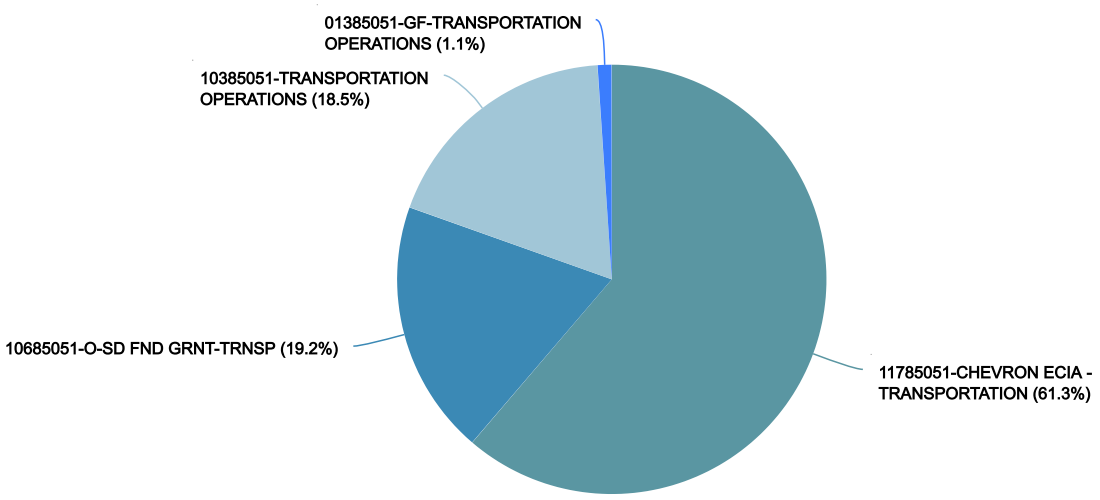
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$9,714	$176,579	$216,709	$457,023	$75,094	-83.6%
Total General Fund:	**$9,714**	**$176,579**	**$216,709**	**$457,023**	**$75,094**	**-83.6%**
Other Operations						
Transportation Operation	$773,229	$826,611	$854,769	$959,510	$1,321,476	37.7%
Total Other Operations:	**$773,229**	**$826,611**	**$854,769**	**$959,510**	**$1,321,476**	**37.7%**
Capital Improvement						
Outside Funded Svcs - Grants	$500	$314,462	$1,133,081	$1,440,768	$1,371,296	-4.8%
Total Capital Improvement:	**$500**	**$314,462**	**$1,133,081**	**$1,440,768**	**$1,371,296**	**-4.8%**
Special Revenue Funds						
Chevron Modernizatn Proj & Cia	$141,210	$219,966	$519,232	$4,184,918	$4,377,988	4.6%
Total Special Revenue Funds:	**$141,210**	**$219,966**	**$519,232**	**$4,184,918**	**$4,377,988**	**4.6%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total All Funds:	$924,654	$1,537,618	$2,723,790	$7,042,219	$7,145,855	1.5%

Expenditures by Function

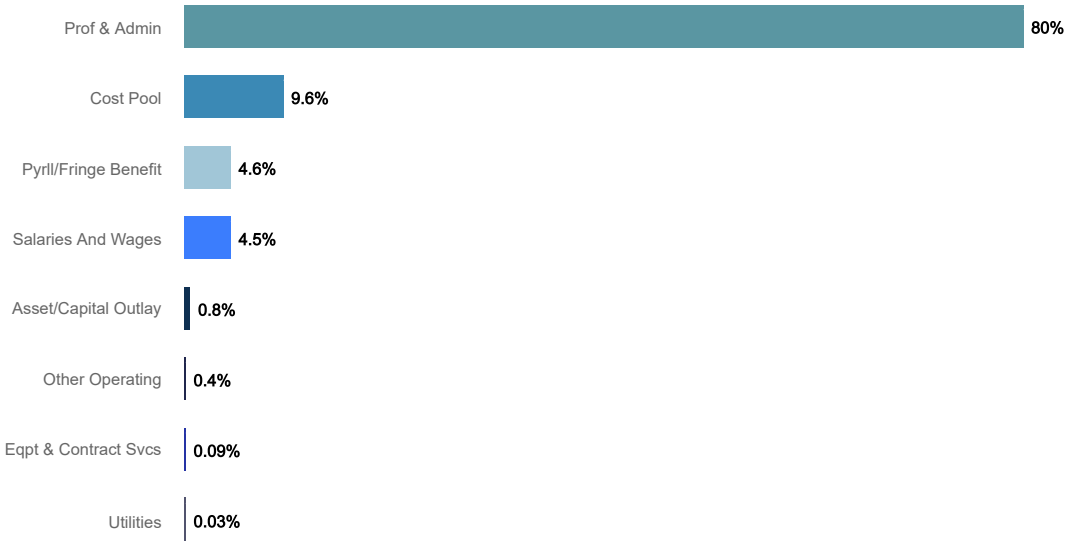
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Services						
Transportation Operation						
01385051-GF-TRANSPORTATION OPERATIONS	$9,714	$176,579	$216,709	$457,023	$75,094	-83.6%
10385051-TRANSPORTATION OPERATIONS	$737,326	$826,611	$854,769	$940,413	$1,321,476	40.5%
10385951-TRANSPORTATION-PARKING MANAGMT	$35,903	$0	$0	$19,097	$0	-100%
10685051-O-SD FND GRNT-TRNSP	$500	$314,462	$1,133,081	$1,440,768	$1,371,296	-4.8%
11785051-CHEVRON ECIA - TRANSPORTATION	$141,210	$219,966	$519,232	$4,184,918	$4,377,988	4.6%
Total Transportation Operation:	**$924,654**	**$1,537,618**	**$2,723,790**	**$7,042,219**	**$7,145,855**	**1.5%**
Total Community Services:	**$924,654**	**$1,537,618**	**$2,723,790**	**$7,042,219**	**$7,145,855**	**1.5%**
Total Expenditures:	**$924,654**	**$1,537,618**	**$2,723,790**	**$7,042,219**	**$7,145,855**	**1.5%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$203,172	$333,217	$350,912	$466,188	$323,666	-30.6%
Pyrll/Fringe Benefit	$236,169	$300,020	$325,137	$362,461	$328,654	-9.3%
Prof & Admin	$189,750	$612,632	$1,711,093	$5,778,286	$5,714,384	-1.1%
Other Operating	$7,585	$7,073	$9,865	$25,100	$25,100	0%
Utilities	$3,255	$3,625	$425	$2,500	$2,500	0%
Eqpt & Contract Svcs	$35,903	$32,233	$1,015	$25,697	$6,600	-74.3%
Cost Pool	$248,819	$248,819	$261,260	$306,087	$689,051	125.1%
Asset/Capital Outlay	$0	$0	$0	$55,900	$55,900	0%
Oper Xfers Out	$0	$0	$64,084	$20,000	$0	-100%
Total Expense Objects:	**$924,654**	**$1,537,618**	**$2,723,790**	**$7,042,219**	**$7,145,855**	**1.5%**

Community Services - Library & Cultural Services



Kate Eppler
Deputy Director of Library & Cultural Services

The Richmond Public Library provides outstanding and diverse materials and services to help our community meet their personal, cultural, educational, and professional needs.

Program and Services

The Library Department at Richmond Public Library is committed to fostering a lifelong enjoyment of reading and learning, working in partnership with the Literacy for Every Adult Program (LEAP) to support adults in achieving their goals. Within the division, comprehensive literacy support is provided for adults, children, families, and English language learners, along with digital literacy programs to navigate the modern digital landscape. The library's collection includes books and media for diverse interests and age groups. Access to online resources such as ebooks and research databases is also available, supplemented by the Link+ resource sharing program for print materials. The department also prioritizes career and college readiness, offering support for GED and High School Diploma attainment. Access to technology for printing, scanning, computer use, home internet, and more is provided to bridge the digital divide and ensure equitable access to resources and opportunities within the community.

Accomplishments

Celebrated 40 years of service at LEAP: planned a series of community events to commemorate and promote.
Accepted $9,712,979 in grant funds from the California State Library Building Forward Library Infrastructure program to renovate Richmond Main Library. Selected and contracted with an experienced lead architect to guide the project.
Drew participation from more than 500 Richmond residents of all ages, in English and Spanish, regarding library service needs and Main Library renovation ideas.
Restored Saturday service at the Main Library.
Designed and launched a new e-newsletter to share library news and information.
Launched free afterschool homework help at all library locations and two Recreation locations, a total of 40 hours/week across all locations, funded in part by a grant from Richmond Fund for Children and Youth.
Successfully integrated in-person classes with online classes at LEAP for a full hybrid model, ensuring enhanced access to educational opportunities for all.
Updated all adult public use computers for a total of 20 new machines.
Developed and expanded LEAP's family literacy program with events to support learning for all ages.
Partnered with West Contra Costa Unified School District, Bay Area Rescue Mission, East Bay Parks, Habitot Children's Museum, and other organizations to provide library and LEAP events and to increase outreach and awareness.

Goals

Modernize Richmond's Historic Main Library so it can better meet the needs of the community and be an improved resource for all residents.
Serve the community of Richmond Main Library patrons with minimal interruption during the renovation.
Repair and upgrade branch library buildings and library auxiliary buildings to handle increased demand and maximize use of available space for community benefit.
Provide equitable access to technology and resources for all ages.
Maximize access to adult educational opportunities by continuing to provide both online and in-person class offerings at LEAP, including evenings and weekends, and adding off-site educational opportunities.
Enhance curriculum for Adult Basic Education opportunities.





Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY SERVICES (Library/LEAP)
EXISTING FTE = 35.7
ADOPTED FTE = 35.7

DEPUTY DIRECTOR OF COMMUNITY SERVICES – LIBRARY
1.0

ADMINISTRATION
1.0 Executive Assistant I/II
0.7 Office Assistant

LITERACY FOR EVERY ADULT PROGRAM (LEAP)
1.0 Literacy Program Manager
1.0 Senior Administrative Analyst
1.0 Learning Center Coordinator
1.0 Family Literacy Specialist
3.0 Volunteer Tutor/Learner Coordinator

LIBRARY SERVICES MANAGER
1.0

CIRCULATION SERVICES
1.0 Circulation Supervisor
2.0 Senior Library Assistant
8.0 Library Assistant I/II

IT SERVICES
1.0 Library Information Systems Support Technician

REFERENCE & PROGRAMMING
1.0 Head Of Reference

BRANCH SERVICES
2.0 Librarian I/II

ACQUISITIONS
1.0 Library Associate

ADULT SERVICES
3.0 Librarian I/II

REFERENCE & PROGRAMMING
1.0 Head Of Reference

MOBILE SERVICES
1.0 Librarian I/II

TEEN/YOUNG ADULT SERVICES
1.0 Library Associate

CHILDREN'S SERVICES
3.0 Librarian I/II

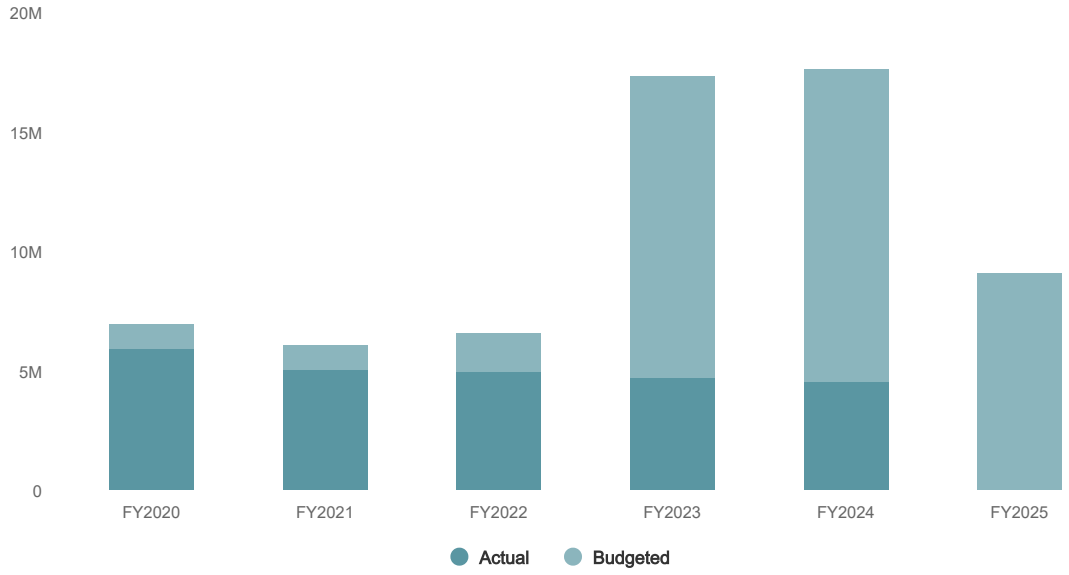
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES (Library)				
Library Services Manager	1.0	1.0	1.0	1.0
Circulation Supervisor	1.0	1.0	1.0	1.0
Deputy Director of Community Services - Library	1.0	1.0	1.0	1.0
Executive Assistant I/II	1.0	1.0	1.0	1.0
Family Literacy Specialist	1.0	1.0	1.0	1.0
Head of Reference	1.0	2.0	2.0	2.0
Learning Center Coordinator	1.0	1.0	1.0	1.0
Librarian I/II	9.0	9.0	9.0	9.0
Library Assistant I/II	8.0	8.0	8.0	8.0
Library Associate	2.0	2.0	2.0	2.0
Library Information Systems Support Technician	1.0	1.0	1.0	1.0
Literacy Program Manager	1.0	1.0	1.0	1.0
Office Assistant	0.7	0.7	0.7	0.7
Senior Library Assistant	2.0	2.0	2.0	2.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0
Volunteer Tutor/Learner Coordinator	3.0	3.0	3.0	3.0
Total Full-Time Equivalents (FTEs)	**34.7**	**35.7**	**35.7**	**35.7**

Expenditures Summary

$9,100,694 -$8,569,126
(-48.50% vs. prior year)

Community Services - Library & Cultural Services Proposed and Historical Budget vs. Actual

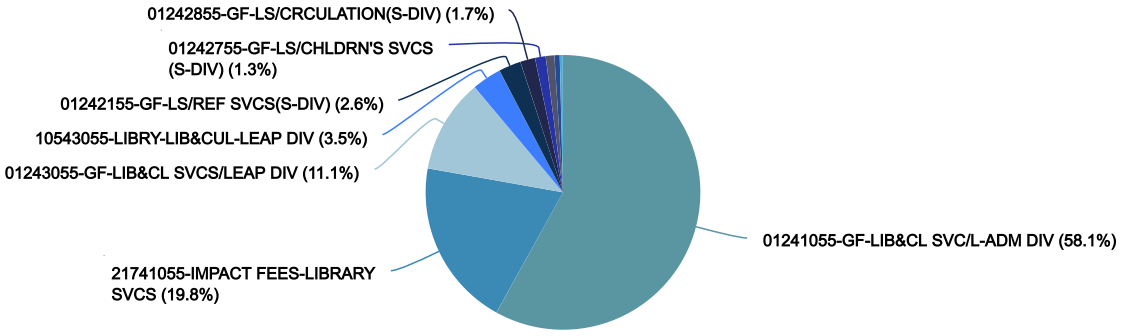


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$4,416,861	$4,806,154	$4,337,545	$5,977,730	$6,893,999	15.3%
Total General Fund:	**$4,416,861**	**$4,806,154**	**$4,337,545**	**$5,977,730**	**$6,893,999**	**15.3%**
Capital Improvement						
Impact Fee - Library	$13,210	$6,627	$9,045	$1,204,188	$1,798,062	49.3%
Total Capital Improvement:	**$13,210**	**$6,627**	**$9,045**	**$1,204,188**	**$1,798,062**	**49.3%**
Special Revenue Funds						
Library Fund	$365,513	$179,117	$335,585	$10,487,903	$408,634	-96.1%
Chevron Modernizatn Proj & Cia	$204,639	$0	$0	$0	$0	0%
Emergency Ope & Disastr Recvry	$33,235	$1,342	$3,861	$0	$0	0%
Total Special Revenue Funds:	**$603,387**	**$180,460**	**$339,446**	**$10,487,903**	**$408,634**	**-96.1%**
Total All Funds:	**$5,033,458**	**$4,993,240**	**$4,686,037**	**$17,669,821**	**$9,100,694**	**-48.5%**

Expenditures by Function

Budgeted Expenditures by Function

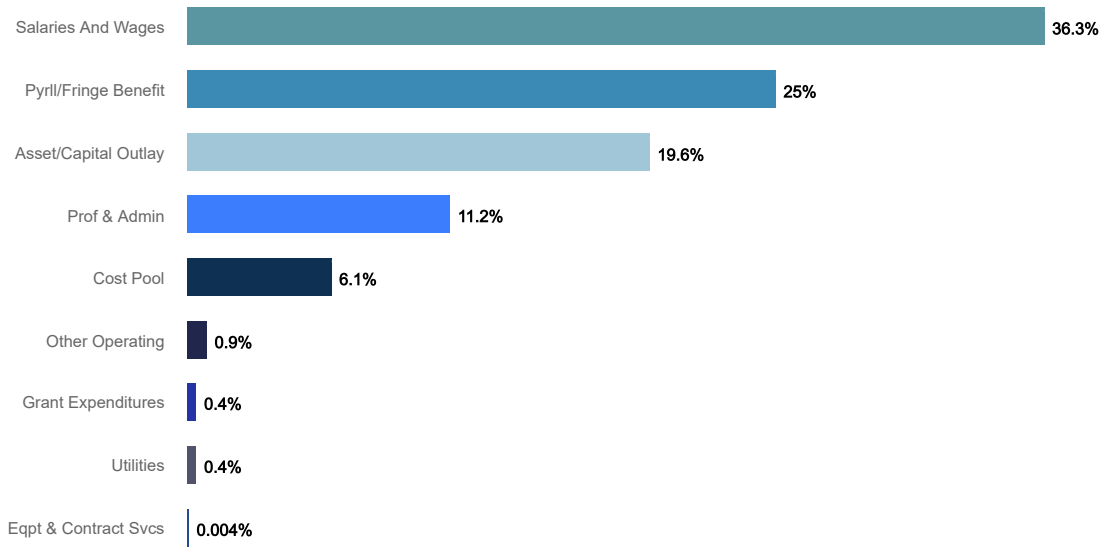


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Community Services						
Library & Cultural Services						
01241055-GF-LIB&CL SVC/L-ADM DIV	$3,454,090	$3,484,139	$3,345,726	$4,472,437	$5,283,504	18.1%
01242755-GF-LS/CHLDRN'S SVCS (S-DIV)	$34,959	$57,326	$21,255	$89,250	$114,750	28.6%
01242855-GF-LS/CRCULATION(S-DIV)	$87,788	$111,675	$122,368	$164,082	$158,959	-3.1%
01242955-GF-LS/EXTENSION SVCS (S-DIV)	$24,797	$46,851	$9,056	$55,300	$55,650	0.6%
01242155-GF-LS/REF SVCS(S-DIV)	$165,587	$199,063	$142,060	$225,097	$239,000	6.2%
01242255-GF-LS/ACESS SVCS (S-DIV)	$27,735	$26,936	$28,931	$29,416	$34,000	15.6%
01243055-GF-LIB&CL SVCS/LEAP DIV	$621,906	$880,164	$668,149	$942,147	$1,008,136	7%
10541055-LIBRY-LIB&CUL-ADMIN DIV	$3,087	$4,657	$254	$0	$0	0%
10543055-LIBRY-LIB&CUL-LEAP DIV	$0	$3,765	$1,095	$312,671	$315,810	1%
10544155-LIBRY-LIB&CUL-PUBLIC ART 1	$126,186	$0	$0	$0	$0	0%
10545055-LIBRY-LIB&CUL-GRANTS DIV	$236,240	$170,696	$334,236	$10,175,232	$92,824	-99.1%
11743055-CHEVRON ECIA - LEAP	$204,639	$0	$0	$0	$0	0%
13424155-EMGCY OPE & DISTR/LIBRARY-CULT	$33,235	$1,342	$3,861	$0	$0	0%
21741055-IMPACT FEES-LIBRARY SVCS	$13,210	$6,627	$9,045	$1,204,188	$1,798,062	49.3%
Total Library & Cultural Services:	**$5,033,458**	**$4,993,240**	**$4,686,037**	**$17,669,821**	**$9,100,694**	**-48.5%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Total Community Services:	$5,033,458	$4,993,240	$4,686,037	$17,669,821	$9,100,694	-48.5%
Total Expenditures:	$5,033,458	$4,993,240	$4,686,037	$17,669,821	$9,100,694	-48.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,924,813	$2,192,067	$2,012,055	$2,659,681	$3,303,279	24.2%
Pyrll/Fringe Benefit	$1,842,340	$1,868,179	$1,699,142	$2,066,562	$2,272,224	10%
Prof & Admin	$795,555	$596,739	$566,801	$1,338,118	$1,017,553	-24%
Other Operating	$60,914	$58,805	$73,113	$73,162	$83,275	13.8%
Utilities	$20,067	$10,491	$10,123	$28,284	$37,800	33.6%
Eqpt & Contract Svcs	$727	$2,592	$360	$1,300	$400	-69.2%
Cost Pool	$246,440	$246,440	$258,762	$285,035	$559,268	96.2%
Asset/Capital Outlay	$9,884	$6,184	$56,238	$11,200,179	$1,788,062	-84%
Grant Expenditures	$6,532	$11,743	$9,443	$17,500	$38,834	121.9%
Oper Xfers Out	$126,186	$0	$0	$0	$0	0%
Total Expense Objects:	**$5,033,458**	**$4,993,240**	**$4,686,037**	**$17,669,821**	**$9,100,694**	**-48.5%**

Community Services - Children & Youth



LaShonda White
Deputy City Manager - Community Services

The Department of Children and Youth provides funding to youth-serving organizations, supports and trains the Oversight Board, facilitates city meetings for collaboration, and evaluates programs and grants to measure the impact of the Richmond Fund for Children & Youth.

Program and Services

The Department of Children and Youth funds youth-serving organizations in alignment with the Community Needs Assessment and Strategic Investment Plan, as outlined in the Richmond Fund for Children & Youth Article 15. It supports the 15-member Oversight Board through recruitment, retention, development, training, agenda-setting, and meeting facilitation. The department hosts city meetings to discuss service delivery and collaboration opportunities. Additionally, it evaluates grantees, the grant process, collaborative work with other entities, and the program overall to document the collective impact of the Fund.

Accomplishments

Awarded $1.4 million dollars to 20 youth-serving organizations.
Released the FY 23-24 Request for Proposals (per City Charter).
Participated in local and regional convenings.
Supported Oversight Board at monthly meetings.

Goals

Finalize and Release Annual Evaluations for FY 2020-21, 2021-22, 2022-23.
Finalize, publish and Release the Community Needs Assessment and Strategic Investment Plan.
Award grants to FY 2024-25 applicants.
Release RFCY FY 2024-25 Request for Proposal and Award Grants.
Host service-provider working group and inter-departmental meetings .
Explore opportunities to provide resources and technical assistance to grantees.
Strengthen internship program.

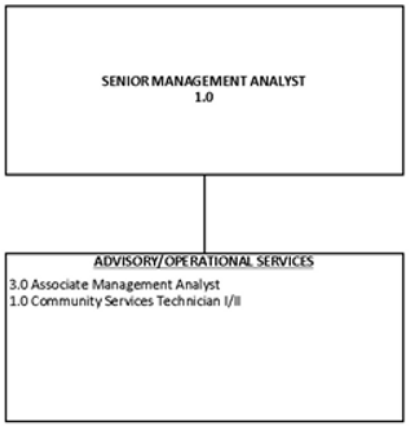




Organizational Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

DEPARTMENT OF CHILDREN AND YOUTH
EXISTING FTE = 5
ADOPTED FTE = 5



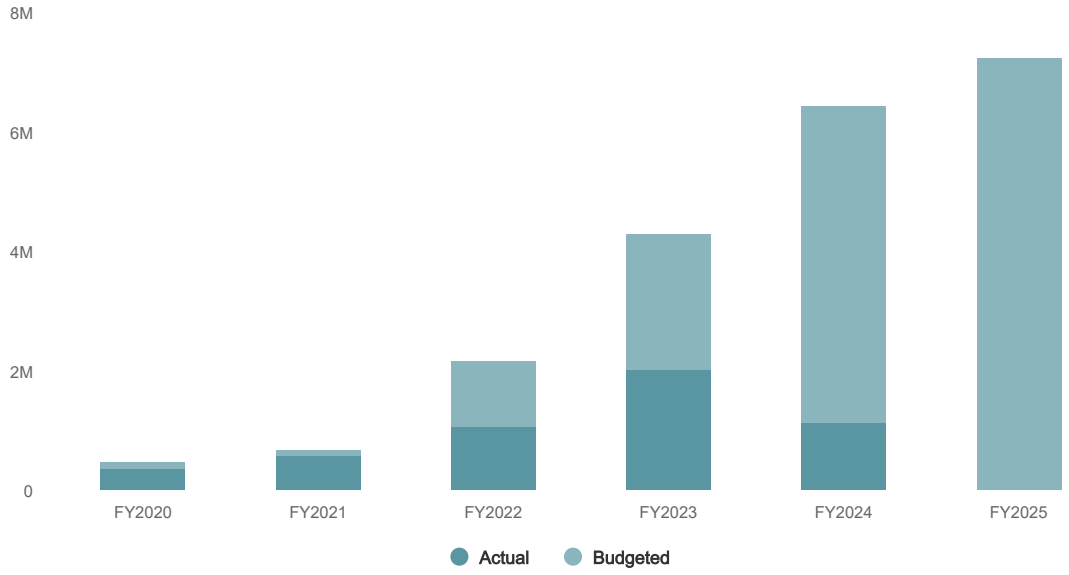
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
DEPARTMENT OF CHILDREN AND YOUTH				
Community Services Technician I/II			1.0	1.0
Management Analyst / Associate Management Analyst	1.0	2.0	3.0	3.0
Project Manager I/II		1.0	0.0	0.0
Senior Management Analyst	1.0	0.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**2.0**	**3.0**	**5.0**	**5.0**

Expenditures Summary

$7,247,355 $807,755
(12.54% vs. prior year)

Community Services - Children and Youth Proposed and Historical Budget vs. Actual



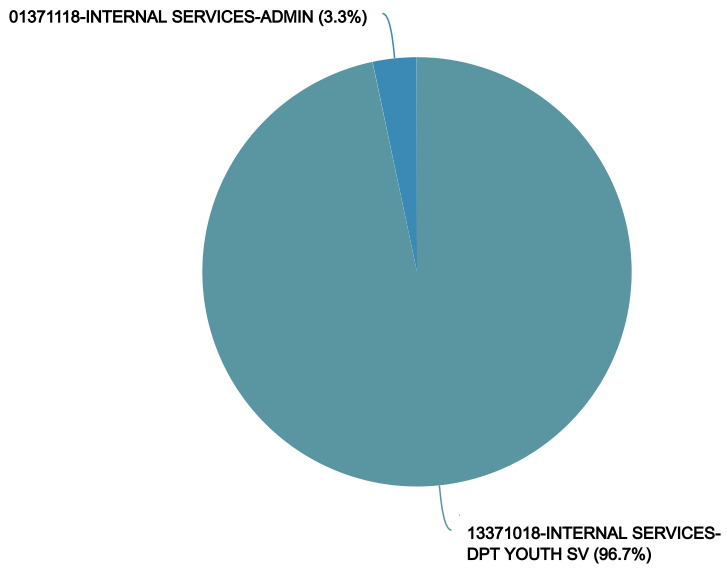
Expenditures by Fund

The Patrick's Proposed Department fund's revenues have seen significant changes over the past two years. In 2020, the General Fund revenues remained unchanged at $681,184. In 2021, the General Fund revenues increased by 26% to $861,593. This trend will continue in 2022 with an 11% increase to $952,723.

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$247,152	$436,263	$324,790	$302,613	$240,754	-20.4%
Total General Fund:	**$247,152**	**$436,263**	**$324,790**	**$302,613**	**$240,754**	**-20.4%**
Special Revenue Funds						
Kids First Initiative	$329,128	$619,764	$1,695,990	$6,136,987	$7,006,601	14.2%
Total Special Revenue Funds:	**$329,128**	**$619,764**	**$1,695,990**	**$6,136,987**	**$7,006,601**	**14.2%**
Total All Funds:	**$576,280**	**$1,056,027**	**$2,020,780**	**$6,439,600**	**$7,247,355**	**12.5%**

Expenditures by Function

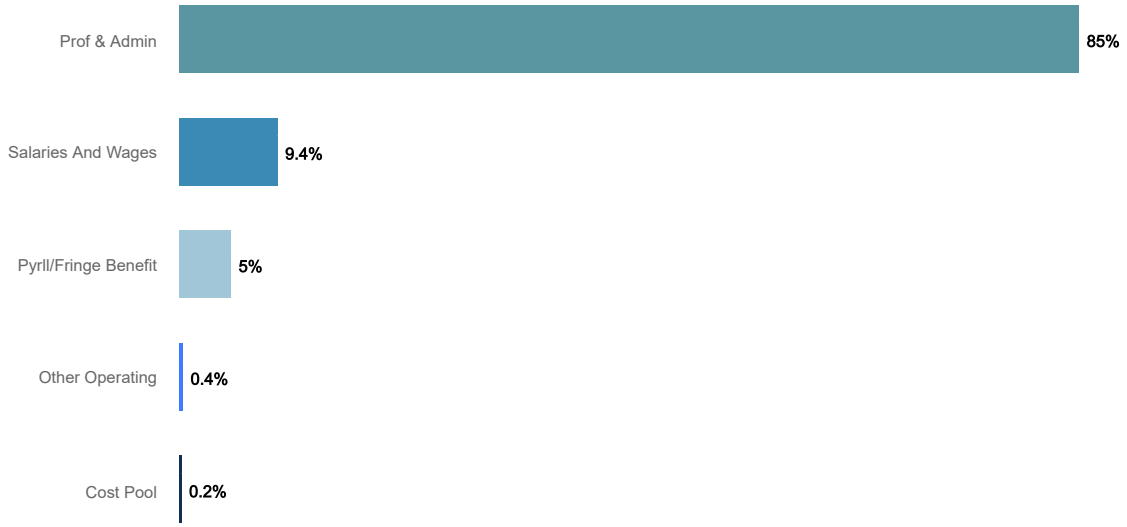
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
City Manager						
City Manager						
13331013-KIDS FIRST INITIATIVE	$47,047	$34,643	$0	$0	$0	0%
Total City Manager:	**$47,047**	**$34,643**	**$0**	**$0**	**$0**	**0%**
Internal Services Program						
01371118-INTERNAL SERVICES-ADMIN	$247,152	$436,263	$324,790	$302,613	$240,754	-20.4%
13371018-INTERNAL SERVICES-DPT YOUTH SV	$282,081	$585,122	$1,695,990	$6,136,987	$7,006,601	14.2%
Total Internal Services Program:	**$529,233**	**$1,021,384**	**$2,020,780**	**$6,439,600**	**$7,247,355**	**12.5%**
Total City Manager:	**$576,280**	**$1,056,027**	**$2,020,780**	**$6,439,600**	**$7,247,355**	**12.5%**
Total Expenditures:	**$576,280**	**$1,056,027**	**$2,020,780**	**$6,439,600**	**$7,247,355**	**12.5%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$259,818	$275,146	$341,260	$107,495	$680,906	533.4%
Pyrll/Fringe Benefit	$177,682	$147,630	$180,653	$180,081	$361,710	100.9%
Prof & Admin	$136,783	$631,401	$1,495,407	$6,103,579	$6,162,441	1%
Other Operating	$1,998	$1,850	$3,459	$24,000	$26,000	8.3%
Cost Pool	$0	$0	$0	$24,445	$16,298	-33.3%
Total Expense Objects:	**$576,280**	**$1,056,027**	**$2,020,780**	**$6,439,600**	**$7,247,355**	**12.5%**

Community Services - Community Crisis Response Program

The proposed Community Crisis Response Program (CCRP) intends to provide a community response that is non-law enforcement to address non-violent/non-felony mental health crises in Richmond. CCRP was modeled in part on Crisis Assistance Helping Out on The Streets (CAHOOTS), developed in Eugene, Oregon, and tailored to meet the needs of Richmond residents through a nine-month feasibility process that engaged community and government partners with relevant expertise. The city's goal of supporting community safety and addressing community trauma through community-based alternatives aligns with the proposed model of crisis response for mental health.

Program and Services

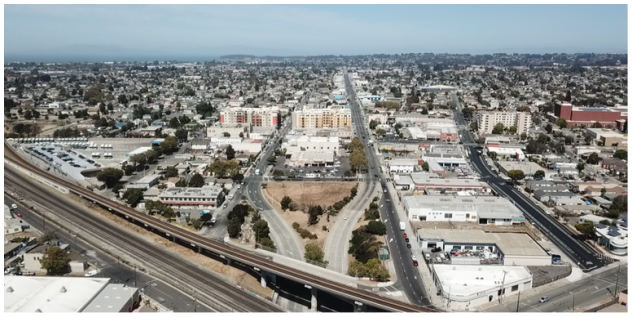
In Richmond, we recognize the importance of community-based alternatives to address non-violent and non-felony mental health crises. Our approach prioritizes community safety and aims to alleviate community trauma. By leveraging community responders with strong ties to Richmond, we can efficiently and effectively navigate individuals to the right services at the right time. Our program development process incorporates rigorous research, data analysis, existing assessments, and valuable community input. Together, we can create a compassionate and responsive system that supports medically vulnerable and socially marginalized individuals.

Accomplishments

Completed a feasibility study and a robust community engagement process to provide City Council options for Community Crisis Response Program (CCRP) implementation.
Received direction from City Council in September 2023 to develop the Community Crisis Response Program in connection with the Office of Neighborhood Safety.
Hired a new Community Crisis Program Manager.
Held informational interviews with other alternative response programs: Oakland (MACRO), Long Beach, West Hollywood and Eugene (CAHOOTS).
Ride-a-long with the Oakland MACRO team where we were able to get firsthand experience with field responders.
Joined the Harvard-Kennedy Government Performance Lab Community of Practice.
Attended meetings concerning Medicaid reimbursement for Alternative Response to be well informed on various funding streams .
Continue relationship building with Contra Costa County A3 program.
Established relationships with Justice Center, National Institute for Criminal Justice Reform, and Vera Institute.
Collaboration with the National Institute of Criminal Justice Reform (NICJR) has initiated a significant project focused on Data Dashboarding. This project aims to establish a comprehensive framework for collecting, analyzing, and interpreting data related to CCRP.
City's Personnel Board approved the Community Intervention Specialist job description in March 2023. The Position will go to Council in May 2024 and then released.
Met with Richmond Police Department to discuss dispatch and call types. Staff also participated in a "sit-a-long" at the Communications Center to observe 911 dispatch and to discuss the implementation of CCRP.
Reimagining Task Force recommended a structure for the Community Advisory Board which will be brought before Council in June.

Goals

Post Community Intervention Specialist job description and commence recruitment.
Hire an Administrative Analyst to support the department.
Recruit and appoint CCRP Community Advisory Board members.
Develop specially designed protocols for CCRP service call referrals and follow up.
Identify and order equipment.
Establish and strengthen referral relationships with community-based service providers.
Implement a citywide outreach and public education campaign, including the development of a new name.
Discuss a strong data collection, monitoring, and evaluation system with a focus on impact, outcomes, and efficacy.
Purchase vehicles.

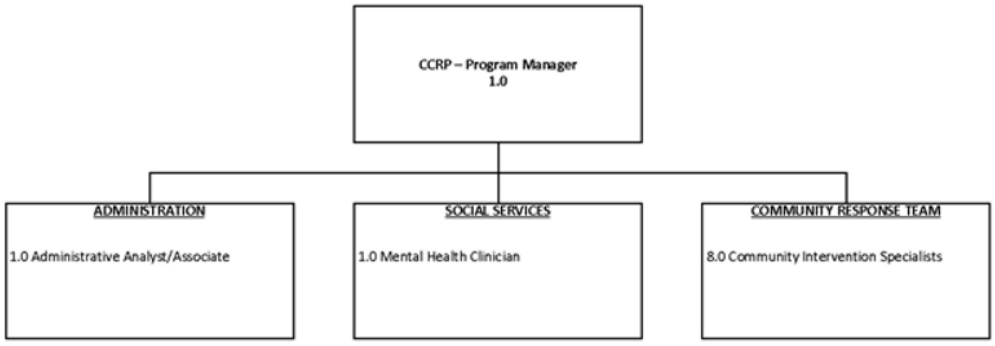




Organization Chart

ADOPTED ORGANIZATION CHART FY 2024-2025

COMMUNITY SERVICES (Community Crisis Response Program CCRP)
EXISTING FTE = 11
ADOPTED FTE = 11



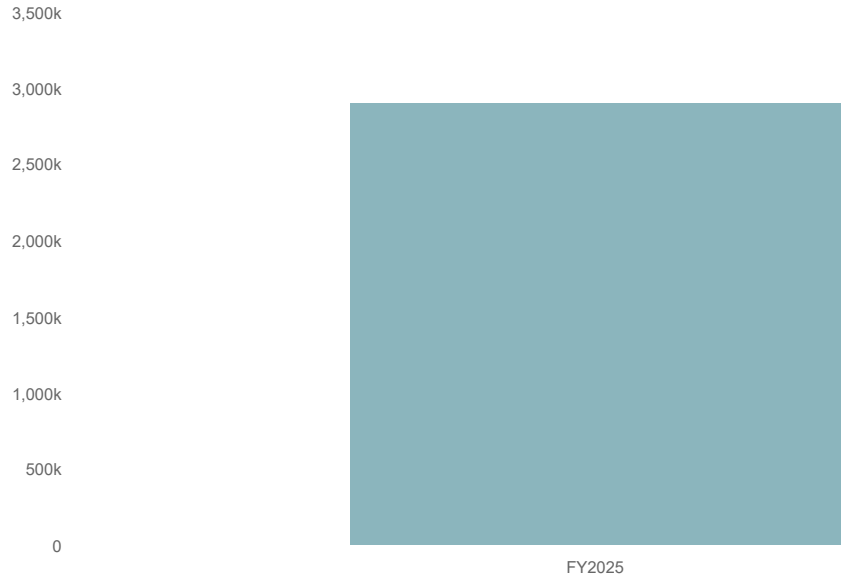
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
COMMUNITY SERVICES				
Administrative Analyst/Associate			1.0	1.0
Community Intervention Specialists			8.0	8.0
Mental Health Clinician			1.0	1.0
Project Manager II - CCRP Manager		1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**0.0**	**1.0**	**11.0**	**11.0**

Expenditures Summary

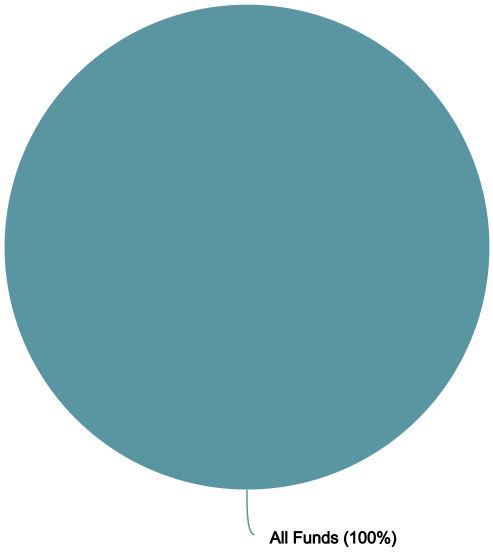
$2,905,751 $2,905,751
(100.00% vs. prior year)

Community Services - Community Crisis Response Program Proposed and Historical Budget vs. Actual

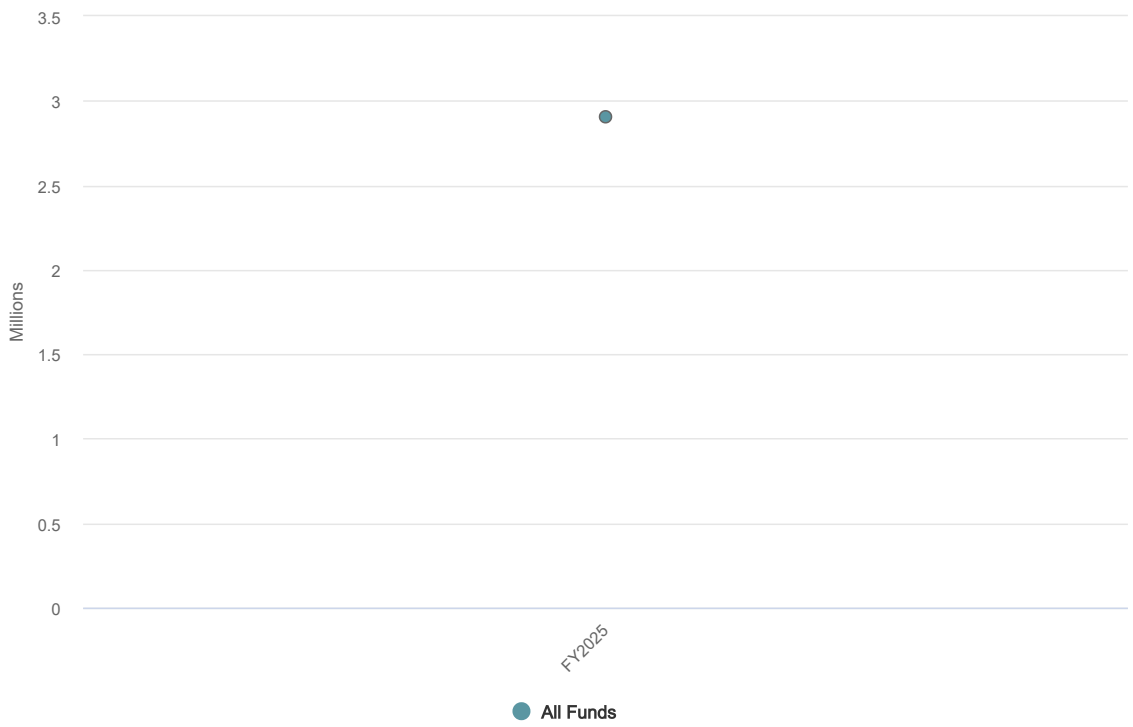


Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

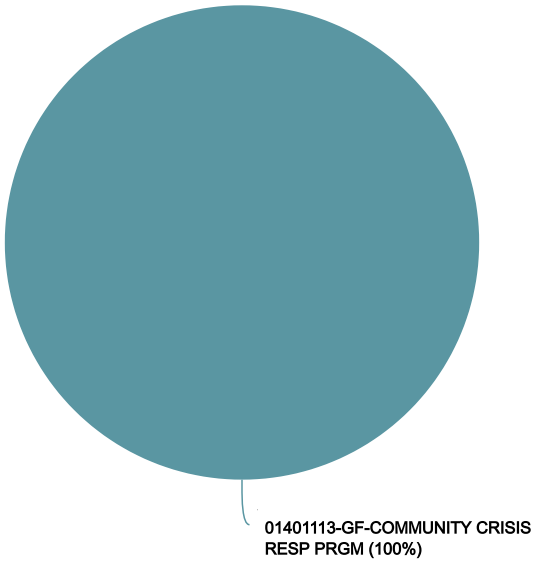


Name	FY2025 Adopted	FY2025 Budgeted	FY2024 Adopted vs. FY2025 Budgeted (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds				

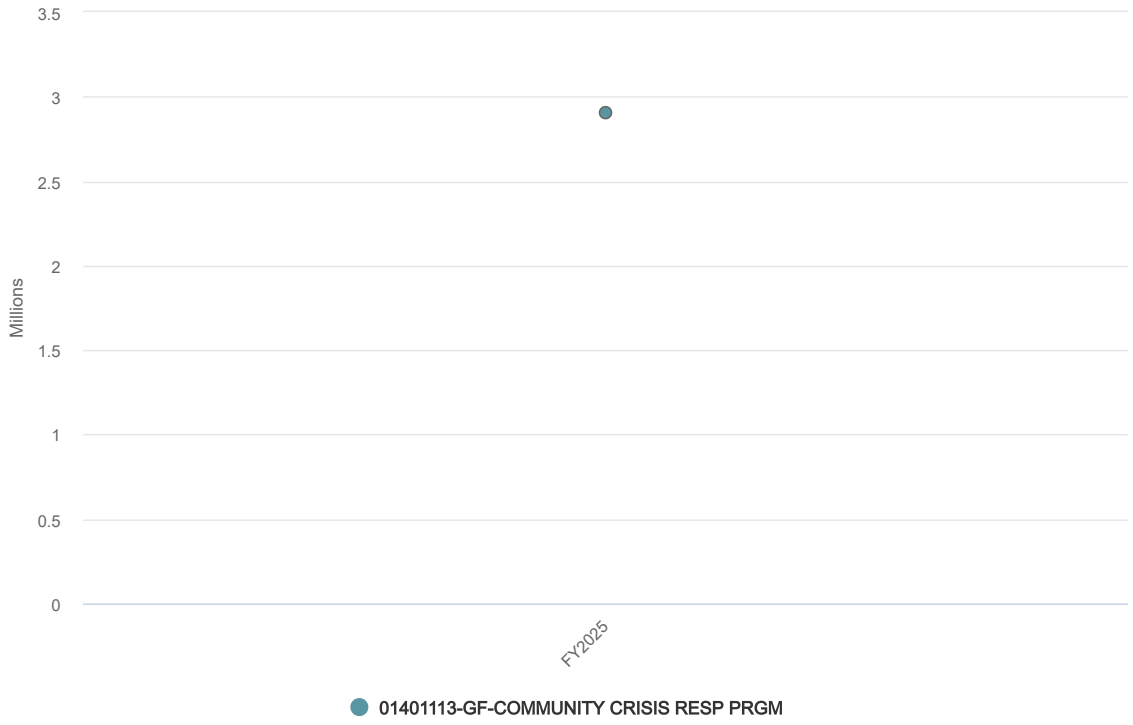
Name	FY2025 Adopted	FY2025 Budgeted	FY2024 Adopted vs. FY2025 Budgeted (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
General Fund	$2,905,751	$2,905,751	N/A	N/A
Total All Funds:	**$2,905,751**	**$2,905,751**	**N/A**	**N/A**

Expenditures by Function

Budgeted Expenditures by Function



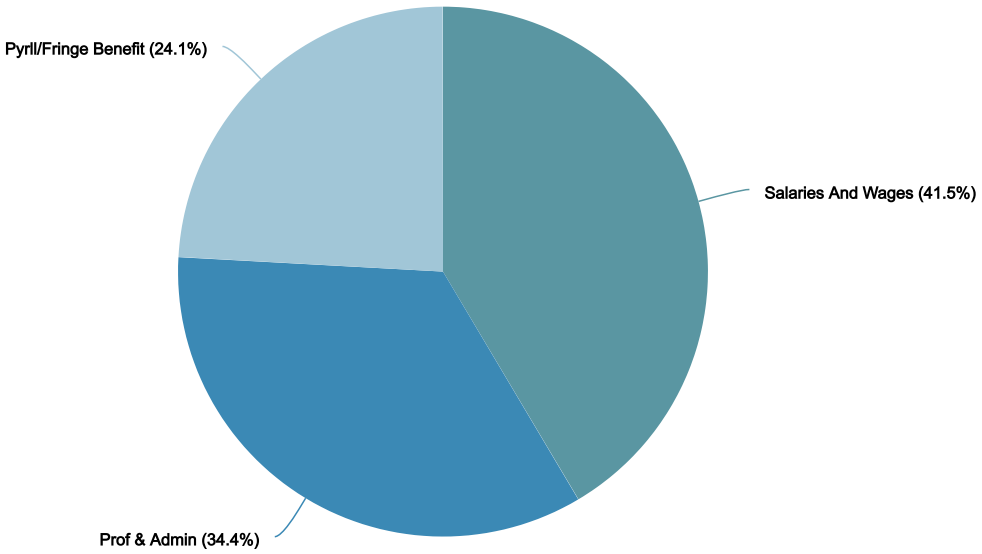
Budgeted and Historical Expenditures by Function



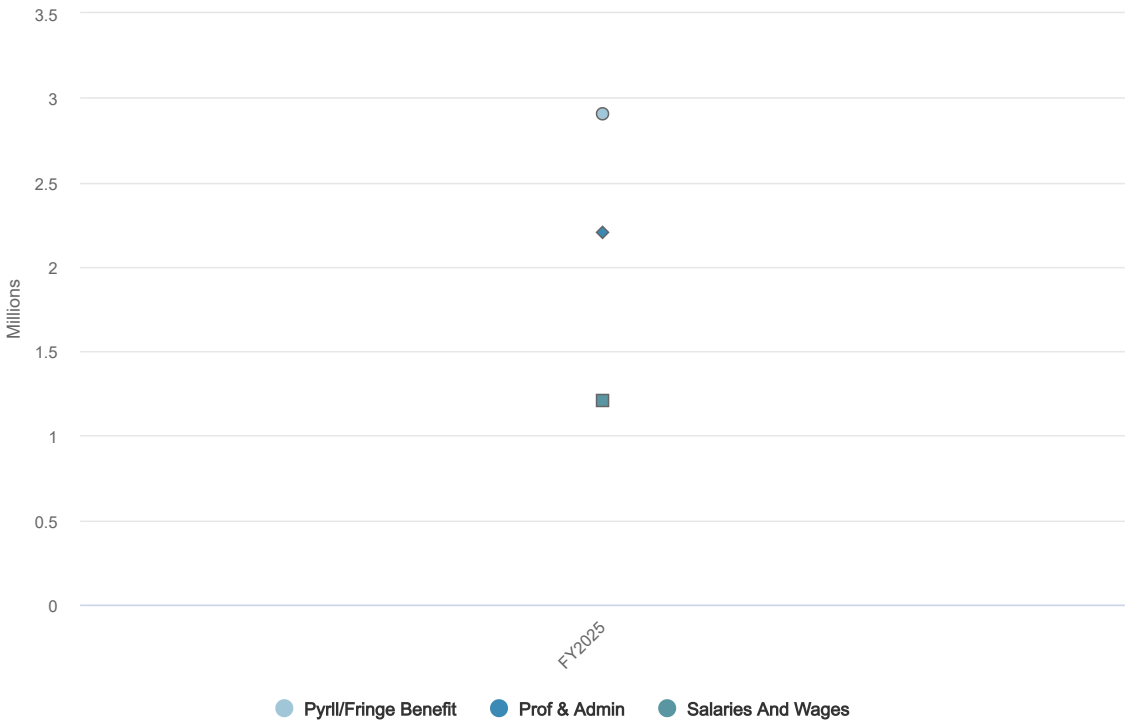
Name	FY2025 Adopted	FY2025 Budgeted	FY2024 Adopted vs. FY2025 Budgeted (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures				
Community Services				
Community Crisis Response Program				
01401113-GF-COMMUNITY CRISIS RESP PRGM	$2,905,751	$2,905,751	N/A	N/A
Total Community Crisis Response Program:	**$2,905,751**	**$2,905,751**	**N/A**	**N/A**
Total Community Services:	**$2,905,751**	**$2,905,751**	**N/A**	**N/A**
Total Expenditures:	**$2,905,751**	**$2,905,751**	**N/A**	**N/A**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2025 Adopted	FY2025 Budgeted	FY2024 Adopted vs. FY2025 Budgeted (% Change)	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects				
Salaries And Wages	$1,204,919	$1,204,919	N/A	N/A
Pyrll/Fringe Benefit	$700,832	$700,832	N/A	N/A
Prof & Admin	$1,000,000	$1,000,000	N/A	N/A
Total Expense Objects:	**$2,905,751**	**$2,905,751**	**N/A**	**N/A**

Public Works



Daniel Chavarria
Public Works Director

The department's mission is to provide our residents and the City of Richmond with a higher quality of life through quality public service, accomplished through partnership, teamwork, employee development, continuous improvement, and fostering a positive public image.

Program and Services

The Public Works Department is dedicated to providing timely, accurate, clear, and complete information and support to council, city departments, and the community at large. Within the department, the Administration Division serves as a centralized unit offering clerical support, managing procurement, contracts, budgets, payments, and grants. Abatement Services focus on addressing illegal dumping, weed abatement, neighborhood clean-ups, graffiti removal, and the removal of abandoned properties. The Building Maintenance Division is responsible for repairing and remodeling City-owned buildings, managing HVAC systems, custodial services, and electrical services, which include traffic signals, streetlights, and facility electrical repair and maintenance. Fleet Services manage all city-owned vehicles and machinery, including maintenance of small engines and motorized tools. Street Maintenance covers city streets, street sweeping, pavement maintenance, and the upkeep of traffic signs and lines. Lastly, Parks & Districts oversee the maintenance of parks, grounds, medians, trees, as well as the Hilltop Landscape District and Marina Bay Lighting and Landscape District

Accomplishments

Continue rehabilitating the Richmond Parkway from I-80 to San Pablo Road.
Completed Via Verde Slide Reconstruction by June 30, 2022.
Completed Yellow Brick Road Construction by June 30, 2022.
Completed Castro Ranch Road Rehabilitation by June 30, 2022, with 1.5 miles of new bike lanes
Completed 37th Street Bike/Ped Project.
Awarded $1.6 m from CNRA for “Flooded Risk Reduction in the Rheem Creek Watershed Project.
Completed First Street Wet Weather Collection Project.
Completed Marina Bay Parkway Force Main.
Started construction of the $50 million Grit & Aeration Project.
Removed 8003 tons of illegal dumping from City streets and 2908 tags from over 1754 locations.
Conducted 16 neighborhood clean-ups.
Removed/abated 57 Homeless Encampments.
Planted 147 trees and trimmed 205.

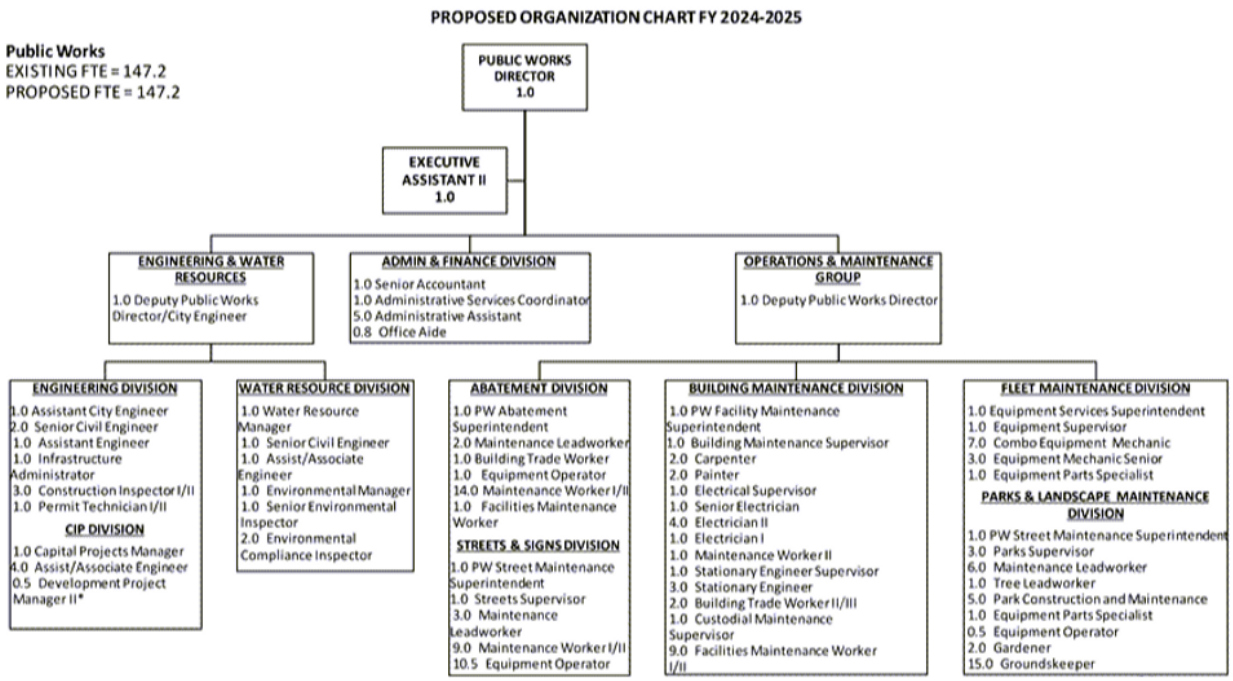
Goals

Improve Maintenance of Built Environment, Parks and New Recreation Infrastructure:
Sidewalk Repair.
Pavement Rehabilitation.
Construction of $8.5M grant-funded Harbour 8 Park Expansion Project.
Boorman Park Site Remediation and Rehabilitation Project.
Construction of the $1.7M grant funded Dirt World Park **Revitalization** Project.
Construction of the grant-funded Yellow Brick Yellow: Clean, Green and Beautiful Project.
Create New Infrastructure:
Booker T. Anderson Community Center HVAC Renovation and Rebuild.
Revitalizing the Historic Richmond Library – complete design.
21st St & Cutting Blvd Sanitary Sewer Replacement.
Cutting Blvd & Harbour Way South Wet Weather Improvement (sanitary sewer).
Sludge Thickener Upgrade.
Implement Transformative Climate Communities (TCC):
Neighborhood complete streets project – complete design.
Improve Road, Traffic, Bike, and Pedestrian Safety:
Complete construction of 14 remaining locations in the Traffic Calming Program.
Complete the I-80 Central Interchange Phase II Environment Impact Report and start project construction.
Deliver annual Paving Program.
Deliver the Americans with Disability (ADA) sidewalks and curbs.
Apply for Transportation related grants to implement the Local Roadway Safety Plan and Bicycle and Pedestrian Action Plan.





Organizational Chart



Position Listing

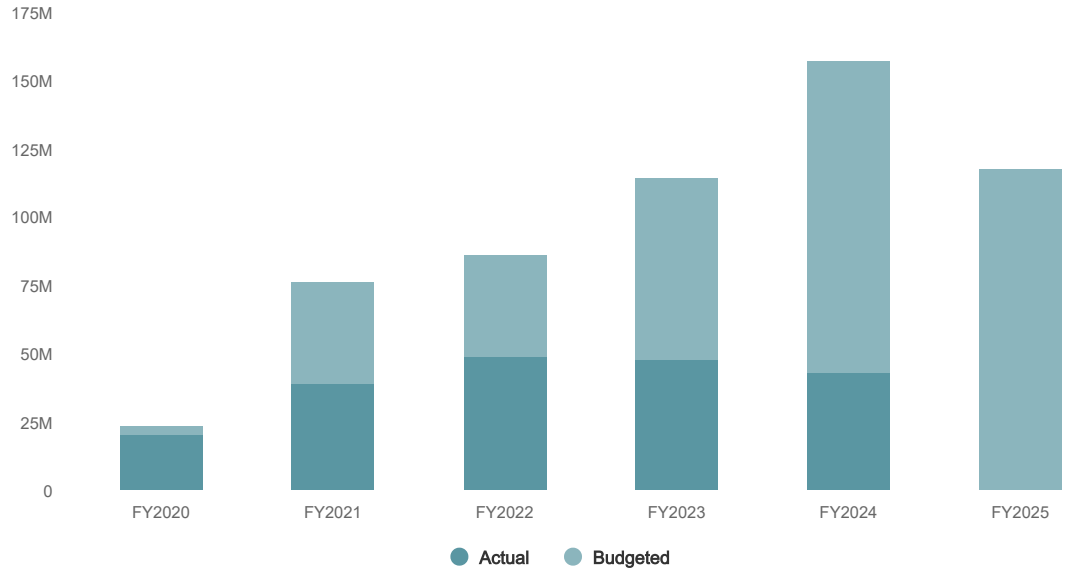
Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
Administration & Finance Division				
Administrative Assistant	4.0	4.0	5.0	4.0
Admin Services Coordinator	1.0	1.0	1.0	1.0
Deputy Public Works Director - Operations and Maintenance	1.0	1.0	1.0	1.0
Deputy Public Works Director - Capital Improvement | City Engineer	1.0	1.0	1.0	1.0
Director of Public Works	1.0	1.0	1.0	1.0
Executive Assistant I/II	2.0	2.0	1.0	1.0
Infrastructure Administrator	1.0	1.0	1.0	1.0
Associate Admin Analyst	1.0	1.0	2.0	2.0
Office Aide	0.8	0.8	0.8	0.8
Office Assistant	1.0	1.0	1.0	0.0
Senior Accountant	1.0	1.0	1.0	1.0
Capital Improvement | Engineering				
Capital Projects Manager	1.0	1.0	1.0	1.0
Development Project Manager I/II	0.4	0.4	0.4	0.4
Associate Civil Engineer			1.0	0.0
Construction Inspector I/II	3.0	3.0	3.0	3.0
Junior/Assistant Engineer	1.0	1.0	2.0	3.0
Permit Technician I/II				1.0
Senior Civil Engineer	2.0	2.0	3.0	3.0
Operations and Maintenance: Abatement				
Building Trades Worker I/II/Senior	2.0	2.0	2.0	2.0
Equipment Operator	1.0	1.0	1.0	1.0
Facilities Maintenance Worker I/II	1.0	1.0	1.0	1.0
Maintenance Leadworker	2.0	2.0	2.0	3.0
Maintenance Worker I/II	13.0	13.0	13.0	13.0
Public Works Abatement Superintendent	1.0	1.0	1.0	1.0
Operations and Maintenance: Building maintenance				
Carpenter	2.0	2.0	2.0	2.0
Custodial Maintenance Supervisor	1.0	1.0	1.0	1.0
Electrical Supervisor	1.0	1.0	1.0	1.0
Electrician I/II	4.0	4.0	4.0	4.0
Facilities Maintenance Worker I/II	9.0	9.0	9.0	9.0
PW Facilities maintenance Superintendent	1.0	1.0	1.0	1.0
Building Trades Worker I/II/Senior	2.0	2.0	2.0	2.0
Painter	2.0	2.0	2.0	2.0
Senior Electrician	1.0	1.0	1.0	1.0
Stationary Engineer	3.0	3.0	3.0	3.0
Stationary Engineer Supervisor	1.0	1.0	1.0	1.0
Operations and Maintenance: Fleet				
Combo Equipment Mechanic	7.0	7.0	7.0	7.0
Equipment Mechanic III/Senior	3.0	3.0	3.0	3.0
Equipment Parts Specialist	1.0	1.0	1.0	1.0
Equipment Services Superintendent	1.0	1.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0	1.0
Operations and Maintenance: Parks & Landscape				

Equipment Parts Specialist	1.0	1.0	1.0	1.0
Gardener	3.0	3.0	2.0	2.0
Groundskeeper	13.0	13.0	14.0	16.0
Maintenance Leadworker	6.0	6.0	6.0	6.0
Parks & Landscaping Superintendent	1.0	1.0	1.0	1.0
Parks Construction & Maintenance Worker	5.0	5.0	5.0	5.0
Parks Supervisor (One Interim)	3.0	3.0	3.0	3.0
Tree Leadworker	1.0	1.0	1.0	1.0
Operations and Maintenance: Streets & Signs				
Equipment Operator	10.0	10.0	10.0	10.0
Maintenance Leadworker	2.0	2.0	2.0	2.0
Maintenance Worker I/II	8.0	8.0	8.0	8.0
Project Manager I/II	1.0	0.0	0.0	0.0
PW Streets maintenance Superintendent	1.0	1.0	1.0	1.0
Streets Supervisor	1.0	1.0	1.0	1.0
To Be Determined				2.0
Total Full-Time Equivalents (FTEs)	**138.2**	**137.2**	**141.2**	**145.2**

Expenditures Summary

$118,019,798 **-$39,112,174**
(-24.89% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual



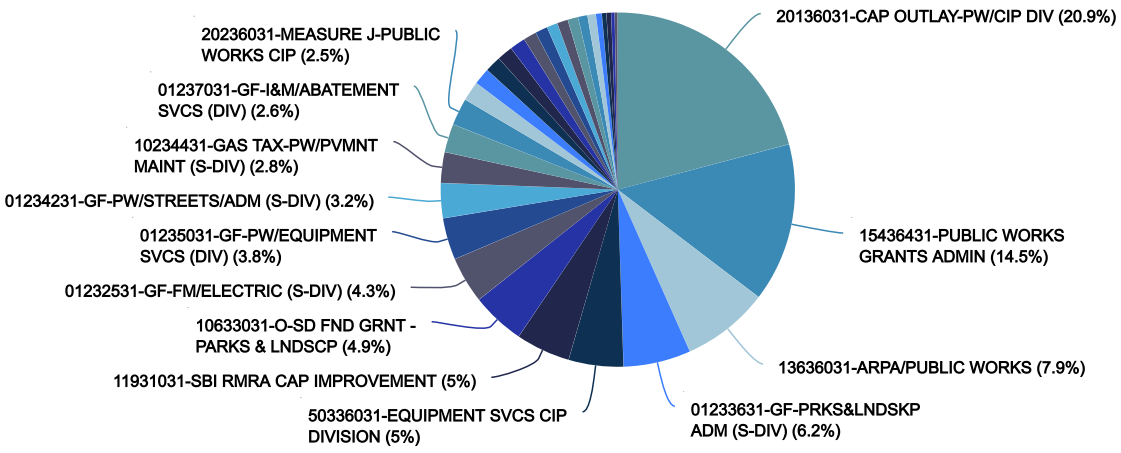
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
General Fund	$25,515,210	$26,148,819	$29,151,552	$35,391,635	$37,304,071	5.4%
Total General Fund:	**$25,515,210**	**$26,148,819**	**$29,151,552**	**$35,391,635**	**$37,304,071**	**5.4%**
Other Operations						
Hilltop Landscape Maint Dist	$1,330,369	$1,121,689	$1,627,163	$1,811,751	$1,397,132	-22.9%
Marina Bay Lndscp & Light Dist	$1,114,249	$1,158,560	$1,357,930	$1,103,410	$1,177,940	6.8%
Total Other Operations:	**$2,444,618**	**$2,280,249**	**$2,985,093**	**$2,915,161**	**$2,575,071**	**-11.7%**
Internal Service						
Equipment Services	$1,059,286	$2,127,671	$1,983,977	$12,961,200	$6,211,018	-52.1%
Total Internal Service:	**$1,059,286**	**$2,127,671**	**$1,983,977**	**$12,961,200**	**$6,211,018**	**-52.1%**
Capital Improvement						
State Gas Tax	$2,505,332	$2,408,239	$2,395,854	$3,302,441	$3,297,758	-0.1%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Outside Funded Svcs - Grants	$0	$28,888	$892,681	$13,926,697	$5,760,927	-58.6%
Road Maint & Rehab Acct (Rmra)	$772,155	$1,682,969	$3,621,946	$3,577,828	$5,871,845	64.1%
Engineering Grants	$2,655,094	$8,474,545	$3,171,730	$27,472,798	$17,123,837	-37.7%
General Capital Fund	$780,974	$436,500	$957,960	$36,747,138	$23,033,340	-37.3%
Measure J	$1,701,621	$2,143,597	$1,540,444	$3,120,389	$2,922,280	-6.3%
Impact Fee - Parks	$16,777	$15,117	$15,383	$15,000	$0	-100%
Impact Fee - Traffic	$318,372	$450,312	$77,371	$29,608	$0	-100%
Impact Fee - Parks/Open	$34,743	$2,263	$276,523	$453,264	$500,000	10.3%
Total Capital Improvement:	**$8,785,069**	**$15,642,430**	**$12,949,891**	**$88,645,163**	**$58,509,987**	**-34%**
Special Revenue Funds						
Chevron Modernizatn Proj & Cia	$487,778	$2,063,191	$281,042	$221,793	$374,512	68.9%
Encroachment Svcs	$667,141	$703,789	$724,122	$936,964	$1,154,448	23.2%
Emergency Ope & Disastr Recvry	$68,427	$2,400	$53,995	$314,000	$0	-100%
American Rescue Plan Act	$0	$35,275	$0	$14,821,215	$9,377,761	-36.7%
Total Special Revenue Funds:	**$1,223,346**	**$2,804,654**	**$1,059,158**	**$16,293,972**	**$10,906,721**	**-33.1%**
Enterprise Funds						
Marina	$0	$16,994	$4,319	$924,842	$912,930	-1.3%
Total Enterprise Funds:	**$0**	**$16,994**	**$4,319**	**$924,842**	**$912,930**	**-1.3%**
Total All Funds:	**$39,027,529**	**$49,020,818**	**$48,133,990**	**$157,131,972**	**$116,419,798**	**-25.9%**

Expenditures by Function

Budgeted Expenditures by Function

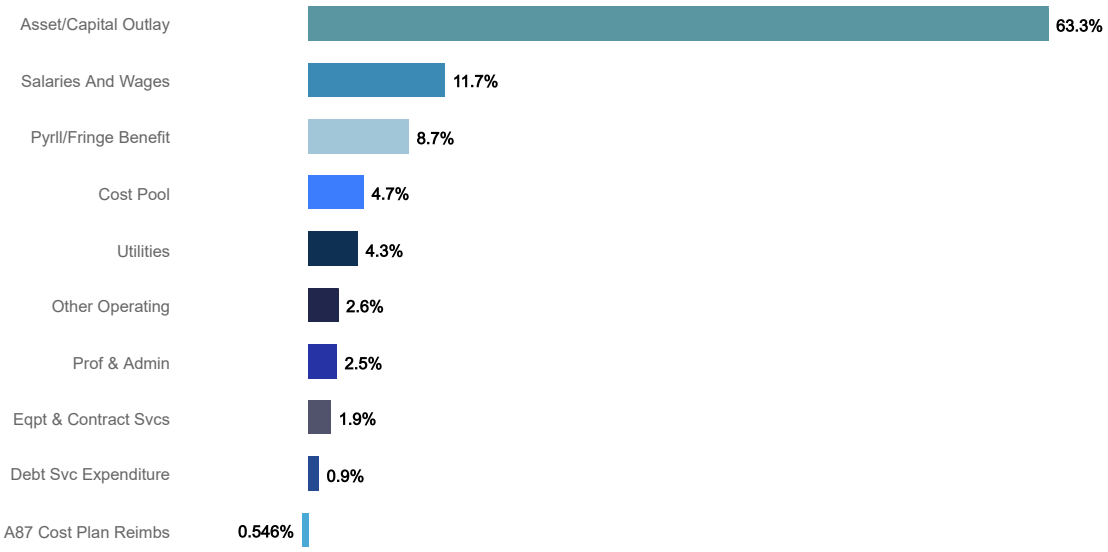


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Public Work & Engineering Svcs						
01231031-GF-PW ADMIN-DIV	$3,929,339	$3,580,100	$3,758,173	$1,030,264	$1,812,983	76%
01231131-CR-PW/ENGINEERING SERVICES	$878,034	$618,322	$941,600	$1,518,009	$1,691,647	11.4%
01232131-GF-PW-FCLTY MNT/ADM (S-DIV)	$204,782	$382,919	$772,267	$1,393,344	$2,112,559	51.6%
01232231-GF-FM/STNRY ENGINRS (S-DIV)	$1,021,846	$1,084,996	$1,146,271	$1,320,220	$1,332,824	1%
01232331-GF-FM/BLDGING SVCS (S-DIV)	$781,134	$785,983	$786,660	$1,467,211	$1,128,332	-23.1%
01232431-GF-FM/UTILITY SECTION(S-DIV)	$1,702,731	$1,628,303	$1,676,965	$1,920,379	$1,712,766	-10.8%
01232531-GF-FM/ELECTRIC (S-DIV)	$4,517,594	$4,163,141	$4,259,526	$5,461,471	$5,020,646	-8.1%
01232831-FCLTY MNT/STRT LTS&SGNL(S-DIV)	$0	$467,834	$538,251	$548,980	$500,031	-8.9%
01233631-GF-PRKS&LNDSKP ADM (S-DIV)	$4,292,433	$4,512,023	$5,099,189	$7,141,514	$7,286,088	2%
01234231-GF-PW/STREETS/ADM (S-DIV)	$452,412	$565,443	$933,977	$2,035,385	$3,783,397	85.9%
01234331-GF-PWSD/STRT SWPNG(S-DIV)	$441,298	$635,339	$460,594	$1,102,009	$626,985	-43.1%
01234431-GF-PWSD/PVMNT MAIN (S-DIV)	$1,477,404	$1,431,021	$1,507,879	$1,958,135	$1,701,215	-13.1%
01234531-GF-PWSD/TRF SGN&LNS (S-DIV)	$822,555	$904,333	$1,675,010	$1,212,581	$1,014,938	-16.3%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
01234631-GF-PWSD/ABATEMENT (S-DIV)	$0	$100,011	$0	$0	$0	0%
01235031-GF-PW/EQUIPMENT SVCS (DIV)	$3,116,145	$3,303,047	$3,411,888	$3,989,056	$4,493,995	12.7%
01237031-GF-I&M/ABATEMENT SVCS (DIV)	$1,876,467	$1,985,338	$2,182,684	$3,293,077	$3,085,665	-6.3%
01239031-GF-I&M/PROP/ASSETS MNGT (DIV)	$1,037	$667	$619	$0	$0	0%
10234431-GAS TAX-PW/PVMNT MAINT (S-DIV)	$2,505,332	$2,408,239	$2,395,854	$3,302,441	$3,297,758	-0.1%
10633031-O-SD FND GRNT - PARKS & LNDSCP	$0	$28,888	$697,985	$13,476,337	$5,760,927	-57.3%
11233731-HILLTOP LMD-PARKS&LNDSCP(SDIV)	$1,330,369	$1,121,689	$1,627,163	$1,811,751	$1,397,132	-22.9%
11533931-MRNA BAY LNDSCP & LIGHT(S-DIV)	$1,114,249	$1,158,560	$1,357,930	$1,103,410	$1,177,940	6.8%
11731331-CHEVRON ECIA - CAP PROJECT	$334,010	$1,911,058	$169,177	$35,351	$0	-100%
11733631-CHEVRON ECIA - PUBLIC WORKS	$153,769	$152,133	$111,865	$186,442	$374,512	100.9%
11931031-SBI RMRA CAP IMPROVEMENT	$772,155	$1,682,969	$3,621,946	$3,577,828	$5,871,845	64.1%
15436431-PUBLIC WORKS GRANTS ADMIN	$2,655,094	$8,474,545	$3,171,730	$27,472,798	$17,123,837	-37.7%
15531031-ENCROACHMENTS SVCS	$667,141	$703,789	$724,122	$936,964	$1,154,448	23.2%
13423131-EMGCY OPE & DISTR/PUBLIC WORKS	$68,427	$2,400	$53,995	$314,000	$0	-100%
13636031-ARPA/PUBLIC WORKS	$0	$35,275	$0	$14,821,215	$9,377,761	-36.7%
20136031-CAP OUTLAY-PW/CIP DIV	$780,974	$436,500	$957,960	$36,747,138	$23,033,340	-37.3%
20236031-MEASURE J-PUBLIC WORKS CIP	$1,701,621	$2,143,597	$1,540,444	$3,120,389	$2,922,280	-6.3%
21033131-IMPACT FEES PARKS/PW	$16,777	$15,117	$15,383	$15,000	$0	-100%
21136031-IMPACT FEE - TRAFFIC/PW CIP	$318,372	$450,312	$77,371	$29,608	$0	-100%
21633131-IMPACT FEES-OPEN PARKS/PW	$34,743	$2,263	$276,523	$453,264	$500,000	10.3%
40536031-MARINA-I&M CIP DIV	$0	$16,994	$4,319	$924,842	$912,930	-1.3%
50335031-ISF-PW/EQUIP SVCS DIV	$82,827	$72,836	$62,791	$326,018	$326,018	0%
50336031-EQUIPMENT SVCS CIP DIVISION	$976,460	$2,054,834	$1,921,187	$12,635,182	$5,885,000	-53.4%
10637631-O-SD FND GRNT-PW ABATEMENT	$0	$0	$194,695	$450,360	$0	-100%
Total Public Work & Engineering Svcs:	**$39,027,529**	**$49,020,818**	**$48,133,990**	**$157,131,972**	**$116,419,798**	**-25.9%**
Total Expenditures:	**$39,027,529**	**$49,020,818**	**$48,133,990**	**$157,131,972**	**$116,419,798**	**-25.9%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$9,004,563	$9,396,374	$9,734,480	$11,162,594	$13,845,394	24%
Pyrll/Fringe Benefit	$7,953,081	$7,884,666	$8,556,245	$9,025,548	$10,244,448	13.5%
Prof & Admin	$1,057,304	$1,121,706	$1,960,602	$4,770,197	$2,903,142	-39.1%
Other Operating	$2,206,539	$2,280,022	$2,415,251	$2,572,719	$3,118,180	21.2%
Utilities	$3,914,230	$3,966,926	$3,791,340	$4,749,799	$5,046,620	6.2%
Eqpt & Contract Svcs	$2,261,756	$2,190,638	$1,915,876	$2,741,047	$2,227,300	-18.7%
Cost Pool	$4,013,632	$4,041,142	$5,027,112	$8,419,909	$5,551,813	-34.1%
A87 Cost Plan Reimbs	-$771,140	-$808,964	-$765,528	-$644,238	-$644,238	0%
Asset/Capital Outlay	$8,608,879	$18,172,351	$13,905,926	$113,281,468	$73,063,290	-35.5%
Debt Svc Expenditure	$778,686	$775,957	$779,156	$1,052,929	$1,063,850	1%
Oper Xfers Out	$0	$0	$813,530	$0	$0	0%
Total Expense Objects:	**$39,027,529**	**$49,020,818**	**$48,133,990**	**$157,131,972**	**$116,419,798**	**-25.9%**

Public Works - Water Resource Recovery



Daniel Chavarria
Director of Public Works

Protecting Richmond's public health, environment, and transforming stormwater and wastewater into resources.

Program and Services

The City of Richmond Water Resource Recovery Division oversees the contract operation of the Wastewater Treatment Facility and the Sanitary and Storm Sewer Collection Systems is essential to ensure compliance with State and Federal Regulatory Permits. This involves monitoring Industrial Dischargers according to Richmond Municipal Code § 12.18, also known as the Sewer Use Ordinance. Additionally, maintaining and operating the sewer pump stations (13) and stormwater pump stations (11) around the City is crucial. In case of emergencies such as sewer or storm flooding, property owners are encouraged to call VEOLIA 24/7, which may save time and money before engaging a plumber.

Accomplishments

Completed over 128 sewer lateral repairs and awarded over $228,519 in lateral grants.
Continued construction of Ferry Point Pump Station ($2.5M).
Completed upgrade of Sodium Bisulfite Tank at WWTP $8M.
Started construction on Grit and Aeration Upgrade at WWTP $50M (State Revolving Fund Loan).
Started design of Cutting/Harbour Way Wet Weather Project ($3M) Baykeeper Settlement Agreement.

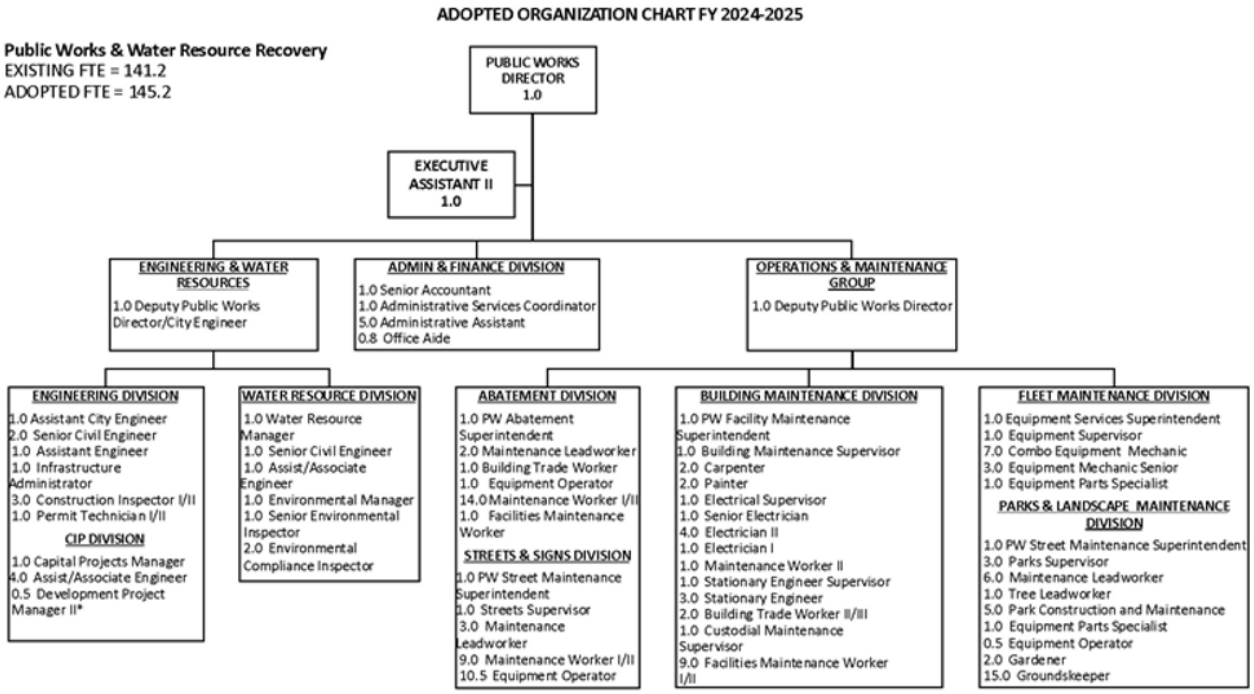
Goals

Replace Dornan Tunnel Sanitary Sewer line ($1M).
Complete construction of Grit and Aeration Upgrade at WWTP $50M (State Revolving Fund Loan).
Start Construction of Cutting/Harbour Way Wet Weather Project ($13M) Baykeeper Settlement Agreement.
Annual Sanitary Sewer Line Repair/Replacement Project ($3.5M) Baykeeper Settlement Agreement).
Complete construction of Sludge Thickener Project ($13M).





Organizational Chart



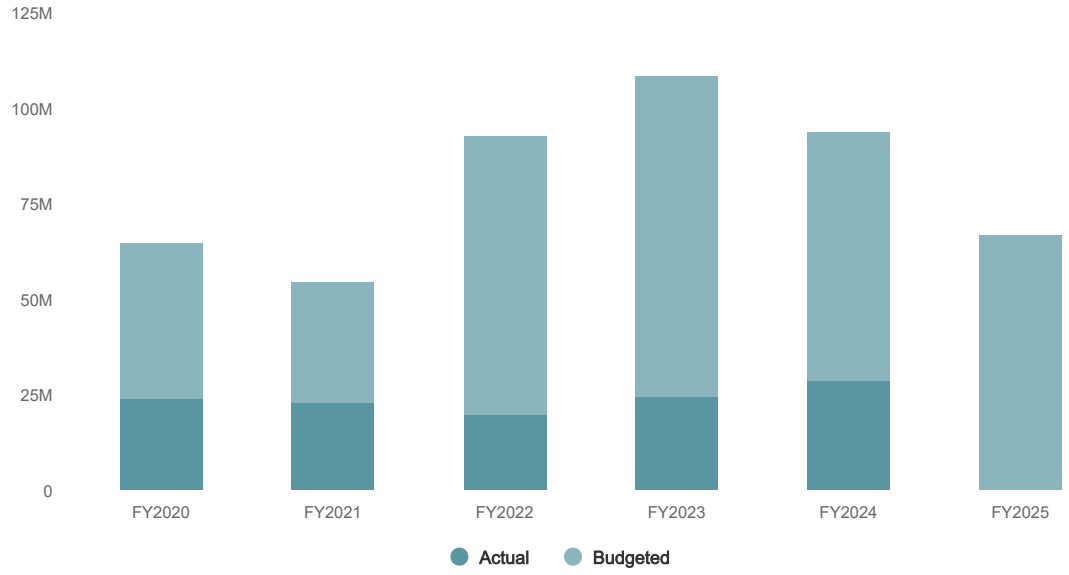
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
PUBLIC WORKS (Water Resource Recovery)				
Environmental Compliance Inspector	2.0	2.0	2.0	2.0
Environmental Manager	1.0	1.0	1.0	1.0
Project Manager I/II	1.0	1.0	0.0	0.0
Water Resources Division Manager			1.0	1.0
Project Coordinator	1.0	0.0	0.0	0.0
Senior Civil Engineer		1.0	1.0	1.0
Senior Environmental Inspector	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	**6.0**	**6.0**	**6.0**	**6.0**

Expenditures Summary

$66,844,970 -$27,102,070
(-28.85% vs. prior year)

Public Works - Water Resource Recovery Proposed and Historical Budget vs. Actual



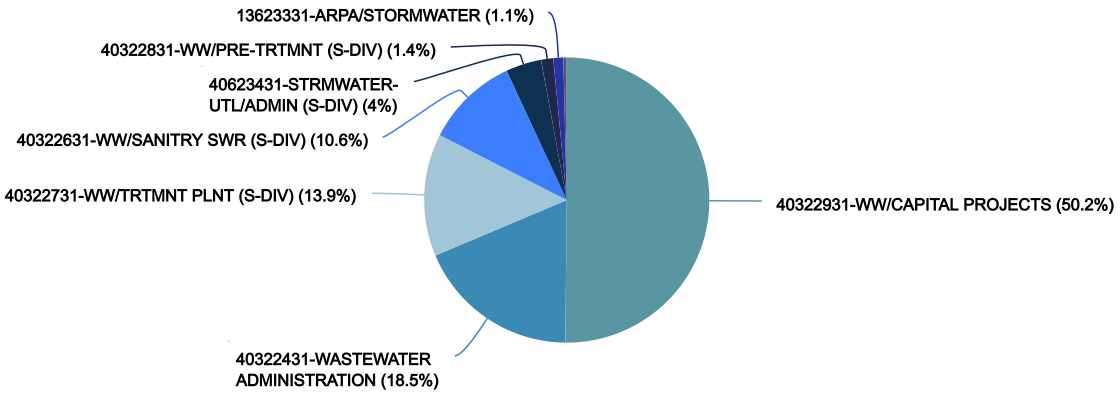
Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
Other Operations						
Stormwater	$1,796,420	$1,282,576	$1,803,217	$6,310,219	$2,702,367	-57.2%
Total Other Operations:	**$1,796,420**	**$1,282,576**	**$1,803,217**	**$6,310,219**	**$2,702,367**	**-57.2%**
Capital Improvement						
Impact Fee - Storm Drainage	$37,964	$3,593	$6,552	$0	$0	0%
Impact Fee - Wastewater	$424,748	$358,027	$176,338	$923,842	$250,000	-72.9%
Total Capital Improvement:	**$462,712**	**$361,620**	**$182,890**	**$923,842**	**$250,000**	**-72.9%**
Special Revenue Funds						
Emergency Ope & Disastr Recvry	$2,366	$0	$123	$0	$0	0%
American Rescue Plan Act	$0	$0	$1,440,797	$1,109,203	$750,000	-32.4%
Total Special Revenue Funds:	**$2,366**	**$0**	**$1,440,920**	**$1,109,203**	**$750,000**	**-32.4%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Enterprise Funds						
Wastewater	$20,453,474	$18,140,943	$20,762,030	$85,603,777	$63,142,603	-26.2%
Total Enterprise Funds:	**$20,453,474**	**$18,140,943**	**$20,762,030**	**$85,603,777**	**$63,142,603**	**-26.2%**
Total All Funds:	**$22,714,972**	**$19,785,139**	**$24,189,056**	**$93,947,040**	**$66,844,970**	**-28.8%**

Expenditures by Function

Budgeted Expenditures by Function

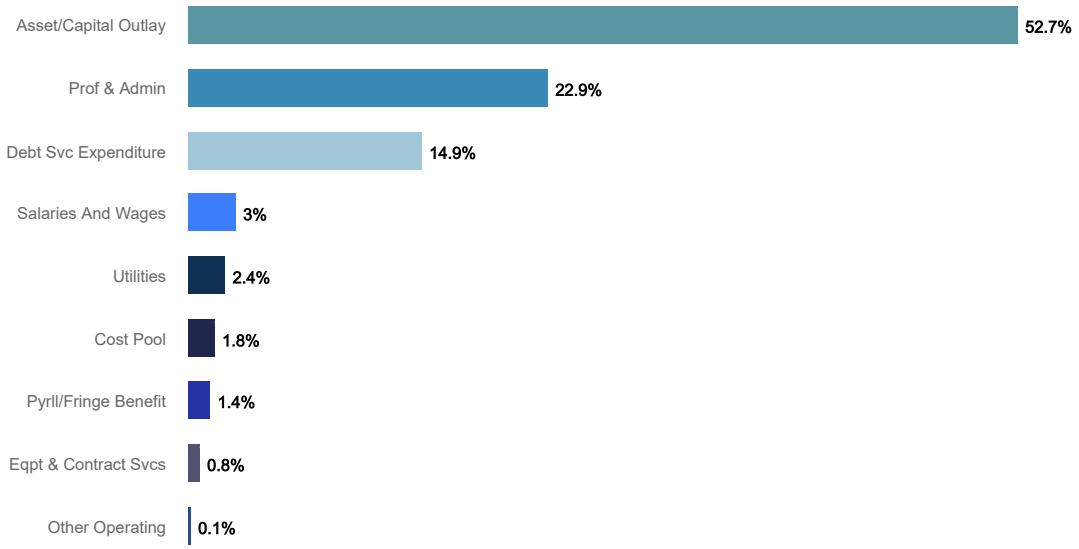


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Public Works						
Water Resource Recovery						
13422231-EMGCY OPE & DISTR/WASTEWATER	$2,366	$0	$123	$0	$0	0%
21923431-IF-UTILITIES/STORMWATER	$37,964	$3,593	$6,552	$0	$0	0%
22022031-IF-UTILITIES/WASTEWATER	$424,748	$358,027	$176,338	$923,842	$250,000	-72.9%
40322631-WW/SANITRY SWR (S-DIV)	$5,658,741	$4,617,715	$6,585,901	$8,466,740	$7,056,391	-16.7%
40322731-WW/TRTMNT PLNT (S-DIV)	$5,265,753	$4,962,218	$5,345,228	$8,994,735	$9,262,943	3%
40322831-WW/PRE-TRTMNT (S-DIV)	$626,540	$424,321	$410,260	$806,444	$931,827	15.5%
40322931-WW/CAPITAL PROJECTS	$2,981,557	$3,049,986	$3,096,661	$57,709,702	$33,528,858	-41.9%
40322431-WASTEWATER ADMINISTRATION	$5,920,884	$5,086,704	$5,323,980	$9,626,156	$12,362,584	28.4%
40623431-STRMWATER-UTL/ADMIN (S-DIV)	$1,796,420	$1,282,576	$1,803,217	$6,310,219	$2,702,367	-57.2%

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
13623331-ARPA/STORMWATER	$0	$0	$1,440,797	$1,109,203	$750,000	-32.4%
Total Water Resource Recovery:	**$22,714,972**	**$19,785,139**	**$24,189,056**	**$93,947,040**	**$66,844,970**	**-28.8%**
Total Public Works:	**$22,714,972**	**$19,785,139**	**$24,189,056**	**$93,947,040**	**$66,844,970**	**-28.8%**
Total Expenditures:	**$22,714,972**	**$19,785,139**	**$24,189,056**	**$93,947,040**	**$66,844,970**	**-28.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,044,284	$895,213	$868,667	$1,621,636	$2,020,346	24.6%
Pyrll/Fringe Benefit	$342,294	-$904,624	-$567,190	$866,996	$933,070	7.6%
Prof & Admin	$9,299,634	$8,323,630	$10,920,419	$16,822,141	$15,303,045	-9%
Other Operating	$267,291	$5,511	$44,017	$490,584	$72,400	-85.2%
Utilities	$983,445	$1,090,765	$1,224,347	$1,457,049	$1,592,264	9.3%
Eqpt & Contract Svcs	$890,568	$326,507	$248,451	$769,291	$539,295	-29.9%
Cost Pool	$887,873	$887,873	$1,073,695	$753,927	$1,172,639	55.5%
Asset/Capital Outlay	$3,993,751	$4,259,276	$5,680,196	$63,105,692	$35,255,654	-44.1%
Debt Svc Expenditure	$5,005,831	$4,900,989	$4,696,455	$8,059,725	$9,956,258	23.5%
Total Expense Objects:	**$22,714,972**	**$19,785,139**	**$24,189,056**	**$93,947,040**	**$66,844,970**	**-28.8%**

Rent Control



Nicolas Traylor
Executive Director

The Rent Program is dedicated to administering and enforcing the Richmond Fair Rent, Just Cause for Eviction and Homeowner Protection Ordinance.

Program and Services

The Richmond Rent Program services encompass counseling both landlords and tenants on their rights and responsibilities as outlined in the Richmond Rent Ordinance. The program facilitates landlord-tenant dispute resolution and mediation to address conflicts effectively. Additionally, it enforces regulations concerning rent increases and eviction notices, ensuring compliance through monitoring and issuing Courtesy Compliance Letters for potential violations. Community outreach events and educational workshops/webinars are conducted to educate stakeholders on the Rent Ordinance and associated laws, utilizing various media channels for outreach. Moreover, the program administers the Rent Adjustment Petition Process, allowing landlords and tenants to petition for rent increases or decreases. Lastly, the program manages billing and collection of the Residential Rental Housing Fee.

Accomplishments

Conducted RFP and in negotiations with new vendor to provide legal services to landlords and tenants.
Successfully conducted comprehensive training for Public Information and Enrollment Staff.
Collaborated with the City of Richmond to assist in the development and possible administration of sections a revised Rental Inspection Program.
Collaborated with the City of Richmond to develop the City and Rent Program's new database.
Conducted several key mass mailings to landlords to increase compliance.
Conducted over 10 educational workshops/webinars for landlords and tenants.
Became first known Board or Commission to hold bilingual meetings with simultaneous interpretation.
Continued to develop and implement components of the Comprehensive Outreach Plan.
Continued to develop Tenancy Registration Outreach in conjunction with the new City-wide database.
Partnered with UC Berkeley to conduct Tenant Survey.

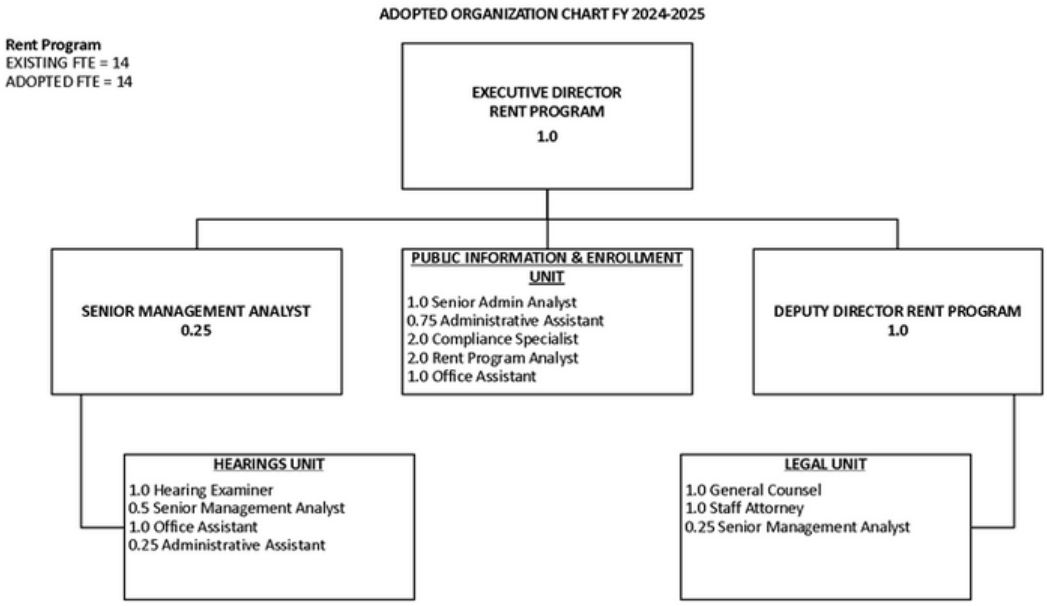
Goals

Enhance mass outreach (mass mailings, etc.).
Enhance interpretation/translation services for Board meetings.
Develop a balanced FY2024-25 Operating Budget focused on outreach/education, increase compliance with requirement to pay the Rental Housing Fee.
Continue to develop Tenancy Registration Outreach in preparation for new database.
Increase collection rate of the Rental Housing Fee and maximize collection of delinquent accounts.
Increase collaboration and partnerships with the City of Richmond.
Continue to develop the Comprehensive Outreach Plan.





Organizational Chart



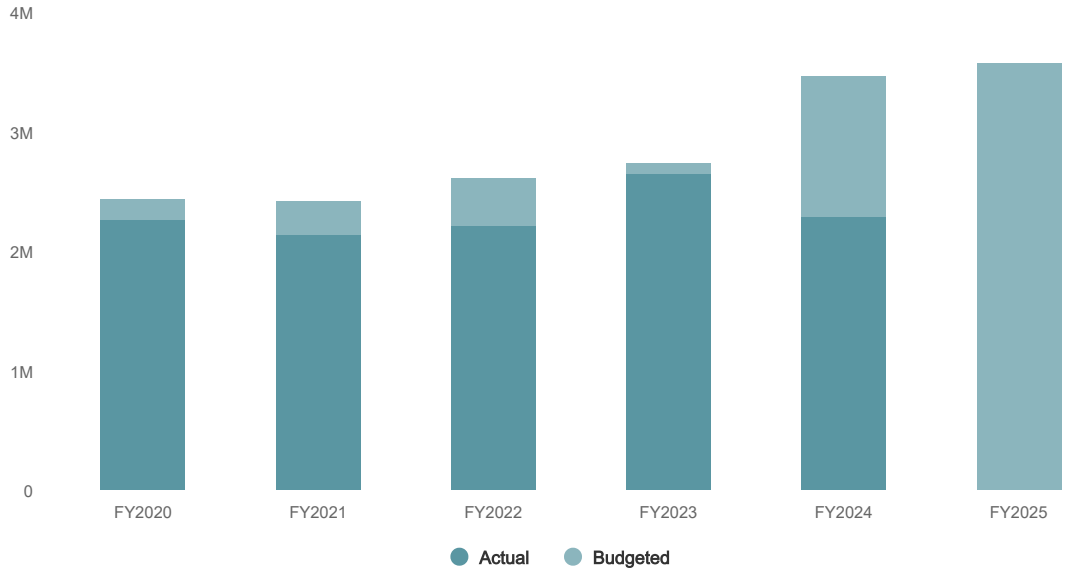
Position Listing

Department	Revised FY22-23	Adopted FY23-24	Revised FY23-24	Adopted FY24-25
RENT PROGRAM				
Administrative Assistant	3.0	3.0	1.0	1.0
Compliance Specialist			2.0	2.0
Deputy Director Rent Program	1.0	1.0	1.0	1.0
Executive Director Rent Program	1.0	1.0	1.0	1.0
Hearing Examiner Rent Program	1.0	1.0	1.0	1.0
General Counsel Rent Program	1.0	1.0	1.0	1.0
Office Assistant			2.0	2.0
Rent Program Analyst I/II	2.0	2.0	2.0	2.0
Senior Admin Analyst	1.0	1.0	1.0	1.0
Senior Management Analyst	1.0	1.0	1.0	1.0
Staff Attorney Rent Program	1.0	1.0	1.0	1.0
Total Full-Time Equivalents(FTEs)	**12.0**	**12.0**	**14.0**	**14.0**

Expenditures Summary

$3,589,402 $113,149
(3.25% vs. prior year)

Rent Control Proposed and Historical Budget vs. Actual

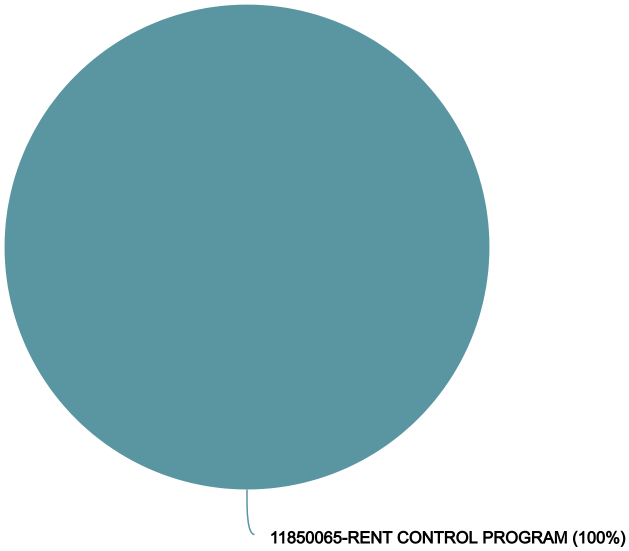


Expenditures by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
All Funds						
Special Revenue Funds						
Rent Control	$2,143,246	$2,207,880	$2,652,947	$3,476,253	$3,589,402	3.3%
Emergency Ope & Disastr Recvry	$437	$0	$0	$0	$0	0%
Total Special Revenue Funds:	**$2,143,684**	**$2,207,880**	**$2,652,947**	**$3,476,253**	**$3,589,402**	**3.3%**
Total All Funds:	**$2,143,684**	**$2,207,880**	**$2,652,947**	**$3,476,253**	**$3,589,402**	**3.3%**

Expenditures by Function

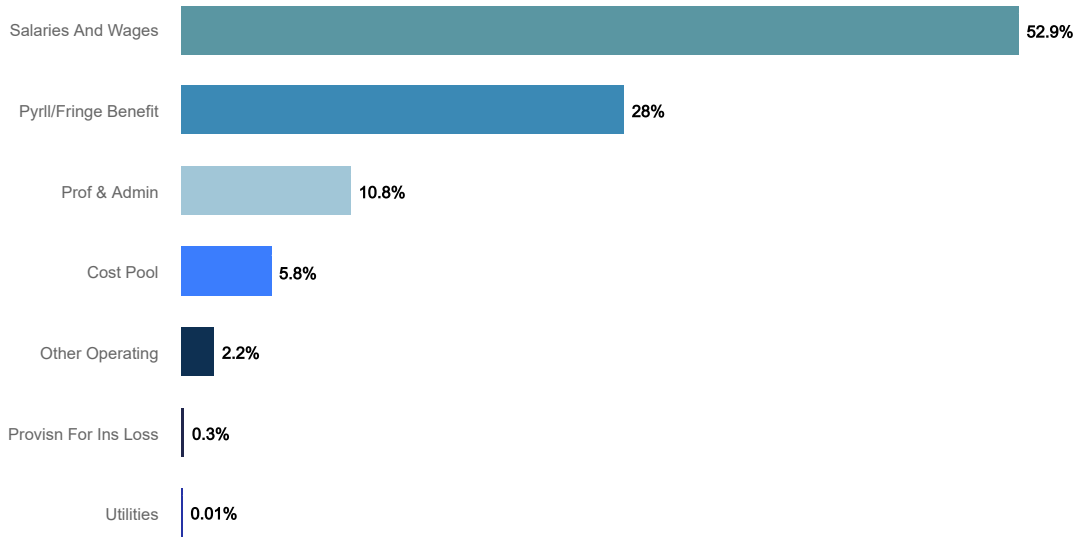
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expenditures						
Rent Control						
11850065-RENT CONTROL PROGRAM	$2,143,246	$2,207,880	$2,652,947	$3,476,253	$3,589,402	3.3%
13435165-EMGCY OPE & DISTR/RENT CONTROL	$437	$0	$0	$0	$0	0%
Total Rent Control:	**$2,143,684**	**$2,207,880**	**$2,652,947**	**$3,476,253**	**$3,589,402**	**3.3%**
Total Expenditures:	**$2,143,684**	**$2,207,880**	**$2,652,947**	**$3,476,253**	**$3,589,402**	**3.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Adopted	FY2025 Adopted	FY2024 Adopted vs. FY2025 Adopted (% Change)
Expense Objects						
Salaries And Wages	$1,049,091	$1,061,458	$1,318,414	$1,670,462	$1,900,425	13.8%
Pyrll/Fringe Benefit	$727,447	$690,793	$899,264	$981,380	$1,005,294	2.4%
Prof & Admin	$169,889	$226,744	$218,413	$427,358	$387,606	-9.3%
Other Operating	$16,300	$36,214	$22,949	$51,780	$77,300	49.3%
Utilities	$551	$481	$0	$500	$500	0%
Eqpt & Contract Svcs	$103	$188	$112	$0	$0	0%
Provisn For Ins Loss	$9,047	$8,991	$9,163	$9,300	$9,500	2.2%
Cost Pool	$171,256	$182,704	$184,632	$330,473	$208,776	-36.8%
Asset/Capital Outlay	$0	$307	$0	$5,000	$0	-100%
Total Expense Objects:	**$2,143,684**	**$2,207,880**	**$2,652,947**	**$3,476,253**	**$3,589,402**	**3.3%**

CAPITAL PROJECTS

Executive Summary

The Capital Improvement Plan (CIP) of the City of Richmond is a five-year public improvement and capital expenditure plan for Fiscal Years 2024-25 to 2028-29. The CIP funding schedule for the next five years describes projects and programs to be undertaken by the City on an annual basis.

Capital improvement is a “capital” or “in-kind” expenditure of $10,000 or more that results in the acquisition, improvement, or addition to fixed assets in the form of land, buildings, or improvements more or less permanent in character, and durable equipment with a life expectancy of at least five years. During the annual budget development phase, staff prepares a list of capital projects that are prioritized based on necessity, available funding, and legal mandates. The list is provided to City Council for review and input taking into consideration the results of the annual community survey. The CIP is formally approved alongside the annual operating budget.

The City’s CIP is based on a five-year revenue and expenditure forecast and is implemented through the City’s Enterprise Resource Planning (ERP) system.

Financial Overview

For FY2024-25 Capital Project Funds total available funding is $95,185,160 which includes estimated new revenue of $63,862,013 plus fund balances of $31,323,147, and total expenditures $62,092,463. FY2024-25 total of all revenue available for CIP is $158,017,026 and the total of all project expenditures are $123,534,009; this includes Capital Project Funds, and projects that are adopted with FY2024-25 Operating Budget Funds (Enterprise, Internal Service, and Other). On-going operations and maintenance costs of capital projects are budgeted in the Operating Budget.

Operating and Maintenance (O&M) costs are identified by the department staff that has expertise in the area. The identified O&M costs are based on additional utilities, landscaping, cleaning, repairs, maintenance, mandatory inspections, and in some cases additional labor cost. O&M costs are estimated at the beginning of project scoping, once completed the costs are forecasted based on current costs. Total CIP impact on operations (Total O&M costs) is estimated to be about $3.3 million over five years.

The table below highlights some of the City's major projects and the estimated impact to the operation budget.

Project	*Funding Source*	*Amount*
I-80 Central Interchange Project	Measure J, Engineering Grant	Project estimated completion - Q2 FY2028-29
Harbour 8 Park Extension	Engineering Grant General Capital	Project estimated completion – Q2 FY2025-26
Main Library Revitalization	American Rescue Plan Act (ARPA) Grants General Capital Fund Library Impact Fee	Project estimated completion – Q4 FY2026-27
Richmond Wellness Trail Phase II	Transformative Climate Communities (TCC)	Project estimated completion – Q2 FY2025-26
Shields-Reid Park Revitalization	Outside Funded Grants	Project estimated completion – Q1 FY2025-26

The table below highlights the City's priority projects for FY2024-25

Project	*Funding Source*	*Amount*
2024 Pavement Preventive Maintenance	SB1 – Road Maintenance and Rehabilitation Account	$2,516,001
Carlson Crosstown Connections Phase II	General Capital SB1 – Road Maintenance and Rehabilitation Account	$4,072,972
Soccer Fields-Restrooms-Parks	American Rescue Plan Act (ARPA)	$,7,703,008
Street Paving	Gas Tax General Capital	$7,682,467

Traffic Calming Program (18 locations and future projects)	General Capital Measure J	$3,218,752

In projecting five years into the future, it is not possible to estimate all the needs of each project or the amount of available funds. By identifying priority projects with unmet funding needs, direction is provided to staff on which projects to emphasize in searching for potential grants and other sources of funding. Managing the progress of the CIP and anticipating future needs is an ongoing process, and revisions are made annually.

Capital Improvement Plan Summary

The fiscal year 2024-25 Capital Improvement Plan is anticipated to create an additional $85,027 in annual operating expenses for the City. Specifically, the completed ATP Quick Build Harbour Way S. Cycle Track $3,250, Full Trash Capture Facilities $81,777 in maintenance expenses. Most projects listed will be replacing other, existing infrastructure as part of the capital replacement cycle with operations and maintenance budgets already in place. These projects are therefore not anticipated to have a budgetary impact.

Major Non-Recurring Capital Projects - The fiscal year 2024-25 Capital Improvement Plan anticipates major non-recurring capital projects. These projects are described in greater detail throughout the City's Capital Improvement Plan document. A brief description of these projects is provided below:

13th Street Complete Street Project
This project will install complete streets elements: improve lighting to increase safety and walkability after dark; reduce traffic speeds; improve sidewalks and Americans with Disabilities Act (ADA) curb ramps; install better street crossings; plant shade trees and other landscaping.

- Operating Impact – this is an improvement to the City's infrastructure and will have no impact on the budget once completed in FY2024-25.

I-80 Central Interchange Project
This project is a two phased effort to improve traffic congestion at the I-580/I-80/Central Avenue area. Phase I includes signalization of intersections currently configured as all-way stops and the installation of variable message signs (VMS). The VMS will be configured to prohibit left turns onto westbound I-80 from Central during weekend peak periods, redirecting this traffic to eastbound I-580. This project is wholly funded by grants, including a Federal earmark and Measure J.

- Operating Impact – this is an improvement to the City's infrastructure and will have no impact on FY2024-25's budget. Once completed, an annual increase of $139,540 is anticipated for operation of this project.

Full Trash Capture Facilities
This project was completed in FY2023-24 and was necessary to reduce pollutant loadings, trash, PCBs and Mercury in sediments, in the Meeker Slough watershed and the San Francisco Bay, thus enhancing water quality for beneficial and recreational uses, and protect, restore, and enhance intertidal and subtidal habitat of the clapper rails.

- Operating Impact - this is an improvement to the City's infrastructure and beginning in FY2024-25 there is an anticipated annual increase of $81,777 for operation of this project.

Yellow Brick Road
Construction of a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together. Project locations are, Pennsylvania Avenue from 7th Street to 9th Street, and 8th Street from Barrett Avenue to Pennsylvania Avenue.

- Operating Impact - this is an improvement to the City's infrastructure and will have no impact on FY2024-25's budget. Once completed, an annual increase of $85,127 is anticipated for operation of this project.

Key Capital Funding Sources

Trend analysis of recurring revenues such as State Gas Tax and Measure C/J are conducted to get an estimate of future years' collections. Balance sheet analysis of various funds is performed to determine available resources. In addition, the consumer price index and pre-determined schedules, such as those published by the California Department of

Transportation, are used to forecast revenues. Staff monitors current legislation to stay abreast of changes to federal and state subsidies/grants. Key funding sources are as follows:

Taxes: Gas Tax and Measure C/J

State Gas Tax, which are monies received from the State under the provision of the Streets and Highway Code. These monies are restricted to uses for street construction activities. The City's allocation increased by $1.7 million due to the Governor's new bill SB1, the Road Repair and Accountability Act of 2017, and had continued to increase annually.

Measure C/J Fund was set up when the voters of Contra Costa County approved Measure C proving the creation of the Contra Costa County Transportation Authority. The half-cent transportation sales tax was renewed under Measure J, effective April 1, 2009. The Authority collects one-half of one percent sales and use tax. Twenty percent of this tax is allocated to the City of Richmond to be used for the improvement of local transportation, including streets and roads in accordance with Measure C and Measure J requirements.

General Capital Improvement Fund

General Capital Improvement Fund monies are designated for capital improvement projects. The fund accumulates its fund balance with transfer-ins from the General Fund and Risk Management funds, and UUT Utility Users Tax (UUT) settlement agreements. For example; General Funds transfer-ins are needed for grant matches and other priority projects that have shortfalls like street paving, Boorman Park and Terminal 4 Wharf Removal. Utility Users Tax (UUT) are used to pay for the S.F. Bay Trail – Point Richmond to Pt. Molate Project. Risk Management funds are used to fund a legally mandated project Via Verdi Mitigation. The other projects budgeted in this fund are considered priorities of the City but not covered by other restricted funds.

Bonds

Over the years, the City issued Wastewater Revenue Bonds in the amount of $110,440,000. The funds were used for improvements to Wastewater Treatment Plant including upgrades, repairs and reduction of tidal influence into the sanitary sewer system.

Effective July 1, 2011, City Council passed an ordinance amending the municipal code which increased new sewer service charges for Richmond Municipal Sewer District. The rate increase will help pay for the FY2024-25 principal and interest payments in the amount of $8,033,700 budgeted in the Wastewater Enterprise Operational Budget.

Loans

In 2021 Wastewater received a $50,000,000 State Revolving Fund (SRF) Loan to replace the Grit and Aeration System. This project will replace the aging and unreliable infrastructure, improve treatment operating efficiency, comply with future discharge regulations and improve the functionality of the existing Wastewater Treatment Plant.

Grants

The City of Richmond receives several grants to support various projects. The Yellow Brick Road Project $6.2 million funded by California Transportation Commission (CTC), Yellow Brick Road Clean, Green and Beautiful Project $4.9 million funded by California Department of Transportation, and Greening the Yellow Brick Road $4.1 million funded by California Natural Resources Agency Urban Greening are working collaboratively to construct a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together.

Impact Fees

Impact fees are collected through issuance of permits for commercial and residential development. The use is restricted to the expansion of services resulting from new development built in the city. These fees are accumulated in separate distinct funds for the designated purposes such as for: Police, Fire, Library, Community/Aquatics, Traffic, Wastewater, Storm Drainage and Parks.

Enterprise Funds

Port of Richmond is constantly improving its infrastructure to attract and increase businesses. The Terminal 7 & 8 Electrification Project will install a shore power system that is consistent with the requirements of the California Air Resources Board. The project will install electrical substation, conduits, conductors, and plug-in equipment at the Point Potrero Marine Terminal (PPMT).

KCRT Fund collects revenues from cable franchise fees and equipment rental. This fund is also used to budget normal operating expenses of the division and is included in the annual operating budget.

Internal Service Funds

The Equipment Replacement Fund is funded by monies received from internal departments that have equipment designated for their usage, primarily vehicles. Charges are allocated to user departments based on acquisition cost, increased three percent for inflation, and amortized over the useful life. On-going equipment maintenance is budgeted in the annual operating budget.

Strategic Goals

The City Council, Commissions, and staff have formulated five distinct goals that are based on the understanding that investments of financial, physical, and staffing resources made today ensure that the City's quality of life is improved and maintained for its future residents. The CIP supports the vision of the City as conveyed through six core strategic goals:

- **Improve Quantity and Quality of Housing**
- **Increase Revenue and Improve Economic Development**
- **Improve the Quality of Life and Community Health/Improve Social Determinants of Health**
- **Improve Public Safety**
- **Strengthen the City's Internal Infrastructure and Processes**
- **Address Shoreline Issues and Ecological Sustainability**

The CIP is a blueprint of the many objectives that are utilized to achieve these goals. It provides for the proper physical and financial coordination of projects and for private sector development initiatives that provide and/or require modifications to certain infrastructure. The CIP is coordinated with other City projects to ensure compatibility and to achieve greater benefit. The following summary identifies those CIP projects used to fulfill the City's mission in support of its Strategic Goals.

1. Improve the quantity and quality of housing
   - **Increase Housing Access**: Focus on infill development and key low-income housing projects. Plan housing along specific streets and use public land for new developments. Address vacant properties and explore vacancy taxes.
   - **Enhance Housing Quality**: Implement rental inspections, support homeownership, and improve tenant protections. Increase collaboration with small landlords and create a comprehensive housing inventory.
   - **Reduce Homelessness**: Execute the Homeless Strategic Plan, develop transitional and supportive housing, and connect services for the unhoused. Explore additional emergency shelters and improve enforcement on vacant properties.

CIP projects to achieve this goal include:

Public Works
Fire Station 66 Improvements
Metrowalk Transit Village

2. Increase Revenue and Improve Economic Development
   - **Workforce Development**: Expand job training, vocational programs, and apprenticeships. Support youth career pathways and revise the Richmond Port as an eco-friendly revenue source.
   - **Revitalize Business**: Support small business growth, improve city-business interactions, and run a "Buy Local" campaign. Develop marketing strategies and create commercial hubs.
   - **Economic Development Plan**: Revitalize various districts, attract new businesses, and enhance infrastructure. Explore new revenue sources and improve grant management.

CIP projects to achieve this goal include:

Economic Development Port of Richmond
Cafeteria Building Winterization
Electrical Maintenance
Flock Camera Installation
Historic Ship Move
Pavement Maintenance
Port Electrical On-Call
Port Infrastructure Upgrade
Point Potrero Marine Terminal (PPMT) Electrical and Watering Metering
Processing Building Assessment
Processing Building Ventilation
Processing Building Window Repair
Riggers Loft Painting
Road, Gate, Fence Infrastructure
Storm Drain Improvement – Port
Terminal 4 Wharf Removal
Terminals 7 & 8 Dredging
Terminals 7 & 8 Electricfication
Yacht Entrance Harbour Dredging

3. Improve the Quality of Life and Community Health/Improve Social Determinants of Health

- **Recreation and Infrastructure**: Renovate community centers, improve park infrastructure, and enhance transportation. Increase accessibility, maintain public spaces, and create new recreational facilities.
- **Community Services**: Expand mental health services, improve communications about recreation programs, and increase community events. Develop partnerships with schools and increase public access to facilities.

CIP projects to achieve this goal include:

Public Works
13th Street Complete Street
2024 Slurry Seal
37th Street Improvement
Americans with Disabilities Act (ADA) Miscellaneous Sidewalks
ATP Quick Build Cutting/Hoffman
Barrett Avenue Road Improvement
Bayview to Bart
Bridge Preventive Maintenance
Carlson Blvd. Phase II
Civic Center Plaza Landscaping
Corporation Yard Bathroom Remodel
Corporation Yade Fence
Corporation Yard Fuel Site Upgrade
Cutting Carlson Blvd. Section 130
Dirt World Bike Park
Dornan Tunnel Lighting
Fire Station 63 Improvements
Greening the Yellow Brick Road
Greenway Rehabilitation and Bike Education
Harbour Way & Wright Section 130
I-80 Interchange Phase II
Lincoln Safe Routes to School
Macdonald Avenue Pedestrian Crossing
McBryde Safe Routes to Parks
Native American Health Center

Neighborhood Complete Streets
Post Encampment Cleanup Equipment
Pt. Molate Cottages Assessment
Richmond Art & Light
S.F. Bay Trail – Pt. Molate
Street Paving
Street Paving – Cutting/Harbour Way S. Bikeway
Street Sweeping Signs Installation
Surface Drainage
Traffic Calming Program
Traffic Safety Improvements
Traffic Signal Improvements 6th & Macdonald
Yellow Brick Road
Yellow Brick Road Clean, Green and Beautiful

Public Works – Parks
Boorman Park Revitalization
Harbour 8 Park Extension
Shields-Reid Park Revitalization
Soccer Fields-Restrooms-Parks

Community Services – Recreation
American with Disabilities Act (ADA) Booker T. Anderson (BTA) Center
American with Disabilities Act (ADA) Parchester Center
Booker T. Anderson (BTA) Center Heating Ventilation Air Conditioning (HVAC)
Booker T. Anderson (BTA) Center Infrastructure
Nevin Center HVAC
Recreation Center HVAC

4. Improve Public Safety

- **Road and Traffic Safety**: Implement road safety projects, increase sidewalks, and improve lighting. Research safety cameras and address traffic-related issues.
- **Emergency Response**: Fully staff emergency services, develop a public safety center, and improve emergency preparedness. Create plans for wildfire and earthquake safety and strengthen neighborhood councils.

CIP projects to achieve this goal include:

Police
Corporation Yard Security Cameras

Public Works
Americans with Disabilities Act (ADA) Miscellaneous Sidewalk Improvements
Bridge Preventive Maintenance
Corporation Yard Bathroom Remodel
Corporation Yard Fence
Corporation Yard Fuel Site Upgrade
Lincoln Safe Routes to School
Macdonald Avenue Pedestrian Crossing
McBryde Safe Routes to Parks
Pt. Molate Cottages Assessment
Richmond Art & Light
Traffic Calming Program
Traffic Safety Improvements
Traffic Signal Improvements 6th & Macdonald
Via Verdi Mitigation

Public Works - Water Resource Recovery – Stormwater Division
Rheem Creek Flood Risk Reduction
Stormwater Infrastructure

Public Works - Water Resource Recovery - Wastewater Division
Cutting Blvd. & Harbour Way S. Sewer
Dichlorination
Dornan Drive Force Main Rehabilitation
Dornan Drive Tunnel Rehabilitation
Grit and Aeration Replacement
Sanitary Sewer/Pipeline Rehabilitation
Sanitary Sewer Repairs
Sanitary Sewer Repairs/Brick Manhole Rehabilitation
Wastewater Treatment Plan (WWTP) Manhole Replacement
Wastewater Treatment Plan (WWTP) Sludge Thickener

5. Strengthen the City's Internal Infrastructure and Processes

- **Staffing and Operations**: Ensure proper staffing levels, fill vacancies, and improve internal processes. Enhance transparency, streamline resident services, and increase staff training.
- **Fiscal Responsibility**: Complete audit requirements, manage unfunded liabilities, and reduce overtime. Improve financial planning and modernize IT infrastructure.

CIP projects to achieve this goal include:

Community Services Department

IT Fire EOC Equipment
Network Refresh

6. Address Shoreline Issues and Ecological Sustainability

- **Shoreline and Fleet Transition**: Move forward with Pt. Molate Park, transition to zero-emission vehicles, and prepare for sea level rise. Examine the impact of distribution centers on public health and consider a shoreline resiliency plan.

CIP projects to achieve this goal include

Fire Vehicles
Other City Equipment
Other City Vehicles
Police Vehicles

REVIEW CRITERIA

All projects submitted for inclusion in the City's Capital Improvement Plan are reviewed on the basis of their relative need and cost. In addition, several policies are used as a guide to determine which projects are scheduled and funded through the Capital Improvement Plan. These policies include:

1. Meets the City's plans and policies relative to the strategic goals:
    a. Improve Quantity and Quality of Housing
    b. Increase Revenue and Improve Economic Development
    c. Improve the Quality of Life and Community Health/Improve Social Determinants of Health
    d. Improve Public Safety
    e. Strengthen the City's Internal Infrastructure and Processes
    f. Address Shoreline Issues and Ecological Sustainability
2. Maximizes return on investments, in consideration of financial limitations and budget constraints so as to:
    a. Preserve prior investments where possible
    b. Reduce operating costs

c. Maximize use of outside funding sources to leverage the City's investments
d. Maximize cost-effective service delivery

3. Improve and enhance the existing network of City service levels and facilities.

4. Implement adopted plans.

5. Demonstrate coordination and compatibility with other capital projects and other public policies and private efforts.

PRIORITIZATION CRITERIA

The CIP uses the following priority levels to determine when projects will be funded.

Priority A: Mandatory – Projects in Priority A are the highest priority projects. These projects must be completed for one of the following reasons:

1. Legal/Regulatory Obligation – Projects in this category are required by Federal, State or County requirements.
   - In the early 1990's Congress passed the American with Disabilities Act (ADA). One of the requirements of the act was for each public entity to develop a transition plan to bring their facilities and programs into compliance with the Act. FY2024-25 CIP ADA Miscellaneous Sidewalk Repairs - This annual program is dedicated to complying with (ADA) within the street right-of-way through curb ramp upgrades - by upgrading or installing reported curb ramp deficiencies. Damaged Sidewalks - repair sidewalk, curb, gutter, and adjacent pavement damaged by the roots of City owned trees. Sidewalk gaps - install missing sidewalk and associated curb, gutter or driveways, and adjacent pavement to eliminate pedestrian access barriers. The CIP anticipates spending $3,203,421 over the next five years for ADA sidewalk repairs.

2. Safety – Projects are required to ensure the safety of citizens.
   - The Traffic Calming Program handles citizen service requests, including traffic calming concerns, speed hump requests, signage and striping upgrades, and parking control. The program is responsible for traffic signal timing and coordination at City-owned traffic signals in addition to the coordination of signal operations at state-owned traffic signals. Requests are received via the Traffic Calming Inquiry website. The program for FY24-25 also includes the design and construction of 14 of the 18 remaining locations from November 2022.
   - The Macdonald Avenue Pedestrian Crossing Project will install Rectangular Rapid Flashing Beacons (RRFBs) at two locations along Macdonald Avenue, a priority pedestrian-oriented street in Richmond, California. The first location, at Macdonald/15th Street, will enhance safety for pedestrians accessing nearby senior centers, transit stations, and retail establishments. The second location, at Macdonald Avenue/Nicholl Park, will improve access for youth and individuals with disabilities to the park, addressing concerns raised by residents and the Bicycle and Pedestrian Advisory Committee regarding near-miss incidents. Both locations are situated on the city's multimodal and pedestrian High Injury Networks, prioritizing safety improvements in these areas.
3. Ongoing – Projects under construction should be funded to maintain continuity.
   - Pavement Rehabilitation Project (annual). Street Paving is needed to repair deteriorated assets and for preventive maintenance and improvement.

Priority B: Necessary – Projects in Priority B are any project that relies on outside agencies for funding. An example project in Priority B category is:

Agency Assisted

- Wastewater Treatment Plant Critical Improvements Projects are required to have a fully functional digester facility at the City's Wastewater Treatment Plant. Funding of $33 million over the next 5 years is based on approval of a Clean Water State Revolving Fund Loan, Revenue Bonds, and by the City's Enterprise Fund. This project rehabilitates or replaces treatment plant process equipment and structures that have reached the end of their useful life and are a liability from a regulatory and safety standpoint. Project elements include grit and screening, aeration system for the biological secondary treatment process, secondary clarifiers, sludge thickening, dechlorination, and protecting plant assets and property from rockslides.
- The Port's Terminal 7 & 8 Electrification Project will install a shore power system consistent with the California Air Resources Board (CARB) mandates. The purpose of these regulations is to reduce emissions from ocean-going vessels at berths providing better air quality benefits to all and reducing carbons. The port of Richmond is subject to these regulations for roll-on/roll-off (RORO) vessels at terminal 7 & 8 by 2025. This project will coordinate with Pacific Gas and Electric (PG&E) to increase the capacity of the electrical system, design the project, purchase equipment,

install the voltage shore connection (HVSC) systems which supplies loads up to 6.5 million volt-amperes (MVA) at 11 thousand volts (kV).

Priority C: Desirable – Projects in Priority C are any projects that enhance the appearance of City facilities. An example project in Priority C category is:

- Any projects which do not meet any of the criteria of Priority A or B.

How the Capital Improvement Plan is Organized

Following the introduction and executive summary are the budget summaries which provide the financial overview of capital project funding sources and uses. *Capital Improvement Projects FY2024-25* lists current capital projects by fund and their corresponding estimated beginning fund balances, revenue, expenditures and estimated ending fund balances for FY2024-25. *Capital Revenue Sources by Fund for FY2024-25 to FY2028-29* summarizes the projected funding sources for projects over the five-year period. *Capital Expenditures by Fund for FY2024-25 to FY2028-29* summarize the projected five-year spending plan by each fund and project. *Capital Expenditures by Type for FY2024-25 to FY2028-29* condenses' the five-year spending plan for capital projects by the major type. *Capital Expenditure by Project FY2024-25 to FY2028-29* outlines the five-year spending plan for each project in progress. *Capital Projects Operation and Maintenance Cost FY2024-25 to FY2028-29* outlines' estimated costs of on-going project expenditures that impact the operating budget. *Capital Expenditures Budget Funded by Debt Issuance FY2024-25* lists capital expenditures that are funded by debt, including bonds for the current budget year.

The Plan then branches out into five sections in accordance with the strategic goals in the City's Five-Year Strategic Business Plan. Departments fall under one or more of the sections depending on the type of project(s). Each section contains a project narrative which includes a mission statement, program overview, and highlight. Each section also includes a financial summary of funding sources and uses.

Additionally, each project has a detailed project description report which includes the project name, project manager, department responsible, project description (including location, costs, intent, estimated start and completion dates), project justification, total estimated cost, sources of funding, fund number, fund name and the year in which funding will be needed.

Capital Revenue Sources

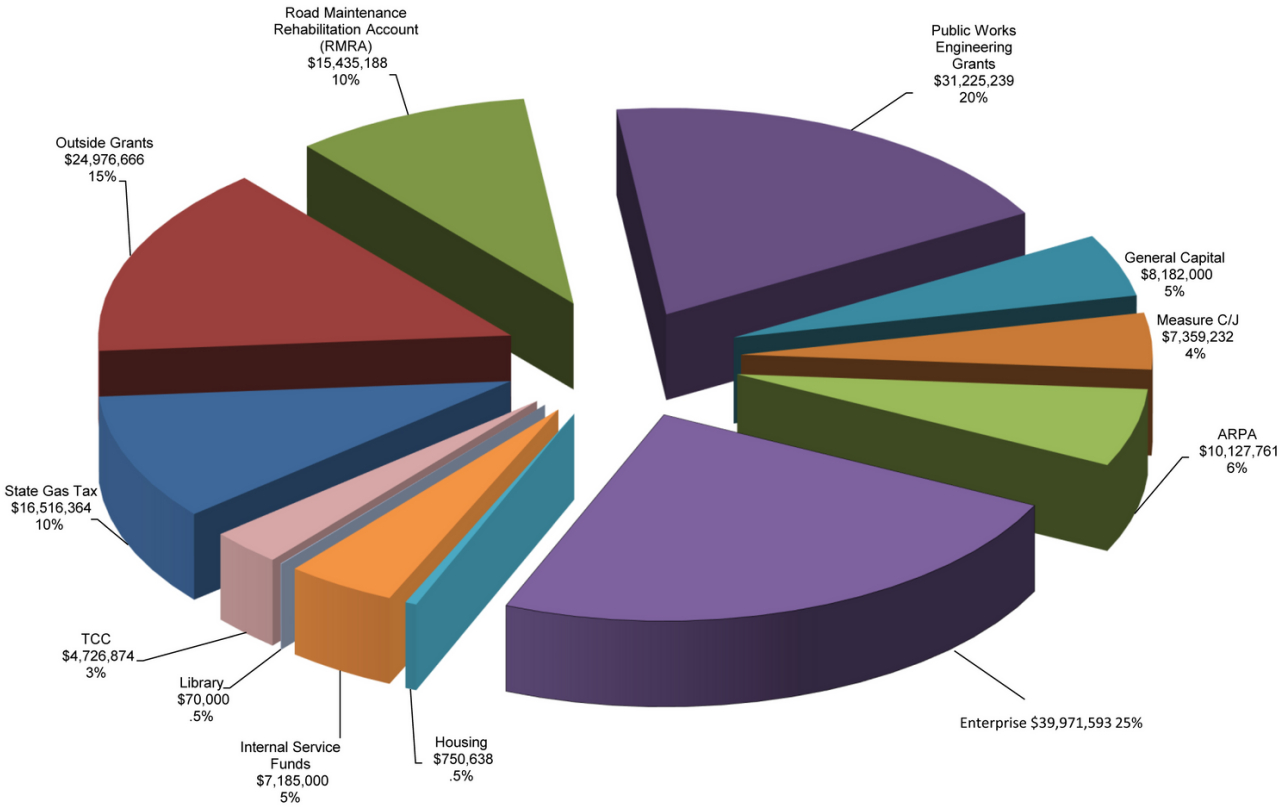
City of Richmond
Capital Revenue Sources Budget by Fund FY2024/25 to FY2028/29

Fund Group	Projected Revenue FY2023/24	Actual Revenue FY2023/24 as of 3/31/24	Estimated Ending Balance, 6/30/24	Estimated FY2024-25	Estimated FY2025-26	Estimated FY2026-27	Estimated FY207-28	Estimated FY2028-29	5 Year Total	Notes
Capital Project Funds										
1002-State Gas Tax	$ 3,289,455	$ 2,158,900	$ 1,959,007	**$ 3,173,758**	$ 3,237,233	$ 3,301,978	$ 3,368,017	$ 3,435,378	$ 16,516,364	[1]
1004-Asset Seizure	$ -		$ 257,628						$ -	
1006-Outside Grants	$ 22,045,012	$ 2,342,788	$ (16,098,944)	$ 24,976,666					$ 24,976,666	
1019-Road Maintenance Rehabilitation Account (RMRA)	$ 2,864,927	$ 1,984,326	$ 4,356,781	**$ 2,966,001**	$ 3,025,321	$ 3,085,827	$ 3,147,544	$ 3,210,495	$ 15,435,188	[1]
1054-Engineering Grants	$ 11,943,456	$ 4,313,601	$ (1,158,579)	**$ 23,035,727**	$ 7,191,512	$ 998,000			$ 31,225,239	
2001-Capital Outlay	$ 14,064,218	$ 10,470,219	$ 29,037,531	$ 8,182,000					$ 8,182,000	
2002-Measure C/J	$ 4,292,882	$ 2,174,371	$ 2,457,881	**$ 1,527,861**	$ 1,931,371	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 7,359,232	[2]
2007-Harbour Fund									$ -	
2110-Park Land Dedication Impact Fee		$ 23,304							$ -	
2111-Traffic Impact Fee		$ 106,720	$ 1,650,405						$ -	
2113-Public Facility Impact Fee - Fire		$ 23,740	$ 43,644						$ -	
2114-Public Facility Impact Fee - Police		$ 20,126	$ 581,848						$ -	
2115-Recreation Impact Fee-Aquatics		$ 90,764							$ -	
2116-Parks Open Space		$ 378,450	$ 3,422,662						$ -	
2117-Library Impact Fee		$ 106,000	$ 1,900,134						$ -	
2118-Hilltop Impact Fee		$ -							$ -	
2119-Storm Drain Impact Fee		$ 36,634	$ 1,108,254						$ -	
2120-Wastewater Impact Fee			$ 1,804,895						$ -	
Capital Project Funds - Total	**$ 58,499,950**	**$ 24,229,943**	**$ 31,323,147**	**$ 63,862,013**	**$ 15,385,437**	**$ 8,685,805**	**$ 7,815,561**	**$ 7,945,873**	**$ 103,694,689**	

Special Revenue, Enterprise, Internal Services, Other Operations and Housing Department Funds										
ARPA				$ 10,127,761					$ 10,127,761	
Enterprise Funds				$ 39,971,593					$ 39,971,593	[3]
Housing Department				$ 750,638					$ 750,638	[3]
Internal Service Funds				$ 7,185,000					$ 7,185,000	[3]
Library Fund				$ 70,000					$ 70,000	
Transformative Climate Grant				$ 4,726,874					$ 4,726,874	
Enterprise, Internal Services, Other Operations and Housing Department Funds - Total	**$ -**	**$ -**	**$ -**	**$ 62,831,866**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 62,831,866**	
Total ALL Funds Available	**$ 58,499,950**	**$ 24,229,943**	**$ 31,323,147**	**$ 126,693,879**	**$ 15,385,437**	**$ 8,685,805**	**$ 7,815,561**	**$ 7,945,873**	**$ 166,526,555**	

Notes:
[1] State Gas Tax revenue and RMRA revenue for FY2024-25 is based on Highway User Tax Account (HUTA) and Road Maintenance and Rehabilitation Account (RMRA) projections. Future years include a 2% Inflationary Index based on normal annual revenue.
[2] Measure J revenue for FY2024-25 includes special funding of $227,861 for the I-80 Central Interchange Project. Future years funding is based on current year dollars since they are unpredictable.
[3] Enterprise, Internal Services, Other Operations, and Housing Department revenues are based on project expenses projected and does not include revenue for operations.

CIP Funding Sources by Fund FY2024/25 to FY2028/29
Total: $166,526,555



Capital Budget Summaries

	Gas Tax	RMRA SB1	Engineering Grants	Capital Outlay Fund	Measure C/J	Improvements Total
FUND	1002	1019	1054	2001	2002	
Estimated Beginning Balance 07/01/2024	1,959,007	4,356,781	(1,158,579)	29,037,531	2,457,881	**36,652,621**
Revenues						
Federal Grant Revenue			3,815,000			3,815,000
Other Grant Revenue			100,000		1,527,861	1,627,861
State and Local Taxes	3,173,758	2,966,001				6,139,759
State Grant Revenue			19,120,726			19,120,726
Total Revenues	**3,173,758**	**2,966,001**	**23,035,726**	-	**1,527,861**	**30,703,346**
Expenditures						
Public Works Department						
13TH STREET COMPLETE		450,000	2,821,000	82,951		3,353,951
2024 PAVEMENT PREVENTIVE MAINTENANCE		2,516,001				2,516,001
37TH STREET IMPROVEMENT AMERICANS WITH DISABILITIES ACT (ADA)				38,100		38,100
MISCELLANEOUS SIDEWALK REPAIRS				803,421		803,421
ATP QUICK BUILD - CUTTING/HOFFMAN			27,686	101,901		129,587
BARRETT AVENUE IMPROVEMENT			251,280	27,920		279,200
BAYVIEW TO BART				270,000		270,000
BOORMAN PARK REVITALIZATION			3,550,461	2,799,776		6,350,237
BRIDGE PREVENTIVE MAINTENANCE				29,310		29,310
CARLSON BLVD. CROSSTOWN CONNECTIONS AND IMPROVEMENTS - PHASE II		2,864,927		1,208,045		4,072,972
CIVIC CENTER PLAZA LANDSCAPING				200,000		200,000
CORPORATION YARD BATHROOM REMODEL				12,435		12,435
CORPARATION YARD FENCE				37,500		37,500
CORPORATION YARD FUEL SITE UPGRADES				101,610		101,610
CUTTING CARLSON BLVD. SECTION 130			458,000			458,000
DORNAN TUNNEL LIGHTING				31,419		31,419
FIRE STATION 63 IMPROVEMENTS				291,000		291,000
FIRE STATION 66 - GENDER SPECIFIC RESTROOM				780,052		780,052
GREENING THE YELLOW BRICK ROAD			265,198			265,198
GREENWAY REHAB AND BIKE EDUCATION			5,000	25,000		30,000
HARBOUR 8 PARK EXPANSION			268,741	300,000		568,741
HARBOUR WAY & WRIGHT SECTION 130			938,286			938,286
I-80 CENTRAL INTERCHANGE PHASE II			3,994,490		180,000	4,174,490
LINCOLN SAFE ROUTE TO SCHOOLS				112,189		112,189
MCBRYDE SAFE ROUTES TO PARKS				260,000		260,000
MCDONALD AVENUE PEDESTRIAN CROSSING			34,560	28,880		63,440
METROWALK TRANSIT VILLAGE				38,100		38,100
NATIVE AMERICAN HEALTH CENTER				50,000		50,000
POST ENCAMPMENT CLEAN-UP MATERIALS				75,000		75,000
PT. MOLATE				16,898		16,898
RICHMOND ART & LIGHT			3,204,474			3,204,474
RICHMOND COMMUNITIES CLEAN COLLOBORATIVE				1,326,950		1,326,950
S.F. BAY TRAIL PT. MOLATE				2,043,548		2,043,548
STREET PAVING	3,169,598			4,388,869		7,558,467
STREET PAVING - SB1 - CUTTING/HARBOUR WAY S. BIKEWAY		40,917				40,917
STREET SWEEPING SIGNS INSTALLATION				550,000		550,000
SURFACE DRAINAGE					300,000	300,000
THERMOPLASTIC EQUIPMENT	124,000					124,000
TRAFFIC CALMING PROGRAM				1,351,472	1,867,280	3,218,752
TRAFFIC SAFETY IMPROVEMENT					375,000	375,000
TRAFFIC SIGNAL IMPROVEMENT 6TH & MACDONALD				49,213		49,213
VIA VERDI MITIGATION				4,500,000		4,500,000
YELLOW BRICK ROAD				198,061		198,061

	Gas Tax	RMRA SB1	Engineering Grants	Capital Outlay Fund	Measure C/J	Improvements Total
FUND	1002	1019	1054	2001	2002	
YELLOW BRICK R CLEAN, GREEN AND BEAUTIFU;			1,304,661	30,000		1,334,661
Non-Capital - Other	4,160				200,000	204,160
Sub-Total - Public Works Department	**3,297,758**	**5,871,845**	**17,123,837**	**22,159,620**	**2,922,280**	**51,375,340**
Public Works Department - Water Resource Recovery - Stormwater						
RHEEM CREAKK FLOOD RISK REDUCTION				24,195		24,195
Sub-Total - Public Works Department - Water Resource Recovery - Stormwater	-	-	-	**24,195**	-	**24,195**
Community Services						
NEVIN CENTER HVAC				52,750		52,750
RECREATION CENTER HVAC				36,775		36,775
Sub-Total - Community Services Department	-	-	-	**89,525**	-	**89,525**
Information Technology						
AUDIO VIDEO EQUIPMENT				38,170		38,170
IT FIRE EOC EQUIPMENT				147,869		147,869
NETWORK REFRESH				255,055		255,055
Sub-Total - Information Technology	-	-	-	**441,094**	-	**441,094**
Police Department						
CORP YARD SECURITY CAMERAS				37,500		37,500
Sub-Total - Police Department	-	-	-	**37,500**	-	**37,500**
Economic Development						
TERMINAL 4 WHARF REMOVAL				760,000		760,000
Sub-Total - Economic Development	-	-	-	**760,000**	-	**760,000**
Total Expenditures	**3,297,758**	**5,871,845**	**17,123,837**	**23,511,934**	**2,922,280**	**52,727,654**
Transfers in from:						-
				8,182,000		8,182,000
Total transfers in	-	-	-	**8,182,000**	-	**8,182,000**
Transfers out to:						
Total transfers out	-		-	-	-	-
Net transfers in/out	-	-	-	**8,182,000**	-	**8,182,000**
Net Surplus/Deficit	**(124,000)**	**(2,905,844)**	**5,911,889**	**(15,329,934)**	**(1,394,419)**	**(13,842,308)**
Projected Ending Balance 6/30/2025	**1,835,007**	**1,450,937**	**4,753,310**	**13,707,597**	**1,063,462**	**22,810,313**

	Asset Seizure	Outside Grants	Police Impact Fee	Fire Impact Fee	Improvements Total
FUND	1004	1006	2114	2113	
Estimated Beginning Balance 07/01/2024	257,628	(16,098,944)	581,848	43,644	**(15,215,824)**
Revenues					
Other Grant Revenue		340,915			340,915
State and Local Taxes		24,635,751			24,635,751
Total Revenues	-	**24,976,666**	-	-	**24,976,666**
Expenditures					
Police Department					
Non-Capital - Other	170,000	154,848			324,848
Sub-total Police Department	**170,000**	**154,848**	-	-	**324,848**
Fire Department					
Non-Capital - Other		154,848		235,000	389,848
Sub-total Fire Department	-	**154,848**	-	**235,000**	**389,848**
ONS Department					
Non-Capital - Other		4,710,716			4,710,716
Sub-total ONS Department	-	**4,710,716**	-	-	**4,710,716**
Public Works Department					
DIRT WORLD BIKE PARK REVITALIZATION		64,444			64,444
RICHMOND COMMUNITIES CLEAN COLLOBORATIVE		3,717,339			3,717,339
Sub-total Public Works Department	-	**3,781,783**	-	-	**3,781,783**
Community Services Department					
SHIELDS-REID COMMUNITY PARK REVITALIZATION		1,979,144			1,979,144
Non-Capital - Other		294,740			294,740
Sub-total Community Services	-	**2,273,884**	-	-	**2,273,884**
Economic Development Department					
TERMINAL 4 WHARF REMOVAL		1,541,853			1,541,853
Non-Capital - Other		108,771			108,771
Sub-total Economic Development	-	**1,650,624**	-	-	**1,650,624**
Transportation Department					
Non-Capital - Other		1,371,296			1,371,296
Sub-total - Transportation		**1,371,296**	-	-	**1,371,296**
Total Expenditures	**170,000**	**13,943,150**	-	-	**14,113,150**
Transfers in from:					
Total transfers in	-	-	-	-	-
Transfers out to:					
Total transfers out	-	-	-	-	-
Net transfers in/out	-			-	-
Net Surplus/Deficit	**(170,000)**	**11,033,516**	-	-	**10,863,516**
Projected Ending Balance 6/30/2025	**87,628**	**(5,065,428)**	**581,848**	**43,644**	**(4,352,308)**

	Traffic Impact Fee	Facility Open Space Impact Fee	Library Impact Fee	Storm Drainage Impact Fee	Wastewater Impact Fee	Improvements Total
FUND	2111	2116	2117	2119	2120	
Estimated Beginning Balance 07/01/2024	1,650,405	3,422,662	1,900,134	1,108,254	1,804,895	**9,886,350**
Revenues						
Fees						-
Total Revenues	-	-	-	-	-	-
Expenditures						
Public Works Department						
PT MOLATE BAY TRAIL		500,000				500,000
Sub-total Public Works Department	-	**500,000**	-	-	-	**500,000**
Library & Cultural Services Department						
LIBRARY - ENCLOSE COURTYAR NEXT TO CHILDRENS ROOM			382,000			382,000
LIBRARY - CAP OUTLAY/AUTO EQUIPMENT >5,000 (NEW DELIVERY VAN)			74,874			74,874
LIBRARY - CAP OUTLAY/AUTO EQUIPMENT >5,000 (NEW BOOKMOBILE)			70,000			70,000
RICHMOND MAIN LIBRARY REMODEL			1,064,188			1,064,188
Non-Capital - Other			207,000			207,000
Sub-total - Library & Cultural Services	-	-	**1,798,062**	-	-	**1,798,062**
Public Works - Wastewater						
MANHOLE REHABILITATION					250,000	250,000
Sub-total - Public Works Wastewater					**250,000**	**250,000**
Total Expenditures	-	**500,000**	**1,798,062**	-	**250,000**	**2,548,062**
Transfers out to:						
Total transfers out	-		-	-	-	
Net transfers in/out	-		-			-
Net Surplus/Deficit	**(508,000)**	**(500,000)**	**(1,798,062)**	-	**(250,000)**	**(2,548,062)**
Projected Ending Balance 6/30/2025	**1,142,405**	**2,922,662**	**102,072**	**1,108,254**	**1,554,895**	**7,338,288**

	Port	Wastewater	Marina	Equipment	Total
	4001	4003	4005	5003	
Estimated Beginning Balance 07/01/2024	16,176,172	27,654,017	5,067,123	51,516	**48,948,828**
Revenues					
Fees		28,000			28,000
Fines & Forfeitures		2,000			2,000
Uses of Money & Property	270,652				270,652
Other Grants	1,003,250				1,003,250
Rental Income	5,890,600		450,000		6,340,600
Charges for Services		30,500,000		5,497,245	35,997,245
Proceeds from Sale of Property				85,000	85,000
Total Revenues	**7,164,502**	**30,530,000**	**450,000**	**5,582,245**	**43,726,747**
Expenditures					
Economic Development - Port of Richmond					
AREA FM CAP			912,930		912,930
CAFETERIA BUILDING WINTERIZATION	141,894				141,894
ELECTRICAL MAINTENANCE	60,000				60,000
FLOCK CAMERA INSTALLATION	25,000				25,000
HISTORIC SHIP MOVE	500,000				500,000
PAVEMENT MAINTENANCE	150,000				150,000
PORT ELECTRICAL - ON-CALL	200,000				200,000
PORT INFRASTRUCTURE UPGRADE	150,000				150,000
PPMT ELECTRICAL AND WATERING METERING	365,000				365,000
PROCESSING BUILDING ASSESSMENT	100,000				100,000
PROCESSING BUILDING VENTILATION	55,000				55,000
PROCESSING BUILDING WINDOW REPAIR	350,000				350,000
ROAD, GATE, FENCE INFRASTRUCTURE	60,000				60,000
RIGGERS LOFT PAINTING	175,000				175,000
STORM DRAIN IMPROVEMENTS - PORT	500,000				500,000
TERMINALS 7 & 8 DREDGING	65,000				65,000
TERMINALS 7 & 8 ELECTRIFICATION	1,700,000				1,700,000
YACHT ENTRANCE HARBOUR DREDGING	45,000				45,000
Marina Operations			206,815		206,815
Port Operations	3,702,579				3,702,579
Sub-Total - Economic Development - Port of Richmond	**8,344,473**	-	**1,119,745**	-	**9,464,218**
Water Resource Recovery - Wastewater					
CUTTING BLVD. & HARBOUR WAY S. SEWER		13,750,000			13,750,000
DORNAN DRIVE FORCE MAIN REHABILITATION		879,869			879,869
DORNAN DRIVE FORCE TUNNEL REHABILITATION		2,600,000			2,600,000
GRIT AND AERATION REPLACEMENT		81,307			81,307
SANITARY SEWER REPAIRS		7,325,000			7,325,000
SANITARY SEWER/PIPELINE REHAB		4,500,000			4,500,000
WWTP MANHOLE REPLACEMENT		750,000			750,000
WWTP SLUDGE THICKENER		3,642,682			3,642,682
Wastewater Operations		29,613,745			29,613,745
Sub-Total - Water Resource Recovery - Wastewater Department	-	**63,142,603**		-	**63,142,603**
Equipment Services					
FIRE VEHICLES				2,460,000	2,460,000
OTHER CITY VEHICLES				1,935,000	1,935,000
OTHER CITY EQUIPMENT				25,000	25,000
POLICE VEHICLES				1,465,000	1,465,000
Equipment Services - Debt Service - Fire				326,018	326,018
Sub-total - Equipment Services	-	-	-	**6,211,018**	**6,211,018**

	Port	Wastewater	Marina	Equipment	Total
	4001	4003	4005	5003	
Information Technology					
DESKTOP REFRESH				100,000	100,000
Sub-total - Information Technology				**100,000**	**100,000**
Total Expenditures	**8,344,473**	**63,142,603**	**1,119,745**	**6,311,018**	**78,917,839**
Transfers in from:					-
General Fund for Equipment				100,000	100,000
General Fund for Debt Service				326,018	326,018
Total transfers in	-	-		426,018	426,018
Transfers out to:					
General Fund			86,778		86,778
Total transfers out	-	-	86,778	-	86,778
Net transfers in/out	-	-	**(86,778)**	**426,018**	**339,240**
Net Surplus/Deficit	**(1,179,971)**	**(32,612,603)**	**(756,523)**	**(302,755)**	**(34,851,852)**
Projected Ending Balance 6/30/2025	**14,996,201**	**(4,958,586)**	**4,310,600**	**(251,239)**	**14,096,976**

	LIBRARY	CDBG	ARPA	TCC	STORMWATER	Total
	1005	1201	1306	1307	4006	
Estimated Beginning Balance 07/01/2024	4,414,473	1,582,390	20,590,993	(3,906,137)	(1,217,703)	**21,464,016**
Revenues						
Interest						
Use of Money & Property		80,475				80,475
Licenses, Permits and Fees					75,000	75,000
Charges for Services					1,930,300	1,930,300
Rental Income					4,380	4,380
Federal Grant Revenue	71,796					71,796
State Grants	1,170,828			15,266,250	1,498,664	17,935,742
Other Grants	75,824					75,824
Loan/Bond Proceeds		230,873				230,873
Total Revenues	**1,318,448**	**311,348**	-	**15,266,250**	**3,508,344**	**20,404,390**
Expenditures						
Community Services Library						
BOOKMOBILE - NEW	70,000					70,000
MAIN LIBRARY REMODEL			298,716			298,716
Non-Capital - Other	113,904					113,904
Sub-Total - Community Services Department Library Capital	**183,904**	-	**298,716**		-	**482,620**
AMERICANS WITH DISABILITIES ACT (ADA) BOOKER T. ANDERSON (BTA)		335,000				335,000
AMERICANS WITH DISABILITIES ACT (ADA) PARCHESTER CENTER		415,638				415,638
BOOKER T. ANDERSON (BTA) CENTER HVAC			89,880			89,880
Non-Capital - Other		65,915				65,915
Sub-Total - Community Services Department Recreation Capital	-	**816,553**	**89,880**			**906,433**
Public Works Department						
13TH STREET COMPLETE STREET			1,000,000			1,000,000
BOOKER T. ANDERSON (BTA) CENTER INFRASTRUCTURE			286,157			286,157
NEIGHBORHOOD COMPLETE STREETS				4,726,873		4,726,873
SOCCER FIELDS-RESTROOMS-PARKS			7,703,008			7,703,008
Sub-Total - Public Works Department Capital	-	-	**8,989,165**	**4,726,873**	-	**13,716,038**
Public Works Department - Stormwater						
FLOOD RISK REDUCTION - RHEEM CREEK					797,591	797,591
STORMWATER INFRASTRUCTURE			750,000			750,000
Stormwater Operations					1,904,776	1,904,776
Sub-Total - Public Works Department Stormwater Capital	-	-	**750,000**		**2,702,367**	**3,452,367**
Non-Capital - Other - ARPA			5,699,233			5,699,233
Non-Capital - Other - TCC				10,095,957		10,095,957
Total Expenditures	**183,904**	**816,553**	**15,826,994**	**14,822,830**	**2,702,367**	**28,653,414**
Transfers in from:						-
Total transfers in	-	-	-			-
Transfers out to:						-
Total transfers out	-	-	-			-
Net transfers in/out	-	-	-			-
Net Surplus/Deficit	**1,134,544**	**(505,205)**	**(15,826,994)**	**443,420**	**805,977**	**(8,249,025)**
Projected Ending Balance 6/30/2025	**5,549,017**	**1,077,185**	**4,763,999**	**(3,462,717)**	**(411,726)**	**13,214,992**

Capital Expenditures by Fund

City of Richmond
Capital Expenditure by Fund
FY2024/25 to FY2028/29

NON-GENERAL FUND - PROJECT FUNDS	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
1002 - GAS TAX								
BRIDGE PREVENTIVE MAINTENANCE	248,340	-		240,870				240,870
GREENWAY REHAB AND BIKE EDUCATION	27,310	-						-
SMART SIGNALS SAN PABLO & 23RD	182,336	-						-
STREET PAVING	2,840,455	2,181,794	3,293,598	3,237,233	3,301,978	3,368,017	3,435,378	16,636,203
TOTAL - STATE GAS TAX - EXPENSES	**3,298,441**	**2,181,794**	**3,293,598**	**3,478,103**	**3,301,978**	**3,368,017**	**3,435,378**	**16,877,073**
1006 - OUTSIDE FUNDED GRANTS								
DIRT WORLD BIKE PARK REVITALIZATION	961,678	441,750	64,444					64,444
PARKS MAINTENANCE EQUIPMENT	215,729	-						-
RICHMOND COMMUNITIES CLEAN COLLOBOI	5,056,768	179,472	3,717,339					3,717,339
SHIELDS-REID PARK REVITALIZATION	7,633,137	497,051	1,979,144					1,979,144
TERMINAL 4 WHARF REMOVAL	7,752,815	6,854,258	1,541,853					1,541,853
TOTAL - OUTSIDE FUNDED GRANTS - EXPENSES	**21,620,128**	**7,972,531**	**7,302,780**	**-**	**-**	**-**	**-**	**7,302,780**
1019 - ROAD MAINTENANCE REHABILITATION ACCOUNT (RMRA) SB1								
13TH STREET COMPLETE STREET			450,000					450,000
2024 PAVEMENT PREVENTIVE MAINTENANCE			2,516,001					2,516,001
CARLSON BLVD. CROSSTOWN PROJECT PHASE II			2,864,927					2,864,927
STREET PAVING - ANNUAL ALLOCATION	2,864,927	-						-
STREET PAVING - CASTRO RANCH ROAD	214,195	5,243						-
STREET PAVING - CUTTING/HARBOUR WAY S	495,153	29,443	40,917					40,917
STREET PAVING - MARINA WAY	3,553	-						-
TOTAL - RMRA - EXPENSES	**3,577,828**	**34,685**	**5,871,845**	**-**	**-**	**-**	**-**	**5,871,845**
1054 - PUBLIC WORKS - ENGINEERING GRANTS								
13TH STREET COMPLETE STREET			2,821,000					2,821,000
ATP QUICK BUILD CUTTING/HOFFMAN	614,212	13,102	27,686					27,686
ATP QUICK BUILD HARBOUR WAY S. CYCLE	154,721	5,273						-
BARRETT AVE RD. IMPROVEMENT			251,280	1,155,600				1,406,880
BAYVIEW TO BART				1,674,702				1,674,702
BOORMAN PARK REVITALIZATION	3,540,598	(135,617)	3,550,461					3,550,461
BRIDGE PREVENTIVE MAINTENANCE	1,873,395	11,123		1,859,130				1,859,130
CARLSON BLVD. CROSSTOWN CONNECTION	214,599	-						-
CASTRO RANCH ROAD REHABILITATION	456,452	-						-
CUTTING & CARLSON BLVD. SECTION 130			458,000		998,000			1,456,000
GREENING THE YELOW BRICK ROAD	1,397,341	370,535	265,198					265,198
GREENWAY REHAB AND BIKE EDUCATION	100,000	4,800	5,000					5,000
HARBOUR 8 PARK EXTENSION	5,419,554	1,878,253	268,741					268,741
HARBOUR WAY & WRIGHT SECTION 130	1,196,926	-	938,286	1,284,000				2,222,286
I-80 CENTRAL INTERCHANGE PHASE II	4,500,000	-	3,994,490	6,484,000				10,478,490
MCBRYDE SAFE ROUTES TO PARKS				1,028,000				1,028,000
MACDONALD AVE PEDESTRAIN CROSSING			34,560	190,080				224,640
RICHMOND ART AND LIGHT	4,000,000	69,381	3,204,474					3,204,474
YELLOW BRICK ROAD	5,000	-	-					-
YELLOW BRICK ROAD CLEAN, GREEN & BEA	4,000,000	487,302	1,304,661					1,304,661
TOTAL - ENGINEERING GRANTS - EXPENSES	**27,472,798**	**2,704,150**	**17,123,837**	**13,675,512**	**998,000**	**-**	**-**	**31,797,349**
2001 - GENERAL CAPITAL								
13TH STREET COMPLETE STREET	215,000	12,220	82,951					82,951
37TH STREET IMPROVEMENT	50,000	-	38,100					38,100
AMERICANS WITH DISABILITIES ACT (ADA), S	3,115,181	168,661	803,421					803,421
ATP QUICK BUILD CUTTING/HOFFMAN	286,029	-	101,901					101,901
AUDIO VIDEO EQUIPMENT REPLACMENT	294,000	-	38,170					38,170
AUDITORIUM UPGRADES	802,976	218,450						-
BARRETT AVE RD. IMPROVEMENT	315,000	-	27,920	128,400				156,320
BAYVIEW TO BART	270,000	-	270,000					270,000
BOORMAN PARK REVITALIZATION	3,000,000	200,224	2,799,776					2,799,776

City of Richmond
Capital Expenditure by Fund
FY2024/25 to FY2028/29

NON-GENERAL FUND - PROJECT FUNDS	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
BRIDGE PREVENTIVE MAINTENANCE	65,000	-	29,310					29,310
CARLSON BLVD. FY2023-2024	1,270,000	59,110	1,208,045					1,208,045
CIVIC CENTER PLAZA LANDSCAPING	200,000	-	200,000					200,000
CORP YARD BATHROOM REMODEL	176,235	-	12,435	145,035				157,470
CORP YARD FENCE	37,500	-	37,500					37,500
CORP YARD FUEL SITES UPGRADES	179,211	-	101,610				77,600	179,210
CORP YARD SECURITY CAMERAS	37,500	-	37,500					37,500
DORNAN TUNNEL LIGHTING	60,000	-	31,419					31,419
FIRE STATION 63 IMPROVEMENTS	300,000	-	291,000					291,000
FIRE STATION 66 - GENDER SPECIFIC RESTF	356,769	-	780,052					780,052
FIRE TRAIL ACCESS	50,000	-						-
GREENWAY REHAB AND BIKE EDUCATION	25,000	-	25,000					25,000
HARBOUR 8 PARK EXTENSION			300,000					300,000
HILLTOP FIRE STATION CARD READER	70,000	-	-	70,000				70,000
IT FIRE EOC EQUIPMENT	278,501	55,146	147,869					147,869
LINCOLN SAFE ROUTES TO SCHOOL	265,000	13,548	112,189					112,189
MACDONALD AVE PEDESTRIAN CROSSING	50,000	-	28,880	21,120				50,000
MAIN LIBRARY REMODEL	15,000,000	5,000		16,893,377				16,893,377
MARTIN LUTHER KING JR. CENTER	267,692	-					267,692	267,692
MCBRYDE SAFE ROUTES TO PARKS	260,000	-	260,000					260,000
METROWALK TRANSIT VILLAGE	50,000	-	38,100					38,100
NATIVE AMERICAN HEALTH CENTER	50,000	-	50,000					50,000
NETWORK REFRESH	282,525	-	255,055					255,055
NEVIN CENTER HVAC			52,750	1,012,000				1,064,750
PARKS YARD FUEL SITE UPGRADES	220,000	-						-
POST ENCAMPMENT CLEANUP EQUIPMENT	75,000	-	75,000					75,000
PT. MOLATE COTTAGES ASSESSMENT	878,160	194,225	16,898					16,898
RECREATION CENTER HVAC			36,775	1,078,200				1,114,975
RHEEM CREEK FLOOD RISK REDUCTION	650,000	33,633	24,195					24,195
RICHMOND COMMUNITIES CLEAN COLLOBORATIVE	1,500,000	17,348	1,326,950					1,326,950
SANTA RITA ROAD STABILIZATION	1,040,000	416,071						-
SF BAY TRAIL - (PT. RICHMOND TO PT. MOLATE)	1,356,873	5,200	2,043,548					2,043,548
SHIELDS-REID COMMUNITY CENTER HVAC SYSTEM UPGRADE	127,250	-		100,000	927,250			1,027,250
STREET PAVING	1,300,000	243,874	4,388,869					4,388,869
STREET SWEEPING SIGNS INSTALLATION	550,000	-	550,000					550,000
TERMINAL 4 WHARF REMOVAL	760,000	-	760,000					760,000
TRAFFIC CALMING PROGRAM	1,563,262	46,125	1,351,472					1,351,472
TRAFFIC SIGNAL IMPROVEMENTS 6TH & MACDONALD			49,213					49,213
VIA VERDI MITIGATION	400,000	-	4,500,000					4,500,000
YELLOW BRICK RD.	300,000	11,091	198,061					198,061
YELLOW BRICK RD. CLEAN. GREEN & BEAUTIFUL			30,000					30,000
TOTAL - GENERAL CAPITAL - EXPENSES	**38,399,664**	**1,699,926**	**23,511,935**	**19,448,132**	**927,250**	**-**	**345,292**	**44,232,609**
2002 - MEASURE J								
13TH STREET COMPLETE STREET	84,215	72,573						-
ADA SIDEWALKS	139,926	34,998	-	600,000	600,000	600,000	600,000	2,400,000
I-80 CENTRAL INTERCHANGE PHASE II	972,360	119,888	180,000	631,371				811,371
SF BAY TRAIL GOODRICK	20,443	1,731						-
STREET PAVING	476,676	282,211	-					-
SURFACE DRAINAGE	300,000	45,700	300,000					300,000
TRAFFIC CALMING PROGRAM	300,000	32,720	1,867,280	400,000	400,000	400,000	400,000	3,467,280
TRAFFIC SAFETY IMPROVEMENTS	385,769	44,233	375,000	300,000	300,000	300,000	300,000	1,575,000
TRAFFIC SIGNAL IMPROVEMENTS 6TH & MACDONALD	241,000	-	-					-
TOTAL - MEASURE J - EXPENSES	**2,920,389**	**634,052**	**2,722,280**	**1,931,371**	**1,300,000**	**1,300,000**	**1,300,000**	**8,553,651**
2116 - OPEN SPACE IMPACT FEE								
RICHMOND SOCCER FIELD STUDY	80,000	76,607						-
SF BAY TRAIL - (PT. RICHMOND TO PT. MOLATE)	373,264	-	500,000					500,000

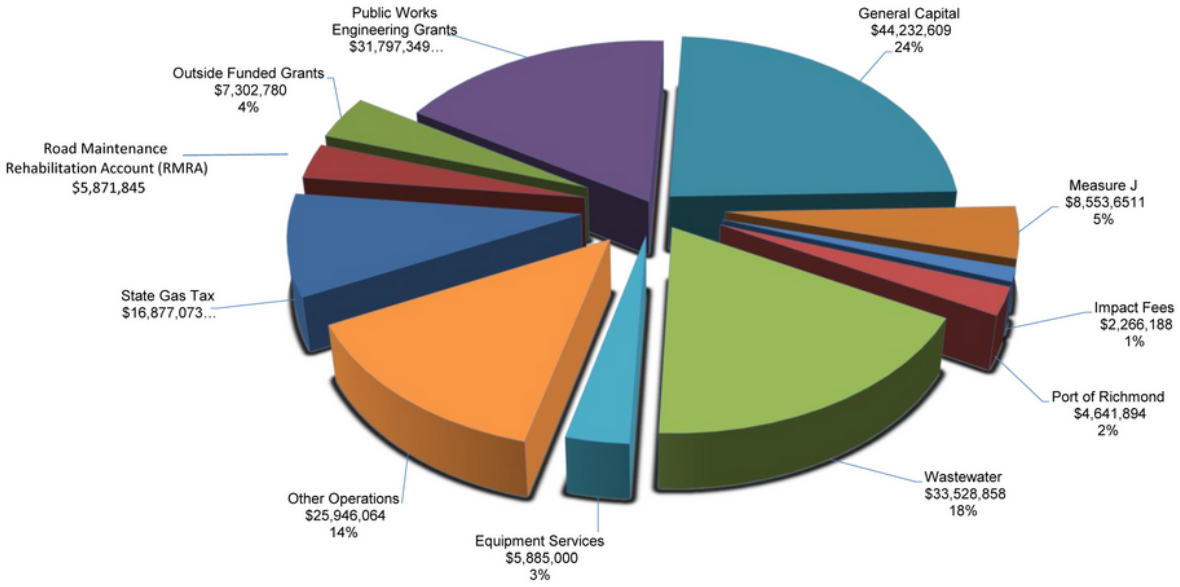
City of Richmond
Capital Expenditure by Fund
FY2024/25 to FY2028/29

NON-GENERAL FUND - PROJECT FUNDS	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
TOTAL - OPENSPACE IMPACT FEE - EXPENSES	**453,264**	**76,607**	**500,000**	**-**	**-**	**-**	**-**	**500,000**
2117 - LIBRARY IMPACT FEE								
BOOKMOBILE - NEW	140,000	65,123	70,000					70,000
COURTYARD ENCLOSURE - MAIN LIBRARY	-	-	382,000					382,000
MAIN LIBRARY REMODEL	1,064,188	-	1,064,188					1,064,188
TOTAL - LIBRARY IMPACT FEE - EXPENSES	**1,204,188**	**65,123**	**1,516,188**	**-**	**-**	**-**	**-**	**1,516,188**
2120 - WASTEWATER IMPACT FEE								
COGENERATION	673,842	-						-
SANITARY SEWER REPAIRS /BRICK MANHOL	250,000	-	250,000					250,000
TOTAL - WASTEWATER IMPACT FEE - EXPENSES	**923,842**	**-**	**250,000**	**-**	**-**	**-**	**-**	**250,000**
CAPITAL IMPROVEMENT FUNDS - TOTAL	**99,870,542**	**15,368,869**	**62,092,463**	**38,533,118**	**6,527,228**	**4,668,017**	**5,080,670**	**116,901,495**
1005 - LIBRARY								
BOOKMOBILE - NEW	250,000	-	70,000					70,000
MAIN LIBRARY REMODEL	9,705,899	196,057		8,560,270				8,560,270
TOTAL - LIBRARY- EXPENSES	**9,955,899**	**196,057**	**70,000**	**8,560,270**	**-**	**-**	**-**	**8,630,270**
1201 - HOUSING DEPARTMENT - CDBG								
AMERICANS WITH DISABILITIES ACT (ADA) BOOKER T. ANDERSON (BTA) CENTER	485,000	-	335,000					335,000
AMERICANS WITH DISABILITIES ACT (ADA) PARCHESTER CENTER	441,481	-	415,638					415,638
TOTAL - HOUSING DEPARTMENT - ADA	**926,481**	**-**	**750,638**	**-**	**-**	**-**	**-**	**750,638**
1306 - AMERICAN RESCUE PLAN ACT (ARPA								
13TH STREET COMPLETE STREET	1,000,000	-	1,000,000					1,000,000
BOOKER T. ANDERSON (BTA) CENTER HVAC	500,000	-	89,880					89,880
BOOKER T. ANDERSON (BTA) CENTER INFRA	1,000,000	8,733	286,157					286,157
FIRE STATION 66 IMPROVEMENTS	423,283	-						-
MAIN LIBRARY REMODEL	4,156,490	328,313	298,716					298,716
NEVIN CENTER HVAC	1,064,750	-						-
NORTH RICHMOND PUMP STATION	359,203	-						-
RECREATION CENTER HVAC	1,114,975	-						-
SHIELDS-REID COMMUNITY CENTER HVAC	900,000	-						-
SOCCER FIELDS-RESTROOMS-PARKS	4,200,000	-	7,703,008					7,703,008
STORMWATER INFRASTRUCTURE	750,000	-	750,000					750,000
STREET PAVING	461,717	-						-
TOTAL - AMERICAN RESCUE PLAN ACT (ARPA) - EXPENSES	**15,930,418**	**337,046**	**10,127,761**	**-**	**-**	**-**	**-**	**10,127,761**
1307 - TRANSFROMATIVE CLIMATE COMMUNITIES (TCC)								
NEIGHBORHOOD COMPLETE STREETS			4,726,874					4,726,874
TOTAL - TRANSFROMATIVE CLIMATE COMMUNITIES (TCC)			**4,726,874**	**-**	**-**	**-**	**-**	**4,726,874**
4001 - PORT CIP								
CAFETERIA BUILDING WINTERIZATION	141,894	-	141,894					141,894
ELECTRICAL MAINTENANCE	60,000	-	60,000					60,000
FLOCK CAMERA INSTALLATION			25,000					25,000
HISTORIC SHIP MOVE			500,000					500,000
PAVEMENT MAINTENANCE	150,000	-	150,000					150,000
PORT ELECTRICAL - ON-CALL			200,000					200,000
PORT INFRASTRUCTURE UPGRADE			150,000					150,000
PPMT ELECTRICAL AND WATERING METERI	365,000	-	365,000					365,000
PROCESSING BUILDING ASSESSMENT			100,000					100,000
PROCESSING BUILDING VENTILATION	55,000	-	55,000					55,000
PROCESSING BUILDING WINDOW REPAIR	350,000	-	350,000					350,000
ROAD, GATE, FENCE INFRASTRUCTURE			60,000					60,000
RIGGERS LOFT PAINTING	285,000	-	175,000					175,000

City of Richmond
Capital Expenditure by Fund
FY2024/25 to FY2028/29

NON-GENERAL FUND - PROJECT FUNDS	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
STORM DRAIN IMPROVEMENTS - PORT			500,000					500,000
TERMINAL 4 WHARF REMOVAL	2,500,000	-						-
TERMINALS 7 & 8 DREDGING	65,000	-	65,000					65,000
TERMINALS 7 & 8 ELECTRIFICATION	1,700,000	-	1,700,000					1,700,000
YACHT ENTRANCE HARBOUR DREDGING	45,000	-	45,000					45,000
TOTAL - PORT CIP	**5,716,894**	**-**	**4,641,894**	**-**	**-**	**-**	**-**	**4,641,894**
4003 - WATER RESOURCE RECOVERY WASTEWATER CIP								
COGENERATION	3,031,616	-						-
CUTTING BLVD. & HARBOUR WAY S. SEWER	2,000,000	-	13,750,000					13,750,000
DECLORINATION	1,084,722	-						-
DORNAN DRIVE FORCE MAIN REHABILITATION	4,000,000	309,601	879,869					879,869
DORNAN DRIVE TUNNEL REHABILITATION			2,600,000					2,600,000
FERRY POINT DORNAN DRIVE PUMP STATION	1,812,464	1,080,592						-
FIRST ST, & BISSEL SEWER	10,433	-						-
FIRST ST, WET WEATHER	207,572	-						-
GRIT AND AERATION REPLACEMENT	25,718,462	4,381,025	81,307					81,307
MARINA BAY PARKWAY FORCE MAIN	64,608	-						-
S. 33RD WET WEATHER SEWER LINE	1,280,000	-						-
SANITARY SEWER POINT REPAIRS	311,984	124,962						-
SANITARY SEWER REPAIRS	2,735,069	584,569	7,325,000					7,325,000
CARLSON & HOFFMAN	702,487	-						-
SANITARY SEWER/PIPELINE REHAB	541,588	-	4,500,000					4,500,000
SEISMIC RETROFIT	8,449	-						-
WW 2017A BOND/DESIGN & ENG SERV	401,824	112,452						-
WW MACDONALD & VIRGINIA SEWER CAPACITY	79,593	-						-
WWTP MANHOLE REPLACEMENT			750,000					750,000
WWTP SCADA UPGRADE	121,439	-						-
WWTP SLUDGE THICKENER	13,597,393	10,615	3,642,682					3,642,682
TOTAL - WATER RESOURCE RECOVERY WASTEWATER CIP	**57,709,702**	**6,603,816**	**33,528,858**	**-**	**-**	**-**	**-**	**33,528,858**
4005 - MARINA								
AREA FM CAP	924,842	5,312	912,930					912,930
TOTAL - MARINA CIP	**924,842**	**5,312**	**912,930**	**-**	**-**	**-**	**-**	**912,930**
4006 - STORMWATER								
FULL TRASH CAPTURE FACILITIES	2,469,306	1,647,438						-
RHEEM CREEK FLOOD RISK REDUCTION	1,504,795	637,531	797,591					797,591
TOTAL - STORMWATER CIP	**3,974,102**	**2,284,969**	**797,591**	**-**	**-**	**-**	**-**	**797,591**
5003 - EQUIPMENT SERVICES CIP								
FIRE VEHICLES	3,541,239	3,309,048	2,460,000					2,460,000
OTHER CITY VEHICLES	5,952,828	2,201,846	1,935,000					1,935,000
POLICE VEHICLES	2,631,092	1,101,791	1,465,000					1,465,000
OTHER CITYEQUIPMENT	510,022	293,517	25,000					25,000
TOTAL - EQUIPMENT SERVICES CIP	**12,635,182**	**6,906,203**	**5,885,000**	**-**	**-**	**-**	**-**	**5,885,000**
SPECIAL REVENUE, ENTERPRISE AND OTHER OPERATING FUNDS - TOTAL	**107,773,519**	**16,333,403**	**61,441,546**	**8,560,270**	**-**	**-**	**-**	**70,001,816**
GRAND TOTAL EXPENSES - ALL FUNDS	**207,644,061**	**31,702,272**	**123,534,009**	**47,093,388**	**6,527,228**	**4,668,017**	**5,080,670**	**186,903,311**

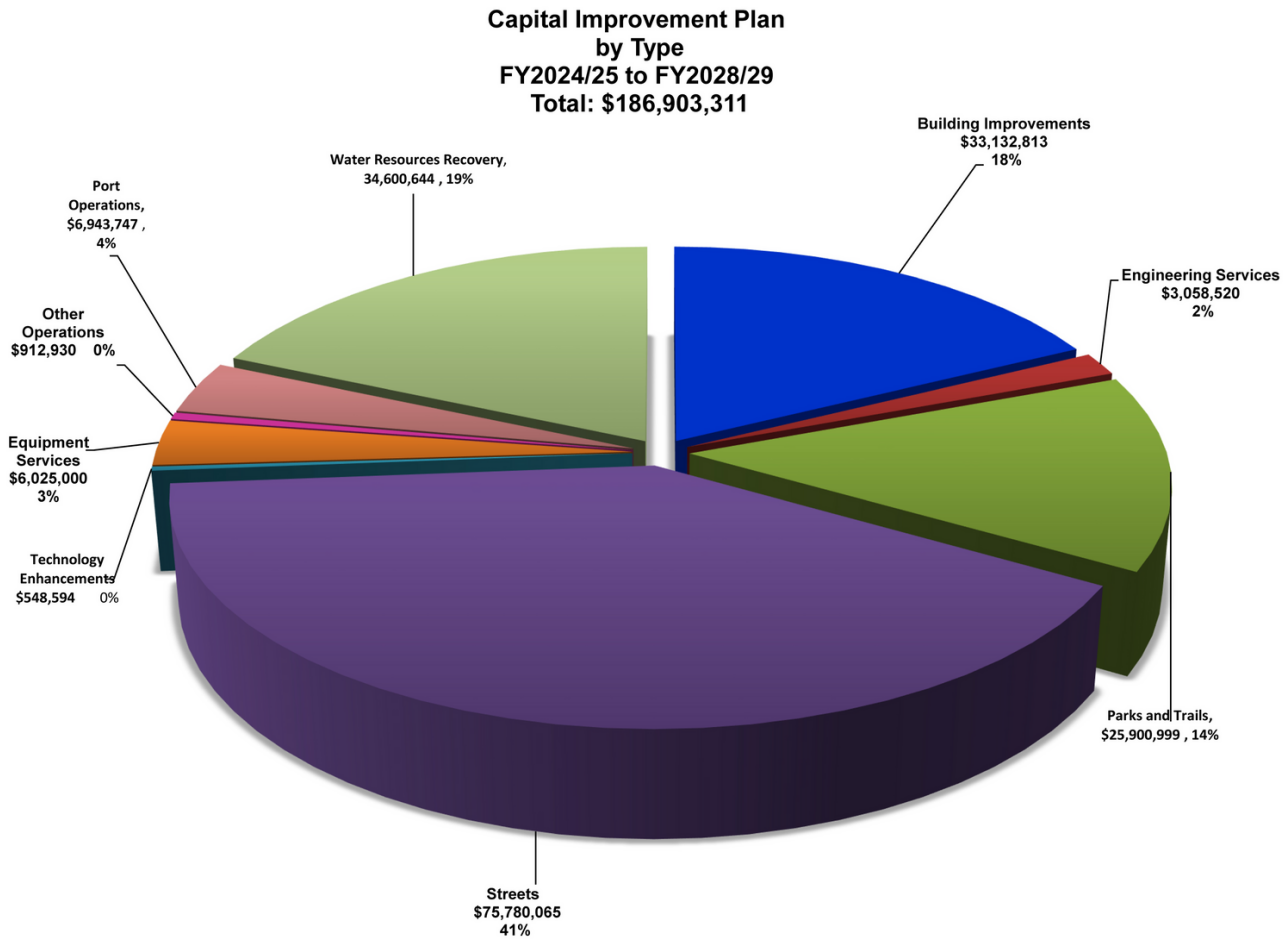
Capital Expenditures by Fund FY2024/24 to FY2028/29
Total: $186,903,311



Capital Expenditures by Type

City of Richmond
Capital Expenditure byType FY2024/24 to FY2028/29

Project Type	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
BUILDING IMPROVEMENTS	38,852,647	950,778	4,148,989	27,788,882	927,250	-	267,692	33,132,813
ENGINEERING SERVICES	3,657,485	11,123	880,920	2,100,000	-	-	77,600	3,058,520
PARKS and TRAILS	35,274,874	3,183,463	24,872,999	1,028,000	-	-	-	25,900,999
STREETS-TRAFFIC CALMING	37,459,150	4,748,450	44,670,186	16,106,506	5,599,978	4,668,017	4,735,378	75,780,065
TECHNOLOGY ENHANCEMENT	962,526	55,146	478,594	70,000	-	-	-	548,594
EQUIPMENT SERVICES	13,025,182	6,971,326	6,025,000	-	-	-	-	6,025,000
OTHER OPERATIONS	924,842	5,312	912,930	-	-	-	-	912,930
PORT OF RICHMOND	14,229,709	6,854,258	6,943,747	-	-	-	-	6,943,747
WATER RESOURCE RECOVERY	63,257,645	8,922,418	34,600,644	-	-	-	-	34,600,644
GRAND TOTAL EXPENSES - ALL FUNDS	**207,644,061**	**31,702,272**	**123,534,009**	**47,093,388**	**6,527,228**	**4,668,017**	**5,080,670**	**186,903,311**



Capital Expenditures by Project

City of Richmond
Capital Expenditure by Project FY2024/25 to FY2028/29

Project Title	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
13TH STREET COMPLETE STREET	1,299,215	84,793	4,353,951					4,353,951
2024 PAVEMENT PREVENTIVE MAINTENANCE			2,516,001					2,516,001
37TH STREET IMPROVEMENT	50,000	-	38,100					38,100
AMERICANS WITH DISABILITIES ACT (ADA) BOOKER T. ANDERSON (BTA) CENTER	485,000	-	335,000					335,000
AMERICANS WITH DISABILITIES ACT (ADA) PARCHESTER CENTER	441,481	-	415,638					415,638
AMERICANS WITH DISABILITIES ACT (ADA), SIDEWALKS, CURBS	3,255,107	203,659	803,421	600,000	600,000	600,000	600,000	3,203,421
AREA FM CAP	924,842	5,312	912,930					912,930
ATP QUICK BUILD CUTTING/HOFFMAN	900,241	13,102	129,588					129,588
ATP QUICK BUILD HARBOUR WAY S. CYCLE TRACK	154,721	5,273						-
AUDIO VIDEO EQUIPMENT REPLACMENT	294,000	-	38,170					38,170
AUDITORIUM UPGRADES	802,976	218,450						-
BARRETT AVE RD. IMPROVEMENT	315,000	-	279,200	1,284,000				1,563,200
BAYVIEW TO BART	270,000		270,000	1,674,702				1,944,702
BOOKER T. ANDERSON (BTA) CENTER HVAC	500,000	-	89,880					89,880
BOOKER T. ANDERSON (BTA) CENTER INFRASTRUCTURE	1,000,000	8,733	286,157					286,157
BOOKMOBILE - NEW	390,000	65,123	140,000					140,000
BOORMAN PARK REVITALIZATION	6,540,598	64,607	6,350,237					6,350,237
BRIDGE PREVENTIVE MAINTENANCE	2,186,735	11,123	29,310	2,100,000				2,129,310
CAFETERIA BUILDING WINTERIZATION	141,894	-	141,894					141,894
CARLSON BLVD CROSSTOWN PROJECT PHASE II	1,270,000	59,110	4,072,972					4,072,972
CARLSON BLVD. CROSSTOWN CONNECTIONS & IMPROVEMENTS	214,599	-						-
CASTRO RANCH ROAD REHABILITATION	456,452	-						-
CIVIC CENTER PLAZA LANDSCAPING	200,000	-	200,000					200,000
COGENERATION	3,705,458							-
CORP YARD BATHROOM REMODEL	176,235	-	12,435	145,035				157,470
CORP YARD FENCE	37,500	-	37,500					37,500
CORP YARD FUEL SITES UPGRADES	179,211	-	101,610				77,600	179,210
CORP YARD SECURITY CAMERAS	37,500	-	37,500					37,500
COURTYARD ENCLOSURE - MAIN LIBRARY	-	-	382,000					382,000
CUTTING & CARLSON BLVD. SECTION 130			458,000		998,000			1,456,000
CUTTING BLVD. & HARBOUR WAY S. SEWER	2,000,000	-	13,750,000					13,750,000
DECLORINATION	1,084,722	-						-
DIRT WORLD BIKE PARK REVITALIZATION	961,678	441,750	64,444					64,444
DORNAN DRIVE FORCE MAIN REHABILITATION	4,000,000	309,601	879,869					879,869
DORNAN DRIVE TUNNEL REHABILITATION			2,600,000					2,600,000
DORNAN TUNNEL LIGHTING	60,000	-	31,419					31,419
ELECTRICAL MAINTENANCE	60,000	-	60,000					60,000

City of Richmond
Capital Expenditure by Project FY2024/25 to FY2028/29

Project Title	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
FERRY POINT DORNAN DRIVE PUMP STATION	1,812,464	1,080,592						-
FIRE STATION 63 IMPROVEMENTS	300,000	-	291,000					291,000
FIRE STATION 66 - GENDER SPECIFIC RESTROOMS	780,052		780,052					780,052
FIRE TRAIL ACCESS	50,000	-						-
FIRE VEHICLES	3,541,239	3,309,048	2,460,000					2,460,000
FIRST ST, & BISSEL SEWER	10,433	-						-
FIRST ST, WET WEATHER	207,572	-						-
FLOCK CAMERA INSTALLATION - PORT			25,000					25,000
FULL TRASH CAPTURE FACILITIES	2,469,306	1,647,438						-
GREENING THE YELOW BRICK ROAD	1,397,341	370,535	265,198					265,198
GREENWAY REHAB AND BIKE EDUCATION	152,310	4,800	30,000					30,000
GRIT AND AERATION REPLACEMENT	25,718,462	4,381,025	81,307					81,307
HARBOUR 8 PARK EXTENSION	5,419,554	1,878,253	568,741					568,741
HARBOUR WAY & WRIGHT SECTION 130	1,196,926	-	938,286	1,284,000				2,222,286
HILLTOP FIRE STATION CARD READER	70,000	-	-	70,000				70,000
HISTORIC SHIP MOVE			500,000					500,000
I-80 CENTRAL INTERCHANGE PHASE II	5,472,360	119,888	4,174,490	7,115,371				11,289,861
IT FIRE EOC EQUIPMENT	278,501	55,146	147,869					147,869
LINCOLN SAFE ROUTES TO SCHOOL	265,000	13,548	112,189					112,189
MAIN LIBRARY REMODEL	29,926,577	529,370	1,362,904	25,453,647				26,816,551
MARINA BAY PARKWAY FORCE MAIN	64,608	-						-
MARTIN LUTHER KING JR. CENTER	267,692	-					267,692	267,692
MCBRYDE SAFE ROUTES TO PARKS	260,000	-	260,000	1,028,000				1,288,000
MACDONALD AVE PEDESTRAIN CROSSING	50,000	-	63,440	211,200				274,640
METROWALK TRANSIT VILLAGE	50,000	-	38,100					38,100
NATIVE AMERICAN HEALTH CENTER	50,000	-	50,000					50,000
NEIGHBORHOOD COMPLETE STREETS			4,726,874					4,726,874
NETWORK REFRESH	282,525	-	255,055					255,055
NEVIN CENTER HVAC	1,064,750	-	52,750	1,012,000				1,064,750
NORTH RICHMOND PUMP STATION	359,203	-						-
OTHER CITY EQUIPMENT	510,022	293,517	25,000					25,000
OTHER CITY VEHICLES	5,952,828	2,201,846	1,935,000					1,935,000
PARKS MAINTENANCE EQUIPMENT	215,729	-						-
PARKS YARD FUEL SITE UPGRADES	220,000	-						-
PAVEMENT MAINTENANCE	150,000	-	150,000					150,000
POLICE VEHICLES	2,631,092	1,101,791	1,465,000					1,465,000
PORT ELECTRICAL - ON-CALL			200,000					200,000
PORT INFRASTRUCTURE UPGRADE			150,000					150,000
POST ENCAMPMENT CLEANUP EQUIPMENT	75,000	-	75,000					75,000
PPMT ELECTRICAL AND WATERING METERING	365,000	-	365,000					365,000
PROCESSING BUILDING ASSESSMENT			100,000					100,000
PROCESSING BUILDING VENTILATION	55,000	-	55,000					55,000

City of Richmond
Capital Expenditure by Project FY2024/25 to FY2028/29

Project Title	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
PROCESSING BUILDING WINDOW REPAIR	350,000	-	350,000					350,000
PT. MOLATE COTTAGES ASSESSMENT	878,160	194,225	16,898					16,898
RECREATION CENTER HVAC	1,114,975	-	36,775	1,078,200				1,114,975
RHEEM CREEK FLOOD RISK REDUCTION	2,154,795	671,164	821,786					821,786
RICHMOND ART AND LIGHT	4,000,000	69,381	3,204,474					3,204,474
RICHMOND COMMUNITIES CLEAN COLLOBORATIVE	6,556,769	196,820	5,044,289					5,044,289
RICHMOND SOCCER FIELD STUDY	80,000	76,607						-
RIGGERS LOFT PAINTING	285,000	-	175,000					175,000
ROAD, GATE, FENCE INFRASTRUCTURE - PORT			60,000					60,000
S. 33RD WET WEATHER SEWER LINE	1,280,000	-						-
SANITARY SEWER POINT REPAIRS	311,984	124,962						-
SANITARY SEWER REPAIRS	2,735,069	584,569	7,325,000					7,325,000
SANITARY SEWER REPAIRS /BRICK MANHOLE REHAB	250,000	-	250,000					250,000
SANITARY SEWER/DESIGN CUTTING CARLSON & HOFFMAN	702,487	-						-
SANITARY SEWER/PIPELINE REHAB	541,588	-	4,500,000					4,500,000
SANTA RITA ROAD STABILIZATION	1,040,000	416,071						-
SEISMIC RETROFIT	8,449	-						-
SF BAY TRAIL - (PT. RICHMOND TO PT. MOLATE)	1,730,137	5,200	2,543,548					2,543,548
SF BAY TRAIL GOODRICK	20,443	1,731						-
SHIELDS-REID COMMUNITY CENTER HVAC SYSTEM UPGRADE	1,027,250			100,000	927,250			1,027,250
SHIELDS-REID PARK REVITALIZATION	7,633,137	497,051	1,979,144					1,979,144
SMART SIGNALS SAN PABLO & 23RD	182,336	-						-
SOCCER FIELDS-RESTROOMS-PARKS	4,200,000	-	7,703,008					7,703,008
STORM DRAIN IMPROVEMENTS - PORT			500,000					500,000
STORMWATER INFRASTRUCTURE	750,000	-	750,000					750,000
STREET PAVING - ANNUAL ALLOCATION - SB1	2,864,927	-						-
STREET PAVING - CASTRO RANCH ROAD	214,195	5,243						-
STREET PAVING - CUTTING/HARBOUR WAY S. BIKEWAY	495,153	29,443	40,917					40,917
STREET PAVING - MARINA WAY	3,553	-						-
STREET PAVING PROGRAM	5,078,848	2,707,879	7,682,467	3,237,233	3,301,978	3,368,017	3,435,378	21,025,072
STREET SWEEPING SIGNS INSTALLATION	550,000	-	550,000					550,000
SURFACE DRAINAGE	300,000	45,700	300,000					300,000
TERMINAL 4 WHARF REMOVAL	11,012,815	6,854,258	2,301,853					2,301,853
TERMINALS 7 & 8 DREDGING	65,000	-	65,000					65,000
TERMINALS 7 & 8 ELECTRIFICATION	1,700,000	-	1,700,000					1,700,000
TRAFFIC CALMING PROGRAM	1,863,262	78,845	3,218,752	400,000	400,000	400,000	400,000	4,818,752
TRAFFIC SAFETY IMPROVEMENTS	385,769	44,233	375,000	300,000	300,000	300,000	300,000	1,575,000
TRAFFIC SIGNAL IMPROVEMENTS 6TH & MACDONALD	241,000		49,213					49,213
VIA VERDI MITIGATION	400,000	-	4,500,000					4,500,000

City of Richmond
Capital Expenditure by Project FY2024/25 to FY2028/29

Project Title	Adopted FY2023-24	Actuals to March 2024 FY2023-24	Adopted FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	Proposed FY2028-29	5-Year Total
WW 2017A BOND/DESIGN & ENG SERV	401,824	112,452						-
WW MACDONALD & VIRGINIA SEWER CAPACITY	79,593	-						-
WWTP MANHOLE REPLACEMENT			750,000					750,000
WWTP SCADA UPGRADE	121,439	-						-
WWTP SLUDGE THICKENER	13,597,393	10,615	3,642,682					3,642,682
YACHT ENTRANCE HARBOUR DREDGING	45,000	-	45,000					45,000
YELLOW BRICK ROAD	305,000	11,091	198,061					198,061
YELLOW BRICK ROAD CLEAN, GREEN & BEAUTIFUL	4,000,000	487,302	1,334,661					1,334,661
Summary of All Projects	**207,644,061**	**31,702,272**	**123,534,009**	**47,093,388**	**6,527,228**	**4,668,017**	**5,080,670**	**186,903,311**

Capital Projects Operation and Maintenance Cost FY2024/25 to FY2028/29

Project Title	Project #	Estimated FY24-25	Estimated FY25-26	Estimated FY26-27	Estimated FY27-28	Estimated FY28-29	Total
ATP Quick Build Cutting/Hoffman	23G06		$ 10,700	$ 10,700	$ 10,700	$ 10,700	$ 42,800
ATP Quick Build Harbour Way S. Cycle Track	23G07	$ 3,250	$ 3,250	$ 3,250	$ 3,250	$ 3,250	$ 16,250
Boorman Park Revitalization	23006		$ 71,650	$ 71,650	$ 71,650	$ 71,650	$ 286,600
Civic Center Plaza Landscaping	23051		$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 8,000
Corporation Yard Security Cameras	19001		$ 375	$ 375	$ 375	$ 375	$ 1,500
Full Trash Capture Facilities'	22A01	$ 81,777	$ 81,777	$ 81,777	$ 81,777	$ 81,777	$ 408,885
Greening the Yellow Brick Road	29125		$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 164,000
Harbour 8 Park Expansion	23004		$ 88,000	$ 88,000	$ 88,000	$ 88,000	$ 352,000
I-80 Central Interchange Phase II	29110			$ 139,540	$ 139,540	$ 139,540	$ 418,620
Richmond Art & Lighting	23031		$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 160,000
Richmond Communities Clean Collaborative	23030		$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 260,000
SF Bay Trail Pt. Molate	01A14		$ 94,000	$ 94,000	$ 94,000	$ 94,000	$ 376,000
Soccer Fields-Restrooms-Parks	23046		$ 77,030	$ 77,030	$ 77,030	$ 77,030	$ 308,120
Yellow Brick Road	29113		$ 85,127	$ 85,127	$ 85,127	$ 85,127	$ 340,508
Yellow Brick Road Clean, Green and Beautiful	23032		$ 50,300	$ 50,300	$ 50,300	$ 50,300	$ 201,198
Public Works Department - O & M		**$ 85,027**	**$ 710,209**	**$ 849,749**	**$ 849,749**	**$ 849,749**	**$ 3,344,481**

Total Operation and Maintenance Cost	**$ 85,027**	**$ 710,209**	**$ 849,749**	**$ 849,749**	**$ 849,749**	**$ 3,344,481**

Debt Service for Capital Projects

Revenue Pledge	Description	Original Amount	Interest Rate	Date of Maturity	Beginning Balance as of 7/1/2024	Principal & Interest	FY2024-25	Total FY2024-25	Ending Balance as of 6/30/2025
	Loans Payable								
General Fund	Energy Commission Loan #1 (Loan #001-10-ECD) *Replace streetlights with new LED lights*	621,558.00	3%	12/22/2025	88,332.25	Principal	58,449.22		29,883.03
						Interest	2,216.10	60,665.32	
General Fund	Energy Commission Loan #2 (Loan #007-12-ECF) *Replace streetlights with new LED lights*	1,239,036.22	1%	6/22/2030	520,740.27	Principal	84,641.22		436,099.05
						Interest	4,996.94	89,638.16	
	Capital Leases								
General Fund	Holman Capital Corporation #5 *New Fire Trucks*	2,687,645.00	3.91%	5/17/2028	1,201,791.89	Principal	283,146.23		918,645.66
						Interest	42,872.09	326,018.32	
General Fund	BancAmerica Merrill Lynch *purchase of streetlights from PG&E and associated*	4,641,936.00	2.55%	10/23/2026	1,059,025.81	Principal	476,005.18		583,020.63
						Interest	24,025.37	500,030.55	
	Bonds Payable								
General Fund	Qualified Energy Conservation Bonds, Series 2010 *Fund Energy Efficiency and Streetlight Upgrades*	1,052,526.16	6.790%	6/15/2026	168,408.71	Principal	83,062.80		85,345.91
						Interest	4,434.52	87,497.32	
General Fund	Recovery Zone Economic Development Bonds, Series 2010 *Fund Improvements to Various City Facilities*	1,316,000.00	6.50%	12/15/2025	165,114.50	Principal	109,098.39		56,016.11
						Interest	3,975.30	113,073.69	
Wastewater Revenues	2021 Wastewater SRF Loan *Construction Installment - Wastewater Treatment Plant Critical Improvements*	50,000,000.00	1%	9/25/1953	50,000,000.00	Principal	1,307,946.29		48,692,053.71
						Interest	614,611.24	1,922,557.53	

Revenue Pledge	Description	Original Amount	Interest Rate	Date of Maturity	Beginning Balance as of 7/1/2024	Principal & Interest	FY2024-25	Total FY2024-25	Ending Balance as of 6/30/2025
	Loans Payable								
General Fund	Energy Commission Loan #1 (Loan #001-10-ECD) *Replace streetlights with new LED lights*	621,558.00	3%	12/22/2025	88,332.25	Principal	58,449.22		29,883.03
						Interest	2,216.10	60,665.32	
General Fund	Energy Commission Loan #2 (Loan #007-12-ECF) *Replace streetlights with new LED lights*	1,239,036.22	1%	6/22/2030	520,740.27	Principal	84,641.22		436,099.05
						Interest	4,996.94	89,638.16	
	Capital Leases								
General Fund	Holman Capital Corporation #5 *New Fire Trucks*	2,687,645.00	3.91%	5/17/2028	1,201,791.89	Principal	283,146.23		918,645.66
						Interest	42,872.09	326,018.32	
General Fund	BancAmerica Merrill Lynch *purchase of streetlights from PG&E and associated*	4,641,936.00	2.55%	10/23/2026	1,059,025.81	Principal	476,005.18		583,020.63
						Interest	24,025.37	500,030.55	

APPENDIX

City Council Strategic Goals & Priorities

Background

On November 8, 2022, the City Manager's Office released a Request for Proposals (RFP) to solicit qualified professional facilitators experienced in working with elected officials or bodies for City Council team building and strategic planning. After all responses were rated, City staff presented a proposed contract to host a City Council teambuilding retreat and to develop a City-wide strategic plan, beginning on February 28, 2023, through April 4, 2023. The City Council did not approve the proposed contract as presented. However, they did emphasize the importance of setting priorities and goals for an amount of $50,000. Subsequently, the City Manager's Office recommended working with The Gardner Group, LLC, to facilitate the goal-setting session(s).

Goal Setting Session

In order to determine City Council priorities and goals, a Special City Council Meeting was held on May 22, 2023. The City Manager's Office retained Henry Gardner, former City Manager of Oakland and former Executive Director of the Association of Bay Area Government, to facilitate the session. Mr. Gardner has provided consulting services to the City of Richmond in the past, including work performed in collaboration with the City Manager's Office, Community Services, and the Police Department. In preparation for the session, Mr. Gardner conducted interviews with the Mayor and Councilmembers with guided discussions focused on goals and priorities for the City. At the Special City Council Meeting on May 22, 2023, the City Council collectively established the following six (6) City-wide goal areas:

1. Improve the quantity and quality of housing, especially low-income housing and reduce homelessness.
2. Increase revenue and improve economic development.
3. Improve the quality of life and community health/improve social determinants of health.
4. Improve public safety.
5. Strengthen the City's internal infrastructure and processes.
6. Address shoreline issues and ecological sustainability.

All Council members added objectives that fit under each of the overarching goals.

At the meeting held on May 31, 2023, Councilmember Robinson shared a document that organized and combined the list of objectives and provided a preliminary status of either "in progress" or "aspirational" for each objective. With the assistance of Henry Gardener and staff, the City Council reviewed Goal Areas 1 and 2, along with their respective objectives. Ultimately, Henry and City staff were requested to review and provide a status update for the remaining Goal Areas 3 through 6 .

Strategic Goal Area #1: Improve Quantity and Quality of Housing, Especially Low-Income Housing and Reduce Homelessness								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
1.1	Increasing housing access - especially infill development (avoid the shoreline)	Metrowalk	Staff has been supporting funding applications for Metrowalk, Legacy Court, 100 38th Street (EDEN/CHDC), Nystrom Village, including Tax Credits and AHSC applications. ASHC application was awarded for Metrowalk Phase 2. Staff is currently working on a DDA Amendment for Metrowalk Phase 2 (anticipated to be considered by City Council in Fall 2023).	Fall 2024	Spring 2026	FY 2023-24	Secure project entitlements & financing	Community Development
						FY 2024-25	Secure building permits	Community Development
						FY 2025-26	Start Construction/Inspections	Community Development
						FY 2026-27	Complete Construction	Community Development
		Homekey	Homekey project to convert Motel 6 to PSH to be submitted July 27, 2023.	Spring 2024	Summer 2025	FY 2023-24	Grant application submitted, grant agreements executed, building permits obtained	Community Development
						FY 2024-25	Permits Issued and Construction begins	Community Development
						FY 2025-26	Construction complete/Tenant Move in	Community Development
						FY 2026-27	MOU pending RPAL Board Approval	
		Tiny Village	Lease amendment and Memorandum of Understanding in process for RPAL site before constructiom of common areas. Tiny Homes are currently off site until proper permits and agreements are obtained	Summer 2024	Winter 2024	FY 2023-24	Construction complete/Tenant Move in	Economic Development
						FY 2024-25	N/A	Economic Development
						FY 2025-26		
						FY 2026-27	N/A	
		Public Housing Agency Recovery and Sustainability (PHARS)	Nystrom Village - Exclusive Rights to Negotiate Agreement (ERNA) expired with selected developer and negotiations ceased, a new RFP in progress for release in February 2024. Richmond Village - Section 18 Appliction process in progress. Hacienda Heights - Construciton completed and fully occupied, permanent financing loan completed/closed 1/5/24. RHA Administration Building - Transfer to the City Completed and used by Richmond Build.	Spring 2025	Winter 2027	FY 2023-24	Release of RFP, Selection of Developer, Completion of Agreements for Construction, Applications for disposition and funding.	Housing Authority, Economic Development
						FY 2024-25	Applications for disposition and funding, Environmental Review	Housing Authority, Economic Development
						FY 2025-26	Relocation of current residents/construction begins	Housing Authority, Economic Development
						FY 2026-27	Construction complete/Tenant Move in	Housing Authority, Economic Development
1.3	Reduce homelessness	ERF-Round -* Reso. 1 ($4.8M) connected approximately 100 unhoused residents living at the Castro Encampment with urgently needed services and pathways to housing by 6/30/24 - 1.3(a)(iii)	On June 30, 2023, all of the residents at the Castro encampment were transitioned to various housing options. City met the expenditure requirement of 50% of the $4.8 million grant by June 30, 2023. All RVs, other vehicles, tons of debris were cleared from the site. The site has been secured with fencing, gates were installed on the Hensley Street and the Castro Street entry, and 24 hour security has been posted on the site. City staff and service providers have been working to provide permanent housing to the Castro residents. As of the end of November 2023 over 50 residents have been placed in permanent housing. Case Management and Client Care services will be provided starting in December 2023.	Aug-22	30-Jun-24	FY 2023-24	Meet expenditure deadline and provide housing for residents.	Community Development
						FY 2024-25	Complete grant reporting and 3rd Party evaluation for project	Community Development
						FY 2025-26	N/A	N/A
						FY 2026-27	N/A	N/A
		ERF-Round-2 ($8.6M) will connect at least 115 unhoused residents living in encampments along I-80 and I-580 corridor and other city locations with urgently needed services and pathways to housing by 6/30/26 - 1.3(a)(iii)-	To date the city has approved a three year contract with Contra Costa County H3 Division for a CORE team, for ~$952,000, to provide outreach services to occupants at the encampments along the 580 and 80 freeway corridors and other city encampments. The city also approved a contract with Richmond Community Foundation (RCF) for ~$1.1 million to provide housing navigation and case management services to at least 30 occupants of the aforementioned encampments. The city will also be taking a contract for project management With the Way 2love, ~$2.7, for approval to City Council on December 19, 2023. City staff has also reached out to a couple of local motel owners to inquire about a possible master lease of their property to house encampment residents on a temporary basis while they receive case management services.	Aug-23	30-Jun-26	FY 2023-24	Meet expenditure and obligation of funds deadline and provide housing for residents.	Community Development
						FY 2024-25	Resolve housing for 50 clients	Community Development
						FY 2025-26	Resolve housing for 50 clients	Community Development
						FY 2026-27	Complete grant reporting	Community Development

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
1.4	Increase housing quality	Nevin Phase 1 Rehabilitation	Nevin Plaza I - Currently in the rehabilitation construction phase with a completion goal of January 2025. Nevin Plaza II - Staff has drafted an agreement and plans to share draft end of January 2024.	FY 24-25	FY 23-24	FY 2023-24	Nevin I - Construction Phases Completed Nevin II - Agreements Completed, Entitlement Process Commencement	Housing Authority, Economic Development
						FY 2024-25	Nevin I - Construction Phases Completed Nevin II - Agreements Completed, Entitlement Process Commencement, Securing Financing	Housing Authority, Economic Development
						FY 2025-26	Nevin II - Entitlement Process Completion, Construction Phases Completed	Housing Authority, Economic Development
						FY 2026-27	Nevin II - Construction Phases Completed	Housing Authority, Economic Development
		Resident Rental Inspection Program Ordinance Amendments	Rental inspection program updates are in progress. Community workshop will be held in Q1 2024.	Fall 2023		FY 2023-24	Prepare Ordinance Amendments for Co	Community Development
						FY 2024-25	Begin Implementation	Community Development
						FY 2025-26	2nd Year of Implementation	Community Development
						FY 2026-27	3rd Year of Implementation	Community Development

Strategic Goal Area #2: Increase Revenue and Improve Economic Development								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		Continue to support YouthWORKS to create pathways to high-paying careers	YouthWORKS supports youth through its partnership with Kaiser Permanente to prepare youth Continue to Support YouthWORKS to create pathways to high paying careers. YouthWORKS supports youth through its partnership with Kaiser Permanente to prepare youth and young adults for healthcare careers. YouthWORKS served over 60 participants in the Introductory to Health Care with the Richmond Kaiser School of Alliance Health Science. In addition, YW provides financial support for Richmond youth 18-24 who attend Kaiser School of Alliance Health Science programs. This year, YouthWORKS partnered with Richmond Promise to provide internships within the City of Richmond to college graduates who are interested in working in the public sector/local government. Lastly, YouthWORKS placed 8 youth in IT pre-apprenticeships that lead to placement in an IT apprenticeship. Lastly, 2 young adults completed Medical Assistant and Phlebotomy training at Kaiser School of Allied Health and are now working at Kaiser Permanente with an hourly wage of $28 for Medical Assistant and Phlebotomy at $30.	12/1/2023	Dec-25	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	Enrollment, Training, and Employment	Employment & Training
			Employment and Training places Richmond residents in vocational training through the State of California's Employer Training Providers List (ETPL). During the pandemic, there were fewer residents utilizing our training services than ever before. In FY			FY 2023-24 FY 2024-25 FY 2025-26		
2.1	Create new opportunities for workforce development in Richmond	Expand vocational training programs	22-23, we placed 82 residents in Vocational Training. The vocational training included the following industries, but not limited to: Transportation, Health, Information Technology, Human Resources and Administration, Finance, and Project Management. Vocational Training programs' cost range is $5,000 - $10,000. Richmond residents pay no fees and are eligible to receive supportive services, while in training, ranging from transportation assistance, clothing stipend, and childcare assistance. The RichmondBUILD program provides construction training through its pre-apprenticeship training program. RichmondBUILD graduated its 50th class in April. In 2022, RichmondBUILD served 48 residents with 34 graduates entering the labor trades. The graduates of RichmondBUILD entered the following Trades: Carpenters L152, Laborers L324, Iron Workers L378, Plumbers & Steamfitters L342, and Heat & Frost L16. Over the years we have established direct entry with the mentioned Trades, and it has paid dividends and changed the lives of our graduates. We use the Carpenters Training Committee for Northern California curriculum as well as the MC3 curriculum.	Ongoing	Ongoing	FY 2026-27	Tracking Enrollment, Training, and Employment Numbers	Employment & Training
		Increase job training for high school juniors and seniors that are not college ready	E&T's Richmond YouthWORKS and Youth Employment Program serves hundreds of youth annually to provide training for high shcool students. E&T is in the process of expanding this work by developing a program called "Building Bridges to Careers for Youth." The draft program description is created and marketing materials are being designed.	1/1/2024	6/30/2025	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	# of youth graduate, go to college (2 or 4 year), enter training, complete training, find employment in recongnized industry sector	Employment & Training
						FY 2023-24	?% of target number of project participants who completed training and/or obtained an industry-recognized credential ?% of training project graduates with measurable skill gains (training/sector	

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		Apprenticeships (collaborate with local businesses to employ students)	Employment and Training is currently working with Moxion Power to develop an apprenticeship program for their maintenance and electrification technician positions.	1/1/2024	Ongoing	FY 2024-25 FY 2025-26 FY 2026-27	specific) % of training project graduates employed in training-related industry Median training project graduate wages over time and compared to regional living wage targets, and regional occupational medians (pre-training and post-training) % of training project graduates with employer-provided benefits (healthcare, paid leave, meaningful path to retirement) % of training project participants who receive supportive services & type of supportive services received % of training project participants receiving public safety net benefits during and following program completion	Employment & Training
		Support implementation to Maritime Academy connected to Kennedy High School	The Maritime Workforce Coalation is not lead by the City of Richmond. The other local Workforce Development Boards serve directly on the MWC. Richmond Workforce Board is not on the Committee; however, Richmond will provide support and benefit from the implemntaton of the work. During a visit from Congressman Garamendi in August 2023, the City received a presentation	Ongoing	Ongoing	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	Program implemented, # of youth enrolled, # of youth graduating/completing program	WCCUSD, Port
2.2	Revitalize, attract, and maintain existing small and new businesses	Revitalize businesses and provide counseling/technical assistance/capacity building and marketing support for small businesses (i.e., façade improvements) including supporting small business (increase access to capacity and capital)	Strategy outlined in HR&A report and ARPA Community Needs Assessment (pg 21) NEED: ~$300,000 of funding (ARPA funding recommended). This request is only for implementation within the TCC project area. A Facade Improvement Pilot Program is included as a program in the $35M TCC grant, Displacement Avoidance Plan, however, additional ARPA funding is needed for implementation.	Fall/Winter 2023 for TCC Grant Project Area	Fall/Winter 2025 for TCC Grant Project Area	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	Draft RFP for consultant Allocate funding by deadline Implement pilot program Implement citywide program	Economic Development Economic Development Economic Development Economic Development
		Improve interface with the City of Richmond (e.g., permitting, inspections, etc.)	Econ staff created a new business tool kit	Jun-23	Jun-24	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	2023 Released tool kit document on website Survey businesses on needs to improve document, survey staff with business interface Plan,prepare draft, reveiw new documents. Release and ask for feedback on tool kit	Economic Development Economic Development Economic Development Economic Development
		Buy Local campaign and connect communities to keep revenue in Richmond – 2.3(c)	Strategy outlined in HR&A report and ARPA Community Needs Assessment (pg 20) Included as a program in the $35M TCC grant, Displacement Avoidance Plan, however, additional ARPA funding is needed for implementation. NEED: 1 FTE Management Analyst in Economic Development Division (~$148,323 position annual cost S+B/ $285,304.23 TCC funding available over 3 years to support) and $120,000 of funding (ARPA funding recommended). This request is only for implementation within the TCC project area.	Fall/Winter 2023 for TCC Grant Project Area	Fall/Winter 2025 for TCC Grant Project Area	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	Draft RFP for consultant: Facade , grants, and other small business support. Work to locate other funds. measure capacity building , work with business cummunity, EDC, restaurant etc.. Implement programs, manage/oversight Ovrsight, sucess measures, implement citywide	Economic Development Economic Development Economic Development Economic Development
		Improve economic development process to support local business – 2.3(d)	BluDot implementation to help streamline communication with small businesses. Staff met with BluDot team training on working system to help connect with businesses. Adding more departmental staff to train in Bludot capability.	Ongoing	Ongoing	FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27	Complete the data from BL, train staff for (internal) Bluddot Beta test data, create business champions for Bludot Open use, hold staff trainings for Bludot users, rollout "open" website Determine "Rewards" program starter costs Implementing rewards	Economic Development Economic Development Economic Development Economic Development
			The City was awarded a grant to prepare the Hilltop Horizon Specific Plan (HHSP). The HHSP will cover a 143-acres area within the Hilltop District. It will guide future development and promote the area's transformation from a low-intensity auto-oriented retail center to a higher-intensity, mixed-use			FY 2023-24	Complete technical studies and select a preferred land use alternative for the planning area.	Community Development

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
2.3	Create and or re-envision infrastructure to attract new business and retail, manufacturing infill developments, and new customers for existing Richmond business	Hilltop District	destination. The City recently administered a community survey and received over 450 responses. The City prepared a set of land use plan alternatives based on the feedback receieved from a variety of stakeholders. Information on the draft land use alternatives was packaged into a presentation that was shared with members of the community, the Planning Commission, and City Council in November/December 2023. The City is currently compiling the feedback and will be developing a recommended land use alternative to bring back to the Planning Commission and City Council for confirmation.	Fall 2022	Winter 2024	FY 2024-25	Prepare draft specfic plan, complete environmental review, and adopt specific plan.	Community Development
						FY 2025-26	Monitor Implementation	Community Development
						FY 2026-27	Monitor Implementation	Community Development
		Entertainment & Arts District	RFP issued December 2023	Mar-24	Jan-25	FY 2023-24	RFP Issued for Consultant	
						FY 2024-25		
						FY 2025-26		
						FY 2026-27		
		Downtown Revitalization	Current focus is on Metrowalk Phase 2 and 12th & Macdonald. Metrowalk Phase 2 awarded ASHC funding	Jan-24	Jan-25	FY 2023-24	Project Approvals for Metrowalk Phase 2	Community Development
						FY 2024-25	Complete Tax Credit application and complete building permit review for Metrowalk	Community Development
						FY 2025-26	Begin Construction of Metrowalk Phase 2 Subarea project construction	Community Development
						FY 2026-27	Complete Construciton and Begin Occupancy of SUbarea 1 project	Community Development
		Public Bank – The Public Bank is in its' infancy stage. Estimated timeline at the end of the three to four years	Bank formation in progress. Staff to interface in the development of the business plan in the Fall. First working group meeting scheduled for September 29, 2023	Feb-23	Need to confer with CM McLaughlin for establishement of working group and timeline	FY 2023-24	Management Plan/Business Plan	Finance
						FY 2024-25	Management Plan/Business Plan/Bi Laws/State Incorporation Form	Finance
						FY 2025-26	Hiring of Personnel	Human Resources
						FY 2026-27	Bank open for business	Finance
2.4	Research and implement new progressive taxes	Measure U Implementation	Staff reviewing payments made by businesses including by size, by class, top 500 etc. With that data will calculate the impact on general Fund Business Tax revenues if rates ar changed.	Ongoing	Ongoing	FY 2023-24		
						FY 2024-25		
						FY 2025-26		
						FY 2026-27		
			Proposed ballot measure would raise UUT by 1 percent. City Council direction needed			FY 2023-24		
						FY 2024-25		
						FY 2025-26		
		Research around progressive UUT	Richmond's current UUT percentages are: - Telecommunications Services: 9.5% - Video: 5% - Electricity: 10% - Gas: 10%	Ongoing	Ongoing	FY 2026-27		
2.5	Revitalize the Port	Maritime academy	The Port is discussing the concept of Maritime Academy in combination with broader workforce development considerations with the Mayor and Council members in conjunction with broader Port overviews. Specific development actions will commence in 1H 2024.	Jan-24	Ongoing	FY 2023-24	*Build consensus on a defined maritime program (objectives, areas of study, etc..) *Engage with Contra Costa College & Cal State Maritime/other stakeholders and departments like E&T Youthworks	Port
						FY 2024-25	Program Plan in place, start execution	
						FY 2025-26	Explore best locations provide support for a Richmond base space	
						FY 2026-27	In partnership, support the implemenation	
		Increase engagement with community around maritime training, jobs and workforce development	* Increased engagement kicked off with existing tenant meetings. We have put one tenant, MSRC, in touch with community development. * Next set of meetings to be with private terminals and operators on the waterfront and Port area. * Build or identify a common job posting location for Port related companies and Richmond residents.	Ongoing	Dec-24	FY 2023-24	* Meet directly with all tenants * Meet directly with all waterfront/port facilities * collect data on # of resources employed at the Port	Port, Economic Development, Employment & Training
						FY 2024-25	Report on qualitative and quantitative data.	Port, Economic Development, Employment & Training
						FY 2025-26	Work in partnership, reveiw data, engage stakehoders	
						FY 2026-27	Be engaged in the implementation	
		Bloomberg Innovation Track	* The Port team (Charles and Lizeht) to successfully complete the Bloomberg Innovation Training - underway. * Program focusing in on separating public amenity area from the Port Priority use potential within PPMT.	Jul-24	Aug-24	FY 2023-24	Team on track to successfully complete program.	Port, Economic Development
						FY 2024-25	Plan completed to move the Red Oak from Basin 5 to alternative location.	Port, Economic Development
						FY 2025-26	Completed in 2024, utilzed skills from program for next steps	Port, Economic Development

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
			* Currently stakeholders are defined and teams will be meeting with stakeholders in Jan and Feb. '24			FY 2026-27	Completed in 2024, utilized skills from program for implementation	Port, Economic Development
		Strategic Plan	* GPP Performance Audit Underway * Ongoing engagement with City Management, Council and Port stakeholders collective qualitative input for consideration.	Jan-24	Q1 2025	FY 2023-24	* Complete GPP Audit first, then strategic planning per CC * Draft RFP, release, select strategic planning consultant	Port
						FY 2024-25	Complete long term (5 to 10 year) Port strategic plan by Jun. 2025 (or sooner).	Port
						FY 2025-26	Implementing plan in 2025.	Port
						FY 2026-27	Implementing plan	Port

Strategic Goal Area #3: Improve the Quality of Life and Community Health/Improve Social Determinants of Health								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
3.1	Improve maintenance of built environment, parks, and new recreation infrastructure	Sidewalks	Citywide ADA barrier removal and sidewalk repair	Ongoing	Ongoing	FY 2023-24	Set a sidewalk repair procedure, prioritize work, and repair sidewalks as available funding allows	Public Works
						FY 2024-25	Create 2 or 3 as-needed concrete contracts and repair sidwalks as available funding allows	Public Works
						FY 2025-26	Repair sidewalks as available funding allows	Public Works
						FY 2026-27	Repair sidewalks as available funding allows	Public Works
		Pavement	Pavement rehabilitation and maintenance	Ongoing	Ongoing	FY 2023-24	Identify other funding sources (RVIF), create a 1-yr Pavement Plan as available funding allows	Public Works
						FY 2024-25	Create a 5-Yr Pavement Plan and execute year 1 based available funding	Public Works
						FY 2025-26	Update 5-Yr Pavement Plan, with the addition of one more year, and execute year 1 based available funding	Public Works
						FY 2026-27	Update 5-Yr Pavement Plan, with the addition of one more year, and execute year 1 based available funding	Public Works
		Medians	Replenish decorative bark Instial, repair, maintain, and improve irrigation systems Maintain, prune existing plantings Install, water, and maintain new plantings	Ongoing	Ongoing	FY 2023-24	Identify methodology to implement improvements as available funding allows	Public Works
						FY 2024-25	Update and follow methodology as available funding allows.	Public Works
						FY 2025-26	Update and follow methodology as available funding allows.	Public Works
						FY 2026-27	Update and follow methodology as available funding allows.	Public Works
		Public Property	Ongoing goals: citywide traffic signal and street light improvements; City facility roof replacement, and lighting and HVAC improvements. Specific projects: 440 Civic Center Plaza Council Chamber carpeting, 440 Civic Center Plaza lighting control project, 450 Civic Center Plaza Engineering and Planning new offices, 450 Civic Center Plaza lighting control project, Booker T. Anderson water heater replacement, Fire Station 64 water heater replacement, Fire Station 66 floor and kitchen countertop replacement, Nevin Community Center HVAC replacement, Richmond Annex Senior Center flag pole repair, Richmond Police Station locker room benches refurbishment, Richmond Recreation Complex flag pole repair	Ongoing	Ongoing	FY 2023-24	Select and engage a consultant to prepare a Facility Needs Analysis	Public Works
						FY 2024-25	Implement initial phases of recommendations from Facility Needs Analysis consultant	Public Works
						FY 2025-26	Implement secondary phases of recommendations from Facility Needs Analysis consultant	Public Works
						FY 2026-27	Implement a yearly program based on Facility Needs Analysis Report	Public Works

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		Parks	Shields-Reid expansion, Dirt World expansion, Harbour-8 Park, Boorman Park Unity Park Trash Enclosure Wendell Park Rehab Nicholl Park eucalyptus trees Playground fencing Fence/wall repair Marina electrical switchgear replacement	Ongoing	Ongoing	FY 2023-24	Execute design and/or construction of projects as available funding allows	Public Works
						FY 2024-25	Execute design and/or construction of projects as available funding allows	Public Works
						FY 2025-26	Execute design and/or construction of projects as available funding allows	Public Works
						FY 2026-27	Execute design and/or construction of projects as available funding allows	Public Works
		Trees	Plant and maintain trees Assess health of City strees Prune tree canopies on park trees and street trees Remove dead or severely declined trees, those that are in danger of falling over or getting blown over in a storm Update, maintain, and improve tree database Implement grant-funded "tree fence" project	Ongoing	Ongoing	FY 2023-24	Define a methodology and schedule for tree maintenance vs beautification programs	Public Works
						FY 2024-25	Implement both programs: tree maintenance and beautification based on available funding	Public Works
						FY 2025-26	Implement both programs: tree maintenance and beautification based on available funding	Public Works
						FY 2026-27	Implement both programs: tree maintenance and beautification based on available funding	Public Works
		Booker T. Anderson	Phase I of the BTA Community Center project is in the project close out phase. Phase 1 consists of work related to the fire restoration work. Phase II of the BTA Community Center includes finishes, east mechanical well HVAC system and fire alarm. Finishes are seperated in two catagories minor and major. Major finish work requires additional plan review.	11/24/2020	6/30/2025	FY 2023-24	Close Out Phase 1, Complete PS&E for Phase II Minor Work, Award, Construct, Track Budget, Track Schedule	Public Works, Community Services
						FY 2024-25	Complete Phase II Major PS&E, Award, Construct, Track Budget, Track Schedule	Public Works, Community Services
		Main Library	The City of Richmond received ~9.7 million dollar grant to renovate the main library, which requires a 50% match of ~4.8 million (~4.1 from ARPA, and $700k from Library Impact Fees). On May 23, 2023, City Council approved authorizing an additional $15 million to support the project. Public Works in collaboration with Library staff released the RFP in July and selected a design team in late August. Award	5/1/2023	6/30/2026	FY 2023-24	Obtain funding for full project, issue RFP, Selected Architect, Complete Construction Contract Documents, Bid, and Construct	Public Works, Community Services, Library
						FY 2024-25	Obtain funding for full project, issue RFP, Selected Architect, Complete Construction Contract Documents, Bid, and Construct	Public Works, Community Services, Library

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
3.2	Create new infrastructure		of the design contract and project commencement occured in October 2023, and community engagement began in November 2023 (community meetings - 12/6 and 12/14). Staff had Initial conversations with the Library Foundation regarding the potential for a capital campaign to raise additional funds.			FY 2025-26	Obtain funding for full project, issue RFP, Selected Architect, Complete Construction Contract Documents, Bid, and Construct	Public Works, Community Services, Library
						FY 2026-27	Obtain funding for full project, issue RFP, Selected Architect, Complete Construction Contract Documents, Bid, and Construct	Public Works, Community Services, Library
		Implement grant-funded park projects	City staff will continue to pursue grants to support park/field development, and implement existing grants in the queue that have planned soccer fields, park amenities and restroom updgrades (i.e. Boorman, Shields Reid, etc.)			FY 2023-24	Define projects that can be designed and constructed (construction contract encumbered) by December 2024, and execute them.	Public Works
						FY 2024-25	Complete projects identified the previous year and start the design/construction of new projects as available funding allows	Public Works
						FY 2025-26	Complete projects from previous years and start the design/construction of new projects as available funding allows	Public Works
						FY 2026-27	Complete projects from previous years and start the design/construction of new projects as available funding allows	Public Works
		Soccer fields and other sports	On October 3, 2023, City Council received a presentation regarding potential soccer field development and park enhancements. An estimated cost of $7M - $10M was provided to fund up to 3 soccer fields at Wendall Park, Shields Reid Park, and Lucas Park. Additional park amenity upgrades are also included in the project proposals. Community			FY 2023-24	Define projects that can be designed and constructed (construction contract encumbered) by December 2024, and execute them.	Public Works
						FY 2024-25	Complete projects identified the previous year and start the design/construction of new projects as available funding allows	Public Works

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		fields	engagement is an essential component of these projects and will help provide more input for project design. On December 5, 2023, City Council approved an allocation of $4.2M to support soccer field development, restrooms (security, upgrades, cleaning), and park upgrades. Staff will move prjects forward to ensure they meet ARPA requirements.			FY 2025-26	Complete projects from previous years and start the design/construction of new projects as available funding allows	Public Works
						FY 2026-27	Complete projects from previous years and start the design/construction of new projects as available funding allows	Public Works
		Implement existing Capital Improvement Project list (50 projects)	Staff worked on establishing a list of active CIP projects. The projects and programs are at a variety of stages between planning, design, bid/award, construction and close-out. Staff is working on baseline schedules and funding shortfalls.	Ongoing	Ongoing	FY 2023-24	Analyze staffing workloads, RFQ PMO Services, Complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
						FY 2024-25	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
						FY 2025-26	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
						FY 2026-27	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
		Research funding for MLK and work with NURVE regarding plans for a new community and sports center.	Staff submitted application for the Round 1 Community Resilience Center (CRC) Planning Grant for the MLK Center on 9/18/23 for activities related to community input, community partnerships, and design. In November 2023, City staff received notification that our application passed the first round of review. A final decision is antipcated in December 2023/January 2024. There was limited funding available from insurance proceeds after the MLK Center was demolished. Staff continue to look out for grants and periodically meet with the Nystrom United Revitalization Effort (NURVE) stakeholders to revisit this idea.			FY 2023-24	Identify grant opportunities and apply as appropriate	Public Works
						FY 2024-25	Identify grant opportunities and apply as appropriate, complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
						FY 2025-26	Identify grant opportunities and apply as appropriate, complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
						FY 2026-27	Identify grant opportunities and apply as appropriate, complete PS&E, Award, Construct, Track Budget, Track Schedule	Public Works
		Collaboration between City and County (Bana) - need further clarification on this.				FY 2023-24		
						FY 2024-25		
						FY 2025-26		
						FY 2026-27		
		Work to develop Farmers Market in Marina Bay	An additional farmer's market is being developed for possible launch in February/March 2024 at Marina Bay Park. Monthly meetings are held with key stakeholders. As of December 2023, a location has been selected, initial outreach conducted to surrounding neighborhood councils, potential vendors/farmres list is established, application/fees for additional market submitted and/or in progress,			FY 2023-24		
						FY 2024-25		
						FY 2025-26		
						FY 2026-27		
						FY 2023-24	Develop Outreach Plan/Identify Eligible Homes	Community Development, Economic Development
						FY 2024-25	Complete 4 SFR Solar Installation per Month and Efficiency Upgrades	Community Development, Economic Development

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
3.3	Implement Transformative Climate Communities (TCC) Grant ($35 Million)	esilient Homes (solar/weatherizatior	Resilient Homes will install solar panels on homes, creating cost savings and improving health outcomes.	Aug-23	Dec. 2028	FY 2025-26	Complete 4 SFR Solar Installation per Month and Efficiency Upgrades	Community Development, Economic Development
						FY 2026-27	Complete 4 SFR Solar Installation per Month and Efficiency Upgrades	Community Development, Economic Development
		Richmond Wellness Trail Phase 2	Richmond Wellness Trail Phase 2 will create a route from the BART/Amtrak station to the new Ferry terminal.	Aug-23	Dec. 2028	FY 2023-24	Define scope and strategy for implementation	Community Development, Public works
						FY 2024-25	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Community Development, Public works
						FY 2025-26	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Community Development, Public works
						FY 2026-27	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Community Development, Public works
		ADA Garden	ADA Accessible Garden will design and build a garden to increase access to healthy foods for all users, including seniors and individuals with mobility challenges.	Aug-23	Dec. 2028	FY 2023-24	Complete Design Charrette	Community Development
						FY 2024-25	Obtain construction plan approval and BID Project	Community Development
						FY 2025-26	Begin Construction	Community Development
						FY 2026-27	Construction Completed and improvement accepted by City	Community Development
		Neighborhood Complete Street	Neighborhood Complete Streets will create new bike lanes, pedestrian pathways, and strategies to slow car traffic.	9/1/2023	Dec-28	FY 2023-24	Define scope and strategy for implementation	Community Development, Public works
						FY 2024-25	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Community Development, Public works
						FY 2025-26	Complete PS&E, Award, Construct, Track Budget, Track Schedule	Community Development, Public works
						FY 2026-27	Construction Begins	Community Development, Public works
		Veggie Rx	Veggie RX will prescribe fresh produce as preventative and restorative medicine and offer classes, workshops and events.	Aug-23	Dec. 2028	FY 2023-24	Distribute and Deliver 200+ vegestable box perscriptions per week to Lifelong patients	Community Development
						FY 2024-25	Distribute and Deliver 200+ vegestable box perscriptions per week to Lifelong patients	Community Development
						FY 2025-26	Distribute and Deliver 200+ vegestable box perscriptions per week to Lifelong patients	Community Development
						FY 2026-27	Distribute and Deliver 200+ vegestable box perscriptions per week to Lifelong patients	Community Development
		Orchard 4 All	Orchard for All will plant more fruit trees and provide jobs and free, healthy food.	Aug-23	Dec. 2029	FY 2023-24	Develop Gleaners Training and Outreach Plan	Community Development
						FY 2024-25	Complete 5 Annual Fruit Tree Giveway/Begin Gleaners Training Program	Community Development
						FY 2025-26	Complete 5 Annual Fruit Tree Giveway	Community Development
						FY 2026-27	Complete 5 Annual Fruit Tree Giveway	Community Development
		Bosque del Barrio	Bosque del Barrio will plant 1,000 new trees on streets and at homes of the project area.	Aug-23	Dec. 2030	FY 2023-24	Create Phasing Tree Planing Plan to plant 250 trees/year	Community Development
						FY 2024-25	Plant 250 trees	Community Development
						FY 2025-26	Plant 250 trees	Community Development
						FY 2026-27	Plant 250 trees	Community Development
		E-Bike Lending Library	E-bike Lending Library will provide more bikes, provide trainings, and offer a free road-to-ownership program.	Aug-23	Dec. 2031	FY 2023-24	Design Charrette	Community Development
						FY 2024-25	Complete PSEs and bid project	Community Development
						FY 2025-26	Begin Construction	Community Development
						FY 2026-27	Complete Construction	Community Development

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		E-Bike Share	E-bike Share will expand Richmond's bike share program, adding 70 bikes across 5 access points and offering free memberships.	Aug-23	Dec. 2032	FY 2023-24	Develop Location map for new e-bike hubs in TCC project area	Community Development
						FY 2024-25	Install 5 new e-bike hubs in project area- give free memberships to area residents	Community Development
						FY 2025-26	Continue Bike share /Monitor use	Community Development
						FY 2026-27	Continue Bike share /Monitor use	Community Development
		Basin of Relations	Basins of Relations will install greywater systems and offer green career training.	Aug-23	Dec. 2033	FY 2023-24	Develop training program	Community Development
						FY 2024-25	Implement Water Conservation Training Program and Enroll 40 homes for drough tolerant landscaping, Drip Irrigation, and Water catchment systems	Community Development
						FY 2025-26	Enroll 40 homes for drough tolerant landscaping, Drip Irrigation, and Water catchment systems	Community Development
						FY 2026-27	Enroll 40 homes for drough tolerant landscaping, Drip Irrigation, and Water catchment systems	Community Development
		Workforce Development	Residents will have access to training in emerging careers like clean-energy.	Aug-23	Dec. 2034	FY 2023-24	Develop a Place-based Workforce Development Strategy	Community Development, Employment & Training
						FY 2024-25	Conduct Career Orientation and Assessment for participants	Community Development, Employment & Training
						FY 2025-26	Basic Skill Development programs	Community Development, Employment & Training
						FY 2026-27	Job Placement Assistance	Community Development, Employment & Training
		Community Engagement	A 15-person Youth Fellows Program will help facilitate resident participation. A Collaborative Stakeholder Structure (CSS) meeting will be hosted monthly.	Aug-23	Dec. 2035	FY 2023-24	Hold Public TCC Kick-off	Community Development
						FY 2024-25	Recruit, Train, and Implement Youth Fellows Program	Community Development
						FY 2025-26		Community Development
						FY 2026-27		Community Development
		Displacement Avoidance	New policies and more City services will ensure residents and business owners can stay in Richmond.	Aug-23	Dec. 2036	FY 2023-24	Development of ADU Toolkit Development/Equitable Land Disposition Policy	Community Development
						FY 2024-25	Renter Access Ordinance/Buy Local Campaign	Community Development, Economic Development
						FY 2025-26	Fascade Improvements	Economic Development
						FY 2026-27	Fascade Improvements	Economic Development

Strategic Goal Area #4: Improve Public Safety								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
4.1	Improve road, traffic, bike, and pedestrian safety	132+ traffic/street calming projects in queue	The City approved $1.2M in funding for 18 specific project locations related to traffic calming. City staff continues to work on improving the intake of new inquires while creating a methodology to prioritize the received inquires. Fehr and Peers Transporation consultants were hired to further develop the traffic calming program.	Ongoing	Ongoing	FY 2023-24	Complete Construct for Operation Locations, Establish Program Perimeters, Track Inquires, Track Response Time, PS&E for Contractor Project Locations, Award and Construct	Public Works
						FY 2024-25	Track Inquires, Track Response Time, PS&E for Contractor Project Locations, Award and Construct	Public Works
						FY 2025-26	Track Inquires, Track Response Time, PS&E for Contractor Project Locations, Award and Construct	Public Works
						FY 2026-27	Track Inquires, Track Response Time, PS&E for Contractor Project Locations, Award and Construct	Public Works
		Sidewalk safety	The City has an existing sidewalk repair program. Sidewalk repairs are on-going, however the backlog of deferred maintenance continues to grow due to aging infrastructure and limited funding. Trip and fall claims are on the rise. Staff will assess citywide needs and report back to council.			FY 2023-24	Set a sidewalk repair procedure, prioritize work, and repair sidewalks as available funding allows	Public Works
						FY 2024-25	Create 2 or 3 as-needed concrete contracts and repair sidwalks as available funding allows	Public Works
						FY 2025-26	Repair sidewalks as available funding allows	Public Works
						FY 2026-27	Repair sidewalks as available funding allows	Public Works
		Street paving	Staff is developing pavement condition index projections based on different possible future funding levels. Under Council direction, staff will develop a five year paving plan based on the anticipated funding levels. Every two years, the Metropolitan Transportation Commission provides funding for consultants to update the City's StreetSaver® pavement asset management system, including inputting maintenance and rehabilitation activities, windshield condition surveys, and possible future projected funding levels. The final report includes recommended optimized expenditure of funds and five year projections for pavement condition index and backlog of deferred maintenance.			FY 2023-24	Identify other funding sources (RVIF), create a 1-yr Pavement Plan as available funding allows	Public Works
						FY 2024-25	Create a 5-Yr Pavement Plan and execute year 1 based available funding	Public Works
						FY 2025-26	Update 5-Yr Pavement Plan, with the addition of one more year, and execute year 1 based available funding	Public Works
						FY 2026-27	Update 5-Yr Pavement Plan, with the addition of one more year, and execute year 1 based available funding	Public Works
		Red light and safety cameras	Staff is in the early stages of communication to research red light cameras and everything necessary for implementation.			FY 2023-24		Police, Public Works
						FY 2024-25		Police, Public Works
						FY 2025-26		Police, Public Works
						FY 2026-27		Police, Public Works
		Add parking enforcement officers (Zepeda) - one parking enforcement officers per district / added allocation and currently in progress.				FY 2023-24		Police, Public Works
						FY 2024-25		Police, Public Works
						FY 2025-26		Police, Public Works
						FY 2026-27		Police, Public Works
4.2	Continue to support alternatives to police (i.e., Office of Neighborhood Safety) and	Community Crisis Response Program	The City's consultant, Urban Strategies Council, presented a report and program update to City Council on September 12, 2023 regarding options for implementing a community crisis response program for City Council consideration prior to Council's July recess. This report takes into account community and stakeholder input, research from the Reimagining Public Safety Task Force, and promising practices in other jurisdictions. City staff is also working with Human Resources to create an appropriate position to help implement the program. Implementation will require different levels of funding, staffing, timing, etc. City staff is also working closely with Contra Costa County's A3		August 2024 (Implementation)	FY 2023-24		Community Services
						FY 2024-25		

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
	collaborate with Contra Costa County regarding alternative methods		program which is an "innovative approach to provide timely and appropriate mental and behavioral health crisis services to anyone, anywhere, at any time in the county" and attend monthly meetings with other County city manager's regarding this topic. City Council directed staff to implement CCRP within an existing city department and provided various deadlines including a desire for program implementation by August 2024. The estimated program cost could reach $3M/annually if implemented with 14 FTEs, city-wide and 24/7. Metrics have not been developed for this program yet but are forthcoming.			FY 2025-26		
						FY 2026-27		
4.3	Reduce illegal dumping	Education, enforcement, collaboration with Richmond Police Department, Code Enforcement, District Attorney. Offer cash rewards for reporting illegal dumping in progress	1. The City of Richmond was awarded the CalRecycle Grant illegal dumping and prevention grant which is a competative grant to clean up solid waste sites and solid waste at co-disposal sites where the responsible party either cannot be identified or is unwilling or unable to pay for timely remediation and where cleanup is needed to protect public health and safety and/or the environment. 2. The City of Richmond was awarded Round 1 CalTrans CleanCA grant which is a competative grant to install deterents and host community clean-up events in coorespondence with dumpster day to clean-up litter, clean-up the area, and foster community pride. 3. Transparent Richmond Illegal Dumping page is a collection of data related to illegal dumping to track and gauge progress or effectiveness of programs: https://www.transparentrichmond.org/stories/s/Illegal-Dumping/23yu-m3yk 4. The I Heart Richmond Booklet is a collection of available programs offered by the city and other local organizations to support community members with keeping their space and their city clean and green.	Ongoing	Ongoing	FY 2023-24	Install camera in hot spots	Police
						FY 2023-24	Complete CalRecycle Illegal Dumping and Prevention Grant	Economic Development/Community Services
						FY 2023-24	Complete CleanCA Grant	Economic Development/Community Services
						FY 2023-24	Update Transparent Richmond illegal dumping data	Economic Development/Community Services
						FY 2024-25	Prepared education materials for residents including updating I Heart Richmond webpage	Economic Development/Community Services

Strategic Goal Area #5: Strengthen the City's Internal Infrastructure and Processes								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
5.1	Ensure that there is the right staffing level and experience to meet service goals of each City department	Workforce analysis	State Auditor recommendation #6: To mitigate the costs of increasing salaries, the City should perform a workforce analysis by Jue 2024. Based on the results of the analysis, the City Council should consider eliminating vacant positions that it deems no longer necessary. Additionally, the City should assess its need for each vacant position before it seeks to fill the positions and eliminate any positions that it does not need. Workforce Analysis awarded to Raftelis 5/23, contract completed. Project in process, interviews being held with City Council and then Departments throughout September.	Aug-23	Mar-24	FY 2023-24: Oct - Dec 2023	Review Documentation, Analyze Staffing Levels, Document Key Processes, Develop Succession Planning Criteria, Identify Efficiency Opportunities	Human Resources
						FY 2023-24: Nov. 2023 - Jan. 2024	Prepare preliminary observations and recommendations, meet with Department Directors to review recommendations, conduct follow-up research	Human Resources
						FY 2023-24: Jan. 2024 - Mar. 2024	Prepare draft report, review with City, finalize report	Human Resources
		Fill vacancies (retention and recruitment)	Recruitment: Continue recruiting for essential and critical vacancies. Police and Fire staffing continue to be a priority. Community Crisis Respond Program department is being formed and the classifications are being developed to fully staff the division by Spring 2024. Retention: Human Resources is creating a robust training program. In addition, HR is expanding the wellness program and focusing on improving employee engagement through employee recognition, monthly newsletters, and City-wide events.	Ongoing	Ongoing	FY 2023-24	Recruitment based upon City/Department need	Human Resources
						FY 2024-25	Recruitment based upon City/Department need	Human Resources
						FY 2025-26	Recruitment based upon City/Department need	Human Resources
						FY 2026-27	Recruitment based upon City/Department need	Human Resources
5.2	Improve fiscal responsibility	State Audit – complete all audit requirements so the City can be removed from the state audit list	Completing the state audit is the City's highest priority along with the annual budget. Nine of 11 recommendations are complete with the remaining two in progress. This work is ongoing.	Dec-22	Varies; 6/30/23, 1/1/24, 6/30/24, ongoing	FY 2023-24		Finance
						FY 2024-25		Finance
						FY 2025-26		Finance
						FY 2026-27		Finance
		Unfunded liabilities – create a plan to resolve or bring under fiscal control unfunded liabilities	OPEB and CalPERS analysis presented to City Council. POB Bonds refunded to fixed rate bonds. Analysis is ongoing.	Ongoing	Ongoing	FY 2023-24		Finance
						FY 2024-25		Finance
						FY 2025-26		Finance
						FY 2026-27		Finance
		Create a plan to reduce overtime and eliminate overtime in o	PD currently working successfully and aggressively with HR to hire new personnel. PD also working with Bay Area police academies (CCC, Sacramento, Oakland, South Bay Regional Training Consortium) to increase capacities to train new officers. Fire has ongoing recruitment and promotional exams and will closely monitor employee's service time to better anticipate retirements. Be prepared to fill vacancies soon after they occur. RFD is currently developing a plan for alternative hiring.	Ongoing	Ongoing	FY 2023-24		Fire
						FY 2024-25		Fire
						FY 2025-26		Fire
						FY 2026-27		Fire
		Improve format and budgeting process to improve CIP budget (Robinson) - ok to add				FY 2023-24		Finance
						FY 2024-25		Finance
						FY 2025-26		Finance
						FY 2026-27		Finance
5.3	Improve and modernize City IT	City Council Chambers Phase II	Council Chambers is in phase II - performing discovery and scope of work.	Ongoing	Ongoing	FY 2023-24	Phase 1 completed	Information Technology
						FY 2024-25	Phase 2 proposed workplan developed	Information Technology
						FY 2025-26	Continued enhancements	Information Technology
						FY 2026-27	Continued enhancements	Information Technology
		Munis version upgrade	Current upgrade complete as of December 2023.	Ongoing	Ongoing	FY 2023-24	Upgrade complete	Information Technology
						FY 2024-25	Continued process improvements	Information Technology
						FY 2025-26	Continued process improvements	Information Technology
						FY 2026-27	Continued process improvements	Information Technology
						FY 2023-24	Vendor selected	Information Technology

#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
		CRW/Trakit replacement	Contract and resolution approved in December 2023. Initial implementation kick-off planned January 9, 2024.	Ongoing	Ongoing	FY 2024-25	Implementation started	Information Technology
						FY 2025-26	Continued process improvements	Information Technology
						FY 2026-27	Continued process improvements	Information Technology
		Multi-factor authentication	Current deployment complete, new staff are ongoing.	Ongoing	Ongoing	FY 2023-24	MFA complete	Information Technology
						FY 2024-25	Continued for new employees	Information Technology
						FY 2025-26	Continued for new employees	Information Technology
						FY 2026-27	Continued for new employees	Information Technology
5.5	All city staff have performance evaluations	Streamline evaluation process. Ensure Departments are aware of deadlines and expectations through consistent communication and training.	Human Resources has streamlined the evaluation process and reinstated anniversary-dated based evaluations. In addition, departments are notified on a monthly basis of evaluations that are due for their respective departments. Reminders are also sent. Training materials and videos will be distributed on a quarterly basis to department heads to keep them on-task and engaged.	Ongoing	Ongoing	FY 2023-24	65% Compliance	Human Resources
						FY 2024-25	70% Compliance	Human Resources
						FY 2025-26	75% Compliance	Human Resources
						FY 2026-27	80% Compliance	Human Resources

Strategic Goal Area #6: Address Shoreline Issues and Ecological Sustainability								
#	Goal	Priorities	Progress Update	Estimated Start Date	Estimated Completion Date	Timeline	Performance Metrics	Department
6.1	Develop a shoreline resiliency plan with inventory of contaminated sites to plan and prepare for sea level rise	Issue RFP for development of Sea Level Rise Adaptation and Resiliency Plan	The City released the RFP on September 29, 2023. A total of four proposals were received. The City is currently convening a panel to evaluate the proposals and develop a ranking of the most qualified consultant teams. The City's panel is anticipated to include representatives from the City of Richmond staff, City Councilmembers, City groups, and other public agencies. Planning process for Sea Level Rise Adaptation Plan anticipated to take 12 months.	11/29/2023	4/1/2025	FY 2023-24	Review and rank proposals. Interview finalists, execute contract with selected consultant, and kick-off planning process in January 2024. Draft Vulnerability Analysis and Preliminary Options Study by June 2024.	Community Development
						FY 2024-25	Finalize Vulnerability Analysis by November 2024. Adaptation Alternatives by February 2025. Final Implementation Approach and SLR Adaptation Framework by March 2025.	Community Development
						FY 2025-26	Adopt SLR Adapatation and Resiliency Plan	Community Development
						FY 2026-27	Apply for grant for short-term adapation measures	Community Development
		Add: Strategies to implement blue and green new deal, expand environmental department/division	These strategies will be incorporated throughout the plan with input from community stakeholders.	4/5/2022	6/30/2024	FY 2023-24	Complete Green-Blue New Deal Workforce Development Strategy	Economic Development
						FY 2024-25	Consider implementation of identified strategies	Economic Development
						FY 2025-26	TBD	TBD
						FY 2026-27	TBD	TBD
6.2	Reduce local hazards	Development and adopt the Local Hazard Mitigation Plan and Annex for the City	The Emergency Services Manager has begun assessing the local hazards in the city. Upon conclusion of his assessment, development of the Local Hazards Mitigation Plan will begin.	8-Dec-23	1-Jun-24	FY 2023-24	Assess local hazards	Fire
						FY 2024-25	Develop Mitigation Plan	Fire
						FY 2025-26	Monitor and update plan	Fire
						FY 2026-27	Monitor and update plan	Fire
		Wildfire risk reduction	All fire station personnel participate in annual refresher wildland firefighting. Training involves fire shelter deployment and progressive hose lays and structure protection and more.	May-24	Jun-24	FY 2023-24	Perform refresher training	
						FY 2024-25	Perform refresher training	
						FY 2025-26	Perform refresher training	
						FY 2026-27	Perform refresher training	
6.3	Improve Emergency Preparedness	Hire EOS manager	Emergency Services Manager hired and began work on December 4, 2023	4-Dec-23	4-Dec-23	FY 2023-24	Employee hired-complete	
						FY 2024-25	Perform the job duties	
						FY 2025-26	Perform the job duties	
						FY 2026-27	Perform the job duties	
		Increase cert training to community	Assess the number of CERT volunteers in the city and the frequency of their training. Create neighborhood CERT teams and standardize the training. Develop and organize exercises for the teams	Frbruary 2024	Ongoing	FY 2023-24	Meet and coordinate with CERT volunteers	Fire
						FY 2024-25	Coordinate and monitor CERT training and schedule exercises	Fire
						FY 2025-26	Develop Mitigation Plan	Fire
						FY 2026-27	Develop new CERT teams and coordinate training	Fire
		Updating emergency operations plan	Our new Emergency Services Manager will be familiarizing himself with the emergency operations plan and making appropriate updates	Jan-23	Ongoing	FY 2023-24	Review emergency operation plan	Fire
						FY 2024-25	Coordinate with other Emergency Services Managers in the county	Fire
						FY 2025-26	Update the plan and schedule exercises as needed	Fire
						FY 2026-27		Fire

Every department has identified key objectives to support these six core goals, and operating divisions have developed supporting actions related to these objectives. The budget also sets forth performance measures for operating divisions that define what should be the current level of service, and the level of service that the Richmond community can expect one year from now with the City's 2024-25 budgetary investment.

The budget that has been prepared by staff, and is now submitted for City Council review, is intended to be consistent with the community vision embodied in the six strategic goal areas developed by City Council. For presentation purposes, the budget describes this vision in the six core strategic goals outlined below:

Departments	Strategic Goal Area #1: Improve Quantity and Quality of Housing, Especially Low-Income Housing and Reduce Homelessness	Strategic Goal Area #2: Increase Revenue and Improve Economic Development	Strategic Goal Area #3: Improve the Quality of Life and Community Health/Improve Social Determinants of Health	Strategic Goal Area #4: Improve Public Safety	Strategic Goal Area #5: Strengthen the City's Internal Infrastructure and Processes	Strategic Goal Area #6: Address Shoreline Issues and Ecological Sustainability
Mayor						
Police Commision				X		
City Council						
City Manager			X			
City Attorney						
City Clerk						
Fire						X
Police				X	X	
Community Development	X	X	X	X		X
Economic Development	X	X	X			X
Internal Services - Finance		X			X	
Internal Services - Information Technology					X	
Internal Services - Human Resources					X	
Community Services		X	X	X		
Public Works			X	X	X	
Rent Control	X					

List of Acronyms

ACFR	Annual Comprehensive Financial Report
AV	Assessed Valuation
ADA	Americans with Disabilities Act
A/P	Accounts Payable
A/R	Accounts Receivable
CAG	Community Advisory Group
CalPERS	California Public Employees' Retirement System
Caltrans	California Department of Transportation
CBD	Central Business District
CEQA	California Environmental Quality Act
CFD	Community Facility District
CIP	Capital Improvement Plan
CMP	Congestion Management Program
CMS	Congestion Management System
COG	Council of Governments
COR	City of Richmond
CPA	Certified Public Accountant
CPI	Consumer Price Index
CPUC	California Public Utility Commission
CRE	County Road Engineer
CTC	California Transportation Commission
DBE	Disadvantaged Business Enterprise
D/C	Demand Capacity Ratio
DEMO	Demonstration Funds
DSMP	District System Management Plan
DOT	Department of Transportation
EAP	Environmental Protection Agency
ECIA	Environmental and Community Investment Agreement
EEO	Equal Employment Opportunity
EIR	Environmental Impact Report
EIS	Environmental Impact Statement
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FONSI	Finding of No Significant Impact
FTE	Full-Time Equivalent
FTIP	Federal Transportation Improvement Program
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Goverment Finance Officers Association
GL	General Ledger
HCM	Highway Capacity Manual
HOV	High Occupancy Vehicle
HR	Human Resources
HUD	Federal Department of Housing and Urban Development
IRRS	Interregional Road System
ISTEA	Intermodal Surface Transportation Efficiency Act
IT	Information Technology
ITS	Intelligent Transportation System
ITSP	Interregional Transportation Strategic Plan
LAIF	Local Agency Investment Fund
LOS	Level of Service
LTFP	Long-term Financial Plan
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MTIP	Metropolitan Transportation Improvement Program
NEPA	National Environmental Policy Act
NHS	National Highway System
NOC	Notice of Completion

NOD	Notice of Determination
NOI	Notice of Intent
NOP	Notice of Preparation
NPDES	National Pollutant Discharge Elimination System
OPEB	Other Post-Employment Benefits
PAF	Personnel Action Form
PO	Purchase Order
PR	Purchase Requisition
Precon	Pre-construction Conference
PSR	Project Study Report
RFP	Request for Proposal
RFQ	Request for Qualification
ROD	Record of Decision
ROPS	Recognized Obligation Payment Schedules
ROW	Right-of-Way
RPTTP	Redevelopment Property Tax Trust Fund
SEC	Security and Exchange Commission
STIP	State Transportation Improvement Plan
SWPPP	Stormwater Pollution Prevention Plan
TIP	Transportation Improvement Program
TOT	Transient Occupancy Tax
UTPS	Urban Transportation Planning System
UUT	Utility Users Tax
VLF	Vehicle License Fee

Other Resources

- Community Budget Meeting Presentation - April 12, 2024
- Community Budget Meeting Presentation - April 24, 2024







Community BUDGET MEETINGS

Hosted by the Finance Department

You will receive an overview of the City's budget process and information on the City's finances. City staff will also available to answer questions.

April 10 @ 7PM

Richmond Neighborhood Coordinating Council
Zoom - Meeting ID: 884 4606 2672
One tap mobile: +16694449171,,88446062672# US

April 17 @ 3PM

April 20 @ 1PM

In-Person and online on Zoom*
Richmond Council Chamber, 440 Civic Center Plaza

JOIN US! We look forward to your attendance and input!

FOR INQUIRIES AND MORE INFORMATION:

(510) 412-2077

budget_helpdesk@ci.richmond.ca.us

www.ci.richmond.ca.us/budgetmeetings

City of Richmond

***TO PARTICIPATE VIRTUALLY ON 4/17 OR 4/20:**

www.Zoom.us/join
Webinar ID: 953 6472 1794

A recording of the Community Budget Meeting will be available on YouTube and KCRT-TV after the April 20th meeting

GLOSSARY

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Annual Comprehensive Financial Report (ACFR): Official annual report of a government. In addition to a combined, combining (assembling of data for all funds within a type), and individual balance sheet, the following are also presented as appropriate: (1) statement of revenues, expenditures, and changes in fund balance (all funds); (2) statement of revenues, expenditures, and changes in fund balance, budget and actual (for general and special revenue funds); (3) statement of revenues, expenses, and changes in retained earnings (for proprietary funds); and (4) statement of changes in financial position (for proprietary funds).

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accounts Payable (A/P): Amounts owing to private persons, firms, or corporation for goods and services received.

Accounts Receivable (A/R): Amounts owing from private persons, firms or corporation for goods and services furnished.

Accrual Basis: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary and fiduciary funds use the accrual basis of accounting.

Accrue: To record revenues and expenditures (expenses) when they meet the recognition criteria of the fund type involved regardless of when the cash activity occurs.

Accrued Expenditures (Expenses): Expenses or expenditures that meet the appropriate recognition criteria of the fund type involved but have not been paid. Accrued expenditures are expected to be paid in a subsequent accounting period.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to, but not including, the date of delivery (settlement date). (See Interest)

Accrued Revenues: Revenues that meet the appropriate recognition criteria of the fund type invoiced, but are not realized during the accounting period. Refer to accrual basis, accrual and modified accrual basis.

Actual: Actual refers to the expenditures and/or revenues realized in the past.

Adjusted Budget: The status of appropriations as of a specific date between July 1st, at the beginning of the fiscal period, and June 30th, at the end of the fiscal period. Includes the adopted budget, budget amendments, prior year encumbrances, approved project carry forwards from prior years, and transfers between accounts, divisions and departments.

Adopted Budget: Revenues and appropriations approved by the City Council immediately preceding the new fiscal period effective July 1st .

Agency/Department: A major unit of the municipal organization which is managed by an Agency/Department Director and comprised of a number of divisions which are functionally related to one another.

Allocation: The practice of spreading costs among various cost centers on some predetermined reasonable basis (e.g., percentages based on allocation plan) as opposed to distribution of expenses on a unit charge or direct identification basis.

Americans with Disabilities Act (ADA): Legislation passed in 1990 that prohibits discrimination against people with disabilities. Under this Act, discrimination against a disabled person is illegal in employment, transportation, public accommodations, communications and government activities. The law prohibits private employers, state and local governments, employment agencies and labor unions from discriminating against the disabled. Employers are required to make reasonable accommodations in order for the disabled person to perform their job function.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Annexation: A change in existing community boundaries resulting from the incorporation of additional land.

Appraisal: The process through which conclusions of property value are obtained; also refers to the report that sets forth the process of estimation and conclusion of value.

Appropriated Expenditure: In the Fiscal Year Budget, an amount set aside for a specific acquisition or purpose.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Appropriation limit: Imposed by Propositions 4 and 111, creates a restriction on the amount of revenue which can be appropriated in any fiscal year. The limit is based on actual appropriations, and is increased each year using the growth of population and inflation. Not all revenue are restricted by the limit; only those which are referred to as "proceeds of taxes."

Appropriation Resolution: The official enactment by the City Council to establish legal authority for City officials to obligate and expend funds.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: The entries on a balance sheet showing all properties and claims against others that may be used directly or indirectly to cover liabilities.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; and (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balanced Budget: A budget in which current revenues in combination with current fund balances equal or exceed current expenditures.

Baseline Schedule: This is the first schedule the project team gains from the Pre-Design Phase of the project based on knowledge about project context and requirements as well as historical data from previous projects. It is a fixed project schedule used in measuring project progress and contract performance. Any change caused by change in scope of the project invalidates the original schedule and necessitates a new baseline schedule.

Base Line Budget: Previous year adopted budget with adjustments or current salaries, benefits, indirect, internal service rates.

Balance Sheet: A statement that discloses the assets, liabilities, reserves, and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full, or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year’s apportionment, along with one year’s committed interest computed from October 1 to October 1, is added to the tax bill until the betterment has been paid.

Bidder: An individual, partnership, firm, corporation, or joint venture, submitting a bid for a construction project.

Bid Items: Specific items of work, either materials, finished products, or bodies of work that a bidder bids a price on in their pursuit of a construction project; bid items are those items in a construction contract that will be paid for directly.

Bid Package: The package of materials that is given out to prospective bidders for their use in bidding on a construction project; the package includes a copy of the Invitation to Bid; various notices, forms and contract provisions, Proposal, Special Provisions, wage rates, Plan Set, permits/approvals, addenda, and subsurface boring logs (if any).

Biennial Budget: A biennial budget is one that lasts for two years, so any funding initiated by this budget is covered for a two-year period.

Bond: A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date, and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from the community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems which designate a letter or a combination of letters and numerals where AAA is the highest rating, and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes, and functions over a specified period of time. (See Performance Budget, Program Budget)

Budget Adjustment: A legal procedure utilized by City staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within departmental budgets. City Council approval is required for transfers between funds, and for additional appropriations from fund balance or new revenue sources.

Budget Calendar: The schedule of key dates or milestones that the City follows in the preparation, adoption and administration of the budget.

Budget Document: A financial and planning tool that reflects the proposed (and later adopted) revenues and appropriations for the City (including operating and capital), performance standards, targets, organizational structure and goals, along with historical financial information.

Budget Year: The fiscal year for which a budget is being considered.

Budgetary Amendments: The City Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes are between objects within the same expenditure category.

Budgetary Basis: The process by which budgeted expenditures are adopted through the passage of a resolution. This resolution constitutes the maximum authorized expenditures for the fiscal year and cannot legally be exceeded except by subsequent amendments of the budget by the City Council.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available resources.

Business Tax: A tax imposed by the City on every person or businesses engaging in business activities within the City of Richmond. With the pasage of Measure U in 2020, the tax for most businesses is calculated based in the business clasification and their corresponding gross receipt. The tax is collected directly by the City of Richmond.

California Department of Transportation (Caltrans): State agency that builds and maintains state highways and administers transportation programs within the state.

California Public Utility Commission (CPUC): Regulates privately owned telecommunications, electric, natural gas, water, railroad, rail transit, and passenger transportation companies. The CPUC is responsible for assuring California utility customers have safe, reliable utility service at reasonable rates, protecting utility customers from fraud, and promoting the health of California's economy.

California Transportation Commission (CTC): Is a body established by Assembly Bill 402 (AB 402) and appointed by the Governor to advise and assist the Secretary of the Business, Transportation and Housing Agency and the Legislature in formulating and evaluating state policies and plans for transportation. Capacity Enhancements: Are new facilities projects and operational improvements, which add through lanes.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water, and sewer lines; easements; buildings and building improvements; and vehicles, machinery, and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: An outlay that results in or contributes to the acquisition or construction of a capital asset.

Capital Improvement Plan (CIP): Is a long-range plan of proposed Capital Improvement Projects with single and multiple-year capital expenditures. The CIP is updated annually. Appropriations for each approved project are presented in the annual budget, with some projects spanning multiple fiscal years.

Capital Improvement Program or Capital Projects: A plan for capital expenditures for the acquisition, expansion or rehabilitation of an element of the City's physical plant to be incurred within a fixed period of several future years.

Capital Improvements: Are permanent additions to the City's assets, including the design, construction or purchase of land, buildings or facilities or major renovations of the same. They can be new improvements or existing infrastructure whose operation has been extended or enhanced as result of the project.

Capital Outlay: Expenditures relating to the purchase of equipment, facility modifications, land, and other fixed assets.

Capital Project Fund: Used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

Capital Reinvestment Fund: General Fund monies expended on capital projects.

Carry forward: Appropriations brought forward from a previous fiscal year to continue or complete a specific project, program or activity.

Cash: Currency, coin, checks, postal, and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Cash Management: The process of monitoring the ebb and flow of money in and out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Categorical Exclusion: A category of project actions which a federal agency identifies in its National Environmental Policy Act (NEPA) procedures that do not individually or cumulatively have a significant effect on the environment.

Central Business District (CBD): Is the downtown core area of a city, generally an area of high land valuation, traffic flow, and concentration of retail, business offices, theaters, hotels, and service businesses.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Change Order: A written account of changes in quantities or work during the Construction Phase. Change orders must be approved at the appropriate level of authority as defined in the Change Order Management policy.

Circulation Mitigation: Developer impact fees for traffic and street improvements.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Clean Water Act: Legislation that provides statutory authority for the National Pollutant Discharge Elimination System (NPDES) program; Public law 92-500; 33 U.S.C. 1251 et seq. Also known as the Federal Water Pollution Control Act.

Close Out: The managerial process of finalizing the project. During this process, all physical work is completed, project records are filed, required closure notifications are distributed, and necessary or requested audits are conducted.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours, and working conditions.

Commitment: Planned expenditures from the general ledger details are rolled-up in a commitment line item. City Council approved budget is based on a commitment item.

Community Advisory Group (CAG): A Community Advisory Group is a committee, task force, or board made up of residents of a community with Superfund or other environmental problems. The Community Advisory Group enhances public participation in the cleanup process and other environmental decision-making by providing a public forum where community representatives can discuss their diverse interests, needs, and concerns.

Community Development Agency: Is responsible for maintaining the City's infrastructure system, utilities and community facilities, as well as providing the necessary improvements in order to accommodate long-term growth.

Community Facility District (CFD): Special taxes levied on property owners for capital improvements in their community.

Community Involvement Plan: A plan developed with support from Department of Transportation's (DOT) Community Relations staff, Communications staff and Public Affairs staff that forms the basis of project-related external communications with the public.

Concept: Is a strategy for future improvements that will reduce congestion or maintain the existing level of service on a specific route.

Concurrency: A requirement that development and the extension of infrastructure occurs at the same time. This is used to prevent sprawling development in areas that do not have infrastructure in place, and to ease the financial burden on the localities that build it.

Condemnation: A judicial or administrative proceeding to exercise the power of eminent domain, through which a government agency takes private property for public use and compensates the owner.

Congestion: Is defined by Caltrans as reduced speeds of less than 35 mile per hour for longer than 15 minutes.

Congestion Management Plan: The monitoring and mitigation of increased congestion on regional routes and transit systems.

Congestion Management Program (CMP): Is an integrated approach to programming transportation improvements. This approach requires detailed consideration of the complex relationships among transportation, land use and air quality.

Congestion Management System (CMS): Is required by Inter modal Surface Transportation Efficiency Act (ISTEA) to be implemented by states to improve transportation planning.

Construction Contract: A signed, written agreement between the City and the Contractor that describes, among other things, what work will be done and when; who provides labor and materials; and how the Contractor will be paid.

Construction Phase: A specific phase of the project during which project design is implemented.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Contingency (Reserve): A budget reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. Please see "Supplemental" portion of this Policy Budget for details on the City Council's reserve policies.

Contract Total: The sum of the total estimated costs from the list of Contractor bid items.

Contractor: The individual, partnership, firm, corporation, or joint venture, contracting with the City to do prescribed work as defined in the construction contract.

Contractual Services: Expenditures for services the City received from an outside company. Professional and technical services performed by non-City of Richmond (COR) staff is considered contractual services.

Coordination Meeting: A meeting conducted just prior to one of the following milestones: 30% PS&E, 70% PS&E, 95% PS&E. The purpose of a coordination meeting is open discussion of issues and comments related to a project's design, Plan Set, Specifications Package, and Engineer's Estimate.

Corridor: A major transportation route which can consist of one or more highways, arterial streets, transit lines, rail lines and/or bikeways.

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Council of Governments (COG): Is a voluntary consortium of local government representatives, from contiguous communities, meeting on a regular basis, and formed to cooperate on common planning and solve common development problems of their area. COGs can function as the RTPAs and MPOs in urbanized areas.

County Road Engineer (CRE): Individual responsible for establishing and maintaining engineering standards, practices and professionalism for the Road Services Division, and approving and stamping final plans and record drawings.

Critical Area: Any of those areas that are subject to natural hazards or those land features that support unique, fragile or valuable natural resources including fishes, wildlife and other organisms and their habitat, and such resources that carry, hold or purify water in their natural state. Critical areas include: aquatic area, coal mine hazard area, critical aquifer recharge area, erosion hazard area, flood hazard area, landslide hazard area, seismic hazard area, steep slope hazard area, volcanic hazard area, wetlands, wildlife habitat conservation area, and wildlife habitat network.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Debt Service Fund: This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest. Dedicated Funds; Federal, state or local funds which can be used only for specific purposes or by specific agencies.

Deficit: 1) The excess of entity's liabilities over its assets (See Fund Balance). 2) The excess of expenditures or expenses over revenues during a single accounting period.

Demand Capacity Ratio (D/C): Is the relationship between the demands for vehicle trips on a facility versus the number of vehicle trips that can be accommodated on that facility.

Demonstration Funds (DEMO): Federal transportation acts sometime target specific projects in various states in addition to general programs for federal support. This funding category includes "demonstration" funding provided under the ISTEA, as well as "high priority project" funding provided under TEA-21. These projects for "demonstration" or "high priority project" funding often have special rules applying to their use.

Department/Agency: A major unit of the municipal organization which is managed by an Agency/Department Director and comprised of a number of divisions which are functionally related to one another.

Department of Transportation (DOT): A federal agency that implements the nation's overall transportation policy. The DOT establishes overall transportation policy for the United States. Under the DOT umbrella are 11 administrations whose jurisdictions include highway planning, development, and construction; urban mass transit; railroads; aviation; and the safety of ports, highways, and oil and gas pipelines. Decisions made by the department in conjunction with appropriate state and local officials can significantly affect other programs such as land planning, energy conservation, scarce resource utilization, and technological change.

Depreciation: 1) Expiration in the service life of capital assets attributable to wear and tear, deterioration and or action of the physical elements. 2) That portion of the cost of capital asset which is charged as an expense during a particular period.

Design Phase: A specific phase of the project when the concept is formulated into plans and specifications.

Development: Means the following activities: (1) the division of a parcel of land into two or more parcels; (2) the construction, reconstruction, conversion, structural alteration, relocation, enlargement, or demolition of a structure, excavation, landfill, or deposition; and (3) any use, or change in the use, of any structure, or land, or extension of use of land.

Disadvantaged Business Enterprise (DBE): A DBE is a for-profit small business concern that is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged. In the case of a corporation, 51 percent of the stock is owned by one or more such individuals; and, whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.

Disbursement: The expenditure of monies from an account.

Discretionary Funds: Federal, state and local funds which can be used for a variety of purposes are determined by local needs and priorities.

District System Management Plan (DSMP): Is a part of the system planning process and refers to a long-range plan for management of transportation systems in its jurisdiction.

Division: A unit of the municipal organization which reports to a department or agency.

Documentary Transfer Tax: This is a 0.7% tax on the fair market value that is imposed on the transfer or sale of real property.

Easement: A right to use the land of another for a specific purpose, sometimes referred to as a “deed restriction". Easements may be purchased from the property owner or donated by the owner to an agency. The holder of an easement agrees to perform periodic inspections and to take the legal action, if necessary, to ensure that easement provisions are met.

Easement by Necessity: An easement allowed by law as necessary for the full enjoyment of a parcel of real estate; for example, a right of ingress and egress over a grantor's land.

Economic Development: Investment of resources to create financial self-sufficiency and prosperity in a community, including the industrial, commercial, and service sectors.

Educational Revenue Augmentation Fund (ERAF): In 1992, the State of California found itself in a serious deficit position. To meet its obligations to fund education at specified levels under Proposition 98, the state enacted legislation that shifted partial financial responsibility for funding education to local government (cities, counties and special districts). The state did this by instructing county auditors to shift the allocation of local property tax revenues from local government to “educational revenue augmentation funds” (ERAFs), directing that specified amounts of city, county and other local agency property taxes be deposited into these funds to support schools.

Eminent Domain: The right of a government or municipal quasi-public body to acquire property for public use through a court action called condemnation, in which the court decides that the use is a public use and determines the compensation to be paid to the owner.

Encroachment: A structure or part of a structure that occupies the property of another.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Engineer's Estimate: A detailed construction cost estimate including a list of contractor bid items, estimated quantities and estimated unit prices, the Contract Total, sales tax, contingency costs, cost of work to be done by City crews, cost of work to be done by others, value of material furnished by City, estimated cost of incentives, and reimbursable. Engineer’s Estimates are generally labeled as 70% Engineer’s Estimate, 95% Engineer’s Estimate, and 100% Engineer’s Estimate.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery-direct, indirect, and capital costs-are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted and generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Environmental and Community Investment Agreement (ECIA): On July 29, 2014, the Richmond City Council approved the Environmental and Community Investment Agreement (ECIA), which will invest $90 million dollars to the Richmond community over 10-years. The ECIA includes investments in community programs, a scholarship program, competitive community grants, community-based greenhouse gas reduction programs, and a photovoltaic solar farm.

Environmental Impact Report (EIR): A study of all the factors which a land development or construction project would have on the environment in the area, including population, traffic, schools, fire protection, endangered species, archeological artifacts, and community beauty. Many states require such reports be submitted to local governments before the development or project can be approved, unless the governmental body finds there is no possible impact, which finding is called a "negative declaration."

Environmental Impact Statement (EIS): An environmental review document prepared in accordance with Environmental Protection Agency (EPA) and/or National Environmental Policy Act (NEPA) when the lead agency determines a proposal is likely to result in significant adverse environmental impacts.

Environmental Protection Agency (EPA): An independent federal agency, created in 1970, that sets and enforces rules and standards that protect the environment and control pollution.

Equal Employment Opportunity (EEO): EEO laws make it illegal for employers to discriminate against an employee or potential employee in certain workplaces.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts, and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expense: Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.

Federal Emergency Management Agency (FEMA): The FEMA is the federal agency responsible for coordinating emergency planning, preparedness, risk reduction, response, and recovery. The agency works closely with state and local governments by funding emergency programs and providing technical guidance and training. These coordinated activities at the federal, state, and local levels ensure a broad-based emergency program to insure public safety and protect property.

Federal Highway Administration (FHWA): The federal agency responsible for the approval of transportation projects that affect the federal highway system. Administratively, FHWA is part of the DOT.

Federal Transportation Improvement Program (FTIP): Also referred to as the Transportation Improvement Program (TIP). This is a short-range action plan to the long-range Regional Transportation Plan (RTP). It identifies specifically what projects will be funded within the next 3 - 7 years.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Plan: A parent document for the budget which establishes management policies, goals, and objectives for all programs within the City over a one-year period (see Budget).

Finding of No Significant Impact (FONSI): Is a document prepared by a federal agency showing why a proposed action would not have a significant impact on the environment and thus would not require preparation of an EIS. A FONSI is based on the results of an environmental assessment.

Fines and Forfeitures: Fines and Forfeitures consist primarily of fines for parking violations on the City's streets, Municipal Court fines and Library fines.

Fiscal Impact Analysis: The analysis of the estimated taxes that a development project would generate in comparison to the cost of providing municipal services demanded by that project.

Fiscal Year: The 12-month operating period of the government. For the City, this period begins July 1st and ends June 30th .

Fixed Assets: Long-lived assets such as buildings, equipment, and land obtained or controlled as a result of past transactions or circumstances.

Fixed Charges: Are items of expenditures for services rendered by internal operations of the City. Rental of City equipment, computer services, building rental, indirect operating expenses, and depreciation are examples of fixed charges.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs, or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Flood Control: The specific regulations and practices that reduce or prevent the damage caused by storm water runoff.

Franchise Fees: A .5% to 5% fee imposed on franchise revenue in accordance with franchise agreements with utility companies.

Freeway Capacity: Is the maximum sustained 15 minute rate of flow that can be accommodated by a uniform freeway segment under prevailing traffic and roadway conditions in a specified direction.

Fringe Benefits: These include employee retirement, social security, health, dental, life insurance, worker's compensation, uniforms, and deferred compensation plans.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Full-Time Equivalent (FTE): An FTE or full-time equivalent is defined as a staff year. For example, two employees who work one half time are considered one full-time equivalent.

Functional Classification: Guided by federal legislation, refers to a process by which streets and highways are grouped into classes or systems, according to the character of the service that is provided, i.e., Principal Arterials, Minor Arterial Roads, Collector Roads, Local Roads.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions, or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: The net effect of assets less liabilities at any given point in time. The total fund balance includes a designated/reserved portion, usually for encumbrances, projects, or other prior commitments, as well as an undesignated/unreserved (i.e., “available”) portion

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement of the government's financial performance, trends, and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Ledger (GL): Central repository of the accounting information of an agency in which the summaries of all financial transactions (culled from subsidiary ledgers) during an accounting period are recorded. Includes revenue and expenditure transactions for all accounts within the agency.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Funds: Account for activities that are primarily tax-supported operations or other mandatory payments.

Grant: A contribution by a government, other organization, or a private individual to support a particular function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed the grantee. Grants may be competitive or based on allocation.

Growth Management: The conscious public decision to restrain, accommodate or induce development in any geographic setting and at any governmental level. Growth management systems provide a means for governments to establish comprehensive goals and objectives designed to address the problems of growth through an integrated system of administrative, financial and regulatory programs.

High Occupancy Vehicle (HOV): Are a lane of freeway reserved for the use of vehicles with more than a preset number of occupants; such vehicles often include buses, taxis and carpools.

Highway Capacity Manual (HCM): Revised in 1994 by the Transportation Research Board of the National Research Council, the HCM presents various methodologies for analyzing the operation (see Level of Service) of transportation systems as freeways, arterial, transit, and pedestrian facilities.

Impact Fees: Costs imposed on new development to fund public facility improvements required by new development and ease fiscal burdens on localities.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Infrastructure: Those capital facilities and land assets under public ownership, or operated or maintained for public benefit, that are necessary to support development and redevelopment and to protect the public health, safety, and welfare. Infrastructure systems may include, but are not limited to, transportation, energy, telecommunications, farmland retention, water supply, wastewater disposal, storm water management, shore protection, open space and recreation, solid waste disposal, public health care, public education, higher education, arts, historic resources, public safety, justice, public administration, and public housing.

Initial Study: The preliminary analysis that the lead agency prepares in order to determine whether to prepare a negative declaration or an Environmental Impact Report (EIR) and, if necessary, to identify the impacts to be analyzed in the EIR. When the agency determines that an EIR is unnecessary, the study serves the purpose of providing documentation of the factual basis for concluding that a negative declaration will suffice.

Inspector: The Project Engineer’s representative who inspects construction contract performance in detail, including how the approved design is implemented in the field.

Intelligent Transportation System (ITS): Applications of information technology to enhance transportation system management, e.g., real-time information about traffic incidents, routing alternatives and/or the guidance of vehicles through remotely-controlled equipment.

Inter-fund Transfers: The movement of monies between funds of the same governmental entity.

Interest: Compensation paid, or to be paid, for the use of money, including amounts payable at periodic intervals, or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Intermodal Surface Transportation Efficiency Act (ISTEA): Federal legislation which provided for major restructuring of the federal funding program. Re-authorized as the Transportation Equity Act for the 21st Century (TEA-21).

Internal Service Charges: The charges to user departments for internal service provided by another government agency, such as fleet maintenance or insurance funded from a central pool.

Interregional Road System (IRRS): Is a series of Interregional state highway routes, outside the urbanized areas, that provide access to, and links between, the state's economic centers, major recreational areas, and urban and rural regions.

Interregional Transportation Strategic Plan (ITSP): Describes and communicates the framework in which the state will carry out its responsibilities for the Interregional Improvement Program (IIP). It also identifies how Caltrans will work with regional agencies to consult and seek consensus on the relative priority of improvements. The plan is evaluated in terms of its progress in carrying out its objectives, strategies and actions and updated accordingly on a biennial basis.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

Land Use Planning: Generic term used to describe zoning results such as environmental impact, allowable development uses, historic/cultural preservation, etc.

Lead Agency: The agency or agencies that have taken the primary responsibility for preparing the environmental impact statement.

Legal Description: A method of describing a particular parcel of land in such a way that it uniquely describes the particular parcel and no other. A legal description may be a simple reference to a lot as shown on a subdivision plat, or be described by metes and bounds. To be adequate, it should be sufficient to locate the property without oral testimony.

Letter of Transmittal: The opening section of the budget, which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal years, and the views and recommendations of the City Administrator.

Level of Service (LOS): Is a qualitative measure describing operational conditions within a traffic stream; generally described in terms of such factors as speed and travel time, freedom to maneuver, traffic interruptions, comfort and convenience, and safety. LOS A represents free flow, and LOS F represents gridlock.

Liability: Debt or other legal obligation arising out of transaction in the past which must be liquidated, renewed or refunded at some future date; financial obligations entered in the balance sheet. Note: The term doesn't include encumbrances.

Licenses and Permits: Revenues under this category are from fees for business licenses, building regulation and planning permits. In Richmond, the Business License Tax is charged annually at different rates depending on the Business Tax Category. Licenses and Permits revenue comes from construction permits from the construction of sidewalks, driveways, sewer, grading and excavating, encroachment and obstruction.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Agency Investment Fund (LAIF): Program established by the state to enable treasurers to place idle funds in a pool for investment. Each agency is currently limited to LAIF of an investment of $20 million plus any bond proceeds.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Local and Regional Level of Service Standards: Identifies the level of service standards set by local and regional jurisdictions in general plans and congestion management programs.

Long Range Transportation Plan: A 15 to 20 year forecast plan that must consider a wide range of social, environmental, energy and economic factors. The plan addresses overall regional goals and how transportation can best meet those goals within financial limits.

Market Value: What a willing seller could reasonably expect to receive if he/she were to sell the property on the open market to a willing buyer.

Master Plan: A plan prepared to specify and coordinate the provision of one or more infrastructure systems and related services.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Memorandum of Understanding (MOU): A document that expresses mutual accord on an issue between two or more parties. Memoranda of understanding are generally recognized as binding, even if no legal claim could be based on the rights and obligations laid down in them. To be legally operative, a memorandum of understanding must (1) identify the contracting parties, (2) spell out the subject matter of the agreement and its objectives, (3) summarize the essential terms of the agreement, and (4) must be signed by the contracting parties.

Metropolitan Planning Organization (MPO): A federally required planning body responsible for the transportation planning and project selection in its region. The Governor designates an MPO in every urbanized area with a population of over 50,000 people.

Metropolitan Transportation Improvement Program (MTIP): A listing of highway and transit projects that the region hopes to fund.

Milestone: A tangible point in time that tells how far along a project is in the process.

Mission Statement: Provides policy guidance and direction for the highest priority objectives to be accomplished during the budget period. Over the last several years, the City Council has developed community goals and long-range vision for the City, which best summarize expectations of the community.

Mitigated Negative Declaration: Under the CEQA, if an initial study reveals substantial evidence that significant environmental effects might occur, the project proponent can modify the project so as to eliminate all such possible significant impacts or reduce them to a level of insignificance.

Mitigation: One or more of the following approaches to mitigate environmental impact(s) with an emphasis on attempting those measures in the sequence in which they are listed: (1) avoiding the impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of the action and its implementation; (3) rectifying the impact by repairing, rehabilitating, or restoring the impacted environment; (4) reducing or eliminating the impact over time by preservation and maintenance operations during the life of the action; and (5) compensating for the impact by replacing or providing substitute resources or environments.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties, and also bonds of the state and agencies of the state.

Model, Mode Choice: Is a model used to forecast the proportion of total person trips on each of the available transportation modes.

Modified Accrual Basis: The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred against the account, but revenues are recognized only when they become both measurable and available to finance expenditures of the current accounting period. All governmental funds use the modified accrual basis of accounting.

Municipal Bonds: Interest-bearing obligations issued by state or local governments to finance operating or capital costs. The principal characteristic that has traditionally set municipal bonds apart from other capital market securities is the exemption of interest income from Federal income tax.

National Environmental Policy Act (NEPA): Federal legislation that requires consideration of environmental consequences of a project before the project can begin. If a study indicates that there are undesirable environmental consequences of a proposed project, they requires either that consideration be given to "mitigating" measures built into the project that would lessen the environmental damage, or that alternatives (different ways of accomplishing the project goals) be considered that would be less damaging to the environment. NEPA applies to any major federal, state, county, city, or industrial projects that require a Federal permit or receive funding from a Federal agency.

National Highway System (NHS): Consists of 155,00 miles (plus or minus 15 percent) of the major roads in the U.S. Included will be all Interstate routes, a large percentage of urban and rural principal arterials, the defense strategic highway network, and strategic highway connectors.

National Pollutant Discharge Elimination System (NPDES): Two-phased surface water quality program authorized by Congress as part of the 1987 Clean Water Act.

Natural Diversity Information: Identifies special status of habitats and species found within 300 meters of centerline of the existing highway facility.

Negative Declaration: Under the CEQA, a Negative Declaration is prepared when, after completing an initial study, a lead agency determines that a project "would not have a significant effect on the environment".

Non-Attainment Area: An air basin that does not meet existing state or federal air quality standards.

Note: A short-term loan, typically with a maturity date of a year or less.

Notice of Completion (NOC): The CEQA requires a notice to the public that a draft environmental impact report has been completed.

Notice of Determination (NOD): Under the CEQA, a Notice of Determination is filed by the lead environmental regulatory agency once it has decided to implement or approve a project for which it has approved a negative declaration.

Notice of Intent (NOI): Under NEPA, the first formal step in the environmental impact statement process, consisting of a notice with the following information: a description of the proposed action and alternatives; a description of the agency's proposed scoping process, including scoping meetings; and the name and address of the persons to contact within the lead agency regarding the environmental impact statement.

Notice of Preparation (NOP): The CEQA requires this notice to the public that an EIR will be prepared for a proposed development. It allows time for members of the community to submit their environmental concerns regarding a proposed development.

Notice to Proceed: A letter signed by the Project Engineer and issued to the Contractor granting notice that construction must begin within a designated period.

Objectives: Departmental statements describing significant activities to be accomplished during the fiscal year.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Obligation: The Federal government's legal commitment (promise) to pay or reimburse the states or other entities for the Federal share of a project's eligible costs.

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Operations and Maintenance: Expenditures related to operating costs including supplies, commodities, contract services, materials, utilities and educational services.

Ordinance: A formal legislative enactment by the governing board (City Council) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Outfall: The point where wastewater or drainage discharges from a sewer pipe, ditch, or other conveyance to a receiving body of water.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Performance Measures: Specific quantitative measures of work performed within an activity or program (e.g., total miles of streets cleaned). Also, a specific quantitative measure of results obtained through a program or activity (e.g., reduced incidence of vandalism due to new street lighting program).

Permits/Approvals: Required permissions from regulatory agencies with jurisdiction over the work or location of the project.

Permitting Authority: The NPDES authorized state agency or EPA regional office that administers the NPDES program, issuing permits, providing compliance assistance, conducting inspections, and enforcing the NPDES program.

Personnel Services: Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, premiums, allowances and special/supplemental pay such as shift differentials.

Phase: Series of related activities during a project’s lifecycle, usually culminating in the completion of a major deliverable.

Plat Map: A map of a town, section or subdivision indicating the location and boundaries of individual properties.

Pre-construction Conference (Precon): A meeting held with the Contractor and City of Richmond staff with the purpose of introducing all parties involved in project construction, identifying critical project issues, and answering Contractor questions. The meeting occurs between contract execution and Notice to Proceed.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Programming: The designation of funds for transportation projects which when approved is included in the TIP.

Project: A temporary endeavor undertaken to create a unique product or service. It can be considered to be any series of activities and tasks that have: (1) A specific objective to be completed within certain specifications; (2) defined start and end dates; and (3) funding limits and consumed resources. Generally, this is a construction project but could be any undertaking requiring a joint effort wherein a scope, schedule, budget, and desired outcome has been defined.

Project Closeout Phase: A specific phase of the project when construction tasks are completed, contractual and administrative requirements are completed and the project files are archived.

Project Manager: The person responsible for leading the team; delivering the project within an approved scope, schedule and budget; conducting quality assurance of the project products; monitoring project progress; and overseeing the project from Pre□Design Phase through Project Close Out Phase.

Project Report: Is a conceptual engineering report that describes the work in more detail than the PSR.

Project Study Report (PSR): Is the pre-programming document required before a project may be included in the State Transportation Improvement Program (STIP). Property Tax: A major portion of the revenues of the City is from property taxes. Property such as land, structures and improvements is subject to tax which is applied to a property's value. In 1978, Proposition 13 revised the calculation of the California property taxes by establishing a fixed rate of one percent of a property's value and thereby limiting the growth in assessed valuation to 2% per year. The exception to this is when property changes hands, in which case fair value becomes the basis of valuation. The City receives its share of property taxes during the months of December, April and June of each fiscal year at 55%, 40% and 5% of the total amount. Of the total property tax received, approximately 48% is General Fund, 16% is Sewer, 24% is Pension Tax Override and 12% is from Assessment Districts.

Property Tax: A tax levied on the assessed value of "real property" (land and buildings, both residential and commercial) or personal property (business equipment, inventories, and noncommercial motor vehicles) ; also known as ad valorem tax. In California, this tax is limited to 1 percent with the exception of pre Proposition 13 approved bond debt service.The tax is collected by Contra Costa County and remitted to the Ciy of Richmond.

Proprietary Funds: Account for activities that are primarily funded by income from operations resulting from payments for goods and services provided to users.

PS&E: Plans, Specifications and Estimates.

Punchlist: A list of items generated following the Final Inspection consisting of work the Contractor must complete before the project is considered complete and the Notice of Completion and Acceptance is issued.

Purchased Services: The cost of services that are provided by a vendor.

Ready-to-Ad: A document that confirms funds are available for construction; it is signed by the Finance Manager of the Capital Improvement Plan Unit and CRE and is required prior to advertisement of the project.

Recognized Obligation Payment Schedules (ROPS): A six month period schedule that sets forth the nature, amount, and source of payment for all enforceable obligations of the Successor Agency to the Redevelopment Agency.

Record of Decision (ROD): Under the NEPA, a public document that reflects the agency's final decision, rationale behind that decision, and commitments to monitoring and mitigation.

Redevelopment Agency: The governing body created to designate redevelopment project areas, supervise and coordinate planning for a project area, and implement the development program.

Redevelopment Plan: Plan for revitalization and redevelopment of land within the project area in order to eliminate blight and remedy the conditions that caused it.

Redevelopment Property Tax Trust Fund (RPTTP): A trust fund from the collection of the property tax revenues from the dissolved redevelopment agencies that's used to pay enforceable obligations.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reimbursements: Payments remitted by another agency, department, or fund to help defray the costs of a particular service or activity for which some benefit was obtained by the reimbursing party. These amounts are recorded as expenditures, or expenses in the reimbursing fund and as a reduction of expenditures, or expenses, in the fund that is reimbursed.

Relocation: The effort to assist and facilitate re-housing of families and single persons, businesses or organizations that are displaced due to redevelopment activities.

Relocation Assistance: Relocation payments help to assist families, individuals, businesses, and non-profit organizations that are displaced as a result of redevelopment activities. This includes aid in finding a new location, payments to help cover moving costs, and additional payments for certain other costs.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Reserved Fund Balance: A portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution: A special order of the City Council which requires less legal formality than an Ordinance in terms of public notice and the number of public readings prior to approval. A Resolution has lower legal standing than an Ordinance. The adopted operating budget is approved by Resolution and requires a majority vote of the City Council members present at the time of adoption.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue: Funds that the City receives as income. It includes such items as taxes, licenses, user fees/charges for services, fines/penalties, grants, and internal revenue.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues, and thereby not a full faith and credit obligation.

Revenue Estimates: A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Right-of-Way (ROW): The right given by one landowner to another to pass over the land actually transferring ownership. ROW is granted by deed or easement, for construction and maintenance according to a designated use. This may include highways, streets, canals, ditches, or other uses.

Runoff: Drainage or flood discharge that leaves an area as surface flow or as pipeline flow.

Salaries and Benefits: An operating budget category which generally accounts for full-time and part-time salaries, overtime costs, and fringe benefits.

Sales and Use Tax: Sales tax is a tax imposed on the sale of goods and services. It is a percentage of the purchase price and is added to the final cost of the product or service. The current Sales Tax rate in Richmond is 9.75%. The City's Bradley-Burns share of this is 1% percent. Additionally, the City has two voter approved half-cent sales Tax measure which brings Richmond's share to 2% with the State getting 6.25% and other regional agencies receiving the balance. Sales tax revenue is influenced by different factors such as the number of retail outlets, the interest rates, disposable income, and the rate of inflation. Richmond also has revenue sharing agreements with the City of El Cerrito. The tax is collected by the State of California and remitted to the City of Richmond.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Schedule: The planned dates for performing activities and the planned dates for meeting milestones.

Secondary Access: A second means for vehicles to get into or leave a neighborhood or development. Having more than one means of access tends to distribute traffic more evenly, and is considered critical for emergency vehicle access.

Sewer: Any pipe or conduit used to collect and carry away sewage or storm water runoff from the generating source to the treatment plant or receiving stream.

Sewer Capital: Fees collected by the City for future expansion and capacity increases of the sewer and waste water systems.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Revenue Fund: Used to account for the proceeds of special revenue sources that are restricted by law (or administrative action) to expenditures for specific purposes.

Specifications Package: A packet of information made up of Standard Specifications and Special Provisions that forms the basis of the construction contract defining the work to be done, the material requirements, the construction requirements, the methods of measurement, and the methods of payment during construction. The Specifications Package is generally referred to as either 70% Spec Package, 95% Spec Package or 100% Spec Package.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

State Transportation Improvement Program (STIP): The statewide CIP adopted biennially by the California Transportation Commission, which includes all major transportation projects funded by state or Federal funds.

Statement of Overriding Considerations: Provides an agency with a means to adopt a project with unmitigated significant environmental impacts. The CEQA requires the decision-maker to balance the benefits of a proposed project against its unavoidable environmental risks in determining whether to approve the project. If the benefits of a proposed project outweigh the unavoidable adverse environmental effects, the adverse environmental effects may be considered acceptable.

Storm Drain: An opening leading to an underground pipe or open ditch for carrying surface runoff, separate from the sanitary sewer or wastewater system.

Storm Drain Fund: Fees received from developers for storm drain facilities.

Stormwater: Precipitation that accumulates in natural and/or constructed storage and storm water systems during and immediately following a storm event.

Stormwater Pollution Prevention Plan (SWPPP): A plan to describe a process though which a facility thoroughly evaluates potential pollutant sources at a site and selects and implements appropriate measures designed to prevent or control the discharge of pollutants in storm water runoff.

Street, Arterial: A thoroughfare designed to carry vehicular traffic between neighborhoods and from surrounding areas into and out of the city.

Street, Collector: A street that directs neighborhood vehicular traffic to the arterial street system; it basically serves the surrounding neighborhoods, not the wider community.

Street, Local: A street that provides access to adjacent properties and allows for vehicular traffic circulation within a neighborhood.

Successor Agency: An agency that is authorized by law to accept and maintain the legal title, custody, and dominion of records that were created by the former redevelopment agencies.

Supplemental Appropriation: An act appropriating funds in addition to those in an annual appropriation act. Supplemental appropriations provide additional budget authority beyond the original estimates for programs or activities (including new programs authorized after the date of the original appropriation act) in cases where the need for funds is too urgent to be postponed until enactment of the next regular appropriation bill.

Supplies and Services: This budget category accounts for all personnel, and capital outlay expenses.

Surface Runoff: The portion of rainfall that moves over the ground toward a lower elevation and does not infiltrate the soil.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Sustainable Development: Development with the goal of preserving environmental quality, natural resources and livability for present and future generations. Sustainable initiatives work to ensure efficient use of resources.

System Capacity: The ability of natural, infrastructure, social and economic systems to accommodate growth and development without degrading or exceeding the limits of those systems, as determined by a carrying capacity analysis.

Tax Allocation Bond: A bond or financial obligation issued by the agency in order to generate funds to implement the redevelopment plan. The bond is repaid with tax increments flowing to the agency as a result of actions of the agency to revitalize the project area.

Tax Increment: The increase in property taxes within the redevelopment project area that result from increases in the project area assessed value that exceeds the base year assessed value.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Transfer: A movement of budgetary or actual revenues or expenditures between organizational units, accounts, projects, programs or funds. Transfers between funds appear as an expenditure ("transfer out") in one fund and revenue ("transfer in") in the other. Transfers between fiscal years represent the carry forward of funds received in previous years to be expended in the new year and appear as revenue in the new year. Transfers between departments, funds or from one fiscal year to another must be approved by City Council.

Transfers In/Out: Payments from one fund to another fund, primarily for work or services provided.

Transient Occupancy Tax (TOT): The TOT at 10% is imposed on and paid by the hotel/motel lodgers who stay less than thirty days. The tax is collected and remitted by hotel/motel operators.

Triple Flip State: On July 1, 2004 the State began reducing the Sales Tax Allocation to Cities by .25%. The .25% reduction was used for security for the State's "Economy Recovery Bonds". This was replaced dollar-for-dollar by an allocation of local property tax from the County Educational Revenue Augmentation Fund (ERAF) funds paid to the Cities in two payments in January and May.

Trust and Agency Funds: Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City include expendable trust and agency funds. Expendable trust funds are accounted for in the same manner as Governmental Funds (general, special revenues, debt service, and capital project funds). Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds, or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently-deposited checks included in an account's balance, but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves, and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full, because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected.

Urban Transportation Planning System (UTPS): Is a tool for multi-modal transportation planning developed by the Urban Mass Transportation Administration (now the Federal Transit Administration) and the Federal Highway Administration. It is used for both long and short-range planning, particularly system analysis and covers both computerized and manual planning methods. UTPS consists of computer programs, attendant documentation, user guides and manuals that cover one or more of five analytical categories: highway network analysis, transit network analysis, demand estimation, data capture and manipulation, and sketch planning.

Utilities: Generally referring to any outside service agency, including but not limited to, public and private utilities, public transportation agencies, postal services, emergency services, city agencies, and railroads.

Utility Users Tax (UUT): Utility User's Tax (UUT) are revenues collected from the consumption of utility services, including (but not limited to) electric, gas, video, and telecommunications (including cell phone and long-distance). A 10% tax imposed on gas and electricity, while 9.5% is imposed on telecommunications and 5% for video. The tax is collected directly by the City of Richmond.

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Vehicle License Fee (VLF) Backfill: In FY2004, the State dropped the Motor VLF from 2% to .67%. In FY 2004 the State backfilled the fee reduction with other State funds. In fiscal year 2005, the backfill was replaced with an allocation of local property tax from County Educational Revenue Augmentation Fund (ERAF) funds that was paid to the Cities in two payments in January and May.

Working Capital: Also known as financial position in private sector accounting and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is used interchangeably with "fund balance", a comparable financial position concept in the governmental fund types.

Zero Base Budget: A process emphasizing management's responsibility to plan, budget, and evaluate. Zero-base budgeting provides for analysis of alternative methods of operation and various levels of effort. It places new programs on an equal footing with existing programs by requiring that program priorities be ranked, thereby providing a systematic basis for allocating resources.